Thursday June 29 1989

MEXICO

Moving away from alchemy

D 8523A

World News Police row in Grenada erupts into killings

No.30,881

Simmering disagreement within the leadership of the police force on the eastern Caribbean island of Grenada campaean mann of Granana erupted in a shooting incident which left the island's police commissioner, the assistant commissioner, and a US gov-earment official dead. Another senior official was injured. It was the worst violent incident since the US invasion in 1983. Page 3

China recalls envoys China has recalled all its ambassadors for a special con-ference in Peking, probably to discuss how the country's international image can be repaired. Page 16

Polish strike

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Bus and tram drivers in Byd-goszcz, Poland, stopped work to demand higher wages in the first important strike since Solidarity's election success. Page 2

PM faces defeat Charles Haughey, Ireland's Prime Minister, seems likely to be defeated in a vote today in the Dail, or parliament, on his continued leadership of the country. Page 2

EC milk row near Controversy over bovine sometotropin - the powerful hormone which manufacturers claim can stimulate milk yield - is set to erupt next week when the EC adopts a plan to ban it. Page 28

Offer to Communists Greek communists have been given three days to try to forge a coalition Government, although a fresh election is

UK strike threat A 24-hour national train strike created traffic chaos in Billain would repeat the walkout every week until it wins its pay claim. Page 9

National Party plan South Africa's ruling National Party unveiled a five-year plan on which it will base both its campaign for re-election and its strategy for a negotiated black-white power sharing agreement. Page 4

Neutral venue plan Three Arab leaders, continuing a desultory effort to resolve Lebanon's civil war, are trying to arrange a meeting of the Lebanese parliament outside the country to discuss political reforms. Page 4

Swapo accuses SA Sam Nujoma, leader of the South West Africa People's Organisation accused South Africa of using members of a counter-insurgency unit to intimidate voters in Namibia.

Tunisian amnesty Tunisian parliament ratified a general amnesty bill restor-ing civil rights to 5,416 people.

Gas blast kills 22 Gas explosion killed 22 people in a coal mine at Xinhi in

China's northeastern Shanxi A bridge too far. Paris Mayor Jacques Chirac

appealed to the military to drop plans to install anti-air-craft guns on a road bridge over the River Seine to protect next month's Western summit.

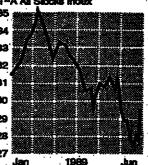
GEC profit rise sets stage for Plessey bid

Pre-tax profits at the General Klectric Company, Britain's largest electrical and electron les group, rose by 13 per cent last year as the company regis-tered strong performances in its office equipment, electronic measurement and power systems divisions.

With the figures at the top end of market expectations the stage was set for an expec-ted new bid for the Pleasey electronics company. Page 17; Lex, Page 16

UK Giits

FT-A All Stocks Index



1989 temporary enthusiasm about

stering and after I testing's sharp rally. The market retreated in the afternoon as sterling lost its early strength. International Capital Markets. Internations Section II FERRUZZI, Varasi and

Cabassi, Italian groups, are to bring together many of their interests in publishing, insurance and property in a single holding company to be quoted on the Milan stock exchange. Page 17

PAPAN: Industrial production

recovered in May after steep.
falls in April reinforcing a view
of continued economic expension. Page 4 **DAIMLER-BENZ, West Ger-**

man motor conglemerate, is planning to raise capital through a 1 — for — 10 rights issue to strengthen its finan-cial resources. Page 17

CANADA tabled a long awaited blueprint for more effective

BALTECA Holding, Danish insurance and finance group, is selling its Baltica Invest sub-sidiary to the unit's manage.

ment following a Danish gov-ernment decision. Page 18 YVES Saint Laurent, French fashion and perfumes group, launched the sales campaign for its FFr341m (\$51.4m) sto market flotation, due to take place on July 8. Page 19

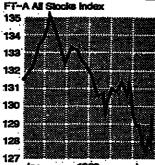
DATAMATION, the authorative US data processing jour-nal, has published its annual "top 100" list showing dramatic growth rates among small, niche market, computer com-

SINGAPORE International Monetary Exchange proposes to launch a Euroyen three month interest rate contract.

Watanabe, his Japanese ally, hit back with a tough talking American style counter-attack.

IMPERIAL Chemical Indus-tries, Britain's biggest chemi-cals group, plans to step up investment in the Far East.

UK GILTS: Yields on long-ma-turity government bonds dropped briefly below 10 per cent as the market rallied amid



sterling and after Tuesday's

DB. Gerhard de Kock, who played a key role in restoring South Africa's credibility after US banks foreclosed on their loans in August 1985, is to step down as Governor of the SA Reserve Bank. Page 4

control of the governments' massive trade-distorting subsi-dies to their industries and

other producers. Page 6

panies. Page 19

KOTTO Manufacturing, Japa-ness company under slegs from Mr T Boone Pickeris, US corporate raider, and Mr Kitaro

STOCK MIDICES

New York lunchiline

Dow Jones Ind. Av.

\$20.15 (-0.2712) (Aug)

GFC profit Uno's future darkens after further report of scandal

By Ian Rodger in Tokyo

THE FUTURE of Mr Sousuke
The substitute of Mr Sousuke
The looked bleak yesterday
despite his denial of reports
that he hinted to associates on
Tuesday evening that he would
like to resign.
Aiready embarrassed by
reports of an earlier affair with
a part-time gaisha, Mr Uno was
widely reported to have considseed-resigning when he learnt
on Tuesday that a weekly magastine was about to publish
details of smother relationship
with a 16-year old apprentice
gaisha.

Some analysts in Tokyo suggested he might go as early as heat week as a scapegoat for the expected defeat of the Some analysts in Tokyo suggested he might go as early as next week as a scapegoat for the expected defeat of the increasingly unpopular ruling Liberal Democratic Party

(LDP) in the Tokyo city elections on Sunday.

Mr Uno, a minor figure in the LDP although Foreign Minister in the previous Takeshita government, was appointed Prime Minister less than four weeks ago. He was installed by party leaders hoping that his lack of involvement in the Recruit bribery scandal would help the LDP to recover its standing with the public.

Instead, he has been weighed down and the country diverted by the accounts of his private life. Public reaction to the first woman's comments — which (LDP) in the Tokyo city elec-

by-election last Sunday. Japan has traditionally been tolerant of the extra-marital

activities of its politicians, reflecting the fact that married couples in Japan often lead quite separate lives. In contrast, fluancial scandals have been a recurrent theme in post-war politics and have claimed, even before the Recruit affair, several prominent victims.

However, the perception that Mr Uno is a weak leader has-rendered him vulnerable to the sort of reports that previously would have attracted only passing attention.

Mr Uno yesterday denied that he had offered to resign and insisted that he would go to the summit to fulfill his

responsibility as Prime Minis-

Despite the denials there is no doubt that senior party and government leaders were called for an emergency meet-ing at Mr Uno's official resiing at Mr Uno's official residence on Tuesday evening.
According to reports, the Prime Minister became very agitated. He told aides he no longer wanted to be Prime Minister and he especially did not want to go to the summit of leading industrialised nations in Paris in mid-July for

nations in Paris in mid-July for fear of being ridiculed.
One of the participants acknowledged publicly yester-day that the suggestion was made at the meeting that Mr Uno "might not be able to go to the summit." Others said pri-

to convince the prime ministe not to resign now.

Financial markets reacted strongly. The dollar rose Y2.32 to Y143.55 in the Tokyo market and the Nikkel average of 225 leading shares on the Tokyo Stock Exchange dropped 223.61 to 33,245.6.

Political analysts in Tokyo Political analysts in Tokyo said the episode means that Mr Uno's term as Prime Minister, which was never expected to be long, could end up very short indeed. However, it will be difficult for the LDP to replace him. Most of the party's leaders have been discredty's leaders have been discredited because of their involvement in the Recruit scandal. Editorial comment, Page 14



Brussels steps up attack on telecom service monopolies

By Tim Dickson in Brussels

THE EUROPEAN Commission yesterday stepped up its attack on Europe's telecommunications authorities by agreeing controversial plans to open many of their monopoly services to independent operators. In a series of moves designed to encourage more commetition

In a series of moves designed to encourage more competition and prepare the way for a single market in telecome, the Commission speit out detailed rules simed at allowing private sector companies to provide so-called value added services, such as videotext and electronic mail, by the middle of next year. The rules would also allow companies to offer their own data transmission services at the beginning of 1893.

own data transmission services at the beginning of 1993.

Yesterday's developments are likely to be flearely resisted by certain EC governments—aosably France, Belgium, Italy and Spain—which resent not only seems of the content of the Commission's plans but the manner in which Brussels is proceeding without seeking the endersement of member states.

Sir Leon Britton, the Com-

Sir Leen Brittan, the Com-missioner in charge of competition, is exploiting the little-used Article 90 of the Treaty of

Rome, which shows how public

from the EC's competition rules. It also stresses that "the development of trade must not be affected to such an extent as would be contrary to the inter-ests of the Community." Sir Leon emphasised yester-day that the basic telecoms

network — traditional telephone lines, fibre optic lines,
micro-wave and satellite links,
for example — is of "general
economic interest" and could,
under the rules of the treaty,
be entrusted by member states
to a state memoral.

to a single monopoly.

While also accepting that "voice telephony" — conversations, which represents 90 per cent of telecoms business — should be protected, he insisted that other telecommunications. nications services must be opened to newcomers.

The Commission promised

The Commission promised yesterday that the requirements on savvices would not be introduced before April 7 next year, following opposition by some member states to its "unlateralist" strategy.

If the Council of Ministers agrees by this deadline on the separate and technical Open Network Provision (ONP) directive simed at harmonising

alised telecom market would operate, the rules would come into force several months later, when ONP is formally adopted under EC procedure.

restrictions on the processing of signals before and after their transmission via the public network; and introduce mea-

UK to seek alternatives to Delors union plan

By Philip Stephens, Political Editor in London

DETAILED studies of alternatives to the Delors plan for European economic and monetary union are to be initimanetary union are to be initiated by the UK Government after this week's decision by the Madrid summit of European Community leaders to push ahead towards that goal.

Miss Margaret Thatcher, the Prime Minister, will tell the House of Commons this afternoon that her explicit acceptance at the summit of the aim of such a union did not imply acceptance of the blueprint model put forward by the committee chaired by Mr Jacques Delors, the president of the European Commission.

Her statement is expected to when ONP is formally adopted under EC procedure.

Should no progress on ONP be made by member states the planned liberalisation will take effect from April 1. "We are committed to a policy whereby liberalisation and harmonisation go hand in hand," Sir Leon said.

The Commission also plans special transitional arrangements up to December 31, 1922, allowing member states to prohibit, until then, the resale of lines leased from monopoly authorities which could compete with a public data communications service.

EC governments, however, will have to separate their telecommunications service.

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EC governments, however, will have to separate their telecommunications service.

EC governments, however, will have to separate their telecommunications service.

EC governments, however, will have to separate their telecommunications activities—as the UK

has defined towards that goal.

Mrs Margaret Thatcher, the Prime Minister, will tell the House of Commons this afternoon that her explicit acceptance of the blueprint model put forward by the committee chained by the committee c

indicated that Labour's own conditions for joining now

Mrs Thatcher, who can expect close questioning from MPs on both sides of the Commons on the apparent soften-Continued on Page 16 Ian Davidson, Page 2; Eco-nomic Viewpoint, Page 14.

US indicators fuel speculation of easier money

By Peter Riddell, US Editor, in Washington

US MONETARY policy could

US MONETARY policy could ease, according to market analysts, following further evidence that the pace of economic activity is slowing.

The US index of leading economic indicators, which looks ahead to levels of activity six to nine months ahead, dropped sharply by 1.2 per cent in May.

This was not only more than analysts had been expecting, but was also the largest monthly fall for the 16 months since the aftermath of the October 1987 stock market crash. Nine of the 11 constituents of the index dropped.

This prompted further market speculation about a posable easing of US monetary policy by the Federal Reserve.

The announcement was followed by a fall in the dollar,

The announcement was followed by a fall in the dollar, partially offsetting sharp early gains in European trading. But the direct impact was limited as the dollar was affected by the fluctuations of the Japanese Yen in response to the renewed political uncertainty

most noteably on Northern Ireland, and in her final post

Although this does not mean that a recession is imminent the indicators have renewed talk of a further cut in interest rates, especially with a meet-ing of the Fed's policymaking Open Markets Committee due next Wednesday and Thursday. Mr Marlin Fitzwater, the White House press spokesman, said the figures confirmed "recent evidence that the econony is growing at a slower pace in the second quarter." He added that the economy was "healthy" and the slowdown should produce "less pressure" on inflation and interest rates. The index, which fluctuates from month-to-month, is now 1.6 per cent lower than last January's peak. The coincident index has also been broadly flat over the past three months, though the lagging

index has continued to advance. These figures follow other recent indicators, including Continued on Page 16

Margaret van Hattem dies

Margaret van Hattem, the Kast Rurope correspondent of the Financial Times, died yester-day at the age of 40 after a long

Her reporting from Brussels. especially on the Common Agricultural Policy, from Britain's Houses of Parliament, was exceptional for political feel and for its often brilliant

writing style.

To these qualities were added a quite remarkable courage during a long and difficult battle against brain cancer. Incisive writing, original analy-ais and razor-sharp wit remained undimmed end. Obituary, Page 8

US, Japan reach accord on mobile 'phones dispute

By Nancy Dunne in Washington
This IS, and Japan yesterday
aversal a row over telecommunications trade with an agreement providing increased foreign access to the Japan's ne
increative mobile telephone an
increative mobile telephone and
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She settlement was reached after two all-night hargaining sections, under threat of US regulation and ever worsening trade relations between the two sconomic superpowers.

The US last month cited Japan selong with Brazil and India under the controversial "Super-301" provision of the 1988 US trade law for its failure to provide market access.

to provide market access. Trails Representative, was pre-pared to impose tariffs of up to 100 per cent on some Japanese products.

All threats of retaliation have now been dropped.

Mrs. Hills said that even though the agreement con-cerns only cellular and mobile telephones, it could set a prece-

dent for the entire telecommunications market in Japan. The measures should provide immediate improvements for US companies in these two high-growth segments of the language market," she said. Acting on a complaint from Motorola that it could not introduce its small hand-held calcular phones into the Japa-nese markets, Mrs Hills announced on April 28 that Japan was not in compliance with a previous pact reached in Market-Oriented Sector Selective (Moss) talks.

tive (Moss) talks.

The talks were led in Washington by Mr Linn Williams, the Deputy US Trade Representative, and a special envoy, Mr Ichiro Ozawato, former deputy cahinet secretary, who flew into Washington at the weakend to break the deadlocked negotiations.

Mr Ozawato was about to depart from Washington Tues-day when Mrs Hills intervened and asked for a final effort. As a result of the consultations, the Japanese Govern-ment agreed to take specific actions to allow more competi-tive access to the Japanese

telecommunications market, including: ● Improved access to frequencies necessary for third party radio and cellular telephones to be assigned on a non-dis-criminatory basis in new

ted to be made available in the Tokyo area within the year.

• Improved transparency in and the streamlining of licenoing procedures for third party radio businesses.

Foreign representatives will be allowed to participate in the sessions of the Radio Regula-tory Council when it is draft-ing or revising frequency allo-cations. The Ministry of Posts and

Telecommunications will grant or deny license applications for new systems within about four months of the submission of an In the Agreement, the Japa-ness said they expect digitalis-ation of cellular telephone

systems in "the near future." "To that end, we propose meetings of Japanese and American experts to study the technical details in order to future of such issues as the current one.'

Motorola issued a statement saying it would "energetically pursue our new opportunities' and called on the two governments to closely monitor the implementation of the agree-Four new systems are expec-

We aim for a faultless property service

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MARKETS

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yleid: 8.114% (8.073) **QOLD** New York latest Comex Aug

STEPLING New York lunch \$1.5580 (1.5880) Y220.00 (220.75) DOLLAR

Apr 1989 Jun | New York Innobite | DM1.9615 (1.9580) leral Funds 9-7 London (9.5) DM1,9645 (1.9660) 3-mth Treasury Bills: FFr6,8650 (8.8325) yeard 8.3% (8.290) yield: 8.3% (8.289) SF1.8890 (1.8840) Long Bond: 10843 Y142.75 (141.10) (10832)

3-month interbank Comex Aug close 1515 % (same) \$380.8 (379.8)

\$1.5580 (1.5855) DM3.0676 (3.0626) FFr10.3700 (10.3825) SFr2.6275 (2.6375)

2,503.22 (-23.15) S&P Comp 325.75 (328.44) World 143.75 (Tues) Tokye Nikkei Ave SFr1.6865 (1.6850) Y142.75 (141.75) 33,245.80 (-223.61) Frankturt Commerzbank · 1,849.4 (+19.3) Brent 15-day (Argus) \$17.95 (-0.20) (July)

CONTENTS Jordan struggles with economic and political tinderbox



Complete

with the problem of rescheduling the foreign debt, restructuring the economy and adjusting the political system to absorb wider participation.

Shaker, the prime min-

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Clear path for European Community emerges through the fog

The Twelve have passed a watershed which is almost certain to be marked by a significant transfer of sovereignty to EC institutions guarantee of the political anchoring

F THE Man in the Metro felt a yardstick for future debate, and confused yesterday morning over the significance of this week's Madrid summit, he could have been forgiven. Figaro head-lined cautiously: "Europe: Small Steps to Monetary Union." The business daily Les Echos said: "Madrid compromise outs off real choices". The right-wing Le Quotidien was non-committal: "Europe: a Draw." The confusion is partly due to the mixed signals from the political

ian davidsom ON EUROPE

leaders. Mr Jacques Delors, the European Commission president. said the move to economic and monetary union (EMU) was now irreversible; Chancellor Helmut Kohl said the meeting had taken a "small but important step" in that direction; Mrs Margaret Thatcher claimed to have prevented any auto-matic move to monetary union.

But confusion is also caused by paying too much attention to the detailed words on paper: the exact timing and components of Mr Delors' plan for economic and monetary union (EMU), or the precise terms of the compromise communique finally hammered out between Mrs Thatcher on the one hand, and the proponents of economic and monetary union on the other. At a certain level, of course, these details have considerable impor-tance; the Delors report will remain the Madrid communique will long be used as a weapon by both sides in their political battles. But if you shut your eyes, you can see that these details are not the heart of the

The heart of the matter is that the European Community has just passed a watershed in its political history, which is almost certain to be marked by a significant transfer of national sovereignty to EC insti-tutions. Naturally, we cannot pre-dict the details of that transfer; that's what the negotiations will be about. But if words have any meaning, the Madrid summit is likely to prove to be be the most important decision-point since the signing of

the Rome Treaty.
Mrs Thatcher claims to have "conceded absolutely nothing" to the pro-EMU lobby, she has averted any commitment to the second and third stages of the Delors plan, and she has even managed to rub out any reference to the plan as a "good hasis" for further negotiation. This is just fencing with windmills: the Delors plan is a set of proposals, but it is no more than that. The alchemy of real political commitment will only take place in the crucible of inter-governmental nego-

In that crucible, virtually every element in the Delors plan may be transformed out of all recognition. But one element will remain constant; the purpose of the negotiation will be to transfer sovereignty to Community institutions.

Mrs Thatcher's opponents are not driven by some sort of idealistic Euro-fanaticism; but they sense that control over their economic destiny is slipping out of their hands, through the opening up of the single market, liberation of capital movements, and the declining utility of the exchange rate as a policy instrument. If they want to regain some control it must be through stronger common institutions.

The real argument, therefore, is

not whether a European central bank should control the British money supply, but whether governments should hold a negotiation to

ments should hold a negotiation to change the Rome Treaty to strengthen EC institutions. That argument has been comprehensively settled: everybody knows it.

Mrs Thatcher fought hard to set up procedural tank-traps in the final communique, but they will have no effect: if a majority of member states want to hold an inter-governmental meeting, she cannot prevent them. President François Mitterrand has already announced that France will call for the conferthat France will call for the conference at the earliest moment, i.e. after July 1 next year, and he appears confident that it will convene not long thereafter. It is also clear that the issue at the conference will be the ideological battle over the relities! future of Pursue over the political future of Europe. Since the Rome Treaty was agreed by all governments, it can only be changed by unanimous agreement: therefore, Britain has a veto. The practical dilemma facing

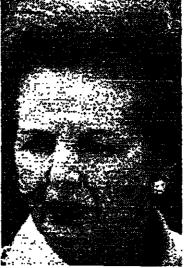
the British Government, however,



Mitterrand and Thatcher: opposing approaches to an inter-governmental conferenc

will be more complex: should it seek to veto any treaty changes absolutely, or should it use the threat of veto as a bargaining tool. The second course would concede the political sacrifice to which Mrs Thatcher is hostile; the first would run some risk that her opponents would create a two-tier Europe, by moving ahead without her.
The one outcome which seems

least likely is that a majority of states, including France and West Germany, would take a majority decision to hold an inter-govern-



mental conference in order to

strengthen the Community, and then submit calmly to a British veto. The very act of holding a con-ference will virtually guarantee a result antithetical to the views of Mrs Thatcher, and perhaps unfa-vourable to UK interests.

A prudent assumption, therefore, must be that the conference will result in a significant step towards economic and monetary union, including a strengthening of Europe's common institutions, it might not follow the Delors model,

with Community control of budgetary policy; that is for the economic schoolmen to debate. But we should assume that it will involve a progressive strengthening of the EC's role in the management of eco-

nomic and monetary policy.

The political impact of such an outcome would be immense, both inside the Community and in the wider world. Over the past five years, the Twelve have been sloughing off discredited models of EC action: first the harmonisation model, and more recently the farm policy model. But the model of economic and more recently the farm policy model of economic and model of econo nomic and monetary union, for 15 years the object of formal genuilection, has throughout that period been in practice disregarded. If it now makes headway, it will have a powerful binding effect on the mem-

Where this will count most is in West Germany's international pos-ture. In the current unbuttoning brought on by the Gorbachev revo-lution, the Germans have shown unfamiliar confidence in trying out their own role in the world.

Some draw the worst conclusions from their assertive challenge to aspects of Nato's nuclear orthodoxy. and accuse them of sliding off towards the East. The accusation is wildly over-done, no doubt. But a step which required West Germany to submit its economic and mone-tary policies to progressive EC control, would be both a symptom and a guarantee of its political anchor-ing in the West. it would also be a symptom and a

of all the member states to each other. The procedural battles over other. The procedural battles over the Delors plan dominated yester-day's headlines; yet the Medrid communique led off with an asser-tion that the EC now had a greater role in international affairs, and concluded with a forcign policy statement which struck a newlyconfident tone on East-West relations, including nuclear and conventional arms control.

The Community's views on arms control may appear to be of only moderate interest: views are easier than action, and defence and security remain formally outside the EC mandate. Nevertheless, it would be short-sighted to imagine that economic and monetary union is just about economics and money. It is not; it is about the overall integra-tion of the Community, and the strengthening of an EC dimension as important as economic and monetary co-operation cannot fail to strengthen the Community's politi-

The problem with Mrs Thatcher's position in Madrid is not whether she was right or wrong about the Delors proposels, but whether she perceives the political nature of the EC. Her loyalty to Nato is admirately the perceives the political nature of the EC. ble. But it is not at all clear that an inter-governmental alliance is as relevant, in terms of the operational requirements of today's agenda, as a politically integrated EC. Since Tuesday, the Community's prospects of closer political integration have looked a lot stronger.

cal backbone.

Transport strike erupts as Poles wrestle inflation

By Christopher Bobinski in Warsaw

BUS AND tram drivers in Trade Union Minister. Bydgoszcz in north-western Poland stopped work early yesterday morning to demand higher wages in the first important strike since the success of the Solidarity union in parliamentary elections earlier this month.

The strike, which has neither the support of Solidarity nor the OPZZ official unions. comes after price increases in the past two days of cigarettes, alcohol, petrol and sugar, and as people are expecting food

prices to rise.
The drivers, who are occupying their depot, are demanding an increase in their hourly rate of pay from Z1 300 to Z1 800, and higher pay for overtime. The stoppage came as the Solidarity national leadership the prices issue and hold talks with Mr Andrzej Wrob-

The two ministers went to Gdansk to present a plan for consultation which aims at eliminating subsidies on food prices and would attempt to balance supply and demand, but could mean the price of some items going up by as much as 300 per cent.

Mr Kazmierz Oleslak, the Agriculture Minister, who faces the prospect of fast diminishing food supplies, has been urging that the rises be brought in as quickly as possible. He told a news conference on Tuesday: "Everyone is afraid of raising food prices, but no one seems to be afraid of food shortages."

However, on the same day, the Communist party politburo ordered a halt to price rises be installed, and told officials to release food reserves, as well lewski, the Finance Minister, as import additional supplies and Mr Jozef Oleksy, the to alleviate the situation.

Dail expected to vote out Haughey as Premier

By Kleran Cooke in Dublin

MR CHARLES HAUGHEY. Mr CHARLES HAUGHEY, Ireland's Prime Minister, seems likely to be defeated in a vote today in the Dail (Parlia-ment) on his continued leadership of the country.

His last minute attempts to gain support for his candidacy as Taoiseach (Prime Minister) apparently failed yesterday after the small Progressive Democrats Party said it would support the nomination of Mr Alan Dukes, leader of the main opposition Fine Gael party.

If Mr Haughey or any other candidate fails to gather the required number of Dail votes, then Mr Haughey, who would continue as Prime Minister for the time being, would inform

the President of the situation. The President has the power to ask him to make renewed attempts to form a Govern-

ment though he cannot ask anyone else to do so.

What happens if subsequent talks fall is something of a con-stitutional conundrum. Such things have not happened before in the history of the Irish state.
The present problems have

been caused by a recent general election in which Mr Haughey's governing Fianna Fail party suffered considerable setbacks. Mr Haughey has refused to resign and has said that another election is unde-

Delors urges EC to back Brady plan with cash

THE European Commission president, Mr Jacques Delors, has urged EC governments to create a special fund to support the Brady plan to cut Third World debt, Reuter reports. But diplomats said Britain and West Germany had serious res-

Mr Delors said the European Community fund, proposed by Spain, was the most realistic and serious proposal for showing that the EC had not lost interest in such nations in Latin America and elsewhere.

He told a news conference he hoped all Community govern-ments would back the Spanish plan in time for the annual summit of the seven leading industrial nations in Paris on July 14 where the Third World debt crisis will be high on the

"We are talking about the future of democracy and of social and political stability in numerous countries. It is our duty and it is in our political interest," he added.

Brussels warns on imbalances

By David Buchan in Brussels

RISING inflation and diverging budgetary and trade imbalances in the 12 European Community states could jeop-ardise sustained economic growth, the European Commis-

growth, the European Commission warned yesterday.

The Commission claimed its latest economic report, published yesterday, underlined the need for closer budgetary co-ordination among the Twelve, as foreshadowed in the Delors study which was endorsed on Tuesday by EC leaders as the basis for progress towards economic and monetary union.

The report, to be presented to EC finance ministers next month, predicts that the rise in real output in the Community will only slacken margin-ally from 3.25 per cent this year to 3 per cent in 1990. It attributes Europe's prolonged boom mainly to the structural adjustment made by many EC states in recent years, increased profitability of investment and the desire of business to gear up for the coming single EC market by expanding capacity.

However, "these very positive prospects are threatened by growing disequilibria particularly the acceleration of inflation". it says. If higher

inflation", it says. If higher inflationary expectations feed into higher wage settlements, the levels of profitability, investment, growth and employment could be affected in turn, it warns. Though the Commission forecasts a 2.5m-3m increase in jobs in 1989-90, this will only bring unemployment down to around 10 per cent next year because of the net increase in the number of people seeking

Current account imbalances are increasing among several member states, putting under potential strain the stability of potential strain the stability of exchange rates. The report sin-gles out the large and growing German trade surplus as "very worrying", and the "disquiet-ing" deterioriation of Portu-gal's current account deficit.

Air traffic growth 'to continue'

AIR congestion in Western Europe will continue to worsen over the next five years but fares may fall, a group of 21 scheduled airlines said yesterday, Reuter reports. The Association of European Airlines said passenger traffic would grow by an annual 7 per cent in the next five years because of a general economic slowdown, down from an average of 7.5 per cent since 1995 age of 7.5 per cent since 1986. Passengers have faced worsening delays as air traffic has steadily increased. However, the AEA also forecast that fly-ing should become cheaper.

A close run thing at Felipe's Waterloo

By Peter Bruce in Madrid

THE SPANISH press was kind to Mr Felipe Gonzalez, the Prime Minister, yesterday morning. Apart from some unsurprising carping from the right, the media at least seemed to agree that he had not come away from hosting Spain's first European Community summit empty-handed. But it was a close run thing. At midnight on Monday, the end of day one, the Spanish mood was grim. The Government spokesperson, Ms Rosa Conde, wandered into the conference centre and was heard to mutter that one head of gov-ernment seemed to be trying to give "the embrace of death" to

the summit.
Mrs Margaret Thatcher? No. President François Mitterrand. The French President had unexpectedly taken a very hard line on the Delors report on economic and monetary union in the EC.

He was insisting that it be adopted in full and that the summit agree on a date for conference at which the EC

Treaty could be changed to meet the Delors recommenda-

Mrs Thatcher would not go along with this but had amazed her hosts by softening her stiff opposition to the Delcrs report. She was prepared to consider it a basis, if not the basis, for progress towards monetary union and was prepared to attend a conference even though she did not want one called. But the Spanish had been relying on the French, particu-

larly since both countries are led by Socialist parties, to bring it safely through its first, and difficult, presidency. Both monetary union and an EC social charter were on a summit agenda for the first time. Mr Gonzalez regularly speaks to the French leader by telephone and he had taken great pains to co-ordinate his summit position with Paris and Bonn in order to try to

deal coherently with Mrs Thatcher in Madrid.

sometimes been described here as a year of "joint presidency" between Madrid and Paris.

Chancellor Helmut Kohl took the lead in Madrid on Monday morning by tabling a five-point proposal which included starting phase one of Delors (which does not need changes in the Rome Treaty) on July 1 next year, accepting the Delors report as the basis for monetary union and beginning work on an inter-govern-

> But while both Mr Kohl and Mr Gonzalez showed a willingness to weaken that, Mr Mitterrand, with some Italian support, did not.

Mrs Thatcher, who anyway does not like Mr Jaques Delors, the European Commission president, did not want his report to be the only route to monetary union and if she was going to somehow link British participation in phase one to the other two stages that needed Treaty revision, the link had to be vague.

starting next month, 1989 has treacherous obstinacy of his ing that the wording of the

French political mentor, and conscious that the Spanish presidency might be heading for disaster. Mr Gonzalez had just one morning (Tuesday) to pull something out of the

The Portuguese had also upset him (they, no doubt, will be hearing more of this) by refusing to support the Spanishpresidency position unless they were promised more structural funds by the Community.

The priority was to wean the Italians away from France. Mr Mitterrand wanted a firm conference date but if a form of words could be found to commit Mrs Thatcher to attending one without Mr Mitterrand being able to interpret the words to French advantage (an agreement, during the French presidency, to call a confer-ence), it was just possible such a conference could be held under the Italians, whose presidency begins in July next year. Mr Ciriaco De Mita, the Ital-

ian Prime Minister, apparently

draft conclusions drawn up early on Tuesday should be tightened. It should now call for "complete and adequate preparation" before a confer-

ence should be called.

That would be less easy for the French to fudge. "Complete and adequate" conclusions will take longer than the life of the French presidency to achieve. It was now late on Tuesday morning. Mr Mitterrand, facing a grubby start to France's presidency, grudgingly agreed.

Mr Gonzalez had escaped by

the skin of his teeth and he will not be sorry to see the back of the Spanish presiin a few hours in Madrid, two years of hard work and

on the job Community training or-the-job Community training had nearly gone up in smoke. There was a great deal of domestic political prestige riding on the summit and the mere existence, at the end, of a document all 12 leaders could put their names to was probably eloquent testimony to his trate at the same time.

E Germany's

THE automatic navigation

system on East Germany's new Airbus airliner failed dur-

ing a test flight yesterday, for-cing it to land in East Berlin,

Reuter reports, quoting the official East German news agency ADN.

craft's manufacturer in Tou-louse, France, said the Airbus

Industrie ground support team at East Berlin's Schoenefeld airport repaired the system

shortly after the aircraft anded.

ADN said the A310 airliner, which was delivered on Monday, turned back over the

Soviet Baltic city of Vilnius

when the navigation system failed. Interflug, the state air-

line, said the crew, including an Airbus test pilot, used man-

ual navigation on the return

An aviation industry source in France said it was the sec-ond time an Airbus Inertial

Airbus Industrie, the air-

first Airbus

fails test

Moscow calls meeting on ethnic unrest

THE Soviet Union announced yesterday that a long-awaited meeting of the ruling Communist Party's Central Committee aimed at addressing the countries. try's growing nationality prob-lems would take place late next month, Reuter reports from Moscow.

Mr Gennadi Gerasimov, the Foreign Ministry spokesman, made clear that the plenary session would seek to develop a broad political strategy on an issue which threatens to derail President Mikhail Gorbachev's perestroika reform programme. "A tentative date has been set for the end of July," Mr Gerasimov said. "It is premature to predict the results, but we can suppose that it will end in a more clear definition of our national policy." He made clear the meeting would not be

Unrest among the Soviet Union's many ethnic minori-ties has emerged as one of the major problems facing Mr Gor-bachev.

expected to solve individual

At least 200 people have been killed and more than 2,000 injured since the start of last year in the Transcaucasus and Central Asia, around half of them in clashes this month between Uzbeks and Meskhetian Turks in Uzbekistan.

The problem is compounded by the growth of nationalist demands in the Baltic republics, in Moldavia, Byelorussia and the Ukraine, where tens or even hundreds of thousands have taken to the streets in largely peaceful protests.



Honnecker (left) gets the word on Bonn from Gorbachev

Soviet briefing for Honecker

THE EAST GERMAN leader. Mr Erich Honecker, yesterday had talks in Moscow with Mr Mikhail Gorbachev, who briefed him on his trip to West Germany, Reuter reports. Both men delivered speeches at a luncheon which took place

in a "warm, friendly atmo-sphere," according to Tass news agency. They decided that improving relations between the two countries should have a top priority.
"Despite the visible variety in the concrete shaping of new social structures, the same aims, ideals and values are present as reliable basis for this (improvement)," the East German ADN news agency, said, referring to the varying pace of reforms in East European countries.

It said the Soviet leader briefed his East German counterpart on "his personal impressions" from the West German visit two weeks ago, telling him he was convinced more and more west Germans wanted peece and more west Germans wanted peece and more wanted peace and good rela-tions with Moscow and other East European countries. Mr Honecker described the visit as a significant contribution to improving relations in Europe. The 76-year-old Rast German

leader set out his country's policy and told Mr Gorbachev he would stick to his chosen course but he fully supported Moscow's reform efforts.

ADN said the two leaders arread divert links between

agreed direct links between factories should be increased, the range of traded goods expanded and quality

The Soviet news agency said Mr Honecker, who arrived in Moscow on Tuesday evening. left later yesterday for Magni-togorsk, a foundry city in the Urals where he worked as a young Communist during the

Reference Navigational System had falled. The previous occasion was about two years ago on a US Pan Am aircraft. The incident was blamed on pilot error, the source said. The Interflug aircraft, the first Airbus delivered to an East European carrier, had been flying to the Soviet city of Novosibirsk to test its maxi-

mum range. It had been spe-cially adapted to fly more than 10,000km non-stop.
Interflug has bought three of the wide-bodied, 208-seat aircraft and takes delivery of

Markovic confident of 'making it' through a critical year for Yugoslavia

By John Lloyd, recently in Belgrade

MR ANTE MARKOVIC, the Yugoslav Prime Minister, has said that his country faces a "critical year" in its aim of making a transition to a market system.

In an interview with the Financial Times for the newspaper's annual survey - the first he has given to the foreign press since becoming Prime Minister in March - he professed confidence in his ability to push through radical reforms, in spite of the weakness of the federal govern-

ment's position, exacerbated by the tension between the six autonomous republics over perceived Serbian nationalism. "Do you think I would be here unless I really though I

could make it?" he said at one point in the interview, "Mak-ing it," for Mr Markovic, is drastically reducing the soaring (around 400 per cent) inflation, and making the dinar convertible within five years. To do this, he has eschewed specific anti-inflation measures of the kind which contributed

to the downfall of his predeces-sor, Mr Branko Mikulic. Instead, he has put his faith in a battery of new measures on enterprises, foreign invest-ment, labour and accounting procedures - much of which is inherited from Mr Mikulic, but which in many cases has been revised to reduce the role of the League of Communists and the administration. Other laws, including one on taxes, are now in preparation. "The most important period is this year," he said. "By this summer we should have adopted all the legislative acts which will introduce a framework for the new economic system. These will be the laws to introduce a unified economic system in a market which will be international. and in which all kinds of ownership will be on an equal footing. There will be a beginning to a transformation of enteprises where the capital is anonymous (belonging to no-one) into social capital (where ownership is clearly

identified)." The next year is also crucial for a trial of strength with those whom Mr Markovic calls "dogmatists, conservatives and ultra-leftists," who wish to frustrate the reforms. "They are not yet united but I am expecting that to happen. I don't fear it - it's normal."

Mr Markovic is concerned to increase the federal governmenty's authority, presently very weak, in order to take control of the monetary instruments and remove barriers to

trade put up by the republics. He is already encountering resistance from the state bank, whose board is composed of the chairmen of the republican banks and who are against what they see will be a loss of their independence.

The Prime Minister said the market reforms would not dilute Yugoslavia's system of "workers' self-management" under which enterprises are nominally run by a workers council. On the contrary, he said, it "reaffirms" the system,

and brings both new rights and responsibilities. "It is to bring the workers closer to the market and allow them to make decisions based on market sig-

He would not commit himself to be in favour of political pluralism, as have some, especially in the Slovenian republic: but he observed that "per-sonally, I feel that the very logic of the developments of the new economic system will demand changes in the political system".

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AMERICAN NEWS

Incentives plan for banks' debt reduction deals

By Peter Riddell, US Editor, in Washington

THE US Congress has begun considering legislation to provide incentives for banks to participate in debt reduction agreements with Third World countries, coupled with penal-ties for those abstaining.

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The Democratic chairmen of two key House committees have tabled bills which would remove some tax advantages and substantially increase the and substantially increase the reserves required by the banks. US hank regulators are, however, resisting any dramatic change in the supervisory framework which they regard both as unnecessary and as penalizing US banks relative to international competitors.

A key point at issue is whether Third World loans should be marked down by banks to secondary market

banks to secondary market prices, as favoured by some leading Congressmen and the General Accounting Office, which exis for the legislature which acts for the legislature A GAO official has estimated that on this basis regulators should be requiring reserves of \$500, covering all loans rated less than weak, against a target of \$4.9hn for the more restricted category of loans rated value-impaired and losses. Bank reserve levels are \$230n. Regulators arens the \$23bn. Regulators argue the secondary market is too thin to provide an adequate guide and

maintain this approach would be too inflexible.

Representative Walter Faun-troy, the chairman of the House sub-committee on inter-national development, finance, trade and monetary policy, has proposed legislation requiring commercial banks which refuse to participate in International Monetary Fund/World Bank-sanctioned debt reduc-

tion agreements to establish special reserves against the banks outstanding loans to the Under his plan the amount of the reserve would be based on the secondary market value make his Republicans the party of clean government.

He will propose banning honorariums — payments for speeches which Congress members have used to swell their incomes — combined with a congressional pay raise, possibly suread over more than one year, it was unclear yesterday whether Mr Buth would endorse a specific figure, though he backed a 25 per centralse for federal judges earlier this year. of the debt of the particular country, while such commer-cial banks would be banned from taking a tax deduction from taking a tax deduction when the outstanding loans are declared partially or wholly uncollectable. The bill would require the appropriate US agencies to enter into multilateral negotiations to seek the adoption of similar guidelines applicable to non-US bank institutions. institutions.

A parallel bill from Representative John Lafalce would

this year.
Controversy over pay and
controversy over pay and
chics have dominated the
101st Congress. Two top Democrats, including Mr Jim
Wright, the House Speaker,
were forced out of office after
questionable financial dealings had come to light. Mr
Wright lost the confidence of
his own party last February
when he mishandled a proposed 50 per cent pay raise for
Congress and federal employces.

Separately, Representative
Dan Rostenkowski, the chairman of the House ways and
means committee, has proposed eliminating a provision
enabling banks that lend to
certain development committee. The defeat of the congression nal pay raise — which for the past 40 years has been linked to those in other branches of certain developing countries to claim tax credits to offset income from such loans. The change would raise \$300m in fiscal 1990, but is open to the objection that it would discourage new lending. The latter proposal is tied to efforts to raise revenue to meet the Fed-eral budget deficit reduction more than double — is \$82,500 (£53,000). Congress members and Senators earn \$89,500.

Bush set to raise pay of **Congress** and officials

By Lionel Barber

PRESIDENT George Bush is expected to propose today a pay increase for senior federal officials and for Congress members, as part of a compre-hensive package aimed to make his Republicans the

this year.

government — has slowed recruitment of high-calibre appointees and prompted resappunces and prompted resignations among federal judges. Last week, Mr Robert Heller, Federal Reserve governor for international affairs, resigned to earn more money in the private sector. His Fed salary — which his switch will more than developed a fee 200 cm.

Argentina removes state of emergency

By Gary Mead In Buenos Aires

ARGENTINA'S out-going Radical party government has ended a 30-day state of emergency, imposed on May 29 after rioting and looting in the cities of Rosarioting and noting in the dates of Austrio and Buenos Aires, in which I4 people died and some 800 were arrested.

Mr Juan Carlos Pugliese, Interior Minister, also announced the release of all those arrested on suspicion of having participated in the disturbances.

The lifting of the state of emergency immediately precedes the hand-over of government to President-elect Carlos Menem of the Peronist party. President Menem of the Peronist party. President Raul Alfonsin is to leave office tomorrow. His successor will be president in effect from then and go through a cere-monial assumption of office on July 8.

Since he was elected on May 14, Mr Carlos Menem has criticised Mr Alfonsin's handling of the Argentine economy, claiming that he will take over the presidency "at' the worst moment in the country's history". He said on television interview this week Argentina can no longer exercise its vote at the UN because it is some \$10m behind in its dues to the UN.

The Radical government's legacy includes a further large increase in all public sector tariffs, which yestarday were raised by an average 35 per cent. and a 130 per cent increase in the national minimum wage.

Mr Miguel Rolg, the incoming Economy Minister, has promised that his

no longer subsidise Treasury losses sustained through supporting loss-making nationalised industries. In 1987 stateowned companies lost an average \$8.5m daily, which has given rise to Argentina's fiscal deficit, its hyper-inflation

and social instability.

Besides facing a serious economic situation, Mr Menem will also be handed a simmering military crisis. On Tuesday this week, three lieutenant-colonels implicated in the army rebellion of last December were removed from active duty, the first step towards being nitely to daily four-hour power cuts, retired from service. Monsignor Antonio Quarracino, a hydro-electricity.

economic programme will be "very leading member of the national Episcotough", and that the Central Bank will pal Conference, has called for a compal Conference, has called for a com-plete amnesty for members of the piete amnesty for memoers of the armed forces alleged to have violated human rights under the 1976-1982 military dictatorship — a fundamental demand of rebel officers who have mutinied three times since April 1987. Mr Menem has kept close relations with the Catholic hierarchy and army rebels.

Argentina yesterday devaluated the austral by 4.15 per cent – the eighth devaluation since June 1. The austral was trading yesterday at 250:31.

Buenos Aires today returns indefi-

Canada in N-sale dilemma

By David Owen in Toronto

CANADA may soon be faced with a sensitive nuclear dilemma – whether to sell a large batch of heavy water to Romania for use in that country's Canadian-designed Candu nuclear reactors.

The Romanians agreed to buy five Candu units in a Ckibn (£542m) package in the early 1980s. Though much delayed, two of the pressurised heavy water reactors, located at Cernavoda, are now said to be moving towards completion.
As a result, Romania will probably need 900 tonnes of heavy water - worth approximately C\$270m - within the next two to three years. The material, used in reactors that

produce plutonium, the pre-ferred material for making both as a moderator and a coolant in the Candu system. Canada's dilemma, if asked to supply any or all of this requirement, is that Romania may have ulterior motives for wanting the substance. The country is suspected of having illegally re-exported 12.5 tonnes of Norwegian heavy water

which it purchased in 1966.

The Norwegian authorities, which "have reason to believe" that the material has been reexported, asked Romania for proof of its whereabouts about a year ago. As yet there has been no response.

According to Mr Gary Mil-hollin, a University of Wisconsin law professor and authority on world trade in heavy water India and Israel are the countries most suspected of being the end-destination for the cargo. Libya, he says, is "a more distant suspect."

There is no guarantee that Romania will ask Canada for heavy water supplies. It is trying to construct its own production facilities. Canadian officials believe the first plant has almost entered the commissioning phase.

Even if the normal teething

problems are avoided, however, the plant is thought inca-pable of yielding more than 270 tonnes of heavy water per year. This strongly suggests that Romania will be forced to look abroad for at least a por-tion of its needs. If it does, Canada — with what is proba-bly the world's largest inventory of heavy water - is the obvious place to look.

Atomic Energy of Canada
Ltd (AECL), the governmentowned corporation which

develops and markets the Candu reactor, has some 2.000 tonnes of heavy water in inventory. Moreover, according to one AECL official, Canada assured the Romanian, of its preparedness to meet their pos-sible heavy water needs during discussions regarding the original reactor sale.
Officials in the Canadian

department of external affairs say that they are urging "our Rumanian friends" to co-operate with Norway's request for information. They stress, how-ever, that there is currently "no evidence that Rumania has abrogated its international

Canadian and Norwegian officials met to discuss nuclear matters of mutual concern in

Canada is also facing the dilemma of whether to export tritium, a crucial ingredient in nuclear warheads, the main market would probably be the

Police row in Grenada erupts into killings

By Canute James in Bridgetown

SIMMERING disagreement among the leaders of the police force on the eastern Caribbean island of Grenada grupted into a shooting incident yesterday which left the island's police commissioner, the assistant commissioner and a US gov-ernment official dead, and another senior official injured.

The commissioner was shot

by his assistant, who was being re-assigned to the neigh-bouring island of St Vincent having completed his tour of duty. The deputy commis-sioner was subsequently shot dead by guards.

It was not clear how the US

official was killed. He was reported to have been in a meeting with the police officers when the shooting started.

The State Department yesterday was unable to confirm that a US official had been willed but said an unable to

killed, but said an unnamed member of the US mission in Grenada had been seriously injured in an unspecified inci-dent at the police headquar-

ters.
There has been feuding for

the past few months among senior officers in the police force.

The incident vesterday was the most violent on the island since a US military invasion in 1983 to topple a military gov-

The outbreak of shooting followed a deterioration in the political situation on the island, in which the ruling party has been split by a public quarrel between the Prime Minister, Mr Herbert Blaize, and the party leader, Mr George Mitchell.

The heads of government of the Caribbean Economic Com-munity are scheduled to hold their annual summit in Grenada, starting on Monday.

Government officials else where in the Caribbean said yesterday that no decision had been taken about cancelling the meeting in the light of the deteriorating situation in Grenada. They said, however, that the developments on the island were being viewed "very carefully."

Moving away from alchemy Lucy Conger watches poll preparations in Mexico

target for the coming year.

require reserves on loans to sovereign borrowers wherever

payment of interest or princi-pal is more than 90 days in arrears, with the amount vary-

ing on a country-by-country basis, Regulators could reduce

reserve requirements for banks which have participated in the

debt reduction strategy launched in mid-March by Mr Nicholas Brady, the US Trea-

PRESIDENT Carlos Salinas de Goriari's commitment to clean elections in Mexico, promised in his administration's six-year national development plan last month, will be put to the test on Sunday in the states of Baja California and Michoacan. He and his ruling Institutional Revolutionary Party (PRI) lost the presidential elec-tions in both states last July, and opposition candidates are believed able to win on Sunday. The governorship is at stake in Baja California so the honouring of an opposition vic-tory there would oblige the PRI to surrender a state government for the first time. The PRI has held every governor-ship, and controlled the major-ity in all state legislatures, since the regime came to

power in 1917. The elections are seen as a sort of referendum on the president's first six months in office. Although the extent of his electoral victory last July was heavily disputed by the opposition, he has acted quickly to establish his legitimacy as president. In rapid succession, he has sought to curb the powerful all workers' union, drug traffickers, corrup-tion in the police and business. On the economic front he has remewed the pact between employers and unions, and taken a tough line on renegotiating Mexico's external debt. However, the PRI apparatus, given its well-established practice of manipulating elections, is very much on trial. The behaviour of PRI-dominated electoral authorities will not only show whether Mr Salinas can honour his pledge to modernise the party, but also whether the government is willing to recognise the evolution towards a multi-party

political system which has already taken place in Mexico.

Of six state elections to be held this week, many believe the toughest for the PRI is that in Michoacan. This is the home their of Mr. Cumhtémes Câr. state of Mr Cuanhtémoc Cárdenas, the main opposition fig-ure and leader of the left-wing pled more than 50 of Michoa-

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NOTICE OF ANNUAL GENERAL MEETING OF SHAREHOLDERS.

The Annual General Meeting of shareholders of NIPPON WARRANT FUND, SICAV will be held at its registered office in Lutembourg, 14, rec-Aldringen, on Friday, 7th July, 1989 at 11.00 hours, with the following agenda

1. To beer and accept:
 a) the management report of the Directors
 b) the report of the Auditor.
2. To approve the Statement of Net Assets and Statement of Operations as at 31st March, 1989.
3. To discharge the Directors and the Auditor with respect to their performance of duties during the year ended 31st March, 1989.
4. To elect the Directors to serve until the next Annual General Meeting of the performance of duties during the year ended 31st March, 1989.

5. To elect the Auditor to serve ment the next Annual General Meeting of

Notes:

1. A Member emittled to artend and vote is emittled to appoint one or more proxies to attend on a poil vote, instead of him. A proxy need not also be a member of the Corporation.

2. To be valid forms of proxy sunst be lodged with the Registered Office of the Corporation not later than 48 hours before the time at which the meeting is convened.

Party of the Democratic Revo-lution (PRD). In the presiden-tial election, his Front took 64-per cent of the state's vote. "If there is a true intention

(by the PRI) to democratise, Michoacan offers the ideal opportunity," said Mr Jorge Zepeda, a political scientist who specialises on the state. This agricultural state of mid-western Marico is one of the three powest in the country and, as shop, not equilibries strategie. Its not at stake.

The stakes are higher in Baja California, where Mr Ernesto Ruffo, charismatic candidate of the right-wing. National Action Party (PAN), is a strong gubernatorial con-



In Michoacan, the PRD could gain a majority in the state assembly. This would let the party supervise municipal elec-tion results, block the state's budget and jettison the PRI governor. However, Mr Car-denas has had some internal squabbles to overcome in launching his own party, and he has insisted the PRD is prene has massed the FRD is pre-pared to govern jointly. He also denies any intention of depos-ing the PRI governor, Mr. Gen-ovevo Figueroa. Tension has hovered over political life in Michoacan since July when the pro-Cardenas Front won the state's two senatorial seats and 12 of 13 federal congressional seats. Flexing their muscles, pro-Cárdenas militants occu-

can's 113 municipal offices last November. This successful pro-test persuaded Mr Salinas, in one of his first acts in office, to remove the unpopular PRI governor, Mr Luis Martinez Villi-

been evoked repeatedly and bitterly by PRI leaders but the PRD and several small parties couled the thetoric on all sides with the approach of the pollthis weekly in Carlo and the pollthis weekly in the po stake in Michoacan. Mr Car-denas's father, the late President Lazaro Cárdenas, is revered throughout the state for distributing land to peas-ants and bringing in develop-ment projects. The son was PRI governor of Michoscan from 1980-86, before he was expelled from the party for outexpensed from the party for our-spoken dissidence over non-democratic practices. "Thank God for Cuauhtémoc — because of him we have elec-tricity, a school, and water... What more can we ask!" said "sis Alicia Ponce, who lives at the poor La Caja farming set-lisment."

The PRI finds itself in the unique situation of running against his comagainstitic own record, as caused as a learn was launched last. December, when the party president, Mr Luis Donaldo Cologio, visited Michoscan to remove veteran local bosses and do groundwork in modernianis the party structure.

and do groundwork in modernising the party structure. Throughout the state, PRI has staged four different types of infernal election to instal new leaders of more than 1,700 local, municipal and peasant committees, in an effort a PRI state delegate, Mr José Guadarrama called "a profound restructuring — to be able to say kheire really is a party, there is a presence, there leadership at each level."

In a democratising move, 35,000 TRI militants voted as individuals, putting their ballofs in transparent boxes, to select the final PRI slate of 18 congressional candidates.

congressional candidates. However, traditional tactics

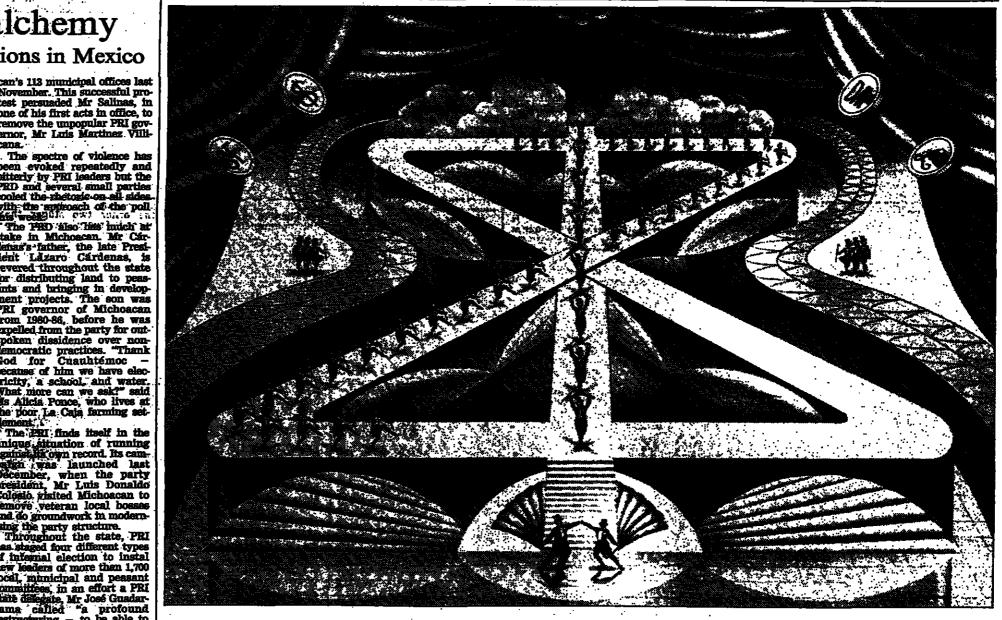
have also figured prominently in the campaign. The PRI has availed itself of federal funds. In Jamery, six cabinet minis-ters launched Plan Michoacan, a programme of public works projects credits for small farmers, and food handouts costing

in Baja California, a \$670m development hand-out was promised, though the govern-ment appears little inclined to disburse such an amount. A hundred PRI election experts have been deployed to Michoscan to organise the vot-

ing. Some are practised "alchemists" (vote-riggers), according to party insiders and

PRI renegades in the Cardenas camp. Opposition parties have lodged formal charges, accus-ing the PRI of having padded electoral rolls in its strongholds and "shaving" off elec-tors in opposition havens.

Meanwhile, in Baja Calif-ornia and Chihuahua states, the PRD and the PAN have large drives to organise cadres of poll-watchers to prevent and report irregularities on Sunreport irregularities on Sun-



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Deng rejects Mammon and promotes plain living

IF CHINA can be said to have a strategy to combat trauma and mark out a way ahead - it is contained in a speech by Deng Xiaoping, the supreme leader, delivered nearly three weeks ago to army command-

The full text was released yesterday and state television led its main evening news with the speech, made on June 9 five days after tanks and troops violently ended the occupation of Peking's Tiananmen Square by pro-democracy demonstrators. Leading news-papers spread it across front pages, accompanied by photographs of Deng.

graphs of Deng.

The 84-year-old leader explained the crisis by acknowledging that unrest was "bound to happen sooner or later" because the party had neglected proper ideological education. He said the answer to the Western threat of "bourgeoise liberalisation" was for geoise liberalisation" was for

China to retain economic reform while attacking "spiritual pollution" by stepping up indocrination.

With a Mao-like slogan he explained that, "promoting plain living must be a major objective of education and this should be the keynote for the next 60 to 70 years years".

He argued that the "enter-crising spirit" which once led him to say "to get rich is glorious", must accompany a national "plain living". "I once told foreigners our worst omission of the past 10 years was in education," Deng said, adding, "What I meant was political education."

"This doesn't apply to schools and students alone, but to the masses as a whole, and we did not say enough about plain living and the spirit of

Claiming economic reform had benefited China, he never-theless blamed foreigners for

having undermined stability. "We run the risk of importing evil influences from the West, and we have never underestimated such influences.

Deng said China should stick to its "basic policies" of open-ing up to the outside world, building up infrastructure, economic reform and development of agriculture.

The speech revealed Deng's belief that the army fought a courageous and worthy battle courageous and worthy battle
in slaying largely unarmed
civilians. With language more
suited to describing a foreign
war than a domestic upheaval,
he praised the heavily-armed
troops for killing those advocating change.

Of the ordinary citizens who
manned barricades to keep the

manned barricades to keep the army out, he said: "We should never forget how cruel our enemies are. For them we should not have an iota of forgive-



CHINESE student leader Wu'er Kaixi, in a videotape made after fleeing China, has made a dramatic yow to continue the struggle for democracy and predicted that the "wild beast" Communist leadership will soon fall, AP

reports from Hong Kong.
"This kind of government does not have the strength to continue living," Mr Wu'er said in an 18-minute videotape shown yesterday. "They are the people's enemies."

Mr Wu'er escaped from China with his girlf-riend, Liu Yan, despite a nationwide manhunt. He was the most charismatic of the 21 student leaders accused by the Chinese authorities of inciting " counter revolutionary rebellion."

Mr Wu'er, at times choking back tears, made several emotional references to the people killed during that battle, in which much of the fighting raged along Changan Street that runs into Tiananmen Square. "I don't know how many martyrs' souls remain on Changan Street, may they forever rest in peace.

He urged those who participated in the campaign for freedom to "focus our will and continue the great patriotic democratic movement until the end. . . . If we don't get our act together, we won't be able to get moving and China will never advance."

Mr Wu'er remains in hiding in the West.

Bonn seeks to block Iran chemical cargo

WEST GERMANY said yesterday it would try to prevent the shipment of a chemi-unit of a chemi-un cal used to make deadly mustard gas from reaching Iran under a deal arranged by a West German company, Reuter

reports from Bonn. Mr Herbert Schmülling, gov-ernment spokesman, told a news conference the chemical cargo - 257 tonnes of thionyl chloride manufactured in India – was still stored in India but due to be shipped to Iran on a West German-owned freighter next month.

The Bonn Government launched an inquiry into the freighter was now sailing

the sale to Iran.

The Foreign Ministry said on Tuesday that at West Ger-many's request, Iran had with-drawn a diplomat from Bonn who Washington said was involved in the deal. Mr Schmülling said the Gov-

ernment was trying to stop the shipment with Rheinelsen's

help.
A Transport Ministry spokesman said, however, that stop-ping the shipment would be legally difficult because the

On Tuesday, State Department officials said Washington was pressing Bonn to stop the transaction.
Iran used mustard gas in its

eight-year war against Iraq. West Germany and the US banned exports of thionyl chloride to curb the accumulation of chemical weapons by unsta-ble Third World countries.

Mr Schmülling said it was unclear whether Rheineisen had broken West German export laws.

Bank of Korea plans won float

THE BANK of Korea, the South Korean central bank, has proposed ending the won's controlled float by the second half of 1990 and that commercial banks then be allowed to set their own rates freely, Reuter reports from Seoul.

Bank officials said the central bank's detailed proposal to the government on liberalising the foreign exchange rate sys-tem advises that the currency should be freely convertible by mid-1990.

The Bank of Korea's proposal said South Korea should adopt the Taiwanese foreign eralised the market next April. basket pegs the won too closely

In Taiwan, foreign exchange banks set their own currency rates which are based on the previous day's trading and allow a limited range of fluctu-

The officials said they want the won to be used in trade in services this year, then in commodities trade by early 1990 and finally, in capital transac-tions by mid-1990. Currently the central bank

fixes foreign exchange rates daily, largely based on a secret trade-weighted basket which supposedly reflects the flows of the main currencies. The officials said the present to the dollar and did not contain the currencies of its rival trade partners, such as Singapore, Taiwan and Hong

"The proposal was made because too many restrictions could severely hamper development in the foreign exchange market," one official said. "Korea is becoming increastional financial community."

To foster the foreign exchange market, restrictions should be lifted on futures transactions for financial products and on speculative investments, they said.

Electricity board chiefs sacked

in Thailand

By Roger Matthews in

THE Thai cabinet has sacked the chairman and most board members of the Electricity Generating Authority of Thailand, amid fears of power blackouts later this year and battles over the government's privatisation programme.

The announcement has been interpreted as a warning to the boards of other powerful state enterprises that they cannot expect to continue in their lucrative posts while vigor-ously opposing government

economic policy.

The electricity board has been accused of failing to respond promptly to the sour-ing demand for power created by Theiland's rapid growth of industrialisation. Electricity demand is expected to rise by about 15 per cent this year with reserve generating capacity falling from around 50 per cent three years ago to single figures.

An electricity spokesman said recently that demand last said recently that demand last month had been running at 6,669 MW while what he described as "dependable production capacity" was about 6,574 MW. Thailand's maximum generating capacity is 6,894 MW. The risk of local or even national power failures was therefore increasing by the day.

the day. Cabinet members fear that extended power blackouts would damage Thailand's popularity with foreign investors.
They claim the electricity authority erred in its forecasts of future demand and was compounding its errors by refusing to admit a role for the private sector in power gener-

Senior Thai civil servants have said that without privatisation the electricity board would not be able to mobilise enough capital to complete its enough capital to complete its long list of projects. The victory of the privatisation lobby was marked by the apppointment to the board of Dr Phisit Pakkasem, the newly-appointed secretary general of the National Economic and Social Development Roard and Social Development Board and one of the country's most vigprous advocates of privatisa-

The cabinet is having a similar and so far unsuccessful battle with the board of Thai Airways International which claims that it can finance new

aircraft purchases without recourse to privatisation.

The trigger for the electric-ity sackings is believed to have been a row between the board and ministers over an offer from China to construct a 300 MW lignite power plant. Cabinet members favoured the scheme but it was rejected by the board on the grounds that the technology was dated.

Industrial index up in Japan

By Yuriko Mita in Tokyo

JAPAN'S industrial production recovered in May after steep falls in April, according to the Ministry of International Trade and Indus-try, reinforcing the view that the economy is continuing its

expansion. The seasonally adjusted production index rose 0.9 per cent from the previous mouth to stand at 119.3 (1985=100). In April, it had dropped 3.8 per cent, in part due to the intro-duction of a 3 per cent value

Capital goods output in Mav rose 0.2 per cent while construction goods were up 1.1 per cent. Durable consumer goods shipments dropped 2.5 per cent, reflecting slower exports of small cars.

Ministry officials expect

industrial output to rise 1.8 per cent followed by a 1.3 per cent setback in July.

De Kock to quit SA Reserve Bank

By Anthony Robinson in Johannesburg

DR Gerhard de Kock, who played a key role in restoring South Africa's financial credibility after US banks foreclosed on their loans in August 1985, is to step down as Governor of the SA Reserve Bank at the end of October, on grounds of ill-health.

The 63-year-old Harvardtrained economist, who has run the bank since 1981, is to be succeeded by 51-year-old Dr Chris Stals. The latter spent 30 years in the bank, rising from clerk to senior deputy gover-nor, before transferring to the Treasury as director-general in September 1985.

Dr Stals, who as chairman of the debt standstill co-ordinat-ing committee has been responsible for re-scheduling the \$14bn of foreign bank loans frozen by the partial debt mor-atorium, was recently appointed special economic adviser to the Minister of Finance, Mr Barend du Plessis. He was widely expected to succeed Dr de Kock who hoped to retire at the end of 1990. Dr de Kock said yesterday his health would not permit him to complete 20 years as deputy and then governor of the bank. President PW Botha announced the impending res-

ignation after a cahinet meet-ing which recorded its appreci-ation of Dr de Kock's services and appointed Dr Stals his suc-

South Africa faces a bunching of debt repayments over the next 30 months when around \$4bn of its total outstanding \$21 bn debt falls due.



in their \$14bn outstanding loans Pretoria was obliged to close the markets, declare a

Petrus Christiaan de Kock, the full blooded Afrikaans name of South Africa's retiring Reserve Bank governor was when he kept his humour, his nerve and his dignity as half the world banking community was rushing for the South African exit in August 1985. US banks.led by Chase Manhattan, led the way on the principle "if you are going to panic, panic first". The exedus turned into a flood after President P W Botha's ill-fated, fin-ger-wagging "don't push me too far speech" to a world-wide television audience on August 15. As the banks sought to call

The finest hour of Gerhardus

ient of 3 to 5 per cent of GBP back to creditors every year. Mr de Kock, whose father was also Reserve Bank governor, hopes to play a little golf after he retires. Many will say that's the least he deserves.

already agreed two partial re-scheduling agreements, are expected to agree another before June 1990 when the three-year debt arrangement ends. In a recent FT interview or Stals revealed that he intends "putting something creative on the table" to obtain more from foreign bankers than a limited capital repayment arrangement.

After an \$11bn capital outflow and \$6 bn in capital repayments over the last four years. the authorities are hoping that

true only if one ignores the existence of four so-called "independent homelands"

whose 8m inhabitants have been deprived of South African

citizenship and made citizens of notional states, not recog-nised internationally and divided like a patchwork quilt.

national standing, following peace in Angola and moves towards Namibian independence, will re-open the doors to

partial debt moratorium and re-introduce a two-tier finan-

cial/commercial rand system. Amid the turmoil Dr de

Kock slipped quietly out of the

resumed borrowing, albeit on an initially modest scale. Meanwhile the latest Reserve Bank quarterly bulle-tin, released yesterday, reveals how a surge in government spending and politically moti-vated pay increases for civil servants is undermining efforts to dampen the economy and reduce the strain on the bal-

ance of repayments.

Although the rise in GDP

and Asians. In a country domi-nated for 300 years by the white minority, the principle of no-domination is usually inter-preted as "a continuing veto power for whites". The plan contains state-ments about common values, of which the most typical is

of which the most typical is

the pious observation that

"diversity in unity can in fact be enriching and beneficial".

Promoting a set of common values is one of the "key objec-

tives" set out in the document. Another is "to engage recog-nised leaders of all groups com-

mitted to the pursuit of peace-ful solutions in negotiations about a new South Africa". It

does not clarify what consti-tutes a "recognised leader" and gives no indication whether

slowed to 1.5 per cent over the first quarter from 2 per cent in 1988, the rate of gross domestic expenditure soured 6 per cent "reflecting a spurt in real gov-ernment consumption expenditure and a reversa; to signifi-cantly positive real inventory accumulation." But real household spending on consumer durables, which rose by 14,5 per cent over the last quarter of 1988, fell by 2 per cent in the first quarter, reflecting the impact of higher interest rates and credit curbs on the private

men such as Mr Nelson Man-dela or other jailed and exiled

nationalist leaders come into

that category.

The three key sections of the

plan cover the NP's policy towards group, meaning eth-nic, rights, its thoughts on reforming the legislative and executive process and the new

emphasis on a bill of individual rights to buttress group rights. In all these areas the plan indi-cates greater flexibility than

before. While accepting for the first time the right of individu-

als not to belong to any group,

the plan will ensure the contin-uance of ethnically pure resi-

dential areas, schools and other facilities - what the rest of the world still understands

country and padded around

the banking halls of Europe

and America asking bankers

to calm down. South Airica would continue to pay all

interest on outstanding loans

and keep them "performing" on the books.

When he returned exhausted

he held a press conference where he answered all ques-

tions with his usual unlisppa-

ble, drily humorous self. No country, he observed, could repay all its debts on the not; and South Africa was under-

borrowed on all technical anal-

ysis. But South Africa was

forced, in his words, "to act like a little Switzerland" and

proceeded to repay the equiva-

Decoded simplicities of a five-year plan

By Anthony Robinson

SOUTH AFRICA'S ruling National Party yesterday unveiled a five-year plan on which it will base both its campaign for re-election and its strategy for a negotiated black-white power sharing

agreement.

It will be spelt out in greater detail by Mr F W de Klerk, the NP leader, when he sets the party's election campaign rolling at today's federal congress in Protoria gress in Pretoria. Written in deceptively sim-

ple style the content is long on high sounding phrases. Like cable TV every line requires a de-coder

The tone is set by the first

line which reads "South Africa is one undivided state with one citizenship for all" - which is

members of a counter-insur-gency unit to intimidate voters in Namibia, Michael Holman writes. Mr Nujoma, speaking at a press conference in London, said that the force known as

"koevoet", the Afrikaans for

crowbar, was destroying crops

Organisation, yesterday accused South Africa of using

Sentence two continues:
"Every South African citizen
has the right to participate in
political decision-making on all
levels of government which
affect his interests, subject to the principle of no-domina-tion." Blacks in particular will question the existence of such a right when they do not have a vote for the central parliament which is a racially segregated body with separate houses for whites, Coloureds

tion for brutality during the

pervised transition process leading to independence elections in November. Mr Javier Perez de Cuellar, the UN Secretary-General, has

territory's guerrilla war, was supposed to have been dis-

banded as part of the UN-su-

MR SAM NUJOMA, leader of and killing Swapo supporters. sition.

The unit which won a reputa- Mr Nujoma raised the issue distribution. during a 40-minute meeting earlier in the day with Sir Geoffrey Howe, the Foreign

> Mr Nujoma that Britain has "repeatedly" raised the matter with Pretorla, and stressed the need for all parties to do nothwarned that the unit's activiing to obstruct the indepenties could undermine the trandence process.

Swapo says voters face intimidation in Namibia Asked about post-indepen-Mr Nujoma said that a Swape government would look at ways of reducing trade and Secretary. A British spokes-man said that Sir Geoffrey told transport links with South Africa. He called for an inten-

sification of economic sanctions against Pretoria. He held out the possibility that an independent Namibia might apply for membership of the Commonwealth.

Lebanese

Tunis restores political rights

THE TUNISIAN parliament has ratified a general annesty bill restoring political and civil rights to 5,416 people con-demned by the former regime for their political views. Members of the Islamic movement, Nahdha, stand to

be the main beneficiaries of the general amnesty. Thousands of Moslem activists belonging to the Nahdha party, formerly known as the Mouvement de Tendance Islamic, were impris-oned and stripped of their political and civil rights during the era of former President Habib Bourguiba. The mass arrest of Moslem activists is said to have been a main cata lyst for Bourguiba's removal in The amnesty bill stipulates

that the beneficiaries of the law for state security reasons will not be reinstated in their former jobs, and it excludes people accused of high treason, violence and corruption. Mohamed Mzali, former prime minister under Habib Bourguiba, and two former cabinet ministers — Tahar Belkhoja and Driss Guiga — are not to benefit from the amnesty law. While President Zine al-Abidine Ben Ali released all politi-cal prisoners when he took over power on November 7 1987, many Tunisian activists, including all leaders of the

Islamic movement, remained stripped of their political rights

and have until now been unable to play a full part in

The Tunisian government refused to legalise the Nahdha party, the country's largest opposition grouping, earlier this month on the grounds that 15 members of the movement's leadership remain stripped of their political rights. The refusal, however, left

the door open for an eventual appeal by the Islamic movement, which won 13 per cent of the national vote in legislative elections held on April 2. President Ben Ali promised

after his takeover to democratise the political system and allow a multi-party system in Tunisia. While six opposition parties have been legalised since November 7, all 141 seats in parliament remain occupied by the ruling party.

parliament is urged to meet

By Andrew Gowers, Middle East Editor

THREE Arab leaders, continuing a desultory effort to resolve Lebanon's civil war, are trying to arrange a meeting of the Lebanese parliament outside the country to discuss political reforms.

At a meeting in the Algerian

port of Oran on Tuesday night

President Chadli Bendjedid of Algeria, King Fahd of Saudi Arabia and King Hassan of Morocco proposed that the parliament meet in a location chosen by its members. They agreed to dispatch

their foreign ministers to Syria and Iraq – which back opposing sides in the civil war to pave the way for such a eathering. However, the leaders, who

were asked to continue Arab League mediation efforts by last month's Arab summit in Casablanca, appear to be making little headway towards lifting naval blockades and ending the sporadic shelling in and

Christian army commander who is one of Lebanon's two rival prime ministers, and from the Syrian Government, which supports the Moslem

Without an and to the reciprocal blockades at the very least, serious discussion Iraq agrees to stop sending

Western observers are also sceptical that Lebarese MPs

political life. Jordan struggles with an economic and political tinderbox

Two months after the riots the true scale of the country's problems is beginning to sink in, writes Lamis Andoni स् WO MONTHS after rioting scale of the problem. Since the new Real relief from this

over official price increases shook several Jordanian towns, the full enormity of the task facing the country's decision-makers is sinking in.

The riots, sparked off by the initiation of an austerity programme agreed with the International Monetary Fund in April, may have helped to topple the unpopular Mr Zaid Rifai as Prime Minister. But his replacement, Sherif Zaid ben Shaker, a distant cousin of King Hussein, is confronted with exactly the same problems and pressures as he seeks to resechedule Jordan's foreign debt, restructure the economy, and adjust the country's political system to absorb wider popular participation.

His Government, still struggling to eke out scarce foreign currency reserves, remains committed to the IMF programme, which is coupled with \$250m in standby credits from the Fund and the World Bank. The controversial price rises for fuel and

other commodities stand. But the country at large has only recently woken up to the precise

Government took office, it has been revealed that Jordan's foreign debts stand at \$8.1bn rather than the previously accepted figure of \$6.5bn. Worse still, it was disclosed that one third of the country's gold reserves had been secretly swapped to secure foreign exchange for the Central

Bank last October. The revelations, not clearly explained, underscored the former Government's failure to confront Jordanians with the true nature of the country's financial difficulties.

"Swapping the gold was certainly an unwise step," commented a Jor-danian minister. Some local personalities are demanding a thorough investigation into how the country's debts rose to the current relatively high level given Jordan's population. The most immediate problem is the low level of reserves, reflected in continuing pressure on the dinar. The currency's black market value has fallen to an all-time low of \$1.30 in the past two weeks, compared with an official rate of \$1.70 now and

\$2.60 as recently as October.

hand-to-mouth existence - either locally generated or through foreign financial assistance — is scarcely in sight. Following the formal end of a 10-year pledge of financial assistance to the "front-line states" from other Arab countries, King Hussein's diplomacy has this year secured Arab aid in cash and kind worth around \$200m - from Iraq, Saudi Arabia, Kuwait and Oman. He may obtain more once Jordan gains IMF approval for measures to reduce its budget deficit and approaches the Paris Club, as expected next month, to resechedule its government to

government debt. But this rescheduling will only bring a breathing space to prepare for the next, much more complex step of restructuring the economy. A team from the World Bank was recently in Jordan exploring possibilities for promoting export-oriented local industries. Given Jordan's meagre natural resources (apart from phosphate and cement) such a transformation will take a long time. Meanwhile the Government desperately needs to generate more revenue, and is studying possible tax reforms. In view of the April riots, it is acutely conscious of the need to spread the pain and promote a fairer distribution of wealth.

Although Jordanians are not poor by the standards of the developing world, social frustration is on the rise in a country where students form one third of the population, and unemployment currently exceeds 17 per cent of a workforce itself growing by 5 per cent a year.

he spectacle of long queues in front of the US embassy in Amman applying for visas has become a sign of the times. The embassy reported an increase of at least 50 per cent in visa applications this year, most of them from the

unemployed young.
The conundrum facing Mr Ben Shaker however, is as much political as economic. Many Jordanian politicians argue that the Government would go a long way towards easing the current uncertainty by relaxing restrictions on political freedoms,

improving accountability, and ulti-mately fostering free elections. The new cabinet, which includes a number of respected economists and supporters of democratic reforms, is in general accessible to the public and has already allowed more free-

dom of expression. But as the eco-nomic crisis continues, there is a growing feeling that change is slow and far from fundamental. Mr Ben Shaker has lifted security and political restrictions on five banned ionrnalists, but the Governemnt stopped short of reversing its predecessor's press measures which amounted to a nationalisation of Jordan's two main dailies. Other more

ning of suspected political activists from work or travel and the confisication of passports. Prominent Jordanian politicians, both inside and outside the Govern-ment, argue that security constraints can only aggravate social and political tensions at a time of

serious restrictions involve the ban-

economic hardship. There is also the question of cor-ruption. Many Jordanians are con-

vinced a significant part of the bil-lions of aid dollars that poured into the country in the last decade has either gone to waste or into lining

important people's pockets.
As part of a crackdown on corruption the Government has removed many second-tier bureaucrats. But economists and politicians argue that the presence of an effective system of accountability is the only viable solution. But here too uncertainty prevails.

After the riots, and an upsurge of

uncomfortably direct public criticism, King Hussein promised to hold the first parliamentary elections in 22 years, but no date has been set. There is also a dispute about the electoral law. The current draft has been criticised for failing to provide proportional representation in major cities, and for including restrictions on the right of citizens to run for election. The treatment of such issues as these will be seen in issues as these will be seen in Amman as important tests of the system's ability to adapt — and by implication, of Jordan's chances of

overcoming its economic crisis.

around Beirut They also appear to be receiving little co-operation from General Michel Aoun, the militias.

of reform is unlikely if not impossible. Syria is believed to have offered to lift its blockade of Christian ports if arms to Gen Aoun, but the signs are that Iraqi weapons supplies are continuing.

will be able to agree upon an acceptable venue for any

nese

] to 50

The solution: Arbitration.

Their response: Aggravation.

We're doing all we can to stop the strikes.

We know how annoying they are.

How angry they make our customers.

And what's most frustrating of all, we know how unnecessary they are.

Because the way exists to settle this dispute now.

It's through the Railway Staff National Tribunal.

It's totally independent and its chairman is agreed by management and unions.

It has a proven track record in settling differences.

The NUR are choosing not to use it.

They have failed to respond to repeated invitations from both the BR Board and ACAS to do so.

What are they afraid of?

The TSSA, the industry's second biggest union, is going to the Tribunal.

They want arbitration.

The NUR have called their next strike for 5 July, the very day of the Tribunal hearing.

For the good of our customers and of all railway staff, the NUR should think again.

They should call off the strike and go to the Tribunal next week.

PROPRIETARY MINES, LIMITED

RAND MINES Registration No. 01/007/2/08 (Incorporated in the Regulation of South Africa)

CONTINUATION OF MINING OPERATIONS

Agreement has been concluded with the government and major creditors, in order that the company may continue its mining operations and the following are the main features:

- (a) the existing loans of R280 million from commercial banks. as well as an additional loan of up to R20 million to be made by Rand Mines Limited (RML), will be repaid out of surplus cash flow available to the company but will not be called up until the year 2002, except if deferred and capitalised interest on the loan of R220 million from a capitalised interest on the loan of R220 million and consortium of commercial banks exceeds R67 million and after consultation with the government;
- (b) the existing interest subsidy paid by the government i.e. above 7% per annum up to a maximum of 17% per annum - will continue until 31 December 1992;
- (c) from I July 1989, that portion of interest not subsidised by the government in respect of the consortium loan, and interest on all other loans will be deferred and capitalised (up to a maximum of R67 million for the consortium loan) until it becomes due and payable at the latest in three equal tranches during 1993, 1994 and 1995;
- (d) the aggregate amount drawn against the existing loan facility of R70 million made available by RML, of which R30 million has previously been converted into "B" class variable rate cumulative redeemable preference shares, will be applied in subscription for further shares of that
- (e) in respect of the pumping of extraneous water, the government will provide a subsidy of R3 million per annum and a loan of R10 million each year (each loan will be interest free if it is repaid within live years), which
- essistance will be reviewed annually. The directors are of the opinion that if, during the next six
- the tonnage treated and recovery grades are as predicted;
- and
 the gold price recovers to an average of approximately
 R33,500 per kilogram and grows steadily thereafter;
 the arrangements set out above will enable the mine to return
 to profitability in the next few years. The overall arrangements will be reviewed periodically and
- alternative arrangements may be adopted where it is in the company's interests to do so. At the company's request, the listing of its shares on The Johannesburg Stock Exchange, The International Stock Exchange, London, and the Paris Bourse will be re-instated

By order of the board RAND MINES (MINING & SERVICES) LIMITED

Registered Office: 15th Floor The Corner House 63 Fox Street

Services Limited

his announcement has been issued by Laurence Prust & Co Ltd, a member of The Securities Association



JOHANNESBURG

DURBAN ROODEPOORT DEEP, LIMITED (Incorporated in the Republic of South Africa) Registration No. 01/00926/06

CURTAILMENT OF UNDERGROUND MINING

OPERATIONS At prevailing gold prices and grades of ore mined, the company continues to incur substantial losses. An application for financial assistance has been referred to the Interdepartmental Committee for State Assistance to the mining industry. This request is under consideration by the government but there is no assurance that an acceptable response to this

application will be received With no spectacular rise foreseen in the rand gold price, the directors have decided that, in order to limit further los the necessary notification has been submitted to the relevant authorities;

- limited underground operations will continue in the higher grade and lower cost areas of the mine. If no fine assistance is granted by the government, it is possible that these operations will not be viable and will also have to
- production will continue with the recovery of gold from

- production will continue with the recovery of gold from send dumps on surface.

As a result of this reduction of operations, the mine's labour complement will be drastically reduced. Every effort will be made to relocate affected people within the Rand Mines Group and elsewhere in the mining inclustry.

The company has extensive property interests. An approach has been received from Rand Mines Properties Limited which could result in either the disposal of a major part of this company's expense or an offer to accruize its charges.

part of this company's assets or an offer to acquire its shares.

Since this company and Rand Mines Properties are since inis company and kand mines properties are associate and subsidiary companies respectively of Rand Mines Limited, the directors have requested that an independent valuation of the company's assets and the extent of its liabilities arising from the curtailment or cessation of mining operations be undertaken in order to facilitate negotiations.

In these circumstances, the directors believe that the best interests of shareholders would not be served if the listings of the company's shares were to be re-instated on the stock exchanges in Johannesburg, London and Paris. By arrangement with those stock exchanges, the suspension of the

By order of the board RAND MINES (MINING & SERVICES) LIMITED Secretaries per R H PHILLIPS

15th Floor The Corner House 63 Fox Street innesburg 2001

Viaduct Corporate Services Lumted 40 Holborn Viaduct London EC1P 1AJ

sent has been issued by Laurence Prust & Co Ltd. a member of The Securities Association

JOHANNESBURG 29 june 1989





RAND MINES PROPERTIES LIMITED (Incorporated in the Republic of South Africa)

Registration No. 68/01239/06 CAUTIONARY ANNOUNCEMENT

The directors advise that Rand Mines Properties Limited has approached Durban Roodepoort Deep, Limited, as a result of that company's decision to severely curtail underground operations, with a view to acquiring a substantial part of its extensive property interests or to acquire that

company's shares. Such an acquisition could have an effect on the RMP share price and, accordingly, shareholders and investors are urged to exercise caution in dealing in RMP shares.

By order of the board S. Mia. Secretary

5 Press Avenue Crown Mine esburg 2082 London Secretaries: Viaduct Corporate 40 Holborn Viadoct London ECIP IAJ

ement has been issued by Leurence Prust & Co Ltd. a member of The Securities Association.





WORLD TRADE NEWS

Canada unveils proposals to ease subsidies tension

long-awaited blueprint for more effective control of governments' massive trade-distorting subsidies to their industries and other producers. writes William Dullforce in

The Canadian initiative represents the first effort in the Uruguay Round trade talks to put together a comprehensive proposal for halting the subsidies race and reducing tensions created by the action of countries to counter subsidies. The blueprint extends the range of subsidies probibited under the General Agreement on Tariffs and Trade and defines more clearly government assistance

deemed not to distort trade. Rules governing the mea-sures - usually import duties that Gatt allows governments to apply, to offset the competitive advantages gained by subsidised producers in exporting countries, would be improved. One aim is to prevent governments from exploiting their countervailing rights to harass legitimate trade. On the other hand, tests for deciding if counter action was legitimate would include the displacing of imports in the home market of a subsidising country or in third-country markets.

Export credit guarantee programmes that do not cover their long-term operating costs

would be regarded as subsidies on exports. They would be subjected to a stronger obligation to recover their costs.

The Canadians hope their proposal will stimulate the group dealing with subsidies and countervailing duties under the Uruguay Round. Mr Thomas Bernes, Canada's sub-sidies negotiator, said reaction had been more encouraging than expected. The group has been hampered because its area overlaps with those of other groups, in particular with that handling the reform of agricultural trade, where subsidies are a core issue. The hope is that the Cana-

dian paper can resolve a differ-

ence of approach to subsidies within Gatt. Some countries, the US above all, want to abolish subsidies or at least drastically tighten the rules. Washington's recent campaign against government finance for

Developing countries and others stress what they regard as an abusive use of Gatt's countervailing mechanism. They point out that the US has originated 90 per cent of the countervailing duties imposed

Gatt's subsidies code, which emerged from the previous Tokyo Round of trade liberalisation, has proved inadequate

and the Gatt secretariat has reported a substantial increase in the use of trade-distorting subsidies in the 1980s. Cana da's proposals would curtail the subsidies, discipline the use of countervailing measures, revise the dispute settlethe European Airbus illusment procedures in Gatt's code and establish a standing panel to monitor compliance with the rules. They also offer poorer nations some flexibility

> A basic confition for counter-action would be financial support from a government to the exporter. Government provision of equity capital would not be considered a subsidy if

in the use of subsidies to pro-

the shares were purchased at market prices. The amount of subsidy in a government loan would be measured as the difference between the interest rate charged and the comparable interest rate that a private lender would charge. Use of countervailing duties should be precluded, the Canadians propose, when the subsidy is less than a given per cent of the unit value of the imported

Countervailing duties would lapse automatically after five years, unless a review was conducted. But even after a review the duties could be renewed for a maximum of three more

By Peter Marsh

IMPERIAL Chemical Industries, Britain's biggest Chemical chemicals group, plans to step up investment in the Far East as part of an effort to double the proportion of its sales from this region by the end of the

century. ICI, with sales last year of £11.7bn, gained only about 8 per cent of this figure from Japan and the rest of southeast Asia, not including Australia and New Zealand.

Mr Chris Hampson, ICI director in charge of its operations in the Far East, said the com-pany was aiming to gain 16 per cent of total sales from the region by the year 2000. Mr Hampson said that 40 per

cent of total growth in the world chemicals industry was likely to come over the next few years from Japan and other countries in the Pacific Rim. It was vital, therefore, for ICI to step up its presence.

Besides Japan, the most promising countries for growth

in chemicals demand, according to Mr Hampson, include South Korea, Taiwan, Hong Kong, Singapore and Malaysia. ICI's plans for the Far East – mirroring similar ideas

under study by several other big Western chemicals groups - are likely to involve investments in plants making specific, non-commodity chemicals geared to fast-growing indus-tries in Japan and neighbour-

Mr Hampson said ICI was particularly keen to expand in areas such as dyestuffs and textiles chemicals, chemicals whose use is linked to the expanding production of fabrics and other clothing materials in the Far East.

Other product areas in which ICI believes it is in a good position to expand in the Far East include polyurethane plastics and specific raw mate-rials for polyester fibres. ICI clean up, page 7

Turkey fixes credit line

By Jim Bodgener in Ankara

A MANDATE for a three-year \$150m general purpose line of credit has been awarded by the Export-Import Bank of Turkey (Eximbank) to Citi-bank of the US. The proceeds will back up the exchange deal Turkey has with the Soviet Union for the import of natu-

ral gas.

At % over Libor the funds will be linked to the 30 per cent of payments for the gas that Turkey makes in cash, the remainder being in goods

and services. Turkey has sought to pay the whole bill in goods and services. A \$150m line of credit agreed with the Soviet Union in April will go far towards achieving this. However, a \$350m credit to

fund construction contracts for Turkish companies in the Soviet Union is making less headway because of Moscow's preference for consumer goods and borrowing founded on trade visibles.

ICI aiming to double Italian exporters wait for the state business in Far East to get its supporting act together

The trade deficit points to structural industrial weaknesses, writes John Wyles

THE HOLLOW sounds emitted by many gatherings of Italian industrialists these days are more often than not due to beating of breasts about rising costs and growing competitive pressures. Those anxious to drive the point home are beginning to cite the nation's trade deficit, which in the first four months this year is close to the L12,875bm (£5.9bn) total for all

But lamentations from Mr Sergio Pininfarina, the president of Confindustria, the main Italian business organisation, about a 10 per cent rise in labour costs owe more to the imminence at the end of the year of the triennial round of national pay negotiations than to solidly-based fears that Ifalian companies are losing ground in domestic and foreign

There is much evidence to suggest the contrary: that for 15 years Italian exporters have held on to and in many cases expanded their share of those world markets in which they excel - textiles and clothing shoes and leather goods, wood, furniture and engineering products. Overall, Italy's share of world trade in manufactured products, now around 6 per cent, has declined slightly this decade but it is still higher than it was 15 years ago. West Germany, France and Britain all have a lower share.

This is not to deny that there are important structural weak-nesses in Italy's trading posi-tion which are highlighted by the rapid deterioration in the balance of trade figures. The first, as Mr Renato Rugglero, the Minister for Foreign Trade,



Pininfarina

explained in an interview with the Financial Times, is a propensity to import when dome tic economic growth is running above 2.5 per cent a year.

Volume growth of imports last year was 7.1 per cent (11.1 per cent in value) against a strong rise in export volumes of 5.9 per cent (11 per cent in value). In the first four months of this year exports have risen by 18.8 per cent in value terms and imports by 24 per cent. This surge of imports reflects not only the country's need to import 80 per cent of its energy requirements at a time of a ris-ing dollar but also large and traditional deficits on the food account and in sectors such as chemicals.

Above all and very posi-tively, the rising deficit high-lights "the major re-equipping of Italian industry which is now underway with imports of advanced technologies," says Mr Ruggiero. According to a recent report from the Institute of Foreign Trade (ICE), the

largest single sectoral growth its trade deficits have mainin imports last year was the 15.7 per cent rise in investment

Italy has to import because it cannot produce enough of these goods. The country is structurally ill-equipped for meeting domestic and foreign demand for substantially advanced technology products such as office equipment and electronic goods. One Olivetti is clearly not enough, although according to the ICE report domestic producers of office equipment and electronics products have managed to expand their domestic market there as measured by constant prices, although they have sur-rendered 13 percentage points of share in nominal terms over the last 15 years.

The relative under-capacity of Italian industry in technological sectors is illustrated by the fact that such exports account for 12.1 per cent of the Italian total compared with 15.8 per cent for the EC as a whole, excluding Italy, and 20 per cent for all industrialised, open-market countries. The same holds true for the motor industry, notwithstanding the impressive growth of Fiat - vehicles and components accounted for 7.1 per cent of Italian exports in 1986-87 against an EC average of 12.9 per cent and 15.1 per cent for all industrialised market econ-

This weakness is the key to the fact that since 1983 Italian exports have lagged behind the annual growth of world trade by about 2 percentage points. Italian exports may not have kept up with world trade but

tained a respectable downward trend from a peak of 3.8 per cent of Gross Domestic Product in 1986 to a near balance of 0.4 per cent in 1986, rising to a modest 1.2 per cent last year. Apart from falling oil prices, the reason is that Italian producers have been more than holding their own in battles with newly industrialised countries determined to make inroads into the markets for

liziy's traditional products. In this decade Italy's shares of world manufacturing exports in five sectors - office equipment, electronic goods, vehicles and components, shoes and leather goods and rubber and plastic products -have fallen by margins of 0.1 per cent to 1.7 per cent but have risen in each of the other 11 product categories.

All this has been achieved without the export aids and insurance guarantees available in West Germany, France and Britain. On the promotional side, Mr Ruggiero has made a start by reforming ICE from a sleepy, rather politicised, agency into a more profession-

agency into a more professionally managed and, he hopes, results-oriented agency.

The next priorities are to improve the quality of financial services available to exporters, including an expansion of the activities of Sace, the export credits insurance. the export credits insurance agency. He regards such reforms as obligatory as the Enropean Community's single market looms. The last 15 years have proved what sharp many now dream of what they could do with an efficient state hehind them.

Japan ignores US protectionism claim to boost domestic satellite industry

By Yuriko Mita in Tokyo

JAPAN'S Ministry of Posts and Telecommunications (MPT) has given the green light for independent development of a new generation of communications satellites, called CS-4, in spite of complaints from the US about protectionism in

Japan's satellite market.
The decision follows a report by a space communications advisory panel to the ministry stressing the need for Japan to continue strengthening its own technological foundations for communications and broad-Last month, the US government, in implementing the Super-301 clause of last year's trade act, singled out satellites as one of three Japanese markets where imports were at an unfair disadvantage. It argued that the Japanese government forced public agencies to buy satellites from within Japan to nurture local manufacturers. Japanese government officials have insisted that its policy favouring the development of the domestic satellite industry will not precitide government agencies from continuing their purchases of satellites and parts from other countries.

The panel has recommended that further development should be targeted on the development of the CS-4 communications and BS-4 broadcasting satellites in 1990 and 1991. The ministry has announced if would like to launch the CS4 followed by a back-up satellite in fiscal 1995. Japan should co-operate more in international space development projects and draw more on foreign technology for its own space projects, according to the Space Activities Commission, an advisory body to the Prime Minister.

Colombo port at standstill over pay deal, Indian goods boycott

Premadasa's most popular

polls promise back in December when he offered a poverty

alleviation programme called Janasaviya for 1.4mm of Sri

Although the International Monetary Fund frowned on the

programme, he went ahead pledging Rs1,400 in cash and the balance as compulsory

savings for a family of five

without a steady wage-earner. Last month, the President

also agreed to raise the

take-home pay of junior uni-

The campuses have been

closed for three years by strikes led by pro-JVP student unions. The JVP has no real

trade union base. Yet, the magic "2,500" slogan, together

with the JVP's pressure-and-

terror tactics, resulted in a

transport strike, supported by "token" and "sympathy" strikes in the public sector,

sudden work stoppages and

wildcat strikes in leading pri-

vate firms. The Government cannot afford the pay rise. The LMF has insisted on

strict spending curbs before it

considers releasing the second instalment (\$66m) of a vital

loan. With inflation rising, and foreign exchange reserves at

versity employees to Rs2,435.

Lanka's poorest families.

By Mervyn de Silva in Colombo

REGULAR joggers along Colombo's seafront often end their morning exertion by counting ships. Over the weekend, there were nine vessels lined up outside the port, many of them loaded with Indian

Port workers have been ref-

using to handle Indian cargo, respecting an appeal issued by the DJV (the Patriotic People's Movement), the military wing of the extremist Sinhala JVP. Though the "boycott" covers a wide range of goods (textiles, pharmaceuticals, buses, trucks, and popular food items), exports from India add up to less than five per cent of Sri Lanka's imports. The cam-paign against Indian imports has been so effective that all Indian movies have been taken off the screen by cinema own-ers, and even state-run televi-

sion suspended a popular Tamil series. At the port, the queue of ships had lengthened and on Tuesday 12 ships were waiting to be unloaded. By Wednesday the number had risen to 19, not all of which were cartying

Indian cargo.
Port authority officials, who claim that Colombo is now the busiest and most modern port in South Asia, blamed the transport strike for a 40 per cent turnout of port labour. A strike by some 30,000 employ-ees of the state transport board entered its third week on Mon-

Their main demand is a mintheir lowest level this decade imum wage of Rs2,500 (\$100). The number "2,500" is painted the IMF urges massive devaluin red on the city's walls. The Premadasa's response has wage demand, though modest, is an inspired political gim-mick as Rs2,500 was President

en to re-introduce the fiveyear state of emergency which lapsed in January, and to bring the army out of their barracks. He gave an ultimatum to the strikers return to work by Monday or lose their jobs. The strikers preferred to defy the government rather than incur the JVP's wrath as its reprisals can be swift and mercil

An emergency regulation which carries the death penalty for any "threat of death or bodily harm" through speech, poster or leaflet came into effect yesterday. The opposi-tion parties have asked the president to withdraw the dismissal order and to open talks with the transport unions.

Premadasa's confrontation with the unions and the JVP aggravatesthe crisis caused by his virtual marching orders to the 45,000 strong Indian peace-keeping force. Mr Rajiv Gandhi, the Indian Prime Minister, argues that the issue comes under the India-Sri Lanka "peace accord" and is thus a bilateral matter requir-

ing consultations. Sri Lanka is boycotting the seven-nation South Asian foreign ministers meeting this week in Islamabad. "The edge of anarchy," is how plantations minister, Mr Gamini Dissanayake describes the situation.

J-17

Ceneral Meeting of Spareholders

(on June, 30th at 12 a.m. at the second notice)

The Board of Directors of Telefonics de España, S.A., with the intervention and coursel of the Secretary and Legal Advisor, according to Chapter III of the Articles of Association of the company and only applicable laws, agreed to call shareholders, to a General Meeting, as effits of Groups of Companies, if this agreed. FIRST NOTICE: Dane: June, 29th Höurt 12 a.m. Place Pasco de la Castellara, 259 Facintel (Pabellón de Deportes de la Cludad Deportra del Real Madrid).

If quorum, as laid down in both the law and the Asticles of Association is not met, the meeting will be held attitude become insigned. PREFING AT THE SECOND NOTICE

The first included in the Agenda, it is not possible to california the macring at the first notice, the standarders SECOND NOTICE: Dane: June 30th Hour: 12 a.m. Place: Paseo de la Catalilina, 259 M la Cadad Deporate del Rigil Madrid). Madrid June, 1st of 1989, THE SECRETARY OR THE BOARD OF MEET ORS D. HELIODORO ALCARAZ Y GARCIA DE LA

OBJECT OF THE MEETING: The object of this meeting is to submit to the deliberation esolution of the America Markets are **AGENDA**

 Businession and approval, where the problems, of the Annual Report, the Balance Sheet and the Problems Lass Account corresponding to financial year 1988, and the problems for distribution of profits corresponding to said year.

R. Approval, where appropriate, of the management activities of the Board of Directors during 1988.

It and not constrain accordances. ion and, where approprists, designation of

extention to the Board of Directors for performance of a captal increase, with new wording of Articles 6 of the Corporate Bylaws.

V. Authorisation to the Board of Directors for Issue of Debenures, Bonds, Promissory Notes and other securities, start or Boards Instruments.







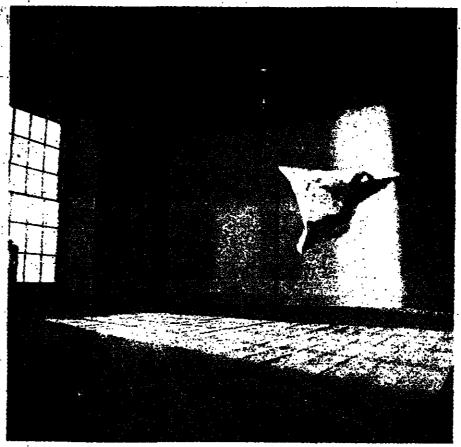
Our Blue Plan motor policy currently covers 1 in 20 private motorists. Private motor and household insurance showed a combined underwriting profit of 8% in 1988.





Freedom is the UK's leading brand of universal life insurance. In the three months that followed national TV advertising, sales doubled year on year.





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Tradepak is one of a portfolio of commercial insurance products which have more than doubled in premium income in the past four years.

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Get the picture?

Guardian Royal Exchange is the only UK composite insurer with dividend growth of at least 10% for every one of the last 15 years. Our 1988 dividend was up by 22%.



GUARDIAN ROYAL EXCHANGE One step ahead, then another

By Hugo Dixon

BSB shareholders explore link with Murdoch's Sky

By Raymond Snoddy

SEVERAL leading has been forced out," Mr Lee shareholders in British Satellite Broadcasting are exploring the possibility of co-operation involved in the now-aborted with Mr Rupert Murdoch's Sky Television to try to avoid a damaging and costly battle between the two rival satellite television systems

One significant BSB share-holder, who asked not to be named at this stage, said the aim was to see if there was a way to make it possible for the services of both BSB, which plans a launch in the spring. and Sky Television to be received on a single aerial. Under current plans the

rival systems are incompatible. The small informal group is heing advised by Mr James Lee, the media consultant of the Boston Consulting Group and former chief executive of

Pearson Longman.

Mr Lee, who led one of the unsuccessful consortia for the satellite broadcasting franchise ultimately won by BSB, warned at a conference earlier this month that the economics of satellite broadcasting had been destroyed at a stroke by the competition between Sky and BSB for programme and

"It is reasonable to predict that neither competitor will be able to break even until one

joint venture plans drawn up by The Disney Channel and Sky Television suggested that a partial merger between BSB and Sky made complete sense from a marketing and financial point of view.

The two groups, Mr Lee suggested, could set up a joint subscription film channel with a single customer management operation while competing with their advertising-financed

For such a merger to be viable, either BSB would have to abandon its separate satellites and join Mr Murdoch on the 16-channel Astra satellite or BSB would have to persuade Sky to move to its system.

The two BSB satellites could

The two BSB satellites could be turned into a 10-channel, high-power system by pooling the five direct broadcasting channels allocated by international agreement to the UK and Ireland. Government approval would have to be sought for this and for the concentration of media power of media power a joint BSB-Sky project would involve.

project would involve. There have also been informal approaches from individ-ual representatives of Sky Tele-

Brazil agree rainforest project

vision to individual BSB share-

holders on the merit of a joint

satellite venture.
The main BSB shareholders

include the Bond Corporation

of Australia, Granada, the UK

leisure and entertainments

group, Pearson, publishers of the Financial Times, and Reed International, the UK printing

and publishing group.

It is unclear how many of

BSB's 10 shareholders would be sympathetic to the idea of

co-operation with Mr Murdoch. Some of the major sharehold-

some or the major shareholders such as Granada are still confident that BSB can make it on its own despite the fact a further £400m has to be raised in addition to the £423m elegady committed.

already committed.
The financial pressures could, however, grow on Mr Murdoch if losses were to con-

tinue to run at around £150m a

For BSB the outlook would

begin to get serious if the rescheduled launch, now thought

to be March, were to slip even further because of technical

difficulties.
It is clear that a merged sat-

ellite television operation would stand a much greater

chance of commercial success at least in the short to medium

term than a head-on contest

which will split the market.

By Robert Graham

BRITAIN and Brazil will next month sign a pioneering envimental agreement monitor ing the resources of the Ama-zonian rainforest.

Britain and

The agreement will be signed by Mr Christopher Pat-ten, Minister for Overseas Development, during a visit to Brazil from July 4-9. This will provide for Britain's various iropical research facilities to be channelled in a co-ordinated response to requests from the Brazilian Govern-ment for studying the rainfo-

Until now, the Brazilian Government has been extremely sensitive about any offers of international help in Amazonia, tending to regard them as interference in domestic affairs. The British Government was among the first to be approached for ideas and has been the first to respond, the agreement being put together in less than three mouths.

British officials were concerned that wide publicity in the Brazilian press given to reports published in the Lon-don Sunday Times newspaper about activities of UK companies in Amazonia might cast a cloud over Mr Patten's visit.

UK telecom retailers in joint venture

preneurs, Mr Martin Dawes work operators. and Mr Marc Albert, have joined forces to spread cellular Their aggressive marketing-led approach has been a factor communications across continental Europe. They have formed Martin

Dawes Communications Europe, in which each will Europe, in which each war have a 50 per cent stake.

The new group has already set up embryonic operations in France and West Germany, and plans to expand to Raly, Spain and elsewhere over the In most of continental

Mr Albert and Mr Dawes have been among the most suc-cessful of the UK's cellular service providers, the function of

TWO OF the UK's leading mobile communications entrepreneurs, Mr Martin Dawes which isto retail mobile communications for Racal Telecom and Cellnet, Britain's two net-

behind the spectacular growth of cellular communications in the UK and has also made each man a multi-millionaire.

Europe, however, mobile communications have been slow to take off, partly because they have been run as monopoly

These markets, however, are expected to take off, after the decision by France and West Germany to license second operators to compete with

their monopolies and in the run-up to the launch of the pan-European cellular system from 1991.

Mr Albert and Mr Dawes are setting up operations now to benefit from the expected explosion in demand. Their initial investment in the venture will be £4m, rising

to £10m during the next two to three years. Other UK groups, especially Racal Telecom, are keen to attack the same mar-

The group will have two separate businesses beneath it: Eurocellular, which will be managed by Mr Albert, will be responsible for selling cellular phones directly to customers

either from shops or by advertising and Martin Dawes Com-munications, which will be managed by Mr Dawes, will concentrate on establishing a European network of dealers.

The entrepreneurs say they are confident of good margins on the venture because of the high price of cellular phones on the Continent. Big profits will only materialise from their venture, however, if other Rumpean countries adopt the UK practice of allowing service

These not only make a turn on selling equipment, but also get a share of the revenue spent on making phone calls.

Toyota to announce site

TOYOTA, Japan's leading car maker, is expected to announce in the next two weeks that it has chosen Shot-ton, North Wales, as the site for its planned European engine plant, writes Kevin

The company is planning to invest around Y30bn (£136m) in the plant, which could also be used to produce other automo-tive components such as steering components and driveshafts

The plant is expected to create about 300 jobs, but this

could be increased later in the

the North Wales engine plant will follow less than three months after the company revealed its plans to spend £700m to build its first European car assembly plant at Burnaston, near Derby in the East Midlands with a capacity for building 200,000 cars a year by the second half of the 1990s.

The two plants will involve a total investment of about £835m, the biggest Japanese inward investment in Europe.

Rescue cannot shift liability, says Lloyd's

By Patrick Cockburn

THE COUNCIL of Lloyd's, the private insurance market, will private insurance market, will not agree to any rescue plan for loss-making syndicates which shifts liability from members affected to members who have escaped loss, Mr Murray Lawrence, the chairman of Lloyd's told its annual general meeting yesterday.

He rejected suggestions that the council of Lloyd's was pas-

sive in the face of the mounting losses, now totalling £304m, facing members of the RHM

Outhwaite syndicates 317/661.
Mr Lawrence identified the main problem facing Lloyd's as being the 114 years in which syndicates cannot declare final results because of uncertainty over future liabilities. He said Lloyd's council wanted "to ensure that any agent who takes this route does so truly as a course of last resort and mr Murdoch Macleod, a spokesman for RHM Outh-waite, said later that the underwriting agency was frus-trated by Lloyd's refusal to discuss a rescue plan it had pro-posed. He added: "It is very difficult to get Lloyd's off auto-

matic pilot when it comes to talking about unlimited liabil-

Criticising the approach of the council to the problem of the open years and Outhwaite Mr John Donner, chairman of Donner Underwriting Agencies, told the annual general meeting that the present Lloyd's system was devised to cope with normal hull, cargo, fire, accident and motor b

He said, however, that the present Lloyd's accounting system was proving inadequate when it came to US casualty business, where potential lia-bilities were immense, but future exposure impossible to

This had become clear only since the early 1980s. Members of syndicates or "names" therefore have to pay cash to meet losses which are forecast rather than known to have occurred.

Mr Donner said the solution to the problem of the open years was for claims to be set-tled on the basis of claims

OBITUARY

Margaret van Hattem: interpreter of politics

MARGARET van Hatten, who died yesterday at the age of 40, was one of the most vivid writers and personalities the Financial Times has seen in

the last generation.

She was also a extraordinary bravery. Her

determination to continue working and to experience life to the full in the face of the most devestating of illnesses defied belief.

Born in the Netherlands, Australian by nationality and Australian by nationality and education, and a product of the Remeas news agency school of journalism, Margaret joined the FT's foreign desk late in

the Fr's lorage dask are in 1975.

Two years later, she was in Brussels specialising in the common agricultural policy. In 1980, she was transferred to the political reporting team in Westminster. In 1986, she was made East Europe correspon-dent, based in London.

Journalists are often remembered by their stories and Margaret had her share of good

Her understanding of the CAP at the turn of this decade, when it was the most imporwhen it was the most impor-tant story in Brussels, was exceptional both for its grasp of detail and its political feel. In domestic politics it was her coverage of Ulster that stood out, in which she was undoubtedly helped by her knowstanding relationship with undoubtedly helped by her long-standing relationship with Brian Inglis, the author and journalist. She knew all the players, all the angles and all the motives.

She could also lay claim to have been in the summer of 1983 the first political reporter to state unhesitatingly in print

to state unhesitatingly in print that Mr Neil Kinnock would succeed Mr Michael Foot as leader of the Labour Party— and to explain why and how.

Even though her movement as East Europe correspondent was necessarily limited by her illness, the mind and pen were as sharp as ever in some with-ering editorials and columns on Ceausescu's rape of Romania and and in thoughtful analyses of the changes that Mr Mikhail Gorbachev was bringing to the Soviet Union and to the region as a whole. She once described Yugo-slavia as "a doughnut with a hole in the centre through which fall all unity, co-ordination and hope of efficient

management."
But the best journalists are also known for the way stories are told and in this respect, Margaret was exceptional. She loved words and her ability to turn a phrase could render the dense and complex instantly

Thus, she once likened the common agricultural policy to
"one of those dinners where
everyone shares the bill so you
might as well order lobster."
Again, on the same subject,
"trying to help small farmers



Margaret van Hattem: notable Ulster coverage

increasing prices further is like jacking up a skyscraper instead of adding a top floor — the cost is enormous and the effect on the small farmers minimal."

There was, perhaps, no finer example of colour writing to grace the FT in many a year than her account, early in 1988, of being roughed up at an lan Paisley rally in Omagh. It ended as follows: "As I have often had occasion to speak to Mr Paisley and Mr (James) Molyneaux in the Members' Lobby at Westminster, I know them to be prudent, discreet men and am grateful for their prudent, discreet rescue. All the same I will take no more chances. Can someone please send me the words of The Sash

My Father Wore?"
Of an early operation against her terminal brain tumour, she her terminal brain tumour, she wrote: "It was when I caught sight of the surgeon's green wellingtons that mild panic set in. I was prepared for a certain amount of mess in the operating theatre. I had not thought we'd be ankle deep in it."

And, when she was really "into" a story like Ireland, when her understanding, commitment and writing ability all came together at once the

came together at once, the results could be magisterial. Her analysis of the Anglo-Irish Agreement is still shown to newcomers to the FT as the exemplar of how to write a fea-

Above all, there was a passion to Margaret, in her life, her loves, of people, poetry, painting and music, her beliefs and her work. She would fight for all of them with a fight tenacity and if — just occasionally — this example and her colally - this exasperated her colleagues and friends it also

engendered enormous respect and even greater affection.

Never more than in her struggle against the tumous which finally killed her. Even near the very and also make af mean the very end, she spoke of coming back to work, of travel, of ideas. Given the extraordinary way she could spin these all into words, it is a terrible loss that she cannot.

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Property agents 'fail to satisfy customers'

By Andrew Taylor. Construction Correspondent

MANY British estate agents are falling to satisfy basic customer requirements according to a survey conducted by Century 21, the world's largest estate agency franchise organisation, said vesterday.

Century 21 is owned by Metropolitam Life, the large US life insurance group and began operating in the UK last year. It has a network of more than 50 offices in houthern England and Northern Ireland.

Mr Harold Hodes managing director of of Century 21 UK said: "Our findings reveal that tasks which should form a standard page of most agents' are falling to satisfy besic cus-

standard part of most agents' service simply are not being

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THE RESERVE OF THE PROPERTY OF

provided.

"Customers seem uncertain as to exactly what they should expect from agents with many classing as desirable services those which they should be demanding by right."

Specific complaints from customers included the fact that many agents did not accompany potential buyers when viewing properties. Agents also failed to provide details of their viewers' reactions after visits.

Customers said many agents did not provide regular updates on the progress of sales.

buted nor quality service to young, inexperienced staff who were described by some as brain, untrustworthy or

simply accompetent.

Mr Jodes said: "While young staff shoulder much of the blane from customers, the problem really lies in a lack of interpersonal and sales skills account to board." MR RICHARD Branson's Virgin Group is close to a deal that would see control of his film and video distribution company, Virgin Vision, pass to the Managament Company Entertainment Group of Los Angeles, writes Raymond Snoddy. the board." He ald customers wanted

more selective targeting of buyen for specific properties, as well as advertising of house in branch windows, local supers and property mag-

azins.
Ceitury 21, which says it is represented in 10 per cent of house sales in the US, has 7,000 branches worldwide including offices in France, Japan, Australia, Singapore and Hong Kong.

Rail disruption set to deepen after strike

DISRUPTION of British transport the NUR was trying to exploit their through industrial action is set to monopoly position and hold the public deepen following the second one-day to ransom to get their way.

The NUR was trying to exploit their for up to seven miles and motorists cut their working day to get home quicker.

Manchester was the worst hit city outside London, with heavy traffic conversely. through industrial action is set to deepen following the second one-day national rall strike yesterday, which caused widespread disruption in Lon-don and other cities.

Leaders of the National Union of Rail-

waymen will today meet to consider stepping up disruption. Members of the rall drivers' union, Asief, voted by a 13 to one majority yesterday to go on an official 24-hour strike on London Under-

ometal 24-hour strike on London Under-ground railway next Wednesday.

Mrs Margaret Thatcher, the Prime Minister, accused rail workers of not "giving a damn" about the inconve-mence they caused. Her remarks were taken as a further indication that the Government may try to curb public sec-tor strikes.

Government may try to curb public sec-tor strikes.

Mrs Thatcher said in an interview on Mr Rupert Murdoch's Sky Television: that it was "absolutely diagracaful" that people in the transport unions did not think about their fellow citizens, The Cabinet is to consider the strikes today. Mr Norman Fowler, Employment Sec-retary, said in a speech last night that

to ransom to get their way.

For the second Wednesday in succession, trains throughout the country were halted due to a 24-hour strike by the NUR in its dispute with British Rail over pay and plans to break up national

pay bargaining.
There was a limited service of 26 trains on London Underground yester-day because Aslef members did not join the NUR strike. But Aslef later amnounced that its drivers had voted by 1,052 to 78 for a 24-hour strike next

Wednesday.
There was much heavier traffic con-There was much heavier traffic con-gestion in London yesterday than dur-ing last week's strike. The Confedera-tion of British Industry, the employers' isdenation, estimated that 75 per cent of workers in the capital had gone to work, compared to 60 per cent last week.

Palice estimated that traffic was two or three times as heavy, with long tul-hacks on nearly all main roads in and out of the capital, Traffic jams stretched

outside London, with heavy traffic con-gestion both in the centre and in the outskirts during day. Tall-backs of up to six miles were reported on the M6 motorway to the north of Birmingham, and long lines of vehicles also built up

and long these of venicles also built up in Glasgow.

Although support for the rafil strike was virtually solid throughout Britain, police reported that traffic in other cities around the country only slightly increased traffic problems.

Mr Jimmy Knapp, NUR general secre-tary, said the action would continue for as long as it took to get British Rail into serious negotiations. He said support for strikes remained solid and his mem-bers would continue "until justice is

Mr Knapp said the Aslef vote meant that "It won't be long before we have a totally united stand against both Brit-ish Bail and London Underground. It's getting stronger by the day."
The NUR conference will today

BR has said the dispute can be resolved there alone, but the NUR is opposed because the tribunal can consider only pay. The union is vehe-mently opposed to separating pay from the linked issue of national collective

bargaining.
Delegates stressed this yesterday in a heated debate on negotiating machin-ery. "This dispute is about defending our union and our union's right to defend us," said Mr Keith Simpson, from Sheffield.

from Sheffield.

Opposition to the tribunal was voiced yesterday by Mr Derrik Fullick, general secretary designate of Aslef, which next Wednesday is expected to amounce the result of a ballot in favour of an over-

time ban on British Rail.

Mr Fullick last night appeared to distance himself from Mr Knapp's call for a united 24-hour strike, but an indefinite overtime ban by drivers will cause continuous delays to the rail system.

Warning on

protection

By David Barchard

of investors

THE Government received two

powerful warnings yesterday that proposed amendments to the Companies Bill could

threaten investor protection.
FIMBRA, the Financial
Intermediaries, Managers, and
Brokers Regulatory Organisation — the largest City self-regulatory body — and the Consumers Association said the

changes would loosen the rules for investment advisers

introduced a year ago under the Financial Services Act.

FIMBRA fears the amend-ments could open the way for a steady decline in standards of safeguards for investors.

of adeguards for investors.

A new clause due to be inserted into the Financial Services Act would allow Self Regulating Organisations to modify or waive rules they regarded as unfairly stringent.

The Consumers Association said bodies which are dominated by industry representatives should not be allowed to make changes which could

Government stands firm on auction of television licences

By Raymond Snoddy

THE GOVERNMENT has with the principle of good qualrejected the united claim of Britain's 16 ITV companies that auctions of broadcasting licences will reduce the range of quality and choice on Brit-ish television.

Mr Timothy Renton, the Home Office Minister responsible for broadcasting, argues in a letter in today's Financial Times that "the Government is absolutely committed to the preservation of the range and quality of programme ser-

The Minister was responding to a policy statement made for all the ITV companies by Mr Richard Dunn, chairman of the ITV Association and managing director of Thames Television,

director of Thames Television, who said all the companies were "implacably and unanimously opposed" to government suction plans.

In a letter to the Financial Times last week, Mr Dunn also promised to fight government plans through the House of Commons and the House of C Lords. He said he would try to make what he saw as the threat to quality television an

election issue. Mr Renton says Mr Dunn has got it wrong by assuming that the process of auctioning franchises must be in conflict

ity television.

There is no question of a laissez-faire arrangement," Mr

Renton says.

It would be no mean task, the Minister argues, for bidders for Channel 3, the renamed Channel 5 to pass the quality threshold, including require-ments for high quality news and current affairs and a diverse service which would have a reasonable proportion of programmes of high quality.

No hidder unable to satisfy the quality threshold will even

get to the stage of having his bid considered," the Home Office Minister insists. The Independent Television Commission would also have real sanctions if licence conditions were not met, including in the last instance removal of

substantial performance bond.

"Mr Dunn is incorrect in saying that the purpose of the new arrangements is to maximise the revenue for the Treasury, Mr Renton says.

The purpose of the proposals was to maintain the desired range and quality of pro-grammes and provide a proper return to the taxpayer, he said. Letters, Page 15

Conservative MEPs move towards centre

THE REDUCED band of British Conservative Members of the European Parliament (MEPs) have decided to try to join the Christian Democrat group in the new Strasbourg assembly, representing a shift towards the political centre.

The move, decided on Tuesday at a meeting of the 32 Tory MEPs, partly reflects the widespread feeling that Prime Minister Margaret Thatcher's assertively nationalist stance was largely to blaine for the party's loss of 12 seats in the June 15 poll. THE REDUCED band of British

The deal is believed to be

worth around \$85m although payment will be in a mixture of cash and shares.

MCEG; a Nasdaq quoted company is involved in film and video production and in

The second of th

It is also recognition that the European Democratic Group (EDG), of which the UK Tories were the backbone, has now been so reduced by defeat and defection, from 56 in the last Parliament to 34, that it could no longer be effective.

The two Danish conservative members of the EDG are understood to favour a move to the Christian. Democratic or

the Christian Democrats, or the European People's Party (EPP) as they are known at Strasbourg. The other main constituent of the erstwhile EDG were Spanish Partido

the management of "entertain-ment talent."
The US company plans to produce a number of feature

films this year.

Under the proposed deal,
Virgin will have a significant
minority stake to the merged
company and will have a director on the MCEG board.

The deal will give MCEG
access to Virgin's distribution
operations in the IIK Europe.

operations in the UK, Europe, Australia and parts of Asia. Virgin also has a video distri-bution company in the US.

deal with US film company

Popular MEPs, 15 of whom have already defected to the EPP, boosting the ranks of the latter to 123.

The Tory MEPs have appointed Mr Christopher Prout, their current leader, to negotiate with the Christian

"more coherence on the cen-tre-right of the Parliament", and a reduction in the number of political groupings.

Meanwhile, the British
Labour MKPs — who took the negotiate with the Christian
Democrats, who are expected
to pronounce on the Tory
request when the Parliament
convenes in late July. Some
Christian Democrats in the
Benelux countries and Italy
may regard the British Tories
as too right-wing and too antiunion for their taste. Labour MKPs — who took the 12 previously Tory seats — have made their increased presence felt with the offer to Mr Julian Priestley, currently a committee director on the Parliament staff, of the job of secretary general of the 181-strong Socialist group.

Virgin Vision close to \$85m | London's role as European air gateway 'threatened'

compete with continental air-ports, Lord King, the chairman of British Airways said yester-day, writes Lynton McLain.

The sad truth is that we are in danger of allowing ourselves to be overtaken," he told a meeting of the London Cham-ber of Commerce.

The French have a five year plan to establish Paris as the

LONDON will be replaced by Paris, Amsterdam or Frankfurt as the main afriine gateway to Europe, unless UK aviation is supported by infrastructure to and includes a high-speed train and includes a high-speed train and includes a high-speed train and includes a high-speed train. and includes a high-speed train station at Charles de Gaulle

But Mr Peter Price, a leading Tory MEP, said yesterday that there was a clear need for

sirport.
"In the French plan, London is a satellite of Paris, not a hub," said Lord King
West Germany is investing almost \$300 at Frankfurt airport, with Lufthansa's declared objective to develop Frankfurt as the number one hub of Europe.

Management buy-outs 'to rise in number, size'

THE "management buy-out" business in the UK is likely to adopt increasing similarities to its counterpart in the US. Such deals are also likely to increase in both number and size. These are among the conclu-

sions drawn by Mr Steve Thompson at the University of Mancester and Mr Mike Wright and Mr Ken Robbie at the Univiersity of Nottingham, in an article on the UK experience of management buy-outs, published in the Continental Bank Journal of Applied Corporate Finance.

nated by industry representa-tives should not be allowed to make changes which could jeopardise investor protection. It warned of the danger that investor protection measures might be required to pass a cost—benefit test. They argue that the average size of buy-outs is rising sharply, and point out that there are a growing number of

"buy-ins" - deals where the leading managers are brought in from outside, a trend more prevalent in American lever aged buy-outs.

They also suggest that the contraction of the government bond market, on the back of persistent budget surpluses, could "stimulate a renaissance of the corporate debt market."

If so, they say, tradable debt could figure more prominently in financing future buy-outs. The writers argue that UK management structure reor ganslation, moves into new product areas and improved cash and credit control.

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For more information please contact the local Belgian Embassy, the General Consulate, and/or the Service for Foreign Investors at the Ministry of Economic Affairs, 23, de Meeûs Square, 1040 Brussels - Phone: 32.2.511.19.30 -Telex: 61932 ECOEXT -Fax: 32.2.514.03.89.

A young man's flights of fancy win Fleet Street wings

Michael Donne, aerospace correspondent, retires after 44 years at the FT. He recalls a life-long passion

HAVE always thought the Surrey countryside beauti-ful, but never more so than when I first viewed it from a eight of several hundred feet early on an autumn morning in 1950, with the sunshine highlighting the slowly-clear-

Even so, within my flying suit I was still very cold in the open cockpit of the two-seat, side-by-side training sailplane. But that was of small consequence, for I was imbued with that strange excitement familiants all resides anisotray in the iar to all novice aviators in the days of open-cockpit trainers, before the emergence of the osed-cabin luxury of today's

flying schools.

Life was all going my way at the time. I was young, just turned 22, not long out of the Army (where I had been in the Anti-Aircraft Command), with a promising job on the FT and now, at last, I was learning to reporter-cum-tea boy's pay in those days was not generous – but I was not worried so long

but I was not worried so long as I could pay my way and continue to fly.

Subsequently, flying for most of the past 40 years has dominated my life and work, involving me in flying some 3m miles in several hundred different sircraft (as a passenger, I must addl), but well before that it had been my driving ambitton. During my driving ambition. During my London childhood before the Second World War, it seemed an impossibly remote objec-tive, for my family was very poor. I compensated by devour-ing the adventures of Biggles from the local public library with rabid enthusiasm, and

When I was old enough to ride a bicycle and be allowed out by myself, I gravitated at weekends to Heston (close to where Heathrow was built where Heathrow was billit years later), where I stared, unimpeded by authority, through gaps in the hedges at those God-like creatures landing and taking off with incredible smoothness and regularity in their – to me – undeniably magnificent fiving machines. nagnificent flying machines.
During the war, while too

young for active service, my school in Oxford started an Army Cadet Force unit, which Army Cadet Force unit, which I joined but soon found boring. I transferred to the Air Training Corps, not without some school hostility, and to my enduring delight found flying at last opening up before me.

Apart from becoming enmeshed in the heady intricacies of navigation, meteorology, Morse Code and other aeronautical theory (I became ogy, Morse Code and other aeronautical theory (I became expert at aircraft recognition), I discovered that I could put on my blue uniform at weekends and cycle out to Kidlington aerodrome, then a war-time basic training field for bomber crews, and sit in the queue in the pilots' readiness hut, the pilots' readiness hut, waiting for a trainee crew to say "Come on lad, you can come with us!" It was called "Pre-Service Training" or "Fly-ing Familiarisation", but in reality it amounted to free joy-

rides, and was wonderful!

I flew on inumerable weekends in all weathers with trainee pilots and their instructors in Ansons (twin-engined training aircraft), over the Oxfordshire countryside. To this day I can describe Blen-heim Palace from the air better than I ever could from the



Michael Donne (centre) with Lord King, Chairman of British Airways (left) and Prof Roland Smith of British Aerospace

My home was shattered by Flying Bombs in the late sum-mer of 1944, and I had to quit school and find my first paid job in a hurry in the Hammer-smith Public Library. The pay smith Public Library. The pay was appalling, however, and I found another job in Bishopsgate in the London with The Financial News (FN) early in 1945. By the time I was drafted for military service in 1946, the FN and FT had merged, and I was with the latter in Coleman Street working in the Prices Street, working in the Prices

I wanted to join the Royal Air Force, but was rejected ding thousands of surplus per-sonnel. Instead, I found myself square-bashing with the Royal Fusiliers at Warley Barracks, Brentford, in which there was no future, and so I applied to join the Gunners. I was posted to a Royal Artillery Anti-Air-craft Training Regiment in Oswestry, Shropshire, but after some hair-raising adventures with the guns in various parts of the country, legitimate and otherwise, found myself teaching reluctant girls the joys of

anti-aircraft gunnery.

e all thought it a useless pastime, and
found much more

to do, both on and off the gun-site. But all good things come to an end, and the Regiment was disbanded upon my demo-bilisation in the spring of 1948! Initially, I spent some time trying to complete my educa-tion part-time at the University of London, but found the college boat club more enticing. But the lure of aviation remained and eventually I enrolled for a gliding course at Lulsgate Bottom, now the site of Bristol Airport but then a

isused bomber airfield. It was one of the most rapturous holidays I have ever spent. The weather was glori-ous. We were on the airfield early every day, keen to squeeze in as much training as we could. We were using "auto-tow", whereby one sat in a single-seat training glider, called a Tutor, at the end of a long cable attached to a battered motor car.

The car started down the crumbling runway, and as it gathered speed one was hauled into the air at the other end of the cable. At the appropriate moment, learned by trial and error, one pulled a knob in the open cockpit, and honefully the cable was released from the gider. The plane was left up there, some hundred feet or so above the ground.

It was delirious stuff, and it was delirious stuir, and there was plenty of it. As we improved, the cables got longer, we were hauled higher, gaining more time in the air and learning the hard way the rudiments of flying.

Occasionally, the Chief Flying Instructor stopped swearing in the chief stopped swearing stopped swearing

ing at us, became human, and took us up one at a time for a higher, longer flight over the Bristol Channel. The motorless Bristol Channes, the mountess flights made me conscious of the astonishing buffeting and noise while flying into wind; but the down-wind leg of a circuit was all peace and calm, and I could relax and enjoy what have appeared as what I have always regarded as

pure flying.

I got my "A" licence at Bristol, but because I lived and worked in London, I joined the Surrey Gliding Club in Redhill, a grass airfield then being restored to civilian use. We shared it with the University of London Air Squadron, assorted struggling commercial aviation organisations, and the Experiorganisations, and the Experimental Group of the Ultra-Light Aircraft Association, a group of youngsters trying to fly on the chean. On Saturdays in particular it was a very crowded airfield indeed.

I could not afford a car, and went from the FT callee in Coleman Street to Redhill by train on Friday evenings, walk-ing the rest of the way to the aerodrome to save money, clutching the meagre rations my mother had given me – for even at that time Britain was still in the grip of austerity, and rationing was much in force. I came back to the office from the airfield on Monday

From then on, flying sailplanes became ever more exhil-arating. The "auto-tows" of Bristol gave way at Redhill to an old barrage-balloon winch and steel cable that gave the planes several hundred feet of height, enough for a carefully-controlled circuit of the airld, or about four to five min-

uses flying time.
One either did it the easy way, paying half-a-crown for a simple circuit of the airfield, or the hard and expensive way. That involved finding a thermal (a rising current of warm air upon which the sailplane could be lifted higher), so as to be able to fly away to land somewhere else — usually in some irate farmer's field. That also involved paying for the cost of being retrieved by truck and trailer in which the dismantied sailplane was shipped back to base. Surprisingly, we had few accidents, because everyone was very careful,

sometimes nearly gave my weary instructor beart failure But gliding became amore impossible as the winter set in and then I turned to powered flying, with the Ultra Light Aircraft Association, based in a decaying, war time hangar just up the slope from the gliding club. We were a small tightly. club. We were a small imply-knit group with our own little aircraft, a delightful single-en-gined, open-cockpit de Havil-land Moth Minur, G-AFOZ, which I believe the group had bought for £50 (in those days, that was quite a sum). We low-ingly looked after it, doing all the maintenance and repairs ingly looked after it doing all the maintenance and repairs and making the parts for it when we could not afford to buy them. We even re-roofed the hangar with bitumenised felt at our own extense.

That particular look Minor was the first povered aeroplane I ever pilotel (with the instructor in the back seat), and so it stands put in my memory.

ith its open cockpit it gave me di serunan-tical euphriz that I have never quite bon able to

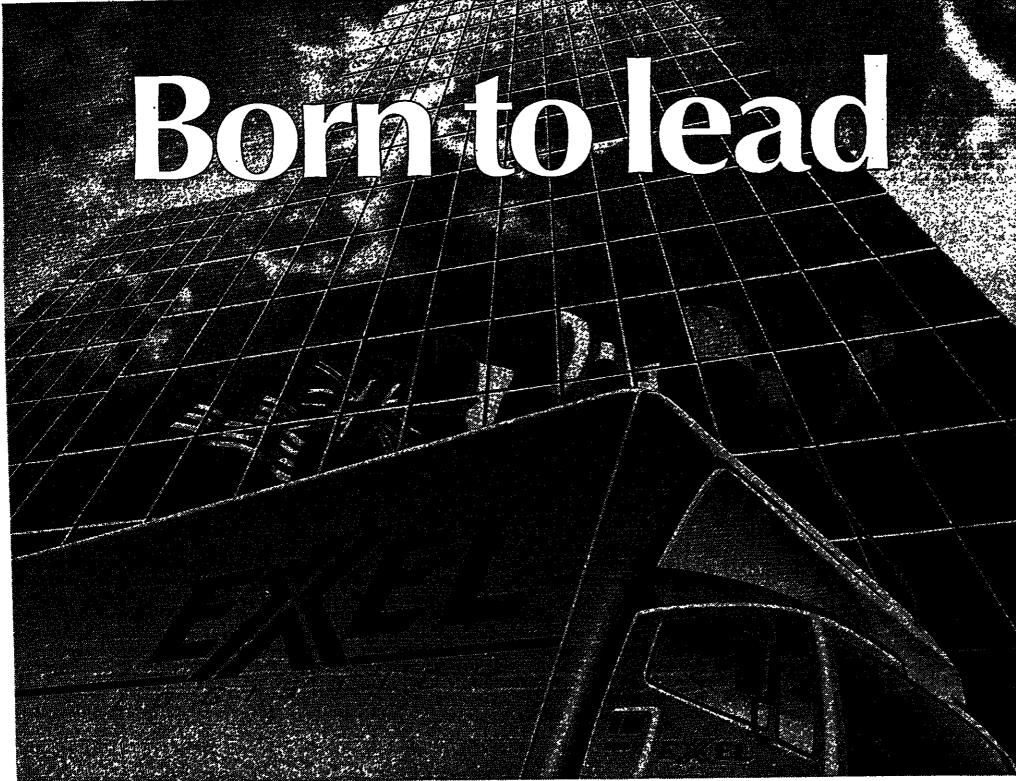
recapture.

We paid for our tetrol, dil and maintenance jut were tanght for free by the marvellous Jean Bird, a brillant aviatrix with a tough rough tongue who had serud noght in the Women's Air Tansport Auxiliary during the yar, ferrying bombers and lighters from the manufactures to the squadrous. She earnedher livsquadrons. She earned her liv-ing by odd flying jobs as and when they could be fould.

Our set-up was rough and ready - we alept at the other end of the issugar from the aircraft and cooked our meagre means over a hattened stive. In fine weather it was delihtful, but in the depths of winer we were often frozen. But w were fit and healthy, and i was enormous fund We even had a black Lahrador puppy salled Jet, who loved flying, hat his own log book and was becasionally taken up, chutchil by his owner. Scoopy had nobing on health.

the Aerospace Correspondent of the FT. One day early in 1953, the editor, Gordon (low Sir Gordon) Newton, came ato the News Room, stopped by my deak and said; "I'm told you're still interested in this flying! I confessed that I was. "We!." look after aviation for the paper. You're it, on six moutis probation!" And I have been "it" ever since and enjoyed

That was how I came to be



NFC announces the first new logistics company designed for the 1990s

If distribution is important to your business, the next decade will bring its own new opportunities - and problems. To help you exploit the one and solve the other, NFC has created

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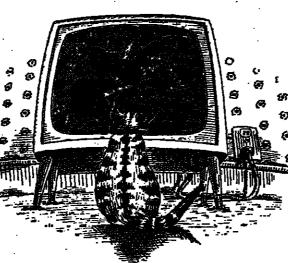
FINANCIAL TIMES

CLEARING THE AIR ABOUT HIGH-DEFINITION TELEVISION No. 2



Is America's
Television Industry In Trouble?
Are We On Foot Or On Horseback
In The Race For HDTV?

With all the talk about HDTV—home television with wide-screen film-like quality—many people would have you believe that the U.S. TV industry is gasping for breath. Even that America is "fighting for its high-tech life."



TV so good it looks almost real.

premature obituary, "the rumous of my death have been greatly exaggerated."

Granted, America may not be the world's leading producer of TV sets, but we're in the game. What's more, consumer electronics are only part of the picture. In the professional segment of the TV indistry—program production, broadcasting, and professional equipment manufacture—the U.S. is the major playes.



The U.S. fills more than half the world's need for professional TV equipmen

Program production and post-production involve thousands of American companies that make TV shows and commercials. Assa because of the immense popularity of American TV overseas, the U.S. is the work's leading experter of TV programs.

In the broadcasting area, the combined revenues of the more than 1400 Americans owned television stations and nearly 10,000 cable systems are almost \$40 hillion—more than six times what Americans spent buying television sets last year.

Professional equipment manufacturers, who make the equipment for producing and recording TV programs, represent a worldwide high-technology market of more than \$3 billion a year. The United States dominates in this area, stapplying more than 50 percent of the world-wide market.

For instance, Ampèr Corporation alone had overseas sales last year of more than \$350 million to some 115 countries. That makes us one of America's biggest exporters.

As impressive as these figures are, the professional TV equipment industry is significant for a much more important reason. It is here that advanced technology is developed first—not in consumer electronies. And # is from here that HDTV technology will be span off to other industries.

Before we can get HDTV in our living rooms, we first have to produce HDTV programs. And then we have to have some ineans of delivering HDTV to the viewer.

The home receiver is only the final link in the chain.



Setting standards is a monumental task

It may come as a surprise that many professional TV equipment manufacturers already have the landw-how to make HDTV products.

And we will begin manufacturing and exporting just as soon as production and delivery standards are agreed upon.

Delivery standards—technical parameters set by the government for the transmission of HDTV to the home—are being deliberated right now. Once they are agreed upon, the industry will then be able to define the production standards for making programs.



Hoso good a picture do we want?

Equipment manufacturers, broadcasters, and program producers will not be able to risk the huge investments required for getting into HDTV until they know what standards they have to meet. And consumers will not spend money on receivers that may become obsolete even before they plug them in.

Standards have been effectively set in Europe and Japan, where the broadcasting environment is quite different—and in some ways less complicated—than it is in the U.S. For that reason, it may appear that America is behind in the race for HDTV. Not necessarily so.

The point is that America does have a thriving TV industry. We just have to decide how much improvement in picture quality we want and how much we are willing to pay for it.

We need to set standards that will be good for the consumer and the entire U.S. television industry—not just part of it. But, as we go about making these decisions, we should not be distracted

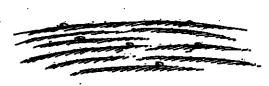
we go about making isn't over 'til it's over these decisions, we should not be distracted by any clamoring crowds on the sidelines. Or by imaginary

dogs nipping at our heels.

The standard-setting process appears cumbersome simply because there is so much at stake—both in technology and in international trade. Decisions need to be made

at stake—both in technology and in international trade. Decisions need to be made rationally. Deliberately. And with full understanding of the consequences.





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AMPEX

UK retailers put design on the rack

Alice Rawsthorn reports that the combination of increased costs and decreased consumer spending is worrying consultancies

streets. Shops and stores, even banks and building societies, have been designed and redesigned into temples of post-modernism. And the retail design business has boomed.

Yet in recent months the tide has turned against retail design. The uncertain outlook for consumer spending, com-bined with rising rents and rates, has imposed intense pressure on profits in an over-

Retailers have been forced to cut costs. Design has been one of the chief candidates for cut-backs. Since the start of the year the level of expenditure on retail design has dropped dramatically.

In the coming months it will become apparent whether the slowdown in the retail design sector is a short-term response to the present pressure on profits or if it is indicative of a rate activity among the major longer term realignment of multiple retailers. Burton

"IT IS A nightmare," says the

head of one of the largest US retail design consultancies. "Competition has never been

tougher. Some companies are cutting their fees to crazy lev-

els. Others are throwing in free goodles to try to win new

For a year and a half the US

retail design business has been in the doldrums. The big store groups cut their investment in

design after the Wall Street

crash in autumn 1987. And the

business has never really

The crash was followed by a bitter bid battle between Cam-

peau, the Canadian group, and R.H. Macy, one of the bastions of US retailing, over Federated

The bid created chaos in the department store sector. Macy and Federated both froze their

expenditure programmes dur-ing the bid; and their competi-

tors followed suit.

he 1980s has been the decade when design major multiple retailers.

A glance at the US, where BhS, to turn itself into Storeexpenditure on retail design has been depressed for 18 months or so, is scarcely inspiring (see below). The situation in the UK is not nearly as sed, nor as desperate, as in the US. But there is a dramatic difference between the sluggish sector of today and the booming business of the mid-1980s.

The roots of the retail design boom were partly cultural and partly economic. The conspicuous success of "design conscious" retailers - the Burton Group in the late 1970s and Next in the early 1980s together with the recognition that consumers were becoming increasingly discerning about design encouraged other com-panies to reassess the impor-tance of design as a management discipline.

Dearth of new business in US

tancies were confronted by

postponed projects and a dearth of new business. "We

are in the middle of a battle-field," says Simon Williams, a director of the US interests of Michael Peters, the UK design

The most vulnerable compa-nies have been the middle-

sized firms which are often

over-reliant on one client. Some companies have col-

lapsed. Others have had to cut

costs and shed staff in the

Even the largest consultancies have suffered. Walker Group, a New York subsidiary

of the WPP marketing empire,

has turned to overseas projects

to compensate for the shortfall

in the US. Walker gleaned about 40 per cent of its income overseas last year, thereby

countering the slowdown in

Hambrecht Terrell, which

struggle to stay in business.

house. Rainers staged a series of jewellery acquisitions. Next took over Combined English

The retail design industry dominated by Fitch, Conran Design Group and McColl — enjoyed a bonanza of new business. Other design consultan-cies, like Michael Peters, strengthened their presence in retailing, having made their names in different disciplines. A new generation of young designers, like David Davies and Rasshied Din, emerged.

"At no other time in history could the description 'a nation of shopkeepers' be better applied to Britain than today, with the shops becoming more and more like museums and the museums like shops,

writes Frederique Huygen, the design historian. "The cause? In a word, 'design'."* But the mood of the high street has changed. The pressure on retail profits has forced

harder hit. In its case the

problems of a lacklustre mar-ket were compounded by the

illness of one of its founders.

Hambrecht has suffered a

slump in profits. Peters has since brought Charlie Sparks,

one of the leading retail designers in Chicago, to New York to reorganise the busi-

There are now signs of a slight revival in retail expen-

diture. Yet the structural changes within the retail sec-

tor - the concentration of

ownership and emphasis on

financial discipline - suggest

that there may be a longer-

on design. There is already a

pronounced trend for the

major multiples to increase their use of in-house design

"It has been a tough year," says Ken Walker, president of Walker Group. "The projects are starting to rell again but

term reduction in expendita

resources.

very, very slowly."



Department X, the Oxford Street store opened by the Next fashion chain at a time who a brave approach was being taken to design. Retailers are now reluctant to take risk aliers are now reluctant to take risks

retailers to cast a more critical eye over budgets. Michael Soden, managing director of CDG, says that retail design expenditure declined after Christmas and has been sluggish ever since.

Rune Gustafson, group mar-keting director of Fitch, has identified a trend for retailers to reallocate resources. He says they are now more interested in "refining existing concepts" than developing new ideas and that there is greater emphasis on operational efficiency.

The competitive financial climate has contributed to a change in attitude among the major retailers. In the mid-1980s "design consciousness" was seen as a prerequisite for successful retailing. But the struggles of Storehouse and George Davies' departure from Next are now bandied about rightly or wrongly - as evi-dence of the demise of designer retailing. "Cost-conscious" companies such as Kingfisher which tend to prioritise finan-cial disciplines over design, are now in the ascendant.

sign," says Rasshied Din, whose company, Din Associ-ates, designed the Department X fashion stores for Next. "The economic climate is now much of its business for several tougher and retailers are reluc- years, notably with the acoust-

tant to take risks." The longer term concern for the retail design business — which is already riddled with rumours about cost-cutting and job losses - is that this attitudinal change may deter the major multiples from resuming expenditure on design, even if consumer

spending recovers.

Meanwhile, the critical question for design consultancies is whether they would be able to

withstand a prolonged slow-down in retail spending.

Even in the days when the retail design business was booming, the finances of the consultances were fragile. The apparently inexorable growth of Fitch, which has risen rapidly since going public in 1982, has dominated popular perceptions of retail designers.

Yet Fitch is something of an

exception. Its competitors tend to be cursed by the poor profit-ability and erratic revenue that characterises the rest of the design industry. Even the larger players can be volnera-ble – as McColl demonstrated "When consumer spending was healthy, retailing was healthy, retailing was dominated by people like George Davies who were prepared to be brave about giant marketing group.

Some consultancies have already taken steps to mitigate the effects of the slump. Fitch has been broadening the base

tion of RichardsonSmith, one of the leading product design companies in the US, last year. Retail design should account for about a third of its turn-

over this year. Fitch has also expanded its activities in other countries; as have its competitors. CDG plans to build up the business from its offices in Paris and Hong Kong. One of the legacies of the retail design boom is that the UK consultancies have emerged with a reputation for innovation. Even young companies like Din Associates and

David Davies are now working on oversess projects. But international projects are prone to problems. The logistics of co-ordinating ambitious design schemes from another country can be intimidating. Similarly European and North American retailers are not accustomed to paying such

high fees as their counterparts in the UK. Moreover, it is only the established and more innova-tive consultancies that are offered overseas work. The other retail design companies are left to struggle in an increasingly competitive marketplace and to wonder whether the retail design boom

whether the fector design stone has really fizzled out. *British Design: Image and Identity, by Frederique Huygen. Thames & Hudson, 30-34 Bloomsbury Street, London WC18 3QP. £14.95.

A mistake to ignore the female traveller

Richard Branson's Virgin Atlantic airline takes an unusual approach to business travel in its latest television commercial: it features a stylish female business enscutive enjoying the delights of the sirline's Upper Class ser-vice and even taking the opportunity to ogle the male stew-

Radical feminism by the fledgling airline? No, says Virgin. "We wanted to pour out that we offered a different -"We wanted to point out and better in our opinion -level of business class service compared with the other airlines, not that we were target-ting women business travellers exclusively. But we do think that they are an important and growing market for us."

Virgin realises that however fast-growing the number of travelling women executives -and estimates suggest that at least one in every five business travellers are women - no airline can afford to focus its marketing efforts simply on wooing the female traveller. But, according to a new sur-

vey of frequent business women travellers, do the airlines really bother to take them seriously? The survey of 146 members

of the Business Woman's Travel Club, a "networking" group for women executives, found that about half felt that airline cabin crew gave them less attention. A third felt that crews assumed that because they were women they would not mind sitting next to chil-

oren.
Trisha Cochrane, the club's secretary, also points out that while airline cabin crew are happy to use "sir", they either refuse to address women as "madam" or else make it sound patronising. "We are not ask-ing for special treatment — simply recognition," she says. Yet it is in hotels offering a business-class service where women executives are still most concerned about the way they are treated, according to the survey. The major interna-tional hotel chains have, as a

result, reacted to the incr in women travellers in two disone approach, typified by Crest Hotels (part of the Bass Group), has been to single out women travellers with the provision of special facilities in Lady Crest rooms.

These have more skirt hang-

ers, extra tolletries, a softer decor, and rooms located close to lifts so that guests can avoid potentially unsafe corridors. The international Marriott chain, on the other hand, has

chosen not to segregate guests according to SCE. We concentrate on provid ing a higher level of security and standard of rooms and ser-vices for all our guests, irrespective of whether they are

men or women," says a Marrioti spokesman. it spokesman. But the travel club's survey also suggests that some but nesswomen are still very concerned about hotel security. Over half the survey would object to a bedroom on the ground floor, for example, and all respondents agreed that chains and peep-holes on hotal room doors should be standard. "A somewhat surprising

result, however, was that one in three women would prefer a women-only floor, which is contrary to many reports stat-ing that women do not want to be segregated," says Cochran.
"The point is surely that
women would not feel the need

to be segregated if they know they could get appropriate service, security and facilities in every hotel room that they stayed in," she adds.

The survey also clearly them they have the survey also clearly showed that most woman pre-ferred to eat in their room if alone, given their treatment in hotel bars and restaurants. Two thirds of the respondents found that in restaurants it was automatically assume that a man would choose the wine and be presented with the bill even if the woman had

made the reservation.
"All that is needed is a change of attitude and a little more thought and consideration shown by management, stall and other guests so that women can travel freely," says Cochran.

The marketing opportunities to the hotel, sirine, car rental company, and restaurant chain that best meets the needs of the travelling woman execu-tive are obvious. But perhaps the real answer is shouly to improve the lot of all travelling executives, not just the fest-growing breed of corporate

women travellers.

Business Woman's Travel
Club, 10 Strutton Ground, Landon, SW1. Tel 01-222 4539.

David Churchill

TECHNOLOGY

Choosing the right genes for the laundry

ors followed suit. was recently acquired by the The US retail design consul-

Clive Cookson explains how genetic engineering can improve on natural enzymes in the wash

enetic engineering is transforming the production of industrial enzymes in ways that could lead to laundry detergents which remove different fungus, and the could be a supplied to the complex of the complex of the could be a supplied to all common stains by mild washing. In the food industry, cheap raw materials could be

cheap raw materials could be converted into delicacies.

"We expect virtually all of our enzymes to be produced by genetic engineering within five years," says Steen Riisgaard, head of the bio-industrial group at Novo-Nordisk, the Danish enzyme manufacturer. Novo has 40 to 50 per cent of the \$500m-a-year world market in industrial enzymes, according to L. Henner and Associates, the London biotechnology consultants.

Novo launched Lipolase, the first mass-market enzyme made by genetic engineering, in Japan last year. Lipolase is a lipase or fat-splitting enzyme, designed to help household detergents remove greasy stains such as lipstick and butter at low temperatures. Since Lion, the Japanese detergent manufacturer, incorporated Lipolase in its Hi Top brand. this has won almost 20 per cent

of the domestic market.

Detergents have formed the largest sector of the enzyme market since the 1960s. Before Lipolase, they contained three types of enzyme: proteases, which remove protein-containing stains such as egg and blood; amylases, which attack residues of starchy foods such as mashed potato and gravy; and cellulases, which improve the appearance of cotton fab-rics by eliminating the tiny microfibrils that become

detached from the main fibres. These had been made by selecting strains of natural micro-organisms that produce large quantities of an appropriate enzyme, and growing them in huge industrial fermentation tanks. Lipolase is different. Novo scientists found a lipase with the characteristics required to work well in a washing machine - resistance to alkaline conditions, high temperatures and other detergent ingredients - in a fungus that is not suitable for largeThey cloned the gene coding for the enzyme and used "recombinant DNA" technology to splice the gene into a different fungus, Aspergillus oryzae, which grows well in industrial fermenters. Within two weeks of starting the fermentation, Novo's Japanese factory in Hokkaido was turning out large quantities of

There are two reasons why Novo launched Lipolase in Japan. One is that, as Riisgaard puts it, "the Japanese market for consumer products guch as determents is much the such as detergents is much the fastest moving and most innovative in the world." Lion was desperate for a new ploy to attack Kao, its arch rival, which had taken almost a third of the Japanese detergent mar-ket with a new concentrated liquid brand.

Regulatory differences between Denmark and Japan provide the second reason. The Japanese Government gave us approval in four weeks to produce Lipolase," says Knud Aunstrup, Novo vice president for industrial biotechnology. "Exactly the same process took eight months in Denmark."

Aunstrup says that the Danish law on gene technology, passed in 1986, is one of the strictest in the world. He and his colleagues insist that there is no conceivable danger to man or the environment in the sort of industrial biotechnology Novo carries out. The genetically engineered micro-organ-isme used to make enzymes are all weaker than natural strains and they soon perish outside the favourable conditions of an

industrial fermenter. None of the large European or American detergent manu-facturers has yet incorporated Lipolase in any product, although they are evaluating it, Riisgaard says. "Lipolase is on the European market in cer-tain small brands, but I cannot say what they are."

Novo is also using its favour-ite fungus, Aspergilius oryzae, to make a second genetically engineered lipase, called Lipo-zyme. This can alter the nutri-

tional quality of some foods, in particular by converting (unhealthy) saturated fatty acids to (healthy) unsaturated ones. Although this sort of enzyme could eventually find a large market - for example in margarines - it is still too expensive for widespread use. In the near future, it will only he sold on a small scale to convert speciality fats, such as ingredients for cosmetics. Enzymes such as Lipolase

and Lipozyme, in which a gene has been transferred from one organism to another, represent only the first stage of genetic engineering. The second stage – protein engineering – has more far-reaching implications. Genetic manipulation has made it possible to produce artificial proteins, including enzymes. As Riisgaard says, "nature didn't develop any of its enzymes to work well in a washing powder. We should be able to improve the characteristics of consumer the characteristics. istics of enzymes to suit man-made conditions."

For example, an enzyme could be made more stable at high temperatures by building in "disulphide bridges", which tie together distant regions of the amino acid chain. Rissand expects boards first management. gaard expects Novo's first protein-engineered enzymes designed by computer model-ling – to reach the market in

two or three years' time.
International Bio-Synthetics, the world's second largest industrial enzyme manufacturer, could have protein engineered enzymes on the market "within one or two years," according to Hans Van director at the Dutch company (which is jointly owned by Shell and Gist-Brocades). "But the timing is not entirely up to us, because we have to work very closely with the regulatory authorities and with our customers. In the detergents area we have to follow the poli-

cies of the 'big soapers'."

However Genencor, the Californian biotechnology company, is beginning to sell enzymes improved by protein enzymes improved by protein engineering to US detergent manufacturers. Genencor has concentrated on a protease



secreted by Bacillus bacteria, called Subtilisin.

Genencor uses patented techniques such as "cassette mutagenesis" to make a series of small mutations in the Subtilisin gene and then rapidly analyse the corresponding changes in the enzymes. They are trying both to protect the enzyme against harsh conditions in the washing machine and to make it attack stains more aggressively.

"We've looked at about 600 different Subtilisins," says Jon-athan MacQuitty, of Genencor. Some of the improved enzymes have been sold in the UK, where the Government has announced a £9.6m collaborative research programme on protein engineering, involving industry and the research councils under the Link

However Paul Engel, who manages the Science and Engi-neering Research Council's protein engineering "club", warns against expecting too much too soon. "I think the scientific com-

munity almost had to oversell protein engineering — at least in terms of the timescale required - in order to arouse interest and bring in funding," says Engel, a Sheffield Univer-sity enzymologist.

professor of biotechnology at Sheffield, predicts that protein engineered enzymes will not be in widespread use for at least five years. He suspects that the new enzymes will be less sta-ble than enthusiasts realise. "There are a hell of a lot of

interesting enzymes left in the natural world - and particu-larly in the plant world without having to play at pro-tein engineering," Fowler says. He is working with Plant Science Limited, a company set up by the university, to iden-tify plant enzymes for incorpo-ration in detergents. "We're developing entirely new bright-ening agents which will act on the fabric itself."

The long-term commercial prospects for genetically engineered enzymes in detergents will depend not only on techni-cal developments but also on consumer response. Manufacturers such as Novo are beginning to promote enzyme engimeering as "green technology", which will allow cleaning to take place "in a much milder, more efficient and economical way" than is possible today.
However, the appeal to consumers is complicated by the emergence of a new wave of "green" detergents, such as the Belgian Ecover, which have made a wirtue out of being made a virtue out of being

BP attempts to prophesy the value of research By David Fishlock

Petroleum uses cost-benefit analysis to eval-uate the performance of its research and development operation has attracted atten-tion from the heads of R&D at oth from the heads of Real at other European companies with big research budgets.

A round-table meeting, convened by the European Industrial Research Management Association (EIRMA) in Brussels, application of historical evaluation to R&D performance and the way

R&D performance and the way it brought the value of R&D to the attention of senior management. "What HP has done is to put R&D on the same basis as capital investment," one technical director concluded.

The group was less happy with BP's more recent attempts to rank future projects by the same method. One critic commented: "You don't use a ranking system to choose

use a ranking system to choose a wife."

Cost-benefit analysis was the response of Professor John Cadogan, RP's research director, to his chairman's challenge: what am I getting for the £150m a year I spend on central R&D? The technique was presented to the ERMA round table from the perspective of BP Chemicals, a customer for corporate R&D.

tomer for corporate R&D.
Geoffrey Alderson, general
manager of BP Chemicals'
R&D department, said that it spent about £100m a year in its spent about flours a year in its six laboratories in Britain, France and Switzerland, and with Cadogan's corporate R&D. This figure was four or five times higher than it was in 1980, when the company woke up to the importance of having its own technology instead of having it in \$100m was a gum buying it in. £100m was a sum hig enough to get senior man-agement's attention, he said. The spending of it had to be

So his company tried to cal-culate a benefit-to-cost ratio for its past expenditure on R&D for each year. Benefits were taken to be the "gross contri-bution generated" — an accounting convention well understood in his industry, he said. But to avoid charges of favouring R&D, all estimates of benefits were made conservatively. For example, the scientists were allowed only up to 60 per cent of any estimated bene-

he way that British fit, and for no longer than five also for prospective R&D costs.

Petroleum uses cost- years, for a given innovation. If The analysis embraced all benefit analysis to eval- the technology had been six of BP Chemicals' laboratolicensed to others, they respect only half the benefit to EP. Technical services were reckoned to amount to 5 per cent of the R&D effort. But a benefit of only 2.5 per cent was allowed for this. Nothing was allowed for an innovation

> to exploit.
>
> Alderson stressed that the whether a company was renew-ing its technology steadily. "If you are roughly in the same band for any year, you know you are providing renewal."
>
> The ratio could be used to compare the performance of different laboratories, or labo-

I think it has focused our minds on the bottom 10 per cent'

The analysis embraced all six of BP Chemicals' laboratories, averaging 10 projects apiece, with about 10 main objectives for each project a total of about 600 opportunities. For each one they tried to estimate the total gross contri-bution that success might bring to the company over 10 years, the benefit-to-cost ratio which the company had failed and the pay-back period.

Amerson stressed that the ratio of benefit to R&D cost had no absolute significance. But he believed it could show whether a commany and allowed that the pay-back period. Critical assumptions behind this analysis included how the probability of success was determined Aldowed probability of success was determined, Alderson said. He had discussed the risk analysis with consultants, including Arthur D. Little and SRI, and planned to ask such an organi-

against to train his project managers in the technique.

His first project ranking, with a risk-reward ratio for each one, had just been submitted to a BP business management review But all management review But all management review But all managements. initied to a HP business man-agement review. But already, he claimed, researchers had reaped the benefit of being forced to talk to the business managers in order to put fig-ures to their would-be projects. "I think it has focused their minds and our minds and the

ratories in different countries, he said it could also be used to evaluate the worth of different kinds of R&D.

One technical director concluded that the BP approach provided a powerful weapon. The ratio demonstrated clearly that R&D was one of the best investments BP was making.

Another said that the important thing was to have everyone talking about the same thing, and not to worry too much about numerical precision. Alderson agreed that it was the thinking behind the cost-benefit ratio that was all important. It obliged both researchers and hydrogeness. This analysis still stops short of evaluating the long-range or exploratory kind of research, where benefits are less easily quantified. Alderson, however, admitted lie was keen to try it, by evaluating strength of patent position for some gleam in the eye.

The round table was not persuaded that accountancy might do better than the intuitive industries as the strength of patent position for some gleam in the eye.

Alderson of seeking a formula that would save research directors from making decisions and our minds on the bottom 10 per cent."

This analysis still stops short of evaluating the long-range or exploratory kind of research, where benefits are less, hort of evaluating the long-range or exploratory kind of research, where benefits are less, hort of evaluating the long-range or exploratory kind of research, where benefits are less, easily quantified. Alderson, however, admitted its was strength of patent position for some gleam in the eye.

The round table was not persuaded that accountancy might do better than the intuitive director. One accused the strength of patent position for some gleam in the eye.

Alderson of seeking a formula the would save research director. One accused that would save research director for many the provided that the important it. It obliged both

was the thinking beams use cost-benefit ratio that was all important. It obliged both researchers and business managers to think about the R&D. lad him to the control of the cost of the But that had led him to experiment with the more ambitious idea of "prospective analysis". Alderson said he by talking not all the first less, he had no faith in a fit mula for avoiding decisions. But another recounted he japanese resolved the issue the same and th But another recounted how the Japanese resolved the issue ambitious idea of prospective analysis". Alderson said he believed that "are we doing the right research?" was probably a more important question than "are we doing research the right way?"

Six months ago he proposed that BP Chemicals should try to rank the new projects it might embark upon, not just for prospective banefits but the Japanese resolved the issue by talking not about currentless but about certainties but about certainties but to invent the video camera to a formula that, at lems and what resources within three years. They were huge — but the formula worked.

CINEMA

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Overdose of the Indiana Joneses

THE LAST CRUSADE Steven Spietherg

DIRTY ROTTEN SCOUNDRELS Frank Oz

> THE RAGGEDY RAWNEY

A HUNGARIAN FAIRY

Bob Hoskine

Gyala Gazdag MILES FROM HOME

The summer is here. Huga, glistaning levi-athans wearing the label "Made in Hollywood" are moving across the Atlantic even as we speak. Small boats are crushed in their wake; mariners attempt evasive action; fishes panic and appeal to the UN. and appeal to the UN.
You may recognise these monsters by the million-dollar banknotes they geyser whale-like as they travel. Batman, Ghostbusters II, Star Trek V—and leading the pack, Indiana Jones And The Last Crusade.
They cost a fortune; in America they are making a fortune. ica they are making a fortune; and if you do not like them, there must be something

there must be something wrong with you.

I am sorry, doctor, there must be something wrong with me. I personally cannot take much more of them. The chrema of infantile regression is fine in small doses, but one can no longer obtain it in small doses. The Indiana Jones saga has now clocked up seven

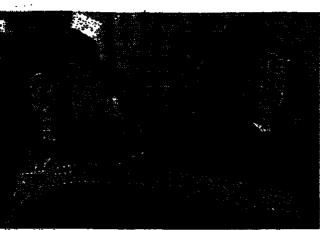
Wagner's Ring - and the third film is all but indistinguishable from the first two. Harrison Ford, designer stubbled 1930s archaeologist, once more sal-lies forth in search of a priceless mythological relic. (This time the Holy Grail.) On the way he meets a large number of uncongenial animals (snakes, rats). He romances a tough but beautiful woman (Alison Doody as a Nazi spy). And he wields his gun, buil-whip and hardboiled sense of humour in the service of truth, archaeology and the American

way. If you tried to carbon-date this script, it would fall spart his your hands, its beligarent Harrison Ford and Sean Connery in "Indiana Jones decreptude is wondrous to beliefd. The director Steven Spielberg and screenwriter Jef-Spielberg and screenwriter Jef-frey Boam (working from a story by series originator George Lucas) believe that the way to an audience's heart is through its solar-plexus. When not being shot, socked, blown up or otherwise harassed, the characters leap chasms, smash through windows or deliver camp dialogus ("Nazis! I hats 'em!") with all the subtlety of a ton of coals. ton of coals.

The only exchange I

inwardly cheered was an early one between villain and hero. Hero (holding precious object): Hero (holding precious object): "This belongs in a museum." Villain: "So do you."

The pace lets up for little except some mystical uplift late on. When we at last discover the Grail, we find it comes with a lot of pseudo-elevating dialogue and hotelelevator Wagnerian music: all soaring, anguished strings by composer John Williams. (The single, if ever released, will no doubt be called "Paraifal, Rosemary and Thyme.") many and Thyme.")
Oh, but goodness, I almost



forgot Sean Connery. Mr C plays indiana's father, a crusty old cove and fellow Professor of Antiquities. He is rescued by his son from an Austro-Germs son from an Austro-Ger-man castle where he is for some reason held prisoner and he accompanies "Junior" on his mission. Connery's twin-kle-eyed, crinkly-smiled authority lends the film what little nobility it has. For his reward, he is shot late on. Will it prove fatal? Or will the Graif's healing power save him for a sequel? Poor man, let us

The moment I most enjoyed in the comedy Dirty Rotten Scoundrels was Steve Martin's memory of his grandma's advice to him when young. "It is better to be truthful and good" he quotes her ringingly as saying
"than to not." Only Dan
Quayle, shoring up his VicePresidential debate last year
with Midwest family wisdoms, ever surpassed this for banality with brass fittings.

Martin romps home with the

Dexter Fletcher in The Raggedy Ranney. Young Dexter is in drag and is struggling, like

other best scene in this tale of two confidence tricksters in the South of France: a near-apthe South of France: a near-apoplectic verbal fit while trying
to remember a wealthy pai's
name in prison. Said pal is
played by Michael Caine, debonairly negotiating accents
(upperclass Brit, cod German)
as he shows the apprentice
Martin how to relieve rich
ladies of their fortunes.

Stars great this remember of

Stars apart, this re-make of the 1962 Brando-Niven flop Bedtime Stories is a fitful thing.
(What, they are re-making fallures now?) The comic twists
could all be written on the back of a postcard, while the front of a postcard would serve for the rest of the movie; gor-geous views of the Côte d'Azur as the camera gazes to seaward to refresh its eyes and/or politely conceal its yawns.

"Just 'ow much do you know about 'orses?" asks gypsy patri-arch Bob Hoskins of young

the film's plot (co-written and directed by Mr Hoskins.) But like us too, he probably knows enough about "orses" to recognize a candidate for the knacker's yard.

The Raggedy Raumey is a shambleshanks fable, filmed in Yngoslavia, about gypsies dur-ing World War 1. Scrawnily photographed by Frank Tidy – the same who shot Ridley Scott's dazzling *The Duellists* Scott's dazzling The Duellists — it clodhops through a tale of magic, pacifism, pregnancy and transvestism. Can the persecuted, magic-powered young army-deserter hero (Fletcher) escape the pincer-movement machismo of Mr Hoskins (wanting revenge for his pregnant-by-Dexter daughter) and the army (wanting its deserter back and if possible shot?) Dressing up as a girl, young Dexter probably represents peace and love in a too bruial world. The unnamed, war-torn country probably represents the said world. And as a writing-directing debut, this fey, ing-directing debut, this fey, portentous movie undoubtedly

portentous movie undoubtedly represents Bob Hoakins's urgent summons to return to full-time acting.

Gyula Gazdag's A Hungarian Fairy Tale is the week's second and better didactic fantasy set in Eastern Europe. Gazdag takes a stick to his country's bureaucracy. According to Mr G, Hungary is the only nation in the world which legitimises one parent children by requiring a fletitious father to be ing a fictitious father to be recorded on the birth certifi-

So off we go. Our boy hero (Arpad Vermes) who has lost his mother, beaned by a falling hrick one day in a sunny street, sets out to find his nonexistent father at the non-exis-tent address. Much *Magic Flute* music accompanies him. For



Scene from Gazdag's "A Hungarian Fairy Tale"

he is, is he not, a questing Tamino torn by conflicting moral hulletins on the grown-up world? That world is also filled with vaguely Dicken-sian supporting characters: the Newman Noggs-like clerk who registered his birth, the divorced couple who sit at concette ends of a cafe while opposite ends of a cafe while their tug-of-war child serves out the last minutes of her weekend with Dad. (Dad, a tac-tician to the last, uses these minutes quietly to siag off

Much humour here, but also some ponderousness. Shot in rough-hewn black-and-white, the film takes a long time to knit together the converging destinies of the boy, his ideal father (the clerk) and ideal mother (the divorced care sit-ter). And their final union is atop a giant metal bird which, courtesy of some creaking year") to prevent appropria-

trick photography, takes off from its pedestal and flies over the city. This scene's merit marks are the same as those for the rest of the film: A for idea and effort, C plus for exe-

Miles From Home is a Bonnie

Miles From Home is a Bonnie And Chyde for the era of farm foreclosures. The provenance is intriguing: script by Chris Gerolmo (of Mississippi Burning), first-time direction by Steppenwolf Theatre's Gary Sinise, now treading the London boards in the Chicago company's Grance Of Worth pany's Grapes Of Wrath.
But intriguingness is all.

Déjà ou soon threatens like summer rain, as brothers Rich-ard Gere and Kevin Anderson bound across Iowa and neighailing farm (once visited by Kruschev as "farm of the

tion. On the way they vandalise banks, fanfare their message of compassionate economics and become folk

"You boys've done what most people would like to do!" squawks an old biddy in a trailer camp. "Everybody's poor, at least your famous" coos an exotic dancer in a barcabaret. Yes, yes. But we have been through all this before, in countless mythologisation-ofthe-outlaw movies; and the Reagan-Bush-era "unfair to farmers" dimension adds little. Nor does the reproduction Aaron Copeland music, shoved in for rural inspirationalism by composer Robert Folk. Ulti-mately, Miles From Home is no more than a crime-and-chase thriller with ideas above its

Nigel Andrews

The Voysey Inheritance

COTTESLOE THEATRE

It is oddly interesting that the plays of Harley Granville Barker, spiritual architect of the National Theatre and prac-tical inspiration of the Court Theatre, should strike us now with more ferocious applica tion than do those of his friend and colleague Shaw. Almost without exception, they are less witty but more biting. When the National did The Madras House in the Peter Hall era, one suddenly saw the direct precedent for the Hare and Brenton collaborations.

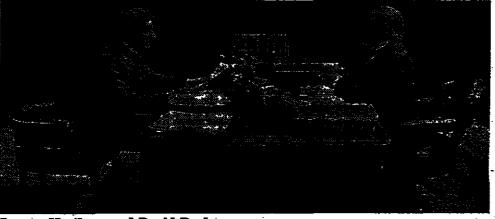
The Voysey Inherito extraordinarily apposite. Here is a classic Edwardian family disrupted by the news that its material wealth is the fruit of ingrained, traditional habits of fraud and corruption. Old Voy-sey is a solicitor whose inheri-tance is based on his own father's corrupt disposition of clients' trusts and bonds. A failed investment in the North-ern Electric has pushed him further into murky waters.

further into murky waters.

The question is, will his own son, the play's central character, Edward, put wrongs to right, re-pay debts, endure public disgrace, even go to prison. For three acts we are enlisted as witnesses to a domestic drama of high tension. Priggish Edward succumbs, however, to the love of an anaemic consin.

cousin.

Richard Eyre's production, and Jeremy Northam's performance as Edward, retain a mance as Edward, retain a faithful cloudiness over the last two acts, leaving us to deduce that the dynasty will perpetuate itself under the governance of accepted loose standards of commercial life.



Jeremy Northam and David Burke

eaves a lot of colouring to be

done.

One of Voysey's four sons, a kept poet in a velyet jacket, expresses dismay after walking from Hampstead to the City: "You'd think an Empire could keep its streets clean." There are also strong hints of political cracks and hardening ideologies after the Boer War.

Eyre's production allows for some fiorid indulgences, notably Robert Swann's absurdly militaristic brother and Barbara Leigh-Hunt's magisteri-

bara Leigh-Hunt's magisteri-ally deaf materfamilias incongruously gined to the pages of Notes and Queries. But the overall style in the Cottesloe is stiff and formal, rather as if

Musée de la publicité. Alfons Mucha in Ivan Lendl's collec-

Insider trading, defrauded this were a BBC TV Play of the clients, new interpretations of honesty, family feuds. Not exactly old hat, is it, though Barker's low-key, not to say unmodulated style of dislogue, arrangement, decorated with

The decision to split, the audience into a traverse arrangement, decorated with heavily realistic standing pieces designed by William Dudley, also has an embalming effect. Inwardly centred round a great diagonal table on the country estate, one's participation in conversation and facial resulting its resultant of The "inreaction is random. The "in-the round" approach is surely wrong for this sort of formal drams and formal Anglo-Saxon

The best encounters are The best encounters are those conducted in profile over the heavy desk in Lincoln's Inn. Here David Burke's barking Voysey defends the scandals his son has tearfully uncovered ("We do what we can in this world") while denouncing Edward's priggish,

untried moral valour. How that stance comes under threat is only flatly intimated by Jeremy Northam. The subsequent interview with the family friend and cheated confidant, George Booth (Graham Crow-den), is another highlight.

the family after Voysey's fineral, seems anything but.

The evening is carried, just about, on distorted notions of principled heroism, financial skulduggery, false heroism and the carefully inflected contributions of Stella Gonet as the salvationist, conspiratorial fiancee, and of Michael Bryant as a family retainer suddenly cut off at the knees by a dis-continuation of his Yuletide

Curiously, the scene Max Beerbohm halled as the high point of English fronte comedy, the thunderous revelations to

hush money.

Michael Coveney

Maximova at the Dominion

he star ballerina, the true sacred monster able to light up the theatrical night for an adoring public, is now an endangered species. In Russia they can still produce such marvels, in the West it is the generation of Haydee, Seymour, Sibley who seem the last members of a fabled breed. They need, of course, vehicles in which to drive to glory, and it is in the dramatic works of Cranko and MacMillan that we have best seen the irresistible and tremendous prog-ress of the diva. So English National Ballet has pulled off something of a coup this week by presenting both Eksterina Maxi-mova and Lynn Seymour in Cranko's One-

move and Lynn Seymour in Cranko's One-gia, offering us a chance to compare the styles of two supreme theatrical artists.

Ekaterina Maximova, on Monday night, gave a performance notable both for its perceptions about Tatisna's character and for its controlled intensity. As with Maka-rova's reading, we know that this an inter-pretation rooted firmly in Pushkin's verse; the words ring through Maximore's dense. the words ring through Maximova's dancing, and the inner life of the role, the about Tatiana and about classical dancing,

romantic world of the girl Tatiana's feelings, seems everywhere to colour the dance. It is also a portrait of unaffected simplicity and directness of means. Maximova, in superlative form, draws the choreography's outlines with a fine and unerring touch: those impeccable legs and feet have never looked lovelier, and the way in which movement oners out from the which movement opens out from the trunk gives a beautiful freedom to every action. To see her make the least gesture or dart into the dance with vivid speed is to know greatness.

Nothing is over-stated or forced in this characterisation. Tatiana gives herself wholly and without question at the end of the first scene as she gazes after Onegin; the duel scene brings the sudden access of maturity as Onegin leaves, Maximova superb as she sees him at last for what he troly is the final interview. truly is; the final interview — where Cranko's dance images exactly fix Tatiana's riven emotions — thrilling in its rejection of an impossible love.

dous portrayal. She had very fine support from Martin James's tormented Onegin, from the unfailing lyric charm of Trinidad Sevillano's Olga, and from Patrick Armand's impetuously proud Lensky. A memorable evening.

On Tuesday night Lynn Seymour provided a no less memorable and beautiful reading of Cranko's heroine. As with her astound-ing debut in the role last season, the nuances of her playing, the utter sensitiv-ity of her portrayal, its wave-like pulse of movement and unerring rightness of feeling, take us to the very heart of the girl Tatiana, and then lead us magnificently to curtain fall. It is great theatrical art, and flawless. And from Alexander Sombart, flawless partnering, both in technique and in drama.

Clement Crisp

Draghi and Purcell at St James's

tival of Baroque Music"—
enlightened sponsorship for an enlightened and valuable enterprise. Tuesday night's concert, conducted by Ivor Bolton, St James's music director, combined G.B.Draght and Purcell, and suited the circumstances of place and occasion very well.

The former was an Italian composer and instrumentalist (c.1640-1706) active in England for most of his life, prolific, and, on the evidence of the

Singers took its measure; but it required only a few bars of Dido and Aeneas after the interval to expunge every trace of Draghi's fluently bland inspiration from the memory. Mr Bolton kept the opera intimate, using single strings, lute and harpsichord, and a

as counterbalance to the pre-vailing "domestic" simplicity of style, there was a Dido of unuterable majesty and gran-deur by Della Jones, a reading of such passionate intensity that my hair stands on end at the slightest recall of it.

June 23-29

The annual festival at the beautiful church off Piccadilly is now in its fifth season, and bears the title "Lufthansa Festival of Baroque Music" — enlightened speasorship for an enlightened and valuable enterprise. Tuesday night's concert, conducted by Ivor Bolton, St James's music director, combined G.B. Drazhi and Pursual parts.

Song for St Cecilia's Day performed here, competent and unmemorable in equal parts. This setting of Dryden's "From heavenly harmony, from heavenly harmony, from heavenly harmony judiciously assorts solo finely controlled, balanced, and weighted, fluent and light without ever risking superficiality; and at its centre, as counterbalance to the prevailing "domestic" simplicity those sudden rice plunges into

Miss Jones did not in any way blow the Carthaginian queen out of scale with her fel-low performers: she is a supremely well-practised singer of 17th and 18th century

of the words and music -those sudden ripe plunges into chest register, sudden biting consonantal attacks (what scalding fury was poured into the phrase "the deceifful crocodile"), sudden moments of ethereal softness, all stoked the fires of the character to a glorieus bless. Miss. Ione is giorieus bless. ous blaze. Miss Jones is sing-ing better than ever, she is one of the priceless jewels of Brit-

Max Loppert

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Ameterdam

London

The Tate Gallery, Cacil Collins and F.E.McWilliam — retrospective shows side by side of two senior British artists; both shows until July 18; McWilliam sponsored by Ulster TV. The Royal Academy — the usual gigantic summer Exhibition of the Royal Academy — the usual gigantic and enjoyable free-for-all of peinting, sculpture, print and architecture with nearly 1,200 works on shew. Yet, as always, it is different this year for the particular treats it offers for the visitor who has the determination to search them out. Until August 20.

Mucha in Ivan Lend's collections. Some 100 original posters by one of the foremost creaturs of Art Nouveau are shown.
Mucha, catching brilliantly the fin de slècle mood, wreathes his red-headed beauties in flowers, swirling volutes and floating draperies. Having becume the favourite artist of Sazah Bernhardt, his posters proclaim with equal success the excellence of biscuits Lu, Perfecta, bicycles and bouillen Maggi. Closed Tue, Emis July 17. 18, Rue de Paradis Olstro Chatsan-d'Eau) (42481309). The Louvre, Les donateurs du Louvre, Aptly, the newly refurbished museum inaugurates the 1,200 square metres of space created underground for temporary exhibitions by expressing gratitude for the generosity of donors throughout its existence. 10pm, all days except Tuesdays. of 40 skatchbooks and around 200 paintings, organised by the New York - based Pace Gallery and sponcored by the American Express company, will have its second stop here in Frankfurt on the European tour. These fascinating skatchbooks, owned by Picasso's family have news been shown in public before. All styles and periods in his working life are represented here. These books cover around 70 years of his life; his start in Spain at the turn of the century, the cubiam period before the First World War, and followed by the period from 1820 to 1965.

Bearrefinites Museum. The finest of the deliving Halain paintings in Dutch collections have been gathered in a show containing works by Duccio, Guido da Siena, Filippino Lippi, Bellini and Carlo Crivelli, Ends July 8,

Palats des Beaux-Aris. The Credit Communal Collection of Belgian Art from 1860 daily ends July 20.

Gelszie Trigtyphe. Bruxelles Protegé. Photographs of Histori-cal Monuments and sites now under state protection. Closed Monday, Ends July 1 (848 8006).

'Je Suis le Califer', the sketch-books of Picasso, This exhibition of 40 sketchbooks and around

Cologne
Bildenstreit, Rheinhallen der
Kölner Mosse, Messegelände,
Deutz, The two organisers Johannes Gachnang and Siegfried

Gohr, present "contradictions and contrasts as the essential source for the debate about con-temporary art." This exhibition

temporary are. This exmission is in contrast to avent garde: it explains areas of action and attempts to provide an unpreju-diced outlook on the current art diced outlook on the current art scene. Approximately 1,000 works by 120 artists concentrate on art since 1960. The show should give a detailed view of different art styles, with "old classics" of modern art next to works by contemporary artists. Among them are Gilbert and George, Kasimir Malewitach, Bilnky Palermos, Carl Andres, Edvard Munch, Markos Losperts, photographers Bernd and Hills Becher, Joseph Benys and Dadaist painter Marcel Duchamp, John Baldessaris and Georg Baselitz. There are also works from William Copley's collection by Duchamp, Man Ray, and Rens Magritte. Ends July 2.

Stutigert Stantogalerie, Konrad Adeneuer-Sir. 30-32. Salvador Deli: (1904-1989). Stuttgart presents the biggest Salvador Deli retrothe biggest Salvador Dali retro-spective since his death earlier this year, to honour him on his 85th hirthday. 350 works from all periods of his working life and from several collections, museums, galleries, from all parts of the world, except the Teatro-Museo in Figueras, his home, are to be seen. The exhibi-tion, organised by Mrs Karin von Maur, who tries to explain how Dali's works can combine with the post-modern period. with the post-modern period, concentrates on his works from the 1930s (surrealism). Among

them are pictures which have not been shown in public before. Ends July 23.

Messepalest. A thoughtful exhibition, called the History of the Modern Mind, deals with the works of Sigmund Frend as well as the picthorn of artists who grew up in Vienna at the turn of the century. Knds August 6.

Villa la Farnasina, Via Della.
Lungara 230. Drawings from the
Venetian and Lombard schools:
16th to 18th centuries. About
100 works from the National
Graphics institute's collection.
Particularly interesting is the
Venetian section, with mude
studies by Tintoretto, works by
Domenico Campagnola, a large
group of sketches by Palma di
Giovana, and two views of Rome
by Canaletto. Make a point of
seeing Rapshel's freecoes on the
ground floor of the villa on the
way out. Ends July 16.

Museo Correr, French impres-Museo Curver. French impressionists from the Mellon collection at the National Gallery of Art in Washington: more than 40 works, among which are delights such as Combet's seascapes, Seurat's La grande Jatte, and Renoir's Madame Monet and Son. Ends Sept 4.

Palazzo Grassi. Italian Art: 1900-1945. A nuch-amplified exhi-Palazzo Grassa. Rahan Arc.
1900-1945. A nuch amplified exhibition covering a briefer period
than did the recent show at the
Royal Academy in London,
organised again by German
Celani, with the director of Pal-

see Grassi, Pontus Hulten, An attempt is made to put the works into a clear political and social context, emphasising links with contemporary literature, music and cinema. The exhibition ends with two blown-up stills from films by Visconti and Bossellini, Ends Nov.

New York

Whitney Museum. The 65th in the long series of Annuals and Bienniales features a large group of lesser-known artists among the 80 represented on three floors of galleries, Ends July 9.

National Gallery. More than 400 images are part of a massive retrospective of the 150 years of photography, here represented by Alfred Stiegitz, Walker Evans, Laszlo Moboly-Nagy among dozens of others. Ends

Chicago

Art Institute. Mester drawings from the Teyler Museum, the oldest in Holland, include nearly 100 works of two centuries by Michelangelo, Raphael and Rem-brandt.

Suntory Museum. Wall paintings and screens from castles and temples of the Monoyama Period (18th century). The works are of two main types: sumie land-scape paintings and colourful paintings on a goldlesf back-ground. Closed Mondays.

SALEROOM

Paper record for Braque

A charcoal drawing of a head of a woman by Georges Braque became the most expensive Cubist work on paper ever sold at auction at Sotheby's in London yesterday. The early Cubist work of 1912, drawn over white and imitation wood-grain paper, was bought for £2.4m (estimate £700-900,000) by Thomas Ammann Fine Art, a Zurich desier. It is the second

highest price paid for a modern drawing. At the Impressionist and modern sales in the same rooms yesterday and Tuesday evening, the secondary sales of the season, it was the top lots that sold on target and the lesser lights that topped their estimates. Thus, a ingubrious late Modigliani of a man in a bar changed hands at an antic-trated £3.52m, Wildenstein of New York paid £3.19m for Monet's notation of the river at Argenteuil, and a Gaugin still life of exotic fruits, consigned by a Japanese collector, returned to Japan for £2.31m.
The surprises came when a
Belgian dealer paid £380,000,
twice the estimate, for
Magnitte's depiction of the artist creating a woman out of thin air with a paint brush, his version of the story of Pygma-

lion and Galatea. Another Surrealist oil, by Paul Delvanz, also doubled expectations by

selling for 2838,000.

A clutch of records followed in Part II, including Gustay de Smet's 1920s interior "Le Canapé Bleu" which was snapped up by Belgian trade for £550,000 (estimate £140-160,000).

The Usher Gallery in Lincoln has succeeded in raising an impressive £1,922,250 to match the price paid by Alan Bond for Benjamin West's portrait of Sir Joseph Banks, the distin-guished Lincolnshire-born botanist who accompanied Cap-tain Cook on his expedition to Australia in 1771, and founder of Kew Gardens. The problem is that Mr Bond has refused to sell. Under existing export laws, a work of art of national importance may be temporar-ily refused an export license to enable a British collection to match the purchase price, but the vendor is under no obliga-tion to sell. The anomaly in the system effectively encourages Mr Bond to re-apply for an export license with a valuation higher than the price paid at Sotheby's in 1987.

Susan Moore

FINANCIAL TIMES

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Thursday June 29 1989

Japan's LDP at bay

IT IS USUALLY the beginning of the end for a politician or a political party when he, she, or es a figure of fun. The Liberal Democratic Party in Japan, a conservative and sober institution that has run a country not given to excessive mirth for the best part of 40 years, is now running the risk of being held in public deri-

In one critical sense, it is entirely its own fault. It per-mitted itself to be so paralysed by the Recruit financial scanby the RECTUIT mandal scan-dal that it elevated to the national leadership a weak compromise politician. Now Mr Sousuke Uno, the new Prime Minister, though financially clean, is being laid low by the sexual company he keeps. Given the amount of time it took the party to find him in its woodwork, the immediate prospect, regardless of whether he goes or stays for a while, is of another vacuum at the political top. The longer term concern, once unthinkable, is that the LDP's long and stable rule, itself a substantial contribution to Japan's prosperity, might be in jeopardy.

Envy aroused

How and why has this come to pass? One theory, worth examination, is that Japan has changed while the LDP has not. It is true that the country has become less equal than it was, that the considerable wealth which has come to those with land or stock market investments has induced in the have-nots the long quies-cent sense of envy. In this process, the LDP has continued to ply its trade according to the time-honoured use of money and favours.

A variation of this is that Japan is picking up values from elsewhere, as it becomes more aware of the rest of the world. Certainly the country had been, before Recruit rather tolerant of foibles. Mr Kakuei Tanaka, the former Prime Minister, was brought down because of his excessive use of money, but it was more the excess than the use that undid him. It was widely known that many politicians kept mistresses, but if and when they told their stories, as sometimes they did, the nation rarely listened. The problems of successive Prime Ministers

over first money and now sex could point to the adoption of

Finally, and more concretely, is undeniable that the party did itself much harm by pushing through parliament late last year a singularly unpopu-lar piece of legislation, the introduction of a 3 per cent national sales tax, which pro-foundly affected its core constituencies in manufacturing and retailing.

Party squabbles

But the reality surely is that the LDP has come to its present sorry pass by allowing itself to appear weak and vul-nerable. The Recruit scandal was permitted to unfold before an incredulous public while the party occupied itself exclu-sively with internal squabbling. The Recruit cull of prominent figures may have reflected the changing values of Japan but it was also just as much about the rivalry between two party giants, for-mer Prime Ministers Nakasone and Takeshita, each intent on blaming the other and each in the end undermining the other. Poor Mr Uno, without a power base, was always going to be vulnerable to the first puff of

an adverse wind. This came from recent by-elections, in which the LDP has done badly, and from the fear that it will do even worse in next month's vote for half the Upper House. Even before his private affairs became public knowledge. Mr Uno was already fingered as the scape-goat. Yet, if the LDP would look beyond the end of its own nose, it would surely see that there has been no commensurate rise in support for the motley crew of opposition parties on the centre and left.

The solution, therefore, still lies in the LDP's own hands. It would be best if it opted for a younger leader, regardless of whether or not tainted by Recruit. Failing that, an ancient of real political clout might help get through the general election expected next year. But another nonentity will not do. Parties which are held in contempt either fall apart or lose elections. The Tokyo stock market considered this prospect yesterday and did not like what it saw.

London's role in futures markets

THE CITY has long basked in its historic pre-eminence — at least in its time zone — in the field of commodity and financial futures. It has awoken late to the prospect of other European pretenders eroding its position. Steps are being taken to bolster London's position, but they are too slow and prob-

Once pariahs of the financial world, sophisticated markets in derivative products are today essential assets of any growing financial marketplace. They have become important countlight among Europe's capitals. Together, London's derivative markets dwarf the rest of Europe's. The trouble is, together they are not. They are scattered between five loca-tions and fiercely jealous of

Meanwhile, Paris and Amsterdam, eager to loosen the City's grip on European commodities business, are both competing to entice the International Wheat Council and the International Sugar Open. the International Sugar Organ-isation to relocate from Lon-

don.
Matif, the Parisian market set up three years ago, already attracts more volume than the longer established Liffe. And tomorrow the West German parliament is expected to vote through legislation allowing a domestic futures exchange to be set up next January.

Quarrels buried

In the US the Chicago Board of Trade and the Chicago Mercantile Exchange have agreed to bury their quarrels at least long enough to consider combining two embryonic electronic trading systems in a potentially unbeatable global network. Japan opens its first solely financial futures

exchange tomorrow. But London's natural advantages - as the world's pre-emi-nent foreign exchange trading centre as well as home to the Euromarkets - lie unexplotted. No one has devised a Eurobond future and the only successful currency derivatives

trade in the US. Until recently, the UK authorities took precious little notice of their derivatives markets, save to react, too slowly, to justified industry complaints about tax and regulatory with France, where the Gov-ernment has stood right behind Matif, has not escaped the City.

Now, with a perceptible sense of urgency, one of the main policy responses has come from Mr Francis Maude, Minister for Corporate Affairs, who has strengthened his calls for London's markets to hold hands corporate accounts footh hands across a common floor. It is probably one of the least useful contributions the authorities could make.

Forced out of its cramped quarters at the Royal Exchange, Liffe is searching for new premises. The front runner is the Cannon Street development which could accommodate all six markets. It would be ready by the third quarter of 1990.

Outcry tradition

Outcry tradition

There lies the rub. Such a physical trading floor will look anachronistic before it is built. While the sentimentality with which futures exchanges have clung to their tradition of open outcry trading against the inevitability of automated trading is truly surprising, the progress made in the last year, notably in Chicago, has confounded observers. London has no room for complacency on that score.

Ironically, the City's most overlooked advantage is indeed one of technology. Already two exchanges share a trade matching system far in advance of anything in the US. Liffe's own automated trading system is months ahead – for a fraction of the cost — of the recent and very similar Chi-cago Board of Trade product. Neither of the proposed Chicago systems can yet cope with soft commodities, whereas London has been trading a white sugar contract electronically for nearly two years.

Put these together and London's markets could have a single trading and settlements system that would hold its own globally, and would be a pow-erful tool to link with, rather than ward off, younger Euro-pean markets. In encouraging such a configuration, the authorities, unencumbered by the exchanges' special interests, have a genuine role to

he simplest way to define monetary union is an area of perma-nently fixed exchange rates, with no exchange con-trols or other barriers to the free movement of capital or cir-

culation of currencies.

If words mean anything at all, this is the minimum to which European summit leaders have committed themselves in Madrid. However great the jostling for position or the argument about "Who won?" or "Who lost?", the process is now likely to acquire a momentum of its own, as has hap-pened at every other stage in the Community's existence. The commitment to Euro-

pean monetary union is good news so long as it is realised that this does not necessarily involve the Delors vision of a federal central bank and har-monised fiscal and regional policies. The argument for monetary union, in the most fundamental sense defined in my first paragraph, is that so long as exchange rate swings continue, business is not going to be indifferent to the geographical sources of its products or the distribution of its markets. An example is that some international companies follow a policy of serving each follow a poncy of serving each
European country as far as
possible from national sources.
Europe will not be a single
market – or a series of markets cutting across state frontiers in the sense that the US is
stable currency uncertain-while currency uncertain-

Seen this way, monetary union does not necessarily require a common currency and no more needs a United States of Europe than the gold standard or Bretton Woods needed a United States of the Western World.

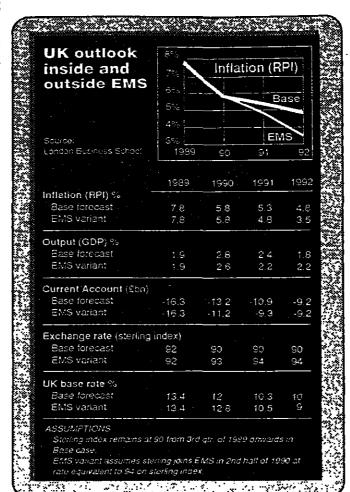
The present European Mone-tary System, which is based on the anti-inflationary anchor of the D-Mark, will be the basis of Stage One of the timetable agreed in Madrid, to start on July 1 1990. By then exchange and capital controls should have been removed in the major countries; and in the course of Stage One all mem-bers have agreed to join the Exchange Rate Mechanism and hasten convergence of inflation rates and overall performance.
If the Delors Committee is followed, Stage Two will just be a transition to the vital Stage Three when there will be a federal-type central bank and ultimately a single currency. The heads of government did not commit themselves to the Delors specifics, but have agreed to a fully and ade-quately prepared inter-govern-mental monetary conference to consider later stages, to meet "once the first stage had begun." That conference would require unanimity in any decision to amend the Rome Treaty. So the Madrid Summit has at least postponed the spectre of a two-speed Europe. Readers who detect a stron-

ger enthusiasm on my part for EMS - which forms the core of Stage One - than for the Delors vision of Emu are quite anti-inflationary anchor in being a D-Mark zone. The sys-tem requires a minimum of bureaucracy and institutions; and is difficult to use for pur-poses like harmonising budgetary and regional policies.
It will be most undesirable to try to transcend the EMS until one can be confident that any new set of institutions will

ECONOMIC VIEWPOINT

Don't sell Madrid short

By Samuel Brittan



have the same commitment to stable prices as the Bundes-bank - which sets the pace in tive independence from political pressures.

There is also a positive case to be made. A sufficiently strengthened EMS, in which parity changes have become extremely rare, would provide many of the advantages of monetary union without the dirigiste accompaniments of the Delors version.

A common currency could even emerge from the EMS by an evolutionary route. Once it is accepted that parity changes have become a thing of the increasingly accepted across frontiers as they already are in border areas. Eventually the difference between one Euro-pean money and another could approximate to the difference between English and Scottish banknotes. The different national names can be changed when public opinion is ready; and a common central banking

institution can be created when and if the need appears.
All in all it would have been better if all sides at Madrid had concentrated rather more on the problems of EMS in Stage One than on what President Mitterrand delighted in calling ideological arguments about Stages Two and Three.

In this context the British Government should have been pressed much harder for a more definite commitment to join the Exchange Rate Mechanism at a foreseeable time. In return the communique might have been more open-ended about the eventual goal. Its present wording will leave the way open to endless arguments about interpretation.
The Chancellor had already

told the Commons Treasury Committee that Britain should join the Exchange Rate Mecha-nism when the British inflation rate came down and when there was evidence that the mechanism could survive the removal of exchange controls by countries such as France and Italy, due by July 1, 1990. To these Mrs Thatcher added in Madrid three further condi-tions: completion of the internai market, a free market in services, and a stronger compe-tition policy.

These extra conditions can

mean everything or nothing. It is most unlikely that all of the single market will be implemented by the end of 1992 and bickering on many aspects can continue into the 21st century. On the other hand, the British Government could, if it chose, decide at any time from mid-1990 onwards that sufficient progress had been made in these areas to establish the bona fides of its partners.

Thus there is no early prospect of an end to wearying arguments for and against British entry both inside and outside the Cabinet, and to disputes over the interpretation of the all-too-short UK experiment in shadowing the D-Mark in 1987-1988.

Meanwhile the London Business School has argued the domestic case for EMS entry in its June Economic Outlook. It starts from the lack of credibil-ity of British counter-inflationary policy - which will not be restored by one favourable blip in the trade figures, even though that has enabled the the Bank of England to launch a successful raid on sterling bears. Not only are there well-known divisions at the top of the Government, but the LBS believes there is no combination of measures of the money supply which is suffi-ciently reliable for a domestic restatement of the Medium Term Financial Strategy.

On the LBS projections, underlying inflation will remain above 5 per cent in 1992. To go much below this rate would require another sion or some alternative shock to expectations. The lat-ter could be provided by a firm peg against the D-Mark which would set a non-discretionary guide for monetary policy.

The LBS simulation printed

here differs from that published in the LBS Outlook in assuming that British entry takes place, not now, but in the middle of 1990, the earliest date hinted at by the Chancellor. The LBS urges joining at a D-Mark rate of 3.10 to 3.30, assumed to be equivalent to a sterling index of 94; and base rates have to rise initially on entry to establish credibility. Nevertheless, inflation is down to 3½ per cent by 1992. There is a modest initial loss of output due to the higher exchange rate, later recovered. (With credibility gains included, the inflation rate could be down to

2 per cent or 3 per cent). The LBS simulation does not, of course, prove the case for entry but illustrates it. The simulation is at least more plausible than that of the Liverpool Group which suggests that inflation will be down to 1% per cent by 1992 despite a 14 per cent or 15 per cent devaluation of sterling. Of course, the technicalities

of an exchange rate-based counter-inflationary strategy will never appeal to the popular imagination, in the way that the vision of a Europe, where there are no border checks and no money-changers at frontiers, may indeed do. The task of economic liberals is to harness the two aspects together and not to leave the dirigistes and corporatists with the best tunes.

BOOK REVIEW

The fall of a businessman

his is a story of corporate intrigue. It seems that there was this businessman called Mr Ernest Saunders who took over the running of Guinness, a dread ful old company on the brink of collapse, and by dint of jolly hard work and some good ideas turned it into a cracking success. Then just as everything was going swimmingly. he was asked to dinner by two pery distinguished City gents

— a Mr Reeves of Morgan
Grenfell and a Mr Forbes of Cazenove - who told him he really ought to make a big takeover bid. Well, Saunders was a bit

Well, Saunders was a bit uneasy, and he never really understood all those compli-cated takeover rules, but the bankers pushed for action and soon enough Guinness had bought the Arthur Bell whisky business! Then everyone said there ought to be an even bigger deal, and although Saun-ders was not at all convinced by the idea, he found himself enguifed by the general enthu-siasm and next thing you knew he was bidding for Distillers! It turned out that his main job was to handle the lobbying and public relations side, leav-ing the numbers men to do all the detailed stuff, and soon there were all kinds of strange people wandering around in his office. Anyway, Guinness won the day – and then things started to go wrong. Saunders had made some enemies along the way - most of them Scot-tish and all of them - all of them! - with some kind of axe to grind. There was an old sourpuss named Sir Thomas Risk, who took to sort of breathing down the phone at the most inappropriate moments, and was interested in picking up banking busi-ness: a Mr John Chiene was cross because Guinness wouldn't give his firm more of its stockbroking business. Sir

There were other odd characters around too. Saunders had been enormously impressed, at a half-hour breakfast meeting, with a Mr Ivan Boesky, who could produce some terribly useful contacts in the US, and so Guinness had put \$190m into one of his investment funds. A red-bearded belly acher from the Scottish Amica-ble was another matter altogether, and as for the public relations men! They were dreadful. Whereas Saunders went round briefing journal-ists, his enemies "fed them all

Nigel Broackes was interested in supplying shipping services, and so on and so on.

sorts of stuff." Anyway, things moved from ad to worse, and the worst thing of all was that the Estab-lishment decided that the time had come to make an example of someone in the City. "One big attack on a high-profile company, identified with one high-profile person, was the ideal strategy. It might be all that was necessary to remove potential electoral embarrassment concerning City scandals.

NIGHTMARE: The Ernest Saunders story By James Samders Hutchinson, £14.95p

There was a general election to come in 1967, and Thatcher wanted the decks cleared.

In May of that year, Saunders was arrested. So began the Nightmare, the title of a well-written account of the Ernest Saunders story by bis son, James. As the blurb tells

us, the book "shows how a career and a family can be destroyed when the awesome power of the political and financial establishments are trained on an outsider whom they are determined to serrice." Well ... yes. The book, inevitably, presents a partial account of these extraordinary events, to put it very mildly. Contrary to the impression given here, Mr Saunders never looked at the time like a reluc noted at the came has a reas-tant passenger on the takenver train: rather, he appeared fero-ciously single-minded in his pursuit of victory, and seemed absolutely on top of the events around him. The motives ascribed to some of his oppo-nents are absurd, and his ver-sion of events will cause well-

justified apoplexy in the smarter parts of Edinburgh. But even if you aim off by several miles to allow for family loyalty, and for Mr Saunders's own public relations skills, you are likely to be left with three unsettling thought about the Guinness sifeir.

One is that the City in ge eral, and Morgan Grenfell in particular, deserve a fair mea-sure of the blame for what happened. At various stages in the story, the urge to do a deal -to earn fees and to make the headlines - appears to have swept all notions of common ase to one side,

The second is that the arrests in 1967 did appear to be stage managed in a way that would secure the maximum number of beadlines. You don't have to go even half way to accepting the conspiracy the-ory to wonder whether this was the best way to do things. Finally, it is now over two years since Mr Saunders was arrested and still more delays are likely before he comes to full trial. That is much too long a period for someone to have to live in limbo.

Nightmare gives fascinating insights into Mr Saunders's personality. It will also infuri-ate most of the important people in the City that he has ever had dealings with. For both resons, it deserves to be read

Richard Lambert

Correction: an article about Japanese investment on this page yesterday stated that there were 14 Japanese computer plants in Europe. This should have read 14 Japanese computer printer plants.

A shot gun wedding

■ Holland & Holland, the gunmaker, appears to have fallen to the French. Although yesterday being a funny sort of day in London, there was no one around officially to con-

no one around difficient to confirm it, letters have gone to shareholders saying there has been an agreed bid by Chanel. Earlier this year, there was talk of the gummaker going to Asprey, the jewellers, which has premises just round the corner from Holland & Holland it was thought to have land. It was thought to have been a good match, but no deal was worked out. One of the Holland & Hol-land directors, Julian Cotterell,

who was also unavailable for comment yesterday, is under-stood to have resigned in pro-test. He objects to such a tradi-tional English firm going to foreigners and also says that there is no synergy between gunmaking and French per-

fume. Still, the offer of 900p a share which values Holland & Holland at just under £11m, is likely to go ahead. Other direc-tors own over 50 per cent of the shares. The chairman of Holland & Holland is Andrew Hugh-Smith, better known as chairman of the International Stock Exchange.

Magic carpets Helmut Rothenberg, the founder and senior partner of the accountants, Blick Rothenberg & Noble, is retiring at the age of 75. A refugee from the Nazis, he came to England in the 1930s and set up the firm in 1945. About 30 per cent of its business is now with the German-speaking world.

One of his post-war breaks, Rothenberg recalls, came from an Irishman. "Bring me back to life," the Irishman requested. It turned out that before the war he had marked a form from the inland Reve-nue "deceased." Since then he had made a large sum of

OBSERVER

money from dealing in carpets: too much indeed to conceal from the Revenue, so he wanted to be restored to offi-cial existence. Rothenberg won a year's grace from the author-ities to sort out the man's accounts and was paid hand-somely for his pains.

More recently Rothenberg claims that the secret of his firm's success has been never to have specialised in anything in particular. "Clients want to deal with people they
know," he says, "and the partner stays with the client. The
bigger the big boys get, the
better for us. We have problems with recruitment nowadays, but so do they." There are, he reckons, about a dozen comparably-sized accountancy firms in London, and they are not yet about to be gobbled up by the big eight; nor will they bring in lawyers as part-

But there has been a change, he says, between corporate and private clients. "In the old days the company chair-man always wanted you to do his mother-in-law's accounts as well, and you would add perhaps £100 to the bill. Now they are quite separate."

Backing Mackay ■ Writing of lawyers and accountants reminds one that the Prime Minister has never quite made it clear how far she stands behind Lord

Mackay and his proposed legal reforms. It is not yet absolutely certain either that they will be in the next Queen's Speech. If they are to be, the Lord Chancellor will need to have refined his proposals within the next two or three weeks. If they are not, it is very unlikely that they will be in a Queen's Speech before a gen-eral election: then the whole process of green papers and



"Isn't single/double summer time an infringement of sovereignty?"

consultation would have to start again. Perhaps Mrs Thatcher could speak up a bit about whether she wants the reforms or not.

Kennedy talk Representative Joseph Kennedy is proving an embarrassment to the family tradition. Not only does he lack the charm and intelligence of either his father (Robert, the late Senator and Attorney General) or his uncle (the former President); he is also short on eloquence.

At a House sub-committee hearing this week, Kennedy was questioning an official on Third World debt. He said: "You know, I really appreciate your testimony here this morn-ing. I just can't believe you can lay out so many facts that are basically an indictment of the entire system at the moment, and then when we come down to asking you to help fix it, you say you don't

want to hurt anybody. Give me a break, you know - if we had a problem here, we're going to end up dealing with

Japan's fall

A significant change may be taking place in Japan. It used to be said that if Europe and the US were to compete, they would have to follow the Japanese example and put Japanese example and put more and more of their top graduates into manufacturing and fewer into the financial and rewer into the mancial
side. Now it looks as if the Japanese themselves may be picking up western habits.
Last year only 32 per cent
of Japanese university science
graduates went into manufacturing businesses compared
to 45 persent in 1000 on the to 45 per cent in 1986. On the other hand, the proportion going into finance, real estate, insurance and other such

Back to steam ■ The novelty and sense of adventure of the London transport strikes is wearing off. No

one we called at the Treasury yesterday was there to answer the telephone. A senior banker falled to turn up for an appointment: the traffic was much worse than last week when most people seem to have taken the day off, and it was raining.

trendy sectors has jumped from 6 per cent in 1986 to 12 per cent last year. Perhaps we just have to be patient, and the Japanese will become as decadent as we are.

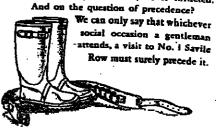
London Underground, how-ever, chose the latest day of disruption to announce that it plans to bring back steam locomotion for the first time in 30 years. A special train—
pulled by a vintage engine
built in 1898— will run
between Chesham and Watford
on the Metropolitan Line this weekend and next to celebrate the centenary of the line's Chesham branch Moreover, London Underground guarantees the train will run.

On being suited for the social calendar.

When talk turns to ociety, which event The Stewards Enclosure at Heniey, perhaps? The lawns of Glyndebourne?. The Royal Enclosure at Ascot? Wirhout decrying these glittering occasions, could we suggest that attendance

at No. 1 Savile Row is absolutely de rigear for the gentleman in society? A place where one may purchase the ideal attire for the grouse moor or the Opera House, in an atmosphere of quiet and

attentive service. An atmosphere where well-informed advice is always available, never inflicted. And on the question of precedence?





The mark of a gentleman.

London: No. 1 Savile Row, W1 18 Lime Street, EC3 64 Carnon Street, EC4 Bath, Gheltenham, Chester, Edinburgh, Winchester

Steven Butler reports on the instability that is likely to linger in China

A confusion of fact and fiction'

oad crews were out all last week on the Avenue of Eternal Peace in Peking lay-ing down patches of fresh black asphalt and painting on bright white lines. They were repairing the damage caused when scores of tanks and armoured personnel carriers chewed up the road just over three weeks ago in a bloody assault on unarmed pro-democracy protestors.

Behind the vermilion gates

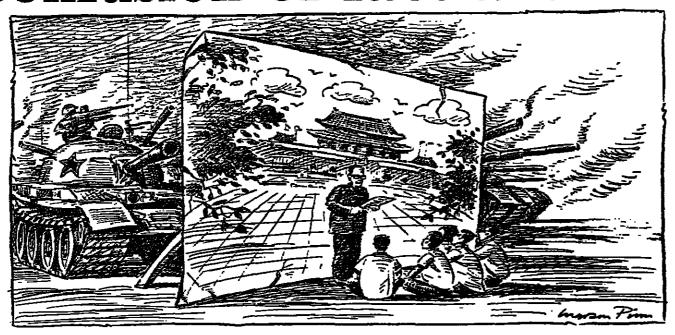
of Zhongnanhai, the Communist Party headquarters, a dif-ferent sort of patch-up job was proceeding. The party polit-buro, packed with ageing har-dliners, met to appoint a new

Jiang Zemin, the new Party General Secretary replacing Zhao Ziyang, purged for his sympathy with protesting students, is a lowest common denominator, the man acceptable to warring factions. He is a political hardliner with a record of moderate economic reform as mayor of Shanghai, yet he comes to what should be the most powerful job in China without a national political constituency and is at the mercy of China's old men. The mix looks singularly unstable. Despite triumphant red

headlines announcing the new leadership in the People's paily, the Communist Party newspaper, the party's prestige and credibility have sunk to an all-time low. Crisis and turmoil are expected to continue in an economy suffering from stag-nation and inflation. China's growing international isolation threatens both diplomatic contacts and at least \$1bn in eco-

But none of the problems that provoked people to take to the streets, from corruption and nepotism at the highest level to suffocating restrictions on the press, has been seriously addressed. Instead, an ideological campaign was launched to study a congratu-latory speech that Deng Xiaoping. China's paramount leader, delivered to martial law commanders. After reading a copy of the speech many people in Peking wonder whether the old man, at 84, is losing his grip on

reality.
"It's almost as though no one has told him what hap-pened," says a senior diplomat in China. According to Deng:
"If we had used tanks to roll across (the protesters) this



would have created a confusion of fact and fiction across the nation." Yet it is the overall tone of the speech that leaves an impression that Deng was not just spouting propa-ganda but may have seen only

ganda but may have seen only the army's crudely doctored videos of what happened.

Deng says that 2 per cent annual economic growth is all China needs to be a moderately developed nation by the middle of the next century. At 2 per cent, China would be moving

An even more disturbing aspect of the speech, perhaps, is that Deng does not see the relationship between granting more economic and personal freedom and the demand for political change. Instead he

blames the protest on vague international and domestic trends, as though a reformist ether had drifted across the border from the Soviet Union.
Consequently, Deng wants to
continue reforming the economy, saying that all that is
needed is a bit of political indoctrination.

Although in public the nation fell quickly into line, praising Deng's analysis, it took only days for Deng's speech to become the butt of private ridicule in Peking. There is no way to know if the self-selecting minority who will speak to foreigners reflects commonly held views. Yet it is striking that inhibition against quickly, despite an atmosphere

ted by the successful applicant and written into his licence will set the target that he must achieve. The ITC will have a

range of sanctions which will include - in the last instance - the removal of the licence and forfeiture of the substan-

tial performance bond if the licence conditions are not met.

Mr Dunn's comments about bids involving other European

Community countries are mis

leading in several ways. He does not acknowledge that the

restriction on foreign control

restriction on toreign control
in existing legislation does not
apply to EC companies. He
says nothing about our Treat;
of Rome obligations, or our
readiness to pursue reciprocity

questions in Brussels. And he ignores the fact that no bid

(whether it involves other

European countries or not) for

will get past first base unless it can satisfy the ITC that it can

genuinely meet the require-ment to show regional pro-

ing that the purpose of the new arrangements is to maximise

the revenue for the Treasury Their purpose is to provide

broadcasting services which maintain the desired range and

quality of programmes, and which provide a proper return to the taxpayer for the use of a scarce resource.

Quality is one of the three key words in the Government

white paper, alongside compe-tition and choice. The Govern-

ment is absolutely committed

to the preservation of the range and quality of programme services. The proposals which we have put forward have as their objective the maintenance of the compliance.

maintenance of the quality of British television, while at the same time enabling our broad-

casting industry to function in

the highly competitive future environment.

Queen Anne's Gate, SW1

Mr Dunn is incorrect in say-

a regional Channel 3 franchise

of police terror.
The Chinese people have seen this before, and they know how to protect them-selves. Every time in the past 30 years, when they have gone through the motions of supporting the latest political campaign, they have later come to

admit they were acting.

It will be no different this time. It could even be easier to lie now, because with the government held together by an old man, whose energies and health are obviously fading, the deceit need not go on very long. This underpins the fundamental instability of the Government. A semblance of stability among the leadership is likely to endure for a year or two, provided Deng lives. But

The wording of the denunci-ation of Zhao Ziyang indicates continuing tension between hardline and more reformist elements in the leadership, which is riven by factional alli-ances based on personal loy-alty. Zhao remains a comrade and a party member who com-mited only mistakes, not crimes, while he made useful contributions to economic reform. Many of his lieutenants have survived politically, although they have been removed from the highest organs of power.

what happens after that?

It is possible to envisage many plausible outcomes when Deng goes, from a complete backed by President Yang

Putting the party back on track

THE biggest shock of the democracy demonstrations for Deng Xiaoping, China's paramount leader, must surely have been how many Communist Party members joined in.

In an attempt to restore party order, the party's discipline inspection mission has announced a campaign to purify the party by dismissing and punishing errant members. Yet with one in four adult urban males belonging to the party, and a total membership of 47m – almost 5 per cent of the population – this would require an big national effort.

The party emerged at the end of the Cultural Revolution with about 35m members, which was agreed to be an extraordinary figure. Yet at that time, despite initial efforts to purge radical leftists, no one had the stomach for yet another struggle. Instead the party absorbed a batch of people formerly seen as rightist intellectuals, as well as managers and technicians important to China's modernisation drive.

The result was an organisation that was uncontrollably large, divided among political generations who hold differing political views. If the past is any guide, the next step of identifying miscreants and punishing them could split the party into warring factions at every level. The most likely outcome is that leftists, who have been passed over with the recent emphasis on technical skills, will

size an opportunity to revive their political fortunes. If the party's millions of members become preoccupied with political survival, attending meeting after meeting and struggling against their colleagues, they will have little energy left to tend to their jobs. And there will be little desire for taking risks

A supine policy on charities

By Michael Prowse

SUPPOSE I have three loves: guns, the Moonies and market forces. You may be surprised to learn that I can enlist your support for all three causes. I simply enter my favourite rifle club, the Sun Myung Moon Foundation and the Adam Smith Institute on a Give-As-You-Earn form. Tax relief at my top marginal rate is credited automatically. And the the automatically. And the Chancellor must make good his shortfall by raising taxes on everybody else.

Under British charity law,

ing unemployment, and many enterprises are short of cash. rifle clubs, the Moonles and the Adam Smith Institute have the The summer harvest appears to have been good, but peas-ants will be unhappy if the same status as Oxfam. Dr Bar-nardo's and Save the Children. banks run short of cash when it comes time to pay them, as is likely. Keeping the living standards of both workers and peasants from declining could Other tax privileged charities include the British Hedgehog Society, Harrow School and a group which examines the facial expressions of the dead to see whether there is an after-life. prove impossible. Beyond this is a raft of seri-

Shangkun who controls the army, to a comeback by the reformers, who are essential to

management of the economy.

Yet no plausible scenario involves stability and continu-

Foreigners, whose involve-ment is critical for develop-ment for the economy, have

been frightened away. The

immediate problems alone are serious enough. Inflation, at

nearly 30 per cent a year, seems likely to go even higher as a result of the recent disrup-tion. An austerity programme has hit rural industries, boost-

the conservatives. Yet Zhao

As liberalism is replaced by

fresh talk of class struggle, the crop of new ideas could be

severely blighted. The regime

recently ordered the hunting down of seven leading intellec-

struggling to maintain a grip on power. It is not an atmo-

the nation's press

ous long-term problems, including bottlenecks in energy and transportation, environmental degradation. The extraordinary laxity of charity law reflects its origins in the preamble to an Elizabethan statute of 1601 and subserapid population growth, declining national revenues. quent centuries of bumbling case law. The Elizabethans took seriously the view that widespread illiteracy, and an industrial system that seems impervious to management charity was mainly about relieving poverty. But over the years the courts bowed to powreforms. Prices are highly dis-torted and badly in need of erful interest groups and steadily extended the scope of charitable status. By 1891, in the influential Pemsel case, readjustment and liberalisa-tion. The liberal reformers under Zhao Ziyang had no ready solutions to these problems, and are probably at least as responsible for the economic mess as Lord MacNaghten was able to classify charities as falling inder four heads: the relief of poverty, the advancement of education, the advancement of

"other purposes beneficial to the community."

This last heading opened the floodgates. For example, it jus-tified tax relief for rifle clubs was willing to try new ideas, supported by a set of liberal think tanks that kept churning on the grounds that they advance the efficiency of the armed forces - reckoned bene-

ficial to the community. Charities play an increas tuals; nothing symbolises the new atmosphere better than ingly significant role in the economy, perhaps accounting for as much as 4 per cent of gross national product. They receive more than £2% bn a the armed troops stationed at the Academy of Social Sci-It is an atmosphere that chillingly reflects the reality of an old elite, out of touch and year in state grants and tax concessions. Ministers contantly urge individuals to give more generously. In such cir-cumstances you might think a sphere in which China's war-ring politicians are likely to find much energy to address modernisation of charity law would be a priority.
No such luck. The Home Office view is that nothing can

be done. Seminars were held last year to see if an improved definition of charitable status could be agreed. But the towering intellects present (which included several Chancery judges) just could not see a way of bettering the status quo. Last month's white paper even claims that the present legal framework has been "sensitive to changing needs whilst maintaining the fundamental principles on which the con-cept of charity rests." It concludes, lamely, that there would be "few advantages" and "many real dangers" in attempting wholesale redefini-

A more supine attitude is hardly imaginable. It is non-sense to argue that we must accept the decisions of past governments and courts when they themselves were prepared to make amendments in the light of changing opinions and circumstances. There is no reason why a host of bizarre organisations — typically run by the middle classes on behalf of the middle classes — should continue to enjoy charitable

status and tax privileges. One way to close some of the loopholes would be to adopt a definition of charity which placed primary emphasis on the relief of poverty. A reli-gious or educational organisation would then warrant charitable status only if it could show that its activities mainly benefited poor people (say the bottom third of the income dis-

Take Harrow School, It was established to educate children from poor local families. As such it deserved charitable status. But gradually, its commitment to the poor waned. It now charges some of the highest fees in the country and draws pupils from the nation's most privileged households. On a sensible definition of charity, Harrow would no longer qualify for subsidies from taxpayers, most of whom are poorer than the parents of the chil-dren it educates.

In charity law, as in every-thing else, the best should not be allowed to become the enemy of the good. The fact that a perfect definition of charity is not available is not an excuse for throwing up our hands and doing nothing.

'Quality is one of three key words'

Sir, I write in reply to the recent letter from the chairman of the Independent Television Association (Letters, June 22) about the Government's proposals for awarding inde-pendent television licenses after 1992.

I am glad that Mr Dunn accepts that there will be a more competitive future for the broadcasting industry and that the public could benefit from more choice of television viewing. However, I believe his judgment about the future quality of British television to

be wrong. He has assumed that the process of auctioning the fran-chises must be in conflict with the principle of good quality television. As the white paper makes clear, and as the Home Secretary repeated in his state-ment in the House of Commons on June 13, there is no question of a "laisser faire" arrangement. All bidders for Channel 3 and Channel 5 licences will have to satisfy the Independent Television Commission (ITC) that they have satisfied the quality threshold.

This will be no mean task. In the case of Channel 3 licences, the threshold will include a requirement for programmes, both of regional interest and

made in the region.

For both Channel 3 and
Channel 5 there will be
requirements for high quality
news and current affairs. a diverse service calculated to appeal to a wide variety of tastes and interests, and a reasonable proportion of programmes of high quality. Twenty-five per cent of all original productions will be made by independent producers. No bidder unable to satisfy the quality threshold will even get to the stage of having his bid considered.

Mr Dunn argues that a competitive tender for licences will lead to a reduction in quality and a narrowing of choice

From Mr Richard Miles.

Sir, London Regional Trans-

port asserts that it needs to increase fares in order to

reduce the number of passen-

gers using the London Under-

ground system, because it is

no longer possible to crowd

The impertinence of this is

Getting around London

unless the Government intervenes to correct the inevitable

viewer and listeners

quality in television. I agree with him. I do not envisage that the ITC will attempt a definition of the word "quality" that would satisfy a lexicographer. Their task will be to pner. Their task will be to ensure that the programme service offered by bidders meets the quality threshold. This is nothing new. The IBA has always had the duty to ensure that those seeking licences for ITV are capable of providing a service which providing a service which offers a high general standard in all respects. The ITC will continue that role. All that we are requiring the ITC to do is to make public their reasons if they consider that any bid does

which either those desiring licences or the ITC will need to ity threshold and performance bond will be insufficient to ensure a consistently high standard of programmes. Of course he is right to say that the preservation of quality depends on top talent plus adequate funding plus reasonable stability. But the response to

skew towards profit maximisa-tion at the expense of quality. But that is precisely what we have done. All these measures have been designed to ensure that the range and quality of British broadcasting are maintained. The new quality threshold is

not less rigorous than that in the 1981 Broadcasting Act, but it is different. The reason is that, as channels proliferate, it makes less sense for regulators to try to lay down in detail what programmes are shown, and when. Increasingly the decide for themselves what they want to watch or listen to. Mr Dunn argues that it is impossible precisely to define

not meet these criteria. I am not advocating some form of new intellectual hoop through

He also argues that the cualthe quality threshold submit-

erally blamed on "non-avail-

ability of staff" or "defective trains." Both, surely, are matalmost unbelievable, given the level of efficiency as which ters of managing existing assets rather than of invest-LRT operates.

A few working escalators in the tube stations would quicken the flow of people, as ment. The management of LRT should examine its own failwould shorter intervals ings before trying to penalise between trains. These (at least on the Northern line) are genits customers. Richard Miles,

Home Office,

15 Brandreth Road, SW17

Broadcasting by auction

From Mr Simon Albury.

Sir, Some of your correspondents on broadcasting by auction have failed to emphasise the central flaw in the Government's proposals: franchises will be won by companies which propose to spend the least on programmes.
Our response to the Broad-

casting white paper pointed out that under the crude auction proposals, the more fran-chise applicants planned to chise applicants planned to spend on programmes, the less they would have left to bid. Competitors in the Channel 3 and 5 auctions will seek to judge what is the cheapest acceptable set of programmes proposals that will scrape over the quality hurdle so that they have the maximum amount of money to devote to their bid. We thread the Government to We urged the Government to define the range of pro-grammes which Channel 3 and the new Channel 5 would broadcast, to include a guaranteed proportion of hours and resources for arts, education, religion, drama, documenta-ries, children's programmes and current affairs. The Home Office ignored this.

We proposed that, if there had to be an auction, applican'ts should quantify what they would spend on pro-grammes of different types, and that this should be weighted and included as an element in the bid, alongside the pure cash offer. As tax payers and viewers are (mostly) the same people in different roles, this proposal met the Government's goal of providing the best return for the use of a public resource.

We must hope that Parliament will find some mechanism like this to re-assert the interests of the viewer when it considers the Broadcasting Bill over the next year - or better still, make quality of pro-gramme service rather than money the final criterion for determining which companies are awarded franchises.

Nothing in the Home Secre-tary's recent statement on broadcasting alters the fact that money to the Treasury is the Government's over-riding concern; and viewers will be offered programmes of lower quality and narrower range. Simon Albury. The Campaign for Quality Tele-

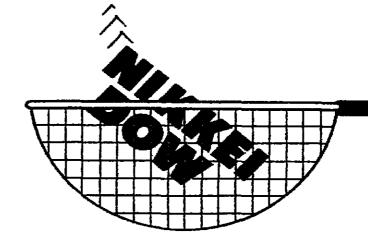
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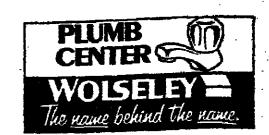
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FINANCIAL TIMES

Thursday June 29 1989



THOUSANDS SEND MESSAGE OF PATRIOTISM TO YUGOSLAV AUTHORITIES

Serbs celebrate on Field of Kosovo

By Judy Dempsey in Gazi Mestan, Kosovo

HUNDREDS of thousands of Serbs gathered yesterday on a remote field in Yugoslavia to witness and take part in a day of Serbian triumphalism. And they came from all over the world the US and Canada, Australia and Sweden.

The Field of Kosovo (the size of London's Hyde Park) com-memorates the 600th anniversary of the Battle of Kosovo, when the Turks defeated the Serbs and drove them out of

this rugged and poor land. Kosovo is the cradle of Ser-bian culture and yesterday the Serbs returned to send an unmistakeable message of patriotism to the country's communist authorities which has been struggling to contain a growing mood of nationalism and a worsening economic cri-

It was a day of triumphant celebration, an outpouring of nationalist sentiment for the vast crowds who packed the scene of the bloody and fateful

They embraced their fellow They embraced their fellow Serbs and joined with them in waving vast portraits of Mr Slobodan Milosevic, Serbia's powerful president whose unashamedly nationalist cam-paign for Serbian unity has undermined the unity of the Yugoslav Federation since the death of President Titn in 1980

death of President Tito in 1980.

Mr Milosevic, the most dominant and divisive figure in Yugoslavia, had planned this event for months, since securities this most planned than the securities of the securities o ing earlier this year changes in the federal constitution which returned to Serbia full control over Kosovo, a virtually sepa-rate republic since 1974 when President Tito gave it autonomy to block Serbian nationalism. In so doing, he divided the Serbs from a spiritual homeland and opened a sore which Mr Milosevic is seeking

In doing so, however, he has stirred fears among the other republics, particularly Croatia and Slovenia, of a return to Serbian ambitions to rule over all of Yugoslavia, Serb and non-Serb alike. The country was fissiparous before Milosevic, but has become more so

CHINA has recalled all its

ambassadors for a special con-

ference in Peking, probably to discuss how the country's international image, badly

damaged by the bloody sup-

pression of the students' pro-democracy movement by the authorities, can be repaired.

A spokesman at the Chinese Embassy in Switzerland, while confirming that the ambassa-

dors were being recalled, declined to say exactly when

the conference was taking

There is no doubt he enjoys furious support for his actions. An unremitting refrain of "Slobo, Slobo," roared across the Field. They chanted: "Kosovo, Kosovo...Yugoslavia, Yugoslavia," as the sun beat down on the sea of flags and portraits.

"After several decades. Serbia has restored its statehood and its national and spiritual

integrity," Mr Milosevic told the enraptured crowds. Speaking from a lavishly decorated podium, decked with nationalist and Communist symbols and filled with a large orchestra, he told his support-ers that the country's former "leaders and politicians, with a feudal mentality, had imposed upon the Serbian people the feeling of guilt towards the others and even towards them-

"But now the moment has come when, standing in the Field of Kosovo, we can openly and clearly say: "No longer!"

The Serbs responded with rapturous applause. "We are home again and thanks to him: he is great," said one lady, who had travelled from Illinois, especially for the event.

"Milosevic has given back

"Milosevic has given back the Serbs their voice, their soul," she added, wearing a soul," she added, wearing a tee-shirt which displayed every available badge immortalising Mr Milosevic. "But please," she added, "do not quote my name. I don't want those Albanians to string me up."

The ethnic Albanian majorite which melon we go not continued.

ity, which make up 80 per cent of the 1.7m population in Kosovo, were excluded from yesterday's commemorations, even though they had fought alongside the Serbs in the Bat-

the of Kosovo.

Many Serbs were ignorant of this and seemed to believe that part of the Serbian press which for months has accused the ethnic Albanians of rape and pillage in order to drive out the 200,000 Serbs from Kosovo alto-

"With Slobo, Kosovo again belongs to us," said young Serbs who had travelled down from Belgrade. Since April, 237 Albanian

Spokesmen at Chinese

Embassies throughout the

world went out of their way to

stress that there was nothing

out of the ordinary in ambassa-dors being recalled for consul-tations and that there was no

connection with recent events

in China, "It is part of our dip-lomatic practice," said an offi-cial at the Chinese Embassy in

The official pointed out that

By Robert Mauthner, Diplomatic Correspondent, in London

A Serbian boy sits astride his grandfather's shoulders in Kosovo,

prison for protesting against the constitutional changes. Purges are continuing in the party and media in Kosovo, which, though the leadership is mainly Albanian, is now firmly under the influence of

Serbia. Mr Rahman Morina, the tough Kosovo party leader who until recently was head of the Kosovo police, justified the continuing crackdown on the grounds of "defending the constitution and of wiping out separation and or wiping out separation and particular a aratists and nationalists." Mr Milosevic warned his audience that those battles lost

in the past were due to disunity among the Serbs. "Today, Serbia is united, equal with the other republics in Yugoslavia, and ready to spare no effort to improve the material and social life for all its

Australia

Egypt, Spain, Belgium, the Netherlands, West Germany, Greece, Bahrain, Poland, Italy and Qatar said that their

ambassadors had either left already or would be returning

to Peking very soon.

More than 20 Chinese diplomats in foreign missions have reportedly asked for asylum

following the military crack-down and arrest of an esti-

mated 1,800 pro-democracy demonstrators in China at the

slightly different perspective. First, it offers a forum for man-

aging the increasingly impor-tant bilateral relationship with

Japan which Mr James Baker, US Secretary of State, described this week as a "world power." For the Pacific

Group of Seven So much for the theory, what

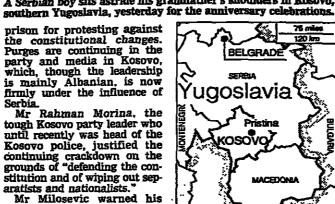
about the practical efforts to

get the forum moving? The

a broad approach. In his

sh administration is taking

Turkey



citizens." he said. Mr Milosevic confirmed the spirit of unity among all Serbs. But his actions are also presently confirming the fragility

of the Yugoslav federation.

methods employed by the Chi-nese authorities and halting arms sales and all high-level

contacts, Peking has, at the same time, emphasised that it

wants to continue with its

open-door policy towards for-

the ambassadorial conference will probably result in a reaf-firmation of that policy and

Pan-Pacific partnership should be a "multilateral mechanism"

dealing with issues ranging

from trade and economic affairs to environmental issues

He envisages a forum for Australia, Japan and Asean coun-

tries including Thailand and

Singapore which would restructure the region's econo-

mies, prise open markets and bolster the Pacific Rim's voice

in the Uruguay Round. The Asean meeting in Bru-

nei next month will provide an opportunity for further discus-sion. Mr Baker has hinted at

further "new thinking." Mr Hawke, who wants a ministe-rial level meeting by Novem-ber, will be anxious to keep

moving. The direction, how

ever, is now set.

Mr Hawke is more specific.

and cultural exchange.

Western observers believe

Queen's **English** used to be

THE heir to the British throne the Prince of Wales, startled a group of senior businessmen and rufiled a good many feathers yesterday by launching a stinging attack on standards in UK schools and confiding that

His remarks started an instant row when they leaked

Mr Kenneth Baker, the Edu-cation Secretary, said: "Prince Charles echoes the concerns of

Mr Nigel de Gruchy, general union, accused the teachers's union, accused the prince of using had language and uttering ungrammatical sentences.

The dozen secretaries and managers in Prince Charles's office at St Israes's Phlese in

"We are not upset by it and are not making a mountain out of a molehill."

senior executives who have recently visited run-down inner city schools and had gathered in London to report their findings to the prince.

He listened carefully until he

behaviour among the young.
"The whole way schools are
operating is not right. They
don't educate character," he

bered, was educated at Gordon-stoun, a Scottish private school noted for its character forming. His worries focused on the teaching of English.

academics come up with," he interjected. more traditional approach to the teaching of English.

work and a proper drilling sys-The businessmen were urged

Continued from Page 1

durable goods orders, housing starts, consumer spending, and new car sales, which have all pointed to a marked slowing in the pace of activity since the late winter.

However, the economic picture is not clearent since there has been a pick-up in the infla-tion rate this year, mainly, but not entirely, caused by a sharp believe that a prolonged period of restraint and low growth may be necessary to reduce inflation, though several of the

accelerating.

Reflecting the administra-tion's desire to avoid too tight a monetary policy. Mr Michael Darby, under secretary at Commerce and a former Treasury official, said yesterday that recent indicators suggested "moderation.

ain't wot it says Prince By David Thomas

UK schools and confiding that even his own staff had problems with the Queen's English. "All the people I have in my office, they can't speak English properly, they can't write English properly," he admitted. Prince Charles revealed that he had to correct his own letters: "English is taught so bloody badly. That's the problem."

many parents. That is why we are introducing a national cur-riculum with English as a core

office at St James's Palace in London reacted with well-trained sangiroid.

Prince Charles's off-the-cuff remarks were made to about 20

was prompted into expressing his views by a remark on deteriorating standards of

Prince Charles, it is remem-

A report issued by the National Curriculum Council this month was much criticised and for being too academic.
The prince echoed these criticisms. "All the nonsense the

Prince Charles favoured a "I don't believe you can educate people properly unless you do it with a basic frame-

to develop much closer links with schools by the prince, who later announced the creation of a new organisation for that purpose.

US indicators fuel speculation

rise in oil prices. Some of the Fed's regional presidents Washington-based Fed governors are more optimistic that inflationary pressures are not

his ambassador, Ji Chaozhu, had aiready been in China since May 15 and was taking his holiday while back in his concerted attempts to persuade Western governments to resume their aid and commerplace or for what purpose. However, western diplomats in Peking said it was scheduled beginning of June. Although China has accused the US, in particular, of intercial contacts. nfusion of fact and fiction, home country. Embassies in the Philipfor the first week of July. fering in its internal affairs by US takes plunge over Pacific Rim

China recalls all ambassadors for meeting

Lionel Barber examines Washington's motives for increasing its involvement in economic co-operation among Far East nations speech to the Asia Society in New York, Mr Baker said the Pacific Rim initiative from a

JUST as it seemed that the US was about to miss the boat, the Bush Administration signalled this week that it was prepared to join a Pacific Rim initiative aimed at increasing economic

in the region.

The initiative is in part a response to the recent US-Can-ada free trade agreement and creation of a single European market by 1992. It is bound to increase fears that the world is breaking down into regional trade blocs at the expense of multilateral bodies such as the General Agreement on Trade and Tariffs.

Advocates of the Pacific Rim initiative such as Mr Bob Hawke, Australia's Prime Minister, are adament they do not have a trade bloc in mind. "The countries in the region would not touch this with a 40st pole," said Mr Hawke in

Washington this week. "[We] need to work for the success of an open multilateral trading

The Australians were quick to dispel reports that they are lukewarm about US membership of the group. The statistics show why: US trade with East Asia has doubled since 1982. In 1988, its trans-Pacific trade totalled \$271bn, far more than its transatlantic commerce which last year amounted to \$186bn. While eight of the US's top

Rim initiative to succeed, Japan's financial might has to be offset by the US. Second, the forum would offer the opportunity for Pacific Rim members to speak with one voice on global negotiations such as the Uruguay Round of the Gatt, as well as providing an informal means of co-ordinating economic policy with bodies such as the Group of Seven

20 export markets are now in the Pacific, the Americans, in the words of one East Asian diplomat, serve as the "import basket" for the region's dynamic developing countries such as Singapore, Thailand and South Korea. Their growth depends on the US maintaining

open markets.
The US, of course, sees the

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UK to seek alternatives to Delors plan

Continued from Page 1

ing of her position at Madrid, will signal that the Treasury will start work immediately on different options. There were clear indications at Westminster that her stance

in Madrid had won the support of most of her own party. A motion congratulating Mrs Thatcher on her stance last night attracted the sup-port of both the "pro-Euro-pean" wing of the party and of those associated with a stri-dent defence of British sovereignty against encroachment

Despite signs that some Con-

servatives will be unhappy with the outcome, the motion was being promoted by senior party managers as evidence that Mrs Thatcher had acted to heal the rift which damaged the Government's performance in the recent European elec-

The Treasury studies, which are likely to receive contribu-tions from Mrs Thatcher's own policy unit and from the Bank of England, will focus in par-ticular on reducing the Com-munity control of national fis-cal policies implied by the Delors report.

The second and third stage of that report suggest the eventual merging of the pow-ers of national central banks into a new European Central Bank System, the creation of a single currency and, crucially, the transfer to the EC council of ministers of control of mem-

ber states' budgets. However, Mr Nigel Lawson, the UK Chancellor of the Exchequer, will seek to draw up an alternative plan which would imply greater monetary co-operation but would leave national parliaments with control of their own spending

Lord Weinstock's second coming

The sharp drop in May's US leading indicators is a reminder that concerns are beginning to surface about recession rather than inflation. But any suggestion of further Fed easing is surely premature, and next week's US retail sales and inflation figures will give a far better clue to future Fed

GEC GEC's stock market rehabilitation proceeds apace. Yester-day's full year figures confirmed that earnings per share have lifted off their long pla-teau, and saw pre-tax profits break their previous record of four years earlier. The shares responded by finally exceeding - by a narrow margin of 2p -the previous all-time high set before the crash.

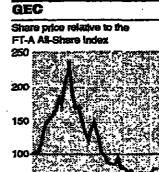
The market seems out to per-suade itself that the earnings recovery is sustainable. Last year's 13 per cent rise, runs the argument, can be repeated this year through a benign combination of organic growth and the early effects of the joint ventures; while the margin improvements to be gained from such as the Alsthom ven-ture should mean that the following year will be at least as good again. More fundamentally, the

question is whether the shares are repeating a familiar pat-tern. Their atrocious performance since 1962 is partly the flip side of their astounding rise in the early years of the recession. The heart of the group still consists of defence, power generation and telecom-munications. Then as now, these are businesses on quite

different cycles from the economy as a whole.
But there is one hig difference this time. The huge new joint ventures could well accelerate the rate of growth, but they pose corresponding risks. They take GEC into new terri-tory, and clearly as a last resort. Ever since the Piessey bid was announced, the shares have commanded a premium to the market; at 256p, they are on around 12 times this year's earnings. But while the market is increasingly keen on low-risk investment, the question is whether GEC still provides

Tokyo stocks

The Tokyo market must be beginning to think that a month is a long time in Japa-nese politics. Certainly, the month-long reign of Mr Sou-suke Uno has not been a par-



ticularly fruitful time for equities; and every further step he takes towards the ignominy of resignation deepens the mar-

In itself, Mr Uno's career -or lack of one - is of little or lack of one — is of little direct interest to equities. But the market appears to think that the image of a frolicking prime minister ill befits a party about to fight important city and parliamentary elections, and could well lead to significant losses for the ruling Liberal Democratic Party in both rolls. There is no question of polls. There is no question of the elections unseating the Government altogether; and given the current level of pessi-mism about their outcome, it

mism anoth their conclusion, it seems scarcely likely that they will unseat the market either.

None the less, the weight of political foreboding has been heavy on the market for some time, and could well get heav-ier yet. Mr Uno would not be easy to replace as Prime Minis-ter; indeed, if there had been ample choice of candidates for ample choice of candidates for the job, he might never have been chosen in the first place. But at this stage, drift seems more likely than disaster. The large institutional outflows, which weakened both the yen-and equities earlier this month, seem to have been stemmed after the authorities made clear their displeasure. made clear their displeasure. Cartainly, funds have been fighting shy of equities since the Recruit scandal really began to claim its political toll; but they cannot do so forever.

Gateway

Through a combination of bad luck and misjudgement, Isosceles seems to have got itself into the same jam over Gateway as Mr John Fletcher did. Unable to match the oppo-sition in cash, it has to rely on its paper for the difference. The resulting problem is partly

that the market cannot check that the market cannot energy the value placed on the stub-without access to the underly-ing assumptions. More funda-mentally, greater here funda-mentally, greater beautiful than beautiful than beautiful than ing formula than Isosceles has yet shown itself willing to pro-

Wasserstein Perella's response is intelligible enough. Since another 5 per cent or so added to the Isosceles stake could settle matters, a holding statement had to be put out while a view is formed on what the institutions think the stub is really worth. If the result is another 5p or so on the Wasserstein Perella offer over the weekend, it may be assumed that the price has lost contact with reality. But it can also be assumed that Wasserstein Perella is playing a mache game. RKR baving backed off, WP will be the more anxious to be the first US buy-out house to do a big deal in the UK. This is all perfectly splendld for Gateway shareholders; whether it enhances the reputation of the could settle matters, a holding enhances the reputation of the buy-out movement is another

Daimler-Benz

The West German stock market responded remarkably well to the news that Daimler-Benz, the country's biggest company, was planning a 1 for 10 rights issue. The company does not need the cash, and even if it did there is nothing in its recent performance to justify asking its shareholders for asking its shareholders for more money. Its shares are trading 43 per cent below their 1966 peak, its earnings are bil-ing, and there are sufficient question marks about the

question marks about the group's long-term strategy to suggest that there are better ways to play the West German stock market than paying over 13 times prospective earnings for the privilege of owning Dainler shares.

The significant underperformance of the shares this year has been largely due to the knowledge that another rights issue was on the cards. The market is hoping that it will be smaller than the DML.3bn raised by Deutsche Bank earlier this year. However, Daimler has never shown itself to be particularly sensiitself to be particularly sensi-tive to the feelings of the investment community. The West German stock market is still nearly a fifth below its May 1986 peak; and if Daimler turns out to be more greedy than expected, its cash raising excercise could easily puncture the recent strong rally in West German equities.

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Australia's world bank Sydney-Wellington-New York-London-Hong Kong-Tokyo **SECTION III**

FINANCIAL TIMES



The view of 1997 has been permanently changed following Tiananmen Square. Thousands of people

are starting the process of emigration and investment decisions have been postponed. Now the task is to rebuild confidence, writes John Elliott

A new set of fears

The sharp angles of IM Pei's striking new 12-storey Bank of China building have taken over the skyline of Hong Kong island during the past year, piercing the clouds and provid-ing the greatest foretasts of

ing the greatest foretaste of China's resumption of sover-eignty in 1997.

People in nearby buildings, ranging from private flats to the governor's house and the Hongkong and Shanghai Bank, have moved dasks, pictures and mirrors to ward off evil spirits which, according to the superstitions of Chinese fung shui, will emanate from the building's triangular structure. But the building has demon-strated China's commitment to the colony and no one bas

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resented it. The reality of Tiananmen Square has shocked the Hong Kong Chinese out of this almost lethargic mood. No longer is it the risk of fung shat spirits casting evil on behalf of Peking that worries people. Now there is a real fear of crushing repression by China's People's Liberation Army some time in the future. The view of

1997 has been profoundly and permanently changed. "I know for foreigners the pictures on television every evening of the army crushing the students, and now of the

purges, must be horrifying, says Dame Lydia Dunn, senior member of the Executive Council, Hong Kong's mini-cabinet.
"But imagine the shock of the impact on me as a Chinese —

our hopes have been dashed."
"The community is still in a state of shock as a result of these events and it is impossi-ble to tell quite how long that shock will last or what its effect will be," says Sir David Wilson, the governor. This has stemmed from two

factors. First, there was the aheer crueity of the army crackdown. Second, the repression dashed almost euphoric hopes of a more democratic era which had been raised by the peaceful student demonstra-tions. The government's action appeared to put at risk the past 10 years of liberalisation which had been making it possible to believe that a capitalist and increasingly democratic Hong Kong might be able to live inside communist China. In the official parlance, "one country two systems" might work. Until the crackdown, worries

about 1997 were concentrated on the risk of Hong Kong decaying as an internationally important financial and trad-ing centre because of Communist interference or bureau-cratic hasales. Such vague



The Bank of China building: unlucky angles, but no longer the main preoccupation

HONG KONG

economic worries were mainly felt: by leading businessmen. Now they have turned into real fears felt by the whole community, and this has bred a sense of isolation and uncertainty.

Thousands of people have started emigration moves that might swell the current brain might swent the current brain drain of about 42,000-45,000 peo-ple a year. Investment deci-sions have been put off and people are anxiously watching Guangdong, the prosperous Chinese province adjacent to Hove Kong where 2m or more Hong Kong, where 2m or more Chinese worker's are employed by the colony's companies and where an estimated 20 per cent

where an estimated 20 per cent of Hong Kong's currency is openly in use.

The number of property deals in Hong Kong has slumped and prices are expected to fall. Spending in shops has declined, as have hotel bookings. Some forecasters suggest that Hong Kong's economic growth rate might fall from an expected 6 per cent from an expected 6 per cent this year to 45 per cent, possi-bly sliding further to 34 per

an easy time for any of us, says Mr Vincent Lo, a promi-nent young entrepreneur and convener of the right wing businessmen's Group of 89. He had cultivated close links with Paking and part like with Peking and now, like many others, finds it difficult to adjust. "The economic founda-tions are strong but the emo-tional shock is large. It is a very difficult time," he says. This mood of unease will

continue and many business-men suggest that there may well not be time for confidence in China to be rebuilt before 1997. "Running Hong Kong will be exceedingly difficult till 1997. The community sentiment is such that it will just not be possible to tell them to trust China and believe in the future any more," says Mr Allen Lee, an industrialist who is the senior member of the Legislative Council. But this does not mean that

Hong Kong is set on a course of inevitable decline. In many ways the economy has shown more resilience than might

have been expected during such a severe China crisis, given its increasingly close economic links and the pros-pect of 1997. After initial angry outbursts, China has also become relatively restrained in its criticism of the massive backing in terms of demonstra-tions, money and propaganda which Hong Kong gave the Tiananmen Square students. As one prominent businessman put it, Hong Kong was sure to be seen by Peking as a counter revolutionary cen-

Hong Kong's future depends, however, on China continuing to regard it primarily as a vital entrepôt and an economic window to the world. "China is not dow to the world. "China is not offering us one country two systems out of love for this population, but out of their own self interest — so they will want to keep Hong Kong's confidence going so that it remains of value to them,"

says Dame Lydia.

Now the Hong Kong government hopes that China will do more to boost confidence later

this year by agreeing to controversial demands for improvements in the draft Basic Law, or mini constitution, that will govern the territory after 1997. It will also want assurances about the Chinese army not being stationed in the centre of Hong Kong. If China resists these demands, which are now being drawn up in detail, there will be a further slump in confidence and a risk of social

In political terms, the gov-ernment is also attempting to boost confidence (and quell a rising tide of anti-British feelrising time of anni-printan resi-ing) by calling on the UK to organise passports and a right of abode for the Hong Kong Chinese who make up 97 per cent of the 5.7m population. It is also pushing hard for inter-national action on more than 45.000 Vietnamese best people 45,000 Vietnamese boat people to whom it has given tempo-

on the economy, it is continuing to draw up confidence-boosting plans for major projects, including a new airport and port, plus a cable televi-

CONTENTS

Editorial production: Photography: Ashley Ashwood

KEY FACTS (1988)

British colony reverts to 0	hinese soversionty July 1 1997
Population	5.73m (97% ethnic Chinese)
Tourist arrivals	5.694
Land area management	
Population density	E GEE namesolat ka
Commence density	delies seemed at UVS7 RG. USS4
CurrencyHK	poliar pegged at nr.\$7.80; US\$1
GDP per capita (current prices)	
Total exports	The (30.4% growth), including:
Domestic exports	HK4217.7bn (11.5% growm)
Re-exports	HK\$275.4bn (50.7% growth)
Total imports	
Labour force	
manufacturing	
wholesale, retail, export/import .	
finance, reel estate, business se	
hotels and restaurants	
Seasonally adjusted unemployme	
S	ource: Hona Kona government

sion franchise which could lead later to a second telecom-

munications service. munications service.

There is a general mood of wanting to prove to the world—including China—that Hong Kong is still a stable, vibrant, and internationally-important regional centre. This mood should hold till around September or October when directions should become clearer.

clearer. That is the time when it seems most likely that talks with China could be formally resumed by Hong Kong and the UK on issues like the Basic Law. It is also the time when, after western summer vaca-tions, companies will be looking again at postponed investment decisions both in Hong Kong and China, and when the impact on Hong Kong's tourist and other indus-

Kong's tourist and other indus-tries should emerge.

If China appears calm; if its economic liberalisation is intact; if Guangdong is back to normal; and if Peking proves conciliatory on issues like the Basic Law and stationing the army, then Hong Kong's confi-dence could gradually build up again. Investors and specula-tors will remember that there tors will remember that there is more than time for another is more than time for another investment cycle before 1997 during which projects can be built up, sold and sold again — and fortunes can be made. They will repeat the often-heard comment that it is just as well the Tienenmen Square as well the Tienanmen Square crisis hit in 1989, not in 1992-93 when there would not have been time for another invest-

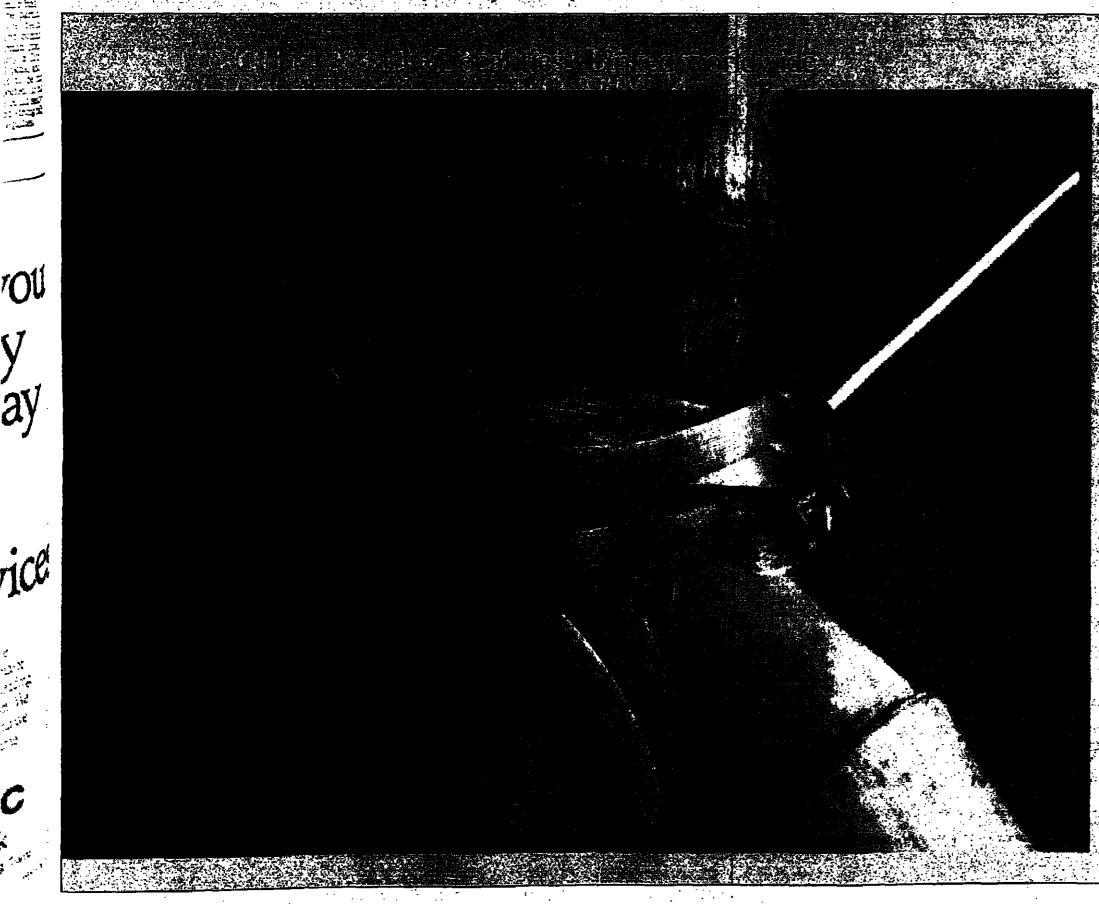
things go wrong, because of the enormity of the recent shocks which affected different people in different ways. Older people who left China in the first wave of immigration from Shanghai around 1949 have seen harsh persecution before and have merely had their total lack of trust in Peking, and their worst fears, con-

Those who left in the 1960s and 1970s, after the cultural revolution, were perhaps prepared to give the new Chinese leadership the benefit of the doubt — but no longer. Younger people in their teems and early 20s, who had confi-dence about Hong Kong's post-1997 potential, have had their

dreams dashed.
"Peking wil not let democracy work here — two months ago I'd have said 'maybe' but not now," says Sam, an 18-year old Hong Kong Chinese student He was one of a group dent. He was one of a group discussing the future after the China crisis. "Look at Tibet and you know we won't have and you know we won't have independence or freedom," said Anthony, a 17-year old born in China. "The People's Liberation Army will come to Hong Kong, and if it's not the army then they will send hard-line officials to interfere somehow on other." or other."

or other."
The massive task facing Hong Kong, Peking and the UK is to overcome such fears in people of all ages so that, slowly, some of the old confidence can return and people can worry more about fung that and think less about the ment cycle.

But it will not take much to Shus and think less about People's Liberation Army. shui and think less about the





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John Elliott talks to Sir David Wilson, governor of Hong Kong

Working with the grain of opinion

SIR DAVID WILSON, the British diplomat-turned academic who is the governor of Hong Kong, intends to push China to agree that the pace of democratic development in the colony should be speeded up. But he does not put it so

colony should be speeded up.

But he does not put it so bluntly and that, according to his critics, is part of his problem. Since coming to the job in January 1987, he has often appeared bland and retiring

Now, with Hong Kong facing serious problems in the wake of the China crisis, both Sir David and the British government are likely to be more robust — Sir David showed this recently by arguing for Hong Kong people to have British passports and by calling for action to solve the Vietnamese

boat people problem.
"The Hong Kong community is still in a state of shock as a result of the events in China and it is impossible to tell quite how long that shock will-last or what its effect will be,"

The shock was caused by the horror of the Peking army crackdown at a time when China seemed to be set on a liberalising path that would help Hong Kong.

First, there is the demand

First, there is the demand for passports. Meeting that would answer people's "search for personal security". Next, there is a need to build democracy "to give a greater sense of

"What has happened in Peking has made people much more worried than ever before about their own future and safety," Sir David says. "Most people would like to stay in Hong Kong because they like it here, but in the wake of recent events they are looking for assurances about their future in terms of a right of entry to the UK if things go badly

He refuses to comment directly on a warning issued by Dame Lydia Dunn, senior member of the Executive Council, Hong Kong's inner cabinet, that Britain would find Hong Kong difficult to administer if it refused to issue passports. He does admit, however, that "the task of administration will be much easier if people do have assurances about their own future". The job of government had been made "harder

because the events have damaged confidence".

The problems have also



brought an "interesting sense of unity" and the "beginnings of a consensus" between liberal and conservative wings on the question of how fast Hong Kong should move towards universal franchise for the election of the legislative council and the first 1997 chief exec-

"Our interest must be to take account of the new mood in Hong Kong and to persuade the Chinese that things need to be done in and for Hong Kong to try to reassure the people," Sir David says.

He points out that Peking drafters of the Basic Law had in the past been asking for a common Hong Kong view on the pace of change and adds: "In order to help recreate confidence, I would hope the drafters would very much take into account the sort of views which are developing here."

In Sir David's cautious style,

these remarks mean that his government would consider accelerating the introduction of democracy in the 1991 elections and would push China to agree to parallel changes in the draft Basic Law for later polls. But Sir David is not showing his hand on what he calls the "slope of change". He is not prepared to say whether the British and Hong Kong governments will try to force the pace by going ahead with 1991 direct elections before knowing what Peking will put in the Basic Law for 1997 and later.

"If opinion in Hong Kong is moving faster, then we would want to take account of that in how we develop the system between now and 1997," he says. "But we would also want to have arrangements which were to go on after 1997 — one does not want to build up something that will not go through."

Sir David passionately rebuts suggestions that the people's new interest in political participation and democracy means that the British and Hong Kong governments were wrong to introduce only a slow pace of democratic development last year. Critics allege that the UK bowed to pressure from China.

"The philosophy we have followed is to work with the grain of opinion in Hong Kong – if things have changed we should now take account of the changes," Sir David says. "I will never admit to the thesis that we have not been robust, We choose what to say [to China] in public and what in private, in order to get across

Sir David rejects suggestions that the 1997 handover of sovereignty should be cancelled. It's a nonsense because we are constrained by history and our right of administration for most of Hong Kong ends in 1997," he says. "None of us can simply wipe out the date 1997."

To suggestions that the Sino-British Joint Declaration

o-British Joint Declaration should be torn up, he says: "I don't think it would make sense because you would he left with nothing and the treaty itself is very good, given all the historical circumstances. What is now needed is an immense amount of effort by Hong Kong, Britain and China to make sure it works in practice and that people believe it is going to work in practice. There are no viable alternatives."

But can people trust China now? "People's confidence in China has been very badly shaken and I hope the Chinese government will take measures to try to restore that confidence — the somer that happens the better. And if you try to stand back from our present state of shock, you can say quite correctly that China has a good reputation for keeping international agreements.

But as a Chinese scholar, has Sir David's view of the country changed? "I didn't expect such an indiscriminate degree of violence. But it doesn't totally overthrow my view of China because the element of repressiveness has always been there, and the fear of chaos has always been a strong thread going through the Chinese leadership accelerated by the cultural rev-

olution.

"Now they have, as seen by most of us outside China, over-reacted to the problem that they faced, but one notices this thread of the fear of confusion running through the Chinese leadership for genera-

sir David has been outspoken about the problems of the Vietnamese boat people, and he acknowledges that the vast majority of Hong Kong's population are against admitting the would-be refugees.

If Hong Kong carried out its recent threat to end its role as a place of first asylum, "the majority of the population would want the boat people disuaded from coming — that would be harsh because if people had nowhere else to go, you could face them sinking their

boats in front of you."

Liberal sentiments such as these have little support among the population. Sir David acknowledges this creates a problem for his colonial government. "It is very difficult for any government to go on pursuing a policy which is strongly disliked by a large proportion of the population—that is one of the things we have been trying to explain to the international community."

Returning to his personal style, Sir David emphasises the need for a governor to leave room for local politicisms and senior civil servants to develop their roles. But should he change his style to help boost Hong Kong's morale? "My style is one which I hope evolves to meet whatever the needs of the circumstances are," he says — which basically means he does not see why he should.

TOWARDS 1997

A new consciousness

HONG KONG has been shaken out of its political lethargy by the recent events in China. People have suddenly become concerned about the real implications of the return to Chinese sovereignty and even about some aspects of the Basic Law, or mini-constitution, which will govern Hong Kong after June 30, 1989.

In the past, there has been no tradition of political activity in Hong Kong. As a British colony, it has been administred by civil servants and a governor, with some cautiously selected senior community figures sitting on basically advisory councils — an exacutive council or minicabinet, and a legislation council

legislative council.
Indirect elections to the Legislative Council started in 1985 but there has been little real political activity. Attempts to start political parties and alliances have not gone well, partly because of a lack of political sophistication among the participants and partly because Hong Kong Chinese are more interested in making money and building personal wealth than indulging in colsticities.

lective activities.

There is also a serious lack of top political leadership. This became evident during the recent crisis when neither the governor, Sir David Wilson, nor the chief secretary, Sir David Ford, nor any other prominent public figure emerged to lead public opinion as several hundred thousand people took to the streets in protest against Feking.

Nevertheless, there is a new political consciousness. This means that Hong Kong will be going through a period of untidy political development in the next few years. Different personalities and factions will emerge and try to mark out claims for public leadership as the colony moves towards 1997. The enthusiasm of many of the participants, however, will be tempered by a fear that one day after 1997 Peking might try

to purge people who have spoken out against its policies and actions.

Efforts to form political parties have not succeeded so far.

Mr Stephen Cheong, a member of the Legislative Council, has shelved his plans partly, he says, because the "intelligentsia and middle classes" who would form the bedrock are diverted by thoughts of immi-

An alliance formed by Mr TS Lo, a prominent lawyer and public figure, lacks direction. A third party to represent the "middle ground" is now being mooted by Mr Jimmy McGregor, a former senior civil servant who is the industrialists' member of the Legislative

Other parties could emerge led by people such as Mr Martin Lee, the prominent liberal lawyer and democracy cam-

But the main priority in Hong Kong now is to boost confidence. The first aim is to try to persuade the British Government to issue full UK passports in order to stem the brain drain.

The second aim will be to try to strengthen the Basic Law, the second draft of which emerged from Peking last February, so that the new Special Administrative Region of Hong Kong can maintain the "high degree of autonomy" after 1997, as promised in the 1984 Sino-British Joint Declaration.

There is no significant sup-

There is no significant support for trying to change the 1997 handover date or for renegotiating the Joint Declaration. Talks in a Sino-British Joint Liaison Group, which is handling practical issues connected with 1997, have stopped because the UK has unlaterally positioned a fixmal meeting. The most likely provisional date for a new meeting is September or October.

Work on the final draft of the Basic Law, which Peking was to have produced in its final form by the end of the year, has also been delayed. There have been some resignations from drafting and consultative committees in Hong Kong, which has also temporarily stopped the formal consultative process.

The government and various interest groups in Hong Kong are drawing up detailed lists of points they want strengthened when consultations restart.

First, there will be a general move to speed up the introduction of universal suffrage because many conservative businessmen have begun to revise their opposition. "With the participation of

"With the participation of the Hong Kong people in the recent weeks' activity, there is no need to hold back democracy," says Mr Vincent Lo, convenor of the businessmen's Group of 88.

There is a conserson grow-

ing for half the Legislative Council to be directly elected in 1995, with the other 50 per cent being indirectly elected through existing special interest groups. Everyone would be directly elected by 2003, along with the region's chief exem-

with the region's chief executive.

This is dramatically different from earlier heavily qualified ideas which stretched to 2012.

Whether the conservative business lobby will eventually accept this remains to be seen.

If the new dates do get general support, the percentage of directly elected seats in the 1991 legislative assembly elections will have to be increased

by the existing Hong Kong government, possibly being donbled from 10 to 20 seats.

Other Basic Law plans include: opposing the idea of a large People's Liberation Army contingent being stationed in Hong Kong; switching the right to declare martial law from Peking to Hong Kong; strengthening human rights with a Bill of Rights to be passed by the existing Hong Kong government; and strengthening clauses connected with the independence of Hong Kong's powers to introduce and adjudicate its

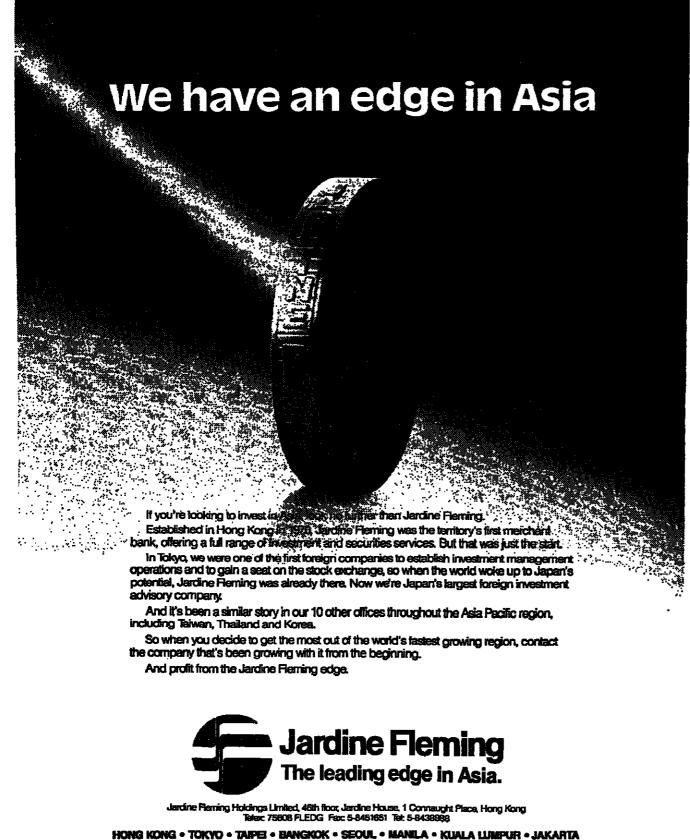
Hong Kong hopes China will extend the consultative period which should end within the next few weeks.

china will also come under pressure from the UK and Hong Kong to accept all the major changes being mooted in its final draft. This could prove controversial because, up to now, China has only been prepared to listen informally and privately to the views of the UK and Hong Kong, whose governments are now likely to want to speak out more published.

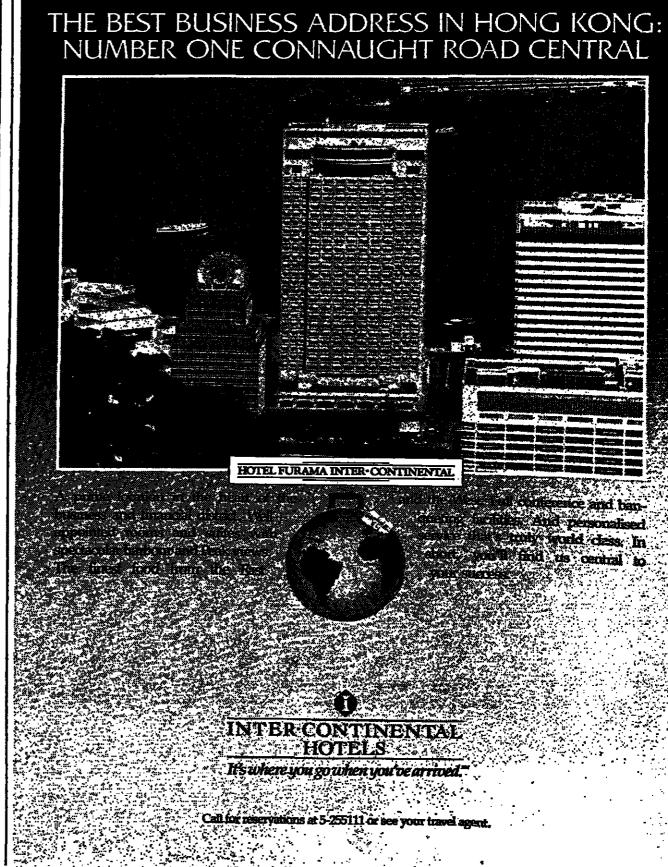
"The drafting of the Basic Law is not only for the Chinese," says Dame Lydia Dunn, senior member of the Executive Council, illustrating a new tough lize. "The prunulgation of the law is for the Chinese but the British government has a responsibility and a right to make sure that the law implements the Joint Declaration." "So the British Coursement."

ments the Joint Declaration.
"So the British Government
must assert itself a lot more
and quite openly so that the
community knows the UK is
standing up for its obliga-

John Ellio



SYDNEY . MELBOURNE . WELLINGTON



Prospects for the various ethnic groups are examined here and on the next page

Lucy Kellaway looks at the brain drain

Foreign passports provide insurance

sovereignly over the kindmass of Hong Kong Island, Kowloon and the New Territories, plus the surrounding territorial waters. But that does not necessarily mean it has an automatic claim on the people or their wealth - the people mostly being refugees from earlier harsh Chinese regimes who have built the colony into one of the world's great

economic success stories.

This twist to the 1997 changeover is being heard more often in the colony following the Chinese army crackdown: people are searching for ways to ensure that they have a bott-hole overseas in case of trouble. The lack of trust in Chinese leaders has caused floods of people to seek the insurance of foreign passports. A significant number of companies have, for some time, also been moving their economic success stories. time, also been moving their legal domicile while

continuing to work in Hong

THE STANDARD CONTRACTOR OF THE STANDARD OF THE

HONG KONG'S POPULATION

Chinese (eligible for BDTC passports) 3.24m Chinese (Hong Kong Certificate of Identity) 2.32m Indians and Eurostans 17,000-20,000 Gwellos — white expairiates 60,000 est. Other expatriates: 12,000 Malays 11,000 Japanese 11,000 Portuguese 8,000 Filipinos 50,000 Total Population 5.73m	
Chinese (Hong Kong Certificate of Identity)	Chinese (eligible for RDTC passports)3.24m
Indians and Euresians	Chinese (Hong Kong Certificate of Identity)
Gwellos — white expatriates 60,000 est. Other expatriates: 12,000 Malays 11,000 Japanese 11,000 Portuguese 8,000 Filipinos 50,000	ndians and Eurasians
Other expatriates: 12,000 Thais	Gwellos — white expairlates60.000 est.
Malays	
Malays	
Japanese	
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Total Population	Portuguese
Total Population	Filipinos 50,000
Total Population5.73m	
	Total Population 5.73m
plus Vietnamese boat people45.000-50.000	plus Vietnamese boat people45,000-50,000

Kong.

However, it is impractical to believe that all the 5.7m population can — or would even wish — to leave. There is no chance, therefore, of China inheriting only a concrete jungle version of the "barren island" as Hong Kong was characterised by Lord Palmerston more than 150

CHINESE

Working hard, making money

AS A visitor flies into Hong Kong's Kai Tak airport, the plane swings past gigantic estates of white tower blocks of flats, then levels off above slum tenements of Kowloon before skimming across squalid roof-tops and landing on one of the world's most

crowded runways. The impression gleaned through the plane windows is of masses of poor people hud-dled together in almost inhu-manly overcrowded and poverty-stricken conditions. This is mistaken. There are, of course, the appaling siums of Kow-loon's Walled City, soon to be demolished, and there is some poverty in numerous shanty towns and back streets.

But those awe-inspiring blocks of flats are mostly popu-lated by relatively well-off people, including some Chuppies

as the local version of Yuppies are called. Most live in cramped flats of only 200-400 square feet, but 43 per cent of the population is in government-owned accommodation where there is a rent ceiling of 15 per cent of household

income.

A significant number have even to have holidays in China, Tealland or the Philippines, plus enough, perhaps, to educate their children abroad. These people make up a

These people make up a large part of prosperous Hong Kong's hard-working Chinese population of 5.5m. Most of them, or their families, were originally refugees from China: a series of immigration waves started in 1949 and there was further immigration in the early 1960s and the 1970s until entry rules were tightened in

1981. Like all migrant populations their ethic is to work hard and make money, irrespective of discomfort. Hong Kong's aver-age per capita income is USS9,600 – Asia's second high-

est after Japan. Even some of the old men and women seen hobbling

round the streets in baggy trousers and shawls are successful speculators on the local stock or property markets. Government salaries are good enough for a married couple, both working, to have been known to save sufficient (possi-bly with the help of their fami-lies) to pay the £150,000 needed to obtain a right of abode in

the UK. The vast proportion of peo ple are well enough off and sufficiently enterprising to make their own way — wherever they might end up if 1997 were to prove unbearable. This does not mean, however, that they can all manage to go abroad to find freeign resempts, over if find foreign passports, even if they all wanted to and even if the foreign countries would take them.

At the top end of the population are massively rich tycoons like Mr Li Ka-shing and Sir YK Pao. Along with many more, they have world-wide interests which they are expanding, and they could instantly arrange to live wherever they wanted in

time of crisis.

There are also a few thousand specially privileged senior civil servants who have been the Hong Kong government.
They would be guaranteed instant admission and right of abode in the UK if they had to leave. These people have pledged that they will work in Hong Kong until the end of their careers, or until there is any trouble.

any trouble.

For example, police and other security officers who have handled sensitive cases, especially during riots in the 1960s, could easily find themselves targets for revenge after 1997, as could many others.

These controversial special arrangements for government employees underline the one fact that unites all the Chinese in Hong Kong: none of them trusts Peking and they have no confidence about what will happen after 1997.

INDIANS

Traders in a trading centre

Sikh HOTEL doormen with black and white turbans and black boots; scruffler Sikhs lounging against bank doors clutching ancient rifles these are the instantly visible

signs of one of Hong Kong's smaller ethnic communities, the Indians and Pakistanis. Inside the hotels, banks and office buildings of the Central financial district there are rich hodion traders with names like Indian traders with names like Rutonjee, Murjani, Harilela and Chelloram. Across the harbour in Kowloon are bordes of small bazar stalls and restan-rants plus myriads of tailors. All these people face uncer-

tainty after 1997 because, unlike the Hong Kong Chinese, they do not have an option to take Chinese citizenship although they can stay as residents like anyone else. Some have the limited British Dependent Territories Citizens' pass-

dent Territories Cinizens pass-port, while others still have Indian nationality.

"The big families will want to stay because this is a trad-ing centre and we are traders," says Mr Hari Harilela, presi-dent of the Council of Hong Kong's Indian Associations. "The poorer ones with their bazaar stalls will stay till they lose money, then maybe go back to India. But those who want British passports do not necessarily want to live permanently in the UK — they would far prefer to go to the US or Canada." The rich could also qualify as non-resident indiqualify, as non-resident indi-

ans, for a right of abode in India by investing there. Mr Harikela estimates that in Hong Kong there are about 16,000 Indians and Pakistanis - the distinction between the two nationalities is blurred because many families arrived long before the 1947 partition of India.

The majority are part of the internationally-known Hindu trading community of Sindhis who come from a desert area north of Karachi and west of Bombay adjacent to the Indian state of Rajasthan. In Hong Kong their business tactics are often criticised and disliked by

the Chinese. Of the total, about 10,000 (8,000 Indians and 2,000 Pakistanis) are thought to have Indian passports, so could go back to India. The group which is causing more concern, and which has been pushing for special British passport treatment, is made up of the remaining 6,500 who qualify for Particle Dependent Territories British Dependent Territories

Citizens passports.
Mr Harifela's association is hr Harnela's association is lobbying for a total of about 11,000 people which includes this 6,500 plus 2,000 Portugese and Mecanese and 2,500 Eurasians, Indonesians, Malaysians and other similar small the control of the property of the pr minorities. All have the BTDC passport problem and resent the fact that they are not being better looked after.

John Elliott

of British immigration laws introduced since 1962 which

That is why a major That is why a major controversy has built up over whether Britain should issue full passports to some or all of the Chinese who make up more than 97 per cent of the population, plus about 11,500 indians and Eurasians. (The other winneities of Filinian. other minorities of Filipino maids, Vietnamese boat people, and other foreigners total only about 200,000 and have their own countries'

The issue has been sharpened by Portugal making European Community passports available to 90,000-130,000 Chinese people in its enclave of Macao, 40 miles from Hong Kong, which returns to China in 1999. The Hong Kong passport problem stems from a series

FRANKFURT

have whittled down the rights of people from the British Commonwealth to settle in

There are 3.24m Chinese people who have a right to what is called a British what is called a Dillish Dependent Territories Citizens' passport — although about only 1m have been issued. Most are entitled to their passport by reason of birth in Hong Kong, though there are some naturalised people as well. To mark the 1997 changeover, these passports are now being replaced, with China's agreement, by travel agreement, by travei documents called British

People are trying to ensure that they have a bolt-hole

National (Overseas) passports. The other 2.32m Chinese are immigrants from China who have not applied for naturalisation. Some came legally, some illegally, but they are now officially settled in Hong Kong and travel on a Cartificate of Identification which, to the rest of the world, means they are of uncertain identity unless they have kept Chinese passports.

Neither group has a right of abode in the UK. After 1997 they will not have British consular protection because under China's laws, having been born in China or Hong Kong, they are ethnic Chinese and are, therefore, Chinese nationals. In these

passports and identification papers are only travel documents and nothing more. That is why there is an accelerating brain drain of people going abroad to gain a foreign passport. Ideally, the 3.24m would like to be entitled to a British passport

because that would provide British consular protection at a time of crisis. They would also be able to leave Hong Kong without any problem and live, even if only temporarily, in the UK while they organise a new life. Hong Kong wants the UK to encourage Commonwealth and other foreign countries to give similar facilities, including a right of abode, to the other

A British passport would give people the confidence to continue living in Hong Kong until the time of any crisis. Otherwise, they have to seek one in countries such as Australia, Canada or the US.

Flow of resignations

THIS YEAR'S favourite theme for Cantonese soap opera con-cerns a young family divided The mother and children have emigrated to Canada, the father remains in Hong Kong to make a few more dollars before joining them. One or other side meets someone else.

Can the family stay together?
This is the light side to the "brain drain". The heavier side touches every aspect of Hong Kong life: from the long struggle for a passport, the angst of leaving home for a worse lifes-tyle elsewhere, to the despair of those who find no other country will take them.

Since the massacre of stu-dents in China, the rush of Hong Kong people to get a for-eign passport has increased dramatically and, with it, bit-terness about the British refusal to give full passports to 3.2m subjects.

The foreign consulates in Hong Kong have been besieged with applications: earlier this year the Australian consulate was receiving 80 enquiries a day; at the height of the ten-sion that number touched 1,700. Despite the greater numbers wanting foreign passports, the numbers leaving may not increase very quickly.
The official government esti-

mate - carried out before the latest unrest in China - is that the exodus would stabilise at 42,000 people a year, down from 45,000 last year. The forecast has now been increased to 50,000 for next year, although it

could be closer to 60,000. The outcome depends on the attitude of the receiving countries, and the three most important - the US, Canada and Australia - are either close to quotas already.

The lucky ones are those

with close relations abroad, with a lot of money, or in pro-fessions that are in demand. However, as the numbers increased, so these professional categories have been tightened. Last year there was a rush of top secretaries to Canada, mostly young women with children whose futures they wished to protect. Canada, now replete with Chinese-speaking secretaries, gives higher prior-ity to librarians and psycholo-

gists.
The raising of standards and the length of the queue - anything from 3 months to 10 thing from 3 months to 10 years and getting longer all the time — has forced potential emigrants to look to other countries. So far, Singapore has proved the most popular. Although it has a brain drain of its own, the language and culture are sympathetic and visas are available to anyone with tertiary education. Other with tertiary education. Other countries, such as New Zea-land and even Belize and Mauritius, are also seeing a sharp increase in the number of

heavy economic and social

strains on Hong Kong. All employers are having to cope with a steady flow of resignations among young profession-als, and the larger ones are devising new ways of keeping them.
For international companies

the problem is perhaps easiest: many are rotating their employees through foreign offices, while some of the French banks are promising French passports in order to keep their Hong Kong-based staff. Others are forced to fill vacancies with foreigners.
"The brain drain has spoilt our policy of trying to appoint local people into top positions," says Mr George Cardona of Hong-kong Bank.

Emigration is also draining the country of its entrepre-neurs. Both Canada and Australia are willing to grant visas to businessmen with capital of about Aus\$650,000 (£318,000) and in the past year more than 5,000 rich locals have left.

There are some signs that emigrants, having obtained their passports, are coming back. Anecdotal evidence suggests, however, that most of these people plan to stay briefly in order to make some more money before returning

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GWEILOS

Brain drain benefits the foreign devils

IT IS one of the ironies of the ish colonial rule in Hong Kong that the size of the expatriate community here is on the increase. There has been an influx of new arrivals to fill the vacuum created by the brain drain within the local Chinese professional class

White expatriates are known locally as gwellos, literally for-eign devils. The term is used for all non-Chinese foreigners that has been adopted by Euro-peans as their own label. Most are from Britain, North America or Australia, with smaller numbers from continental Europe, New Zealand and South Africa — all of whom, of course, have passports for their

home countries. Official Hong Kong immigration department statistics for the various communities are difficult to interpret: even though most Chinese families return on their Hong Kong passports, some can use their new travel documents when

entering the territory.
The Canadian consulate has made a rough guess that there could be around 30,000 Cana-dian passport holders in the colony, mostly people origi-nally from Hong Kong. The Hong Kong immigration department lists 10,800 Canadians, but even this number could include many local Chi-nese as well as Canadian expa-triates.

The same sort of problem applies to the 10,400 figure for Australians, while the 8,500 Portuguese are likely to almost all be locals born in Macao nity to get Portuguese citizen-The United States provides

the biggest single community, numbering 18,100 at present, in testimony to their powerful business presence in Hong Kong This number, however, also includes many locals with newly-acquired American citi-

The British presence is listed as 14,700 strong, well down from 19,000 five years ago, People are reluctant

to give up the lifestyle, with its clubs, yachting and junk trips, luxury flats and swimming

pools, and active

social circuit

partly because of lower num-bers in the civil service and the police as a result of Hong Kong Chinese progressively taking over public sector jobs. The 2,100 British soldiers who man the territory's garrison are counted separately. Other communities include the Japanese. Thais and Malays, with around 10,000-11,000 each.

Because they already have other passports the gwellos can afford to adopt a wait and see attitude towards 1997, unlike the locals. In the meantime, they are reluctant to give up the Hong Kong lifestyle, with its clubs, weekend yachting all be locals born in Macao and lunk trips, luxury flats and who have taken the opportu-

social circuit.
The majority are on contract terms, serving as middle and senior level executives in the financial sector and numerous trading companies, law and accountancy firms. Many work for multinationals which will eventually post them elsewhere. Young gweilos in their 20s are concentrated in the stockbroking sector - they come for a few years of high living and useful work experi-

addition to these In addition to these short-term people there is also a solid core of long-term residents, many of whom have spent most of their lives in Hong Kong and regard it as home, even though most will retire elsewhere to places like Spain and Bortnes! Spain and Portugal.

For the long-term residents there is naturally some concern about the future, particu-larly among civil servants whose career prospects have whose tartest prospects in the been dimmed by the localisation policy. However, according to Mr Duncan McInness, president of the Association of Expatriate Civil Servants, the government - which pays high salaries compared to the UK, is still recruiting staff from overseas to offset the brain drain.

So, providing the brain drain continues and the economy remains buoyant, and assu ing there is no upsurge in anti-European sentiment during the run-up to the handover to China, Hong Kong's expatriate community is likely to remain in place and even grow.



BOAT PEOPLE

Group with the most precarious future

THE NUMBER of Vietnamese boat people in Hong Kong is now slightly more than the total number of Flipino maids - around 45,000-50,000 - making them Hong Kong's largest single ethnic group after the

But, unlike the Filipinos, who are willingly and legally imported by employers, the boat people are unwelcome res-

idents who are resented by the Chinese population.

China has said all the boat people must leave by 1997 – presumably either by being repatriated to Vietnam or resettled in the West. Officials have said privately that those left will be thrown out So of left will be thrown out. So, of all Hong Kong's ethnic groups, these people have, perhaps, the most precarious future.

They mostly live in a mix-ture of cramped open camps and tough detention centres. Recently, a heavy flood of new arrivals meant that Hong Kong ran out of covered accommodation and housed newcomers in

the open air. The first ones arrived in May 1975 in a batch of 3,700. This built up slowly to a total of 66,000 in the first seven months

of 1979 when Hong Kong was dubbed a country of first asy-lum. Under local pressure, Following a recent interna-tional conference in Geneva. Hong Kong wants to repatriate Hong Kong decided in 1982 to put them in closed camps. It further tightened its policy immigrants, voluntarily or forcibly, to Vietnam. The rest would be resettled in the West. in June 1988 when it said that all new arrivals would no lon-Originally, the boat people were fleeing from a war-torn ger be accepted automatically as refugees deserving resettle-ment in the West Instead, it would regard them as eco-

failed because over 30,000 have arrived since last June. This number is twice the total of just over 14,000 recognised ref-

ugees who arrived before June last year and are still in the

About only 19 per cent of those so far acreened have proved themselves to be genu-

ine political refugees but attempts at voluntary repairia-tion for the rest have made

China has said all the nomic migrants and, therefore, filegal immigrants who would quality for repatriation to Viet-nam unless they proved in a screening process that they were genuine political refu-ges. The move was intended to deter new arrivals, but it boat people must leave by 1997

and poverty-stricken country with a barsh Communist regime. The situation in Vietnam is changing and there is less international sympathy. In Hong Kong there is particular resented because the boat peo-ple are taken in and housed by the government. Meanwhile, illegal immigrants from China - who often have local connections - are immediately repatriated.

John Elliott



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FILIPINOS

Graduate maids teach the children English

RACH SUNDAY Hong Kong's Central financial district plays host to an outdoor gathering, with roads closed to traffic and thousands of people sitting out on the pavements picnicking,

ting.
But the language to be heard
is Tagalog and not Cantonese,
and the scene is more reminis-

and the scene is more reminis-cent of downtown Manila than Hong Kong, as a good propor-tion of the colony's 45,000 Fill-pina maids enjoy their day off after a week of washing, cook-ing and looking after the chil-dren of Hong Kong's rich. At the start of the decade there were only a few thousand Filipina domestics, most of whom speak fluent English, in the territory. This had surged to 31,000 by 1986 and is now

to 31,000 by 1986 and is now heading towards the 50,000 'Filipinos have always gone abroad to work - there is a long

history of migration'

mark, with the 5,000 new recruits each year reflecting Hong Kong's booming economy and increasing affluence.
"Filipinos have always gone abroad to work — there is a long history of migration," said Miss Elizabeth Buensuceso, consul at the Philippine Consulate General in Hong Kong. She points to large numbers in the Middle East and Europe —

chores. However, the local Chi-

always make the Filipinas feel very welcome, and the post-1997 future of the community will depend partly upon the immigration policy of the first special administrative region government which might one special administrative region government, which might one day consider giving preference to people from China itself, especially from Guangdong

province.

At present, about 70 per cent of all maids are brought in via specialist placement agencies, and are paid a lump sum by the Filipinas themselves. Contracts are valid for two years, with a minimum monthly wage of HK\$2,500, return airfare, one day off per week plus a number of statutory holi-days. This compares to wages days. This compares to wages of only 2,000 to 3,000 peans (or HK\$720-1,080) per month back in the Philippines in occupations such as teaching. This explains why many Filipina maids working in Hong Kong are well qualified and include some graduates.

Many maids stay in Hong Kong far longer than two

Kong far longer than two years, either by renewing their contract with the same employer or transfering to another when their contract expires. However, they are still required to obtain a fresh visa stamp in their passports every six months.

in particular italy — as well as around south-east Asia.

According to Miss Buensuceso, about 90 per cent of the employers in Hong Kong are Chinese: they see the teaching of English to their children as an important task in addition to the normal household chores However, the local Chi. These temporary workers

Michael Marray

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On this page, John Elliott and Michael Marray profile the leading candidates for the job of chief executive in 1997

he search for a colossus

ON JULY 1 1997 the British governor of Hong Kong will be replaced by a chief executive. Tals top official in the new Special Administrative Region will

have the primary responsibility for conducting responsibility for conducting relations with Peking and along with a legislative council, for ensuring that the new region enjoys the "high degree of autonomy" laid down in the 1934 Sino British Joint Declaration.

A common pattern is for leading nealiticians and

administrators to energe as a country approaches the and of colonial rule. Hong Kong, however, is not achieving

nowwer, is not achoving independence; significant; political leaders have yet to develop and there is a vacuum at the top.

This state of affairs is parily because the UK and Hong Kong governments have done little to encourage the

development of democracy (although this is now changing) and, in the past, have even slowed the process down in accordance with China's wishes.

With 1997 looming, few people have wanted to adopt a high-profile political role and risk conflict with Peking. The second draft of the Basic Law says that the chief executive "shall be a Chinese

executive "shall be a Chinese citizen of no less than 40 years of age who is a permanent resident of the region and has ordinarily resided in Rong Kong for a continuous period of 20 years". The person must be one of "integrity, dedicated to his/her duties".

The draft law says that the povernment; signing and implementing legislation; deciding government policies; issuing executive orders; appointing and dismissing public officials; handling

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in running Hong Kong under the British could be a disad-

vantage. But he has, at least until the past few weeks, been carefully cultivating his links with the mainland. At present he is a front runner if China

external relations; and deciding on eximinal pardons. How the first chief executive will be chosen is still a matter of intense political debate. Liberal campaigners want election by universal suffrage to underpin the independence of the post from Peking. Till the Chinese sarmy crackdown, the majority view to Hong Kong accorded a

in Hong Kong accepted a Peking influenced electoral college to choose the first one college to choose the first one or two incumbents. The idea was to ensure that they were acceptable to the Chinese government and so would not cause unnecessary and destabilising friction.

This view has now changed and the importance of primary acceptability to the Hong Kong become is being stressed, with full direct elections starting not later than 2003.

There are no ideal

There are no ideal andidates yet in line for the

acceptable to the Hong Kong people and, following the recent Chinese crisis, must not have any divided loyalties with Peking. At the same time, however, he or she must be acceptable to Peking. How this potentially wide gulf can be straddled is not yet clear.

The profiles here cover suma of the people currently most often talked about. They are all involved in Hong Kong's political development and will almost certainly still be around in 1997. Other candidates, including senior civil servants, will emerge

notably Dame Lydia Dunn, senior member of the Executive Council, are excluded because they are identified too closely, either personally or professionally, with the British.



David Li

DAVID I.I., or I.i Kwok-Po, head of the Sank of East Asia, is a 50-year-old Cambridge-ed-neated banker from one of Hong Kong's oldest and best-known families.

Mr Li has combined the militely twin roles of major player in the business commu-nity and vocal critic of the

government. This is illustrated by his repeated calls for an adjustment to Hong Kong's currency link to the US dollar. His natural outspokenness His natural outspokenness even extended as far as his own family when he criticised his uncle, Mr Ronald Li, for the way he ran the Hong Kong Stock Exchange. This was well before the 1967 world market the light of the property of the stock of the light crash brought allegations of

corruption out into the open.
"Although we haven't got a democratic government they at least listen to the people," he says of the current British administration. Mr Li wants an early move towards greater an early move towards greater democracy in Hong Kong, though he sees the lack of a political tradition, and conse-quent lack of potential home-grown political leadership, as a problem which has yet to be

overcome.

If I is often tipped as a
likely post-1997 chief executive, especially given his cordial links with China built up
as a result of the Bank of East
Asia's heavy involvement across the horder.

Does he see himself as a can-

Does he see himstelf as a candidate? "I'm more interested in running the bank," comes the reply. However, the London-born Mr Li adds that he has no intention of leaving Hong Kong. Despite an easy affinity with British people, Mr li is also seen by Hong Kong Chinese as a representative of the local community, and between now and 1997 his outspokenness is sure to keep him in the limelight.



Vincent Lo

VINCENT LO, or Lo Hong Sai, is one of Hong Kong's most successful new generation of entrepreneurs. One of four sons of YS Lo who came to Hong Kong from Guangdong in the 1930s and founded the Great Eagle property empire, Mr Lo runs Shui On, one of the fastest-growing property and

construction groups.

Mr Lo hit the headlines late last year when he said his Shui On office centre for a record HK\$2.5bn to a buyer with mainland China backing. The buyer defaulted and the deal collegaed, but not before it had dramatically boosted Hong Kong's property and stock markets.

A smartly-dressed 41-year-old, Mr Lo has emerged on the political scene as convener of the Group of 89, a right-win businessman's lobby with strong Peking links. Formed strong Peking links. Formed to influence the debate on the Basic Law, this group has opposed rapid democratic development, but is now changing its line.

"We were very impressed by Hong Kong people's participation in the recent demonstrations. If they are prepared to

tions. If they are prepared to be involved we don't mind fas-ter development of democracy," he says. But Hong Kong must ensure that Peking con-tienes to see it as a useful aco-nomic and financial window on the world, not just as a centre of hostile demonstra-

Highly thought of by top Highly thought of by top Hong Kong government officials, Mr Lo has strong mainland business and other connections. Now he is learning about the world of politics. Other similar people could well emerge in the next few years but, at present, he is a prominent candidate to be the chief executive, even if he is rather young for 1997. rather young for 1997.

John Chan

JOHN CHAN, or Chan Cho-chak, is one of Hong Kong's highest-flying senior civil servants and would have been a strong candidate for the chief secretary's job if British rule had continued. He could yet take over the job from Sir David Ford, the pres-

ent incument, peroce 1997.

Mr Chan, aged 46, has recently become secretary for trade and industry, a posting designed to broaden his experience after two years as deputy chief secretary where he was closely involved in designing Hong Kong's slow moves freezards designators.

At least up until the time of the Tianammen Square massa-cre, he firmly believed in co-operating with China and said that the first chief executive had to be acceptable to

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Peking's leaders.

The more comfortable they feel, the less likely they are to interfere and the better it is mustiere and the better it is for Hong Kong," he says. After the army crackdown he qualified this by saying that the person "must first be acceptable to and have the support of the people of Hong Kong—only then can there be confidence in his dealings with dence in his dealings with

China". A short rotend pipe enoker, Mr Chen is an ambitious and cautious man who checks the background of people he meets and says no more than is abso-intely necessary. "I may not be interested in such a difficult confident enough," he says. Mr Chan's close involveme



MR MARTIN LEE, or Lee Chu-Ming, made his name as one of the most sought-after harristers in Hong Kong after graduating from the University of Hong Kong. Now a Queen's Counsel, the

silver old Mr. Lee spends as much time on politics as law from his platform as the elected representative of the legal community in the Legis-lative Council. He is also chairman of the Consumer Council.
His barrister image has, in
the past, given him less grass
roots appeal than some of his
liberal colleagues in the Council. He has irritated the colony's establishment with his sometimes extreme views and prickly manner, and a tendency to be an instant spokes-man on everything. But the recent turmoil in China has swept him along on a wave of

popular support.

Long before recent events in Peking, Mr Lee was supporting the building up of democratic systems in Hong Kong to stop China interfering after 1997. He has severed that universal enforcements. has argued that universal antiques in Hong Kong, by that date, is the only way to achieve this, and stresses the chief executive must unbesitatingly put Hong Kong first in any conflict of interest with

conflict of interest with Peking rather than try to belance between the two.

I have been keen on one thing to give the people a democratic structure so whe

TS 1.0, or 1.0 Tak Shing, is a 54-year-old Oxford-educated solicitor and a well-known public figure. He comes from one of Hong Kong's most aris-tocratic families, with a tradi-tion of serving the British. His father received a knighthood. father received a knighthood.

But Mr Lo broke ranks in
1885 when he resigned from
the Executive and Legislative
Councils after the UK refused
to give Hong Kong people
passports and a right of abode.
"I was no longer prepared to
be part of councils which
propped up such a colonial
regime," he says.

To underline the point, he
set up a non-profit making
company called Hongkong
Freedom of Movement and
Right of Abode to advise people on how to emigrate and

Right of Ahode to sayine peo-ple on how to emigrate and obtain fundga passports.

A few months ago Mr Lo formed one of Hong Kong first political parties, the New Hong Kong Alliance, it is intended to emerge slowly by 1987 as a common front, but suffers from a lack of direc-

tion.

He doubts whether it is possible to have a democracy within, a non-democratic China. But he insists that Hong Keng must work with Peking which, at least till a few weeks ago, he trusted. "We can do nothing against China upless you want a garner china upless you want a cool and mailing we are part of



ever is in power can be removed by the system," ha says. The personality of the chief executive would then become of secondary impor-

Mr Lee would almost certainly win a popular vote tomorrow. However, if keeping Peking happy is the name of the game, he would find him-self some way down any list of likely candidates.

Mr Lo gives the impression of being a man who once believed strongly in change, maybe even revolutionary change, but who has grown fatalistic and disflusioned by

tacts inside China, but his cur-rent lack of drive must make him only an outside runner for the lab



Allen Lee

ALLEN LEE, or Lee Peng Fei, is the relaxed 49-year-old businessman who last year became the senior member of the Legislative Council. He runs a succaseful electronics company which has a minority stake in a Guangdong plant and, until recently, was chairman of Hong Kong's Broadcasting Authority

Mithority.
Widely respected for his balsneed views, he has sometimes
seemed excessively pragmatic
a stance he is now changing following the Tiannanmen

following the Transamen Square massacre.

"It is too early to say whether we should try to change the 1997 hand-over date — but I would not totally rule it out. In the Basic Law we must build in provisions to market clearly that it is to be it cut. In the Basic Law we must build in provisions to reflect clearly that it is to be one country and two quite different systems and that any

interference by China is entirely unacceptable," he

says. Mr Lee now believes the first two chief executives should be indirectly elected, provided the electoral college is democratic, not rigged by Peking. "The chief executive must command the Hong Kong people's respect and Peking must accept that. Of course, it is better if the person is acceptable to Peking, but even if he is not, he should still have the job and it is then his responsibility to establish a working relationship with

Peking."
Mr Lee is the man with most going for him as a chief execu-tive candidate - unless his



public exposure of his present position, provide him with an ideal springboard. In the current crisis he has a unique

chance to develop his public charisma and to demonstrate political drive and the necessary administrative ability.







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US, as it fights with its imposing trade deficit. Moreover, the recent rise in the US dollar, against which

the Hong Kong dollar is pegged, will also help slow things down a bit, by making

Hong Kong's goods less

Although protectionist

measures have left the headlines, their threat has not

receded. Even though the

Textile Bill has once again failed to makes its way

through congress, there are

signs of guerilla warfare by the textiles lobby, which, according to Mr John Chan,

the trade secretary, could prove equally harmful.

Perhaps more serious are the EC dumping charges on video cassettes, which Mr Chan warns could price Hong Kong out of the market altogether.

The pace of productivity improvements is also

slackening. Over the past three years productivity growth has

improved at an average of 7-8

per cent a year, as the economy has moved from low to high productivity industries,

made labour saving investment

and shifted employees over the

about the most that can be

With a view to keeping the

hoped for.

on

border. However, gains canno

HONG KONG'S economy is one of the most flexible in the world. An almost complete absence of government interference, wages that go down as well as up, a phenomenally active class of local entrepreneurs, and an open door to foreign investors have enabled the economy to bounce back quickly from each successive shock.

Optimists argue that the economy will weather the crisis in China in the same way: investment returns will rise until the money comes pouring in again. However, this time the process of adjustment may be more difficult than before, and what was billed to be a slow-down in growth this year to about 7 per cent, from over 13 per cent last year, might turn into something closer to 5 per cent which for Hong Kong almost resembles reces

The economy has become vitally dependent on China in the last few years: 30 per cent of its exports go there, and 80 per cent of its booming re-export trade relates to goods going to or from China. Hong Kong supplies two-thirds of China's overseas investments, and China, in turn, is the biggest overseas investor in

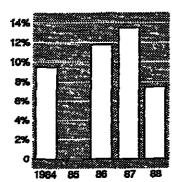
Hong Kong. Some 2m people in Guangdong province are employed by Hong Kong firms, which have set up manufacturing operations there to take advantage of an unlimited pool of labour willing to work for 75 per cent

less than the going rate.
The game plan was that
Hong Kong would become a vast service centre for the Chinese mainland, supplying all the technical, financial, professional know-how, as well as the trade infrastructure. Most economists believe that the plan still holds good in the long term, but in the short term there is likely to be a pause while all investment

Lucy Kellaway examines economic prospects

The spring is tested

Real GDP growth



plans, both in Hong Kong and in China itself, are re-assessed. In addition, there is likely to be a slowing of trade with China and, on some recent estimates, the government forecast of 35 per cent re-export growth this year is too high by a factor of three.

For the time being, though, the manufacturing operations in Guangdong Province seem to be operating much as usual but, should things start getting sticky, there is scope for manufacturers to source elsewhere

In a purely economic sense, all this might be seen as a sing to Hong Kong, which, on the basis of exploding business with the mainland, has grown by over 30 per cent in the past three years, and was beginning to show alarming signs of overheating. Inflation in the economy was running at an annual rate of over 10 per cent before the trouble in China started making the official forecast of 8.5 per cent for the full year look rather optimistic.

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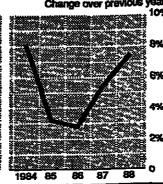
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Powerful views with a

Inflation Change over previous year



The chief pressure points were rents, which had gone up by 70 per cent in the last 12 months alone, and wages. In the last three years real wages have risen by some 25 per cent, and this year, faced with a chronic labour shortage and unemployment of just 1.3 per cent. cent, wage agreements in many sectors this year have

many sectors this year have reached 15 per cent or more.

There are already signs that the economy has shifted down a gear, and events in China should hasten the process.

While they are not likely to have any immediate or direct impact on domestic inflation, they should act as the trigger for a long-overdue fall in the

property market.
The most visible sign of a slow down is in relation to exports, which have been the main engine of growth. In the first quarter exports increased by a mere 6 per cent -compared with 11 per cent in the first quarter of last year while re-exports, which last year grew at an astounding 50 per cent, have slackened to 35

closer to HK\$16bn. The reduction is mainly due to a reduction of trade with the

future, the government is planning to replace part of the income tax burden with a sales

Amid all the uncertainty in the colony, at least one thing has become more certain over

US - which now accounts half in 1985.

However, the fact that the Hong Kong dollar remained

government has pursued a government has pursued a tight fiscal policy, which, as the economy has gone on growing, has turned progressively tighter. Indeed, a fiscal surplus, initially expected to be about HK\$5.5bn last year, has turned out to be

This year's budget looks equally cautions. Increases in expenditure are marginal, and a 0.5 percentage point cut in business and personal tax rates merely takes them back to where they were before the government's finances were rudely shoved into deficit by recession in the mid-1980s. In order to curb such chronic volatility of its revenues in the

the past few weeks: the Hong Kong currency looks set to stay pegged to the US dollar.

Many economists had argued that the dollar link camouflaged inefficiences in the economy by keeping the the economy by keeping the currency at artificially-low levels, thus increasing inflation further. Others argued that the dollar should be replaced by a basket of currencies, including the Chinese RMB, to reflect the shift in trade away from the IIS. which now accounts for less than 30 per cent of total exports, compared to almost

go on being made at that kind of rate, and about 4 per cent productivity growth this year rock steady a month ago, while stock prices tumbled and investors took fright, is seen by the government as the final justification for keeping the inflation, the link intact.

LABOUR

Shortage puts strain . on the economy

THE FLIP side of Hong Kong's economic success is a despereconomic success is a despet-ate shortage of labour. The mighty Hongkong Bank has 750 permanently unfilled vacancies, while other compa-nies in every sector from ser-vices to manufacturing to con-struction have similar tales to

A recent report by a group of amployers federations put the total number of vacancies at about 200,000 and rising; government statisticians reckon the number is half that but the number is half that but, on either estimate, the problem is

There is less agreement on the appropriate remedy. The employers argue that the only solution is to admit large num-bers of migrant workers but the government refuses to allow this. It argues that since Hong Kong has no minimum wage and an incomplete social security system, the social costs of letting in migrant workers would be unacceptably high. Furthermore, the col-

ony's housing and infrastruc-ture are already stretched to the limit by the existing 5.5m inhahitanis. As an interim measure, how-

ever, it has agreed to take 3,000 "skilled" workers - defined rather loosely to admit artisans of almost any sort - to help mest some of the 16,000 shortfall of skilled labour. However, the plan, which is due to come into effect this month, now looks a little uncertain. The original idea was that most of the workers would come from China, but since the normal bureaucratic channels in China

may now be blocked, employers could find themselves looking elsewhere.

The shortage has been putting a serious strain on the account As manufacturate in economy. As unemployment in the colony has fallen steadily to just over I per cent, wage rises over the last three years have grown at twice the rate of inflation. According to Mr Martin Barrow, the chairman of the employers' federation, the

effect of higher wages will be a faltering economy and deteriorating standards, which will benefit nobody, least of all

Hong Kong's workers".

If the recent events in China lead to a marked scononie slow-down, some of the pres-sure will be taken off the labour market. The long-term structural problem, however

will not be solved. According to the govern-ment, companies need to make investments in saving labour. Indeed, certain industries have sheady been forced to mechan ise - the Hongkong Bank, for example, has been builty repacing tellers with cash

There is widespread evidence of a general improve-ment in efficiency, though change is a piecemeni process particularly for the family owned groups, which dominan Hong Kong's economy, employ-ing fewer than 200 people

A number of companies are shifting domicile

Offshore move speeds up

WHEN CHINA takes over Hong Kong in 1997 it may find that the thriving business zone is strangely devoid of company

in the first few months of the year, nearly two dozen companies announced plans to move domicile to Bermuda or the Cayman Islands. As pros-pects after 1997 become increasingly doubtful, the flow

is bound to increase. For the corporate refugee unlike the personal refugee the business of getting post-1997 insurance is relatively easy. There are no queues, no quotas and, above all, no need to move much more than a token manager and a secretary to the new place of abode. For just HK\$2m in merchant

ankers' fees, a company can complete an elaborate restructuring, creating a whole family of interlinked offshore companies, each owning different parts of the business.

Unfortunately, the protec-tion offered is far from com-plete. The mere presence of a brass plaque on a door in the Cayman Islands is never going to stop a hostile Chinese Government from nationalising assets based in Hong Kong, but it should safeguard all the international aggets Inde for many companies with assets tied to Hong Kong, there may be little point in moving. The Swire Group, for one, is planning to stay put. "I quite understand that it makes sense for companies with interna-

tional assets to move, but for companies with Hong Kong assets, the question of domicile is not meaningful," says Mr David Gledbill, chairman. The issue is politically sensitive since Hong Kong compa-nies do not wish to be seen to be shaking confidence in the colony's future. Since the storm of outrage that greeted Jardine Matheson's tactlessly-

timed move to Bermuda in 1984, most of the companies that have followed Jardine have explained their decision as a largely fiscal one.

These arguments seem thin: Hong Kong has one of the most lenient tax regimes in the world, a lax regulatory system, and all the accounting, legal and banking infrastructure that any company could want.
"It is not a matter of saving

actually create a tax liability," says Mr Roderick Houng-Lee, of Price Waterhouse.

Until recently, companies could have claimed — with some plausibility - that they were moving offshore so as to be able to buy in their own

tax by moving, but the major issue is whether the move may

shares, a privilege not allowed in the colony. Earlier this month, the stock exchange moved to block the loophole, to stop potential abuse. This is not likely to

stem the flow offshore because of all the companies that have moved, only one - Hong Kong Land - has taken advantage of the provision. Its share buyback was more a technical conequence of the move rather than the reason for it.

For fear of causing further moset, other major companies may feel constrained from following. The really big ones, ilice the Hongkong Bank, will have to stay, but all the medium and small companies will gradually do it, says Mr Stephen Clark, director of Anglo Chinese, a merchant bank which has supervised at least six departures this year . He argues that the recent rush offshore demonstrates a

Hong Kong's boardrooms, which is being fauned by game-ine concern about China's future intentions. Meanwhile, shareholders

is a little equivocal. While most companies have found their plans unanimously approved by shareholders, so far there has been no noticeable effect on share prices. Perhaps the market thinks that an insurance policy is not really necessary. More likely, though, it simply cannot see beyond next week, let alone to

Lucy Kellaway



STOCK EXCHANGE

People make all the difference

THE ARCHITECTS of Hong Kong's stock exchange, rebuilt from the ruins of October 1987, never dreamed that a second shock was just 18 months away. But, so far, the market seems to have held up, and the new regulatory team is even allowing itself a little self-con-gratulation.

We've been through our first test of a major market crisis and come out in good shape," says Mr Robert Owen, head of the recently-created Securities and Futures Com-

The last time that prices fell 40 per cent, the exchange had to close and a mass of dirty dealing and defaults was revealed. When the market fell by a similar amount a month ago, dealing remained orderly, all margin calls were met, and any scandals have been slow to

The achievement is all the greater since the complex new structure for the industry is only half in place. The idiosyncratic 24-hour paper settlement arrangement - which brought the whole market down in 1987 - has vet to be replaced by a modern electronic system. The system, however, has

been just about managing under the increased flow of bargains. The stock exchange

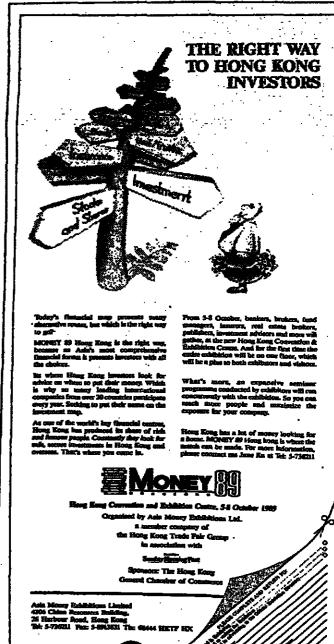
has been calling emergency evening settlement sessions, punishing those brokers who fail to attend, and standing ready to settle any outstanding bargains itself.

Such measures reveal that the biggest difference between the stock exchange now and 18 months ago is not the fine print in the securities legislation but the people involved. Since last year the market has had a professional execu-tive management under the leadership of the youthful Mr Francis Yuen. The team, which is no longer in the pockets of the old stock exchange council, is trying to rebuild the reputa-tion of the market with an

almost missionary zeal.

Meanwhile, the council has been stripped of its corrupt ele-ments. With a few corporate members, and even one foreigner, it is no longer a club run for the benefit of a few individuals. This is also reflected in the new rules which deprive the council of the right to set the prices of new issues - making it more difficult for members to line

their pockets. Later this year, a new disclo-sure rule will change practices even more fundamentally. All share stakes of over 10 per cent Continued opposite



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Michael Marray reports on the outlook for investment

One more cycle of profit

HARD THOUGH it may be to and China in the same trip, imagine in the current atmo- widespread cancellations are imagine in the current atmo-sphere of shaken confidence, many businessmen believe that there is still plenty of time for at least one more Hong Kong boom and bust cycle before the territory reverts to Chinese sovereignty in 1997.

Until recently, many people pointed to the year 1982 as the start of the critical period for Hong Kong, citing the local tra-dition of looking for a payback of less than five years on an investment. This short-term outlook could prove to be a major strength, with renewed determination to make the most of the years that remain, regardless of confidence in the post-1997 era.

In the short term, however, few people are expecting to see a continuation of the investment flows in manufacturin retailing and property, and the explosion of regional headquar-ters and buying offices which have been experienced in the

past few years.
Instead, new investment activity has ground to a stand-still, most noticeably in the property sector. There is a general walt and see attitude until the economic implications of China's political upheaval become clearer.

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Industrialists believe the continuation of China's open door policy remains in question, despite assurances from Peking officials that it is business as usual. Given Hong Kong's interdependence with Guangdong province, any clos-ing of the door would have dire

consequences.
Within Hong Kong itself, there are lears of a downtum in consumer spending as the local population switches to saving more, which would deprive the economy of an increasingly important compo-nent of its recent growth.

In the area of tourism, where visits by businessmen and

already hurting hotel occupancies as well as depriving retailers of an important group of

Faced with such a picture, it is no surprise that potential new investors from overseas are content to put their plans

"For those who have already invested, there is no reason to change their plans," says Mr Goetz Funck, general manager of the German Business Association of Hong Kong, but for those only at the planning stage there is every reason to wait.

New investors from overseas are putting their plans on hold

"As long as we don't know what is coming next, we won't take any action," he says. Like most others, German business-men will probably make use of the traditional summer lull as a convenient excuse to defer isions until the autumn.

"Everyone is waiting to see what the other guy is going to do," says Mr Lawrence Mills, director general of the Federation of Hong Kong Industries. He sees October as a critical test of confidence, when over-seas garment buyers normally pour into Hong Kong to place orders in the vital textiles sector. If substantial orders are placed, then the re-equipping and buying of new plant and machinery will follow, Mr Mills argues. If the buyers stay

away, the territory could be in for a rough time.

The September to October period is being widely cited as the time when investor confidence of the confide dence - or lack of it - will start to reveal itself.

up Hong Kong in the first place a natural deep water port serving as the gateway to China and a central position in the Asia region - will once again persuade overseas bust-

nessmen to invest here.
"It is still an extremely attractive place to operate from, particularly if you look at Hong Kong — as many at Hong Kong — as many American companies do — as a regional headquarters," says Mr Stephen Hunt, president of the American Chamber of

ommerce. Mr Hunt points out that the American presence partly mirrors the move in the Hong Kong economy towards a service sector role, with mammacturing moving over the border into China.

Regional buying offices, and

marketing and servicing operations are coming in to make use of the good telecommunications and air links, and position as the gateway to

China, he says.

"There is certainly going to be a harder look at Hong Kong, but at the end of the day it may well be that decisions are still made to set up operations."

here." Mr Hunt says.

However, those in search of a regional headquarters will be sure to examine other options such as Singapore. On the manufacturing side, countries like Thailand and the Philip-pines will be looked at for pro-duction to Hong Kong and tives to Hong Kong and

Hong Kong is likely to remain a convenient choice for some investors. Local business-men will continue to combine a policy of diversification overseas with new investment within the territory, with the planned payback well before

For new investments, we like to have an average pay-back of no longer than five years," says Mr Victor Lo, People hope that the same

managing director of Gold Peak Industries, which manufactures small batteries and electrical appliances.
"We still have eight years

left, and if the payback period is five years, I don't think we should let the situation in China affect our decision-making so much."

None the less, Mr Lo adds that now is not the time to

that how is not the time at hinry into any major projects. The same advice is being heard on the property market which over the past two years, has benefited from large amounts of regional money coming in from Australia, Japan and Taiwan. This, too, hee semetimes been cited as has sometimes been cited as proof of confidence beyond 1997, but overseas investors have generally been traders looking for shorter term prof-

its.

"The vast majority of investors were looking for capital gain, they were not really looking for long term investment," says Mr Paul Varty, director at Chesterton Petty. There was a noticeable absence of institutional money, such as pension funds and insurance companies, which would be seen in the London or New York property markets.

It is likely to be practical considerations — like the strength of the US dollar, to which Hong Kong dollar is linked — rather than emotion, which eventually determine whether regional investors. whether regional investors from Japan and Taiwan, for

example, return to make further investments in Hong Kong's hotel, real estate, retailing and manufacturing sectors. Hard-headed decisions on investment could reap big rewards as they did after the 1962 property and stock market collapse and the 1967 global market crash. However, changes in China's econom policy or performance could still scare investors away from



BANKING

In sound enough financial shape to withstand current pressures

THE HONG Kong Banking Commission was, perhaps, tempting providence to refer to an "absence of crises" in its latest report on the health of the banking system. Just four days after the report was published, the troops opened fire in Peking. The following day there was a run on Hong Kong branches of the powerful Bank of China, as thousands of protesting depositors queued to withdraw their money.

That event did not escalate into a monetary crisis, but it did bring home the dependence of the Hong Kong banking sys-tem on the Chinese mainland. Not only are Chinese banks Not only are Chinese can's among the most powerful in Hong Kong, with about 20 percent of depositors' money, but the banking sector as a whole is heavily committed to China.

Nevertheless, Hong Kong banks are in good financial

shape to respond to any shocks. Following the collapse of marginal banks in the early

1980s, banking supervision has been overhauled. Since Sep-tember last year all banks have had to meet capital adequacy rules. This move has already put a stop to over-trading by

Following collapses in the 1980s, supervision has been overhauled

some deposit takers: in order some deposit takers: in order to meet the requirement that capital must equal at least 5 per cent of assets, they have had to reduce their books by an average of 15 per cent. Japanese banks, by far the most powerful and aggressive of the deposit-takers, have had to cut back their activities by a quarter to meet the rules. ter to meet the rules.

According to Mr Tuny Nic-olle, the banking commis-sioner, Hong Kong is better sioner, Hong Kong is better placed than many other finan-cial centres to meet the new international guidelines on

capital adequacy. "The Basle Committe calls for a minimum of 8 per cent by the end of 1992, but I expect we will achieve that much earlier," he says. A more immediate concern to the banking sector is prop-erty lending within Hong Kong itself. The level of lending to

the property sector has esca-lated over the past four years and now accounts for HK\$145bn - about a third of its domestic loan book. With most of the developers fairly well capitalised and the local banks cautious after having their fingers burnt in the past. the risk is, perhaps, not an enormous one. However, there is concern that some of the banks are lending against high asset values - which, in many cases, have doubled in the past year alone - rather than looking to the ability of devel-

cent correction that many analysts expect, the banks should escape relatively unscathed.

The damage to business con fidence caused by events in China is rather mixed news for

An immediate concern to the banking sector Is property lending

the banks, at least in the short term. On one hand, any rise in interest rates would improve their profitability, while a cut in demand for new loans will only increase competition for fierce, and profit margins have already been squeezed. The banks are struggling to contain increases in their salary bills to 15 per cent this year. Given the shortage of labour, pressure on salaries is not going to

Lucy Kellaway

CHINA'S INTERESTS

Stake could outstrip US'

NOBODY KNOWS quite how much investment China has in Hong Kong, but the total is hig. At somewhere between \$9bn and \$25bn, China's stake proba-

The money is spread over ately in need of foreign almost every part of the econ exchange reserves, may try only, from property to hotels, and curb its oversess investomy, from property to hotels, manufacturing and banking. It comes from an equally broad range of investors, from the

One of the most visible and successful

central government through every province and municipal-ity to companies and private

individuals. The size of China's direct interest might be seen as uncomfortably large, especially after recent events, However, the Hong Kong government argues that, if anything, it argues that, it anything, it should make China less disposed to threaten the prosperity of the colony after 1997.

According to Ms Diane Yowell, of the Hengkong Bank China Services, few of the

investors is Citic

investments are politically motivated. "These companies are partly here to gain expertise — but mainly for a bit of profiteering," she says.

A more immediate danger is that China, which is desperately in made of forestry

ment. However, so far the noises from the Chinese investors are no more cautious than from other investors.

Mr Larry Yung, managing director of China International Trust and Investment Corporation, said recently that current plans were on hold but that he

did not expect any large revision in future strategy.

Mr Bob Taylor from the US consulate in Hong Kong says it would be impossible for China to bring back most of the money, even if it wanted to do

The Government has already tried to clamp down on investment, and all it has man-aged to do is to close a few companies," he says. "The amounts involved have got too large. There has been a general breakdown of economic disclbreakdown of economic disci-pline."

He also argues that the Chinese savers - who on some estimates account for 10 per estimates account for 10 per cent of stock exchange turn-over – are unlikely to with-draw their money from the stock market, even after the recent fall, since they have a

limited choice of places to put One of the most visible and successful investors in Hong Kong is Citic, which over the

Companies have been quick to copy Hong Kong corporate habits

last two years has built up a diversified portfolio worth about HK\$6bn.
It has increased the value of

It has increased the value of Peking's stake ten fold, through some acute churning of its assets, as well as by getting into the property and shipping markets. Citic also owns 125 per cent of Cathay Pacific, a 25 per cent stake in the new tunnel project and 20 per cent of Companhia Telecomunicacoes de Macau, which it bought from Cable and Wireless in from Cable and Wireless in March. It also has direct

car parts, quartz and comput-

the tip of the iceberg. There are between 2,000 and 5,000 small and medium-sized China-controlled companies in gate far outstrip the estab-lished players like China Resources, the Bank of China and China Merchants, many of which have been investing in the colony for 100 years or

Chinese companies have been quick to copy Hong Kong corporate habits by building complex business empires in which the ultimate ownership in difficult to trace is difficult to trace.

Many have set up Hong Kong companies in order to enjoy the tax breaks offered by the mainland to foreign compa-nies. The Hilton in Shanghal, for instance, is classified as for-sign owned, even though 90 per cant of it is owned by China through a Hong Kong offshoot

Lucy Kellaway

Market holds up to second shock

must be declared, and control-

ling shareholders must announce any changes of 1 per cent in their holdings.

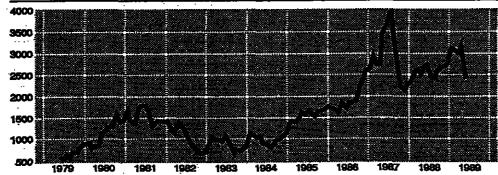
The new rule will not only make it more difficult for the families – who typically account for about 40 per cent of turnover in the shares of their companies – to manipulate prices, but it will give the

market a transparency that it has never had before. Next year a new electronic settlement and clearing system is due to come into operation. Once upon a time this would have been a cosy profit oppor-tunity for the biggest player, but now the system is to be half owned by the exchange and half by six banks. It will be operated on a non-profit basis. In the more distant future, the plan is not just to change practices and systems, but to change the very style of the members. There are plans to introduce exams for new mem-bers, and to teach the old ones

about such things as p/e ratios and yields. The new Securities and Futures Commission, which started its official life only last month, is changing business practices still further. The practices still intrinsr. The commission is still struggling to appoint its 229 regulators, but eventually they will have most of the powers that in the UK are shared among the Takeover Panel, self-regulatory bodies and the government.

The transition from the old freewheeling market to the new professional one is not altogether running smoothly.
There has been a good deal of
undignified sniping between
the stock exchange and the

Hang Seng index



SFC, which some people believe is simply duplicating the functions being carried out by the exchange.

Initially there was also a cul-ture clash between the SFC, the senior ranks of which are entirely composed of foreign-ers, and the predominantly Chinese stock exchange, as well as a certain amount of personal antipathy. In recent months, however, the two bodies seem to be getting on more

amiably.

By contrast, the concern about over-regulation is not going away as the new measures are being put to the test. Mr Mark Mobius, of Templeton International, argues that "the medicine is worse than the dis-

He complains of a HK\$300,000 legal bill and a four-mouth delay in setting up a mutual fund that had already been approved by the regula-tory bodies in the US. "This kind of regulatory harassment is not in the interests of inves-

tors — who will have to pay for it in the end," he says. Mr Mark Faber from Drexel Burnham Lambert goes fur-ther, "Fraud and corruption is an integral part of the market here in Asia, and there is no point trying to change it," he

Mr Robert Owen flatly denies that anything valuable is being lost. "When Happy Valley got rid of horse race fixing, the interest went up," he says. "Better regulation and protection for investors should actually increase trading."

There has also been criticism about the decision to make insider trading a civil rather than a criminal offence. The drafters of the new law, however, argue that the onus of proof for a criminal conviction would be so great as to make the law ineffective at catching the offenders.
Meanwhile, the futures

exchange, which would have

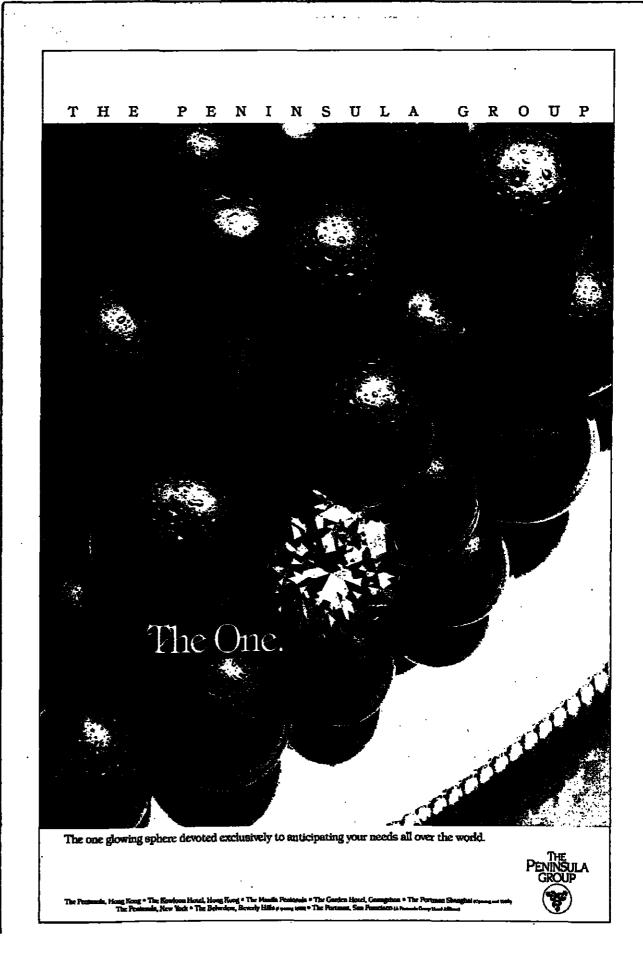
disappeared altogether at the time of the crash without a HK\$2bn lifeboat, has been resurfacing rather more slowly.

It is only in the past month or so that turnover has risen above the 4,000 contracts a day needed to cover running costs — still a tiny fraction of volumes before the crash.

It has taken a great deal of effort to secure the necessary

majority for the restructuring plan. Success was finally achieved, freeing the exchange to stop fire-fighting and start introducing new contracts, attracting new members and so The Hay Davidson report doubted whether a futures market was really necessary to the future of Hong Kong, and even though the new chair-man, Mr Eoghan McMillan, is reasonably confident about the

prospects for futures, the jury is still out. Lucy Kellaway



How much of a slump will follow the property market boom of the past year?

'Wait and see' line on residential sales

A 12-MONTH surge in prices on Hong Kong's property mar-ket finally ran into difficulties in early June. Following the violent crackdown on the pro-test movement in China, investors paused for thought as they looked down from the dizzy heights reached in all sectors of the market.

The 1988/89 property boom emerged against the unlikely backdrop of the 1987 world stock markets crash. Transactions dried up for several months as many investors sat waiting for a clear direction to be established. They then found they had to rush to jump on the bandwagon of spiralling

This time round there are still those who are looking for another gravity-defying performance. Most, though, are anticipating a drop of 10 to 20 per cent in sale prices, and do not, in the short term, expect to see many of the kinds of multi-hillion dollar deals which were a feature of 1988 and early 1989.

In the commercial rental sector, however, property agents remain reasonably optimistic about the future. Rentals for office space in Hong Kong's central financial district are now more expensive than those on New York's Wall Street, ranking number three behind Tokyo and the City of London in the world league table. Indeed, local landlords have been encountering some resistance from tenants as

eases come up for review. The cost of prime office space for rent doubled between the start of 1988 and the first quarter of 1989, with figures of up to HK\$75 per sq foot per month now commonplace in a prestige address such as Hong Kong Land's Exchange Square, and HK\$50 in the, as yet unfinshed, Bank of China building, though there are substantial discounts for large users.

Soaring rentals have led to the phenomenon of rent refugees, with many companies moving back office functions to new office buildings in hitherto industrial and residential areas of Kowloon, particularly those which are adjacent to stations

along the underground Mass Transit Railway network

This means that office developments are now competing for scarce space with industrial buildings, adding to concern among manufacturers about rising rental costs which they, themselves, have experienced over the past year. There is a particular demand for well-located good quality warehouse

In Hong Kong's bustling retail sector, shop frontage on main roads and within the many indoor shopping centres is also fetching good prices, as consumer spending continues

Though reasonably optimistic about the outlook for the office, industrial and retail rental sectors, property agents are increasingly worried about the residential sales market -

individual investors may have been scared off by recent events

to be strong. Though reasonably optimistic about the out-look for the office, industrial and retail rental sectors, property agents are more worried about the residential sales market where, with confidence badly shaken by the bloodshed in Peking, individual investors may be scared off.

"If there is any sector to be hit it must be the residential market," said Mr Gareth Williams of property agents Vigers Hong Kong. Figures from Vigers show that prices for residential flats grew by 48.6 per of 1988 and the first quarter of

"What is happening is that people are taking a wait and see attitude," Mr Williams said. Vendors are reluctant to sell at lower prices and so few trans-actions are actually going

through.
"Residential sales have slowed down dramatically," agreed Mr Dominic Leung of property agents Richard Ellis. "But, in terms of leasing, things are going fine," he said.

The brain drain among the local Chinese professional clas-ses has meant that more expatriate executives have been brought in. They demand first class accommodation as part of their overall renumeration package and have helped push rentals for large flats in the colony to astronomical levels. Worries about the future have

Worries about the ruture have also led to a trend of renting rather than buying property.

Mr Leung said that high price levels, high interest rates, and a substantial supply of new developments coming on to the market had all been pointing towards some sort of correction during 1989. This is despite the fact that affordabil-ity is still high after several years of economic growth and rising wages for the territory's population.
One positive factor is that

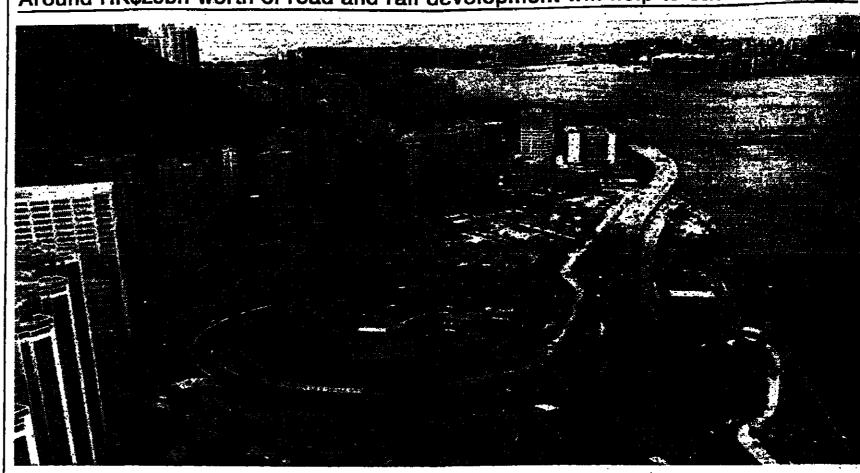
this time round the market is made up of end users and not mane up or end users and not highly-geared speculators as was the case prior to the 1982 property crash. "We are lucky this time," Mr Leung said. The banking sector, in particular, has tightened up its credit policies during the past few years.

With strong end-user demand in all sectors, there is still a possibility that Hong Kong will weather the storm of shaken confidence in the run-up to the 1997 hand-over to The next big psychological

test for the market is the sale by tender of the large site behind the new Bank of China building in Central, for which bids have to be lodged with the government by July 21. As news leaks out about the num-ber of bidders and the sale assuming a high enough offer is received - the information will be eagerly jumped upon as providing the forecast for the future of Hong Kong's property market over the next few years.

Michael Marray

Around HK\$29bn-worth of road and rail development will help to ease congestion



On track for the next century

IN THE WAKE of several years of runaway economic growth. Hong Kong's transport system is becoming increasingly con-gested, with each morning and evening rush hour reducing road traffic to a snail's pace. There are long tailbacks at the entrances to the cross harbour tunnel, and there are now even Tokyo-style packers to help passengers on and off trains at crowded Mass Transit Railway

in response to these problems, the government recently released a green paper outlin-ing the likely policies which will carry the colony into the win carry the count into the next century. Some HK\$29bn of road and rail developments are envisaged, including both pub-lic works and privately-funded projects along the lines of the privately-built and operated second cross harbour tunnel which will be open to both road and rail traffic by August. Sir Piers Jacobs, Hong

Kong's financial secretary, said recently that planning is proceeding on all major projects including a new airport and container port, in spite recent events in China. This is seen as essential if confidence in the future of the territory is to be maintained.

At present, a site at Chek Lap Kok, off Lantau Island, is thought to be the favoured option for the new airport. This is expected to go ahead despite an anticipated slowdown in the rate of traffic growth at the existing over-crowded Kai Tak airport. The green paper proposes a threepronged strategy of better pub-lic transport, an improved infrastructure and better management of demand for road

"All three elements are equally important," said Mr Michael Leung, secretary for transport. A balanced package is the aim, including items such as bus-only lanes, computerised traffic control, and a building-up of the more effi-cient mass carriers such as rall links, while trying to trim the number of cars on the road. One loophole likely to be closed is the lower tax on goods vehicles - many are used as passenger vehicles without any genuine business

tronic road pricing - which disappeared amidst a chorus of indignation after a trial run between 1983 and 1985 - are ernment has promised, how-ever, that any new road pricing tem will not be along the

tradition of leaving public transport systems in private hands will continue to be a central plank of government policy. They all operate on commercial principles and make profits," he said. "We do not wish to upset that philoso-

phy."
The HK\$9bn taken up by new rail projects, including new rail links connecting parts of the New Territories, extensions to the current subway system and a third rail harbour crossing, should all be pri-vately financed, as will tunnel sections within the road net-work where charging toll fees

The first cross harbour tun-nel, completed in 1972, is a thriving concern with its HK\$10 toll. The second crossing meanwhile, with road and rail tunnels, has been com-pleted well ahead of schedule and is forecast soon to carry 85,000 to 40,000 vehicles per

The government invited tenders in 1984 and the following year awarded the project to the New Hong Kong Tunnel Company to finance, build and operate the tunnel at an estimated cost of HK\$3.4bn. The

road franchise runs until 2016 and the rail tunnel until 2008, the latter being leased to the Mass Transit Railway as part of its network.

It took only 38 months for the 1.86k tunnel to be finished. comprising 15 pre-cast concrete units each weighing over 40,000 tonnes which were floated into position, immersed and then joined together. Auxiliary feeder roads were also built by the tunnel company under the terms of its contract.

The payback on such projects extends well beyond the 1997 handover of sovereignty to China, but the government still hopes that private inves-tors will continue to compete for the right to operate such facilities, starting with yet another road tunnel under the harbour and a third rail har

bour crossing within the next

Most of the infrastructure planning in the green paper concerns the moving of people and traffic around Hong Kong itself but, also critical, are the traffic flows to and are scross the border with China, where around 12,000 trucks cross every day.

Assuming no dramatic stamming of the open door by China, this total will continue to rise, particularly if the private sector-financed highway being built by Mr Gordon Wu's Hopewell Holdings, which will link Hong Kong, Canton and other cities of the Pearl River Belta, is completed.

Michael Marray

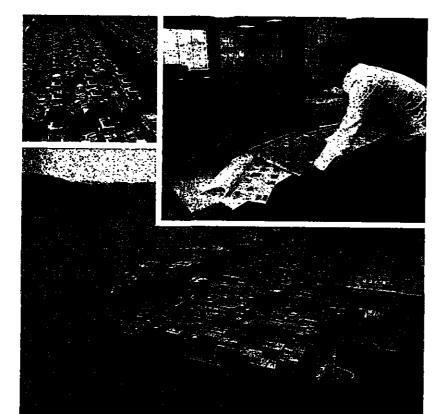


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CHINA NEW TERRITORIES LANTAU ISLAND

TOURISM

Diversification abroad

AS HONG Kong hotel owners and operators have embarked upon a spending spree around the world, the local hotel industry has developed from being merely an outpost in the clobal industry into being a

base for overseas expansion. Hotels such as the London Churchill, the former Ramada Renaissance in San Francisco, and Maxime's de Paris in New York have all been snapped up by local companies. The North American Omni and Aircoa chains, meanwhile, are now controlled by Sir YK Pao's Wharf Group and Mr Lo Yuk Sui's Regal Hotels, respectively.

The springboard for this expansion has been the remarkable success of Hong Kong's own tourist industry which, between 1983 and 1988, saw the number of visitors more than double from 2.7m to

"Hong Kong hotels have for the past five years been sitting on a remarkable financial success," said Mr Kenneth Mullins, vice president of Park Lane International. Mr Mullins' company itself paid the highest price ever for a Euro-pean hotel when it acquired the London Churchill for £110m in early 1988 - a price which today no longer looks

particularly expensive.

Mr Mullins argues that this success in Hong Kong has bred confidence and a desire to search out new opportunities

acquiring properties overseas is that Hong Kong companies wish to diversify their assets

providing resources to back up expansion plans.

The building up of a chain of properties in the key cities of the world brings substantial benefits; especially on the marketing side. Another reason for acquiring magneties oversease such as which travellers in key markets such as Europe and Europ crackdown began in Peking.
Bookings are in doubt for the
peak October to December season, for which travellers in key
markets such as Europe and
the United States will soon be

choosing their destinations.

Cancellations began to pour in as soon as the military crackdown began in Peking

out of the territory ahead of the 1997 change of sovereignty.
Despite this process of diversification, local owners and
operators still rely upon Hong
Kong for a significant share of their profits, so they are wor-ried about the problems cur-rently facing the local indus-try. A construction boom will result in around 10,000 extra rooms coming on stream by the end of 1991, prompting fears of a gint of hotel rooms even before the recent turmoil in China cast its shadow over

Hong Kong. Downward pressure has already been seen on room rates and occupancy levels. though, until recently, tourist arrival figures were continuing to rise at a fast pace. But the violence in China promises to dent growth prospects in the short term because many businessmen and tourists come to Hong Kong as part of an itinerAccording to Mr Douglas King, director of marketing at the Hong Kong Tourist Associ-ation, the biggest effect is likely to be seen in the Taiwan-ese market, which grew by 213 per cent to over one milition in 1988. Most were point of Hong 1988. Most were using Hong Kong as a stopping-off point into China following the relax-ation of travel restrictions.

Mr King is, however, more optimistic about visitors from Japan, most of whom treat Hong Kong as a destination in itself rather than an add-on to China. Some 1.2m Japanese came into Hong Kong last year, and another 335,000 in the first quarter of 1989. They are the biggest spenders of all, averaging some HK\$7,376 per head. This compares with HK\$6,486 from North American visitors and only HK\$4,856 from the Taiwanes

The combination of new rooms coming on stream and a

slow-down in growth of arrivals will continue to affect the profitability of hotels, at least in the short term. But with an average occupancy rate of 92 per cent in 1988, local hoteliers at least have a comfortable cushion to absorb the slow-

down in business.
If is the new hotels which are most likely to have problems, and price-cutting tactics in order to bump up low occu-pancies could spell even lower profits for the industry. But, according to Mr Mullins, the hunt is still on for new properties abroad with Deak Lance ties abroad, with Park Lane targeting New York and Sydney, and Hong Kong and Shanghai Hotels looking at a number of cities including Tokyo. Meanwhile, while Mr Lo Yuk Sui's Regal group is determined to use its North American Aircoa chain as a base for further global expan-sion. Mandarin Oriental is also still on the lookout for suitable

opportunities, Regardless of further deals in the coming year, the tables have already been turned by Hong Kong's hotel operators. In the past it was the hig international chains which came into the tarritory new local into the territory; now localinto the territory; now local-hotel groups are, themselves, expanding world-wide. This is yet another example of the changing economic balance between the new-found wealth of Asia and the old money of

Europe and the US. Michael Marray

FINANCIAL TIMES



Ante Markovic, the Yugoslav Prime Minister, is intent on making the economy market-oriented. He

wants to weaken the role of the ruling communist party, but his task has not been made easier by a resurgence of nationalism, writes **Judy Dempsey**

Medicine for nationalism

YUGOSLAVIA IS at a crossroads. Committed to introducing what appear to be radical economic reforms, the authorities are faced with adapting the political system to these changes. But the prob-lem is that the signposts are

Unlike Hungary or Poland, Yugoslavia's ruling League of Communists (communist party) remains uncertain about which direction to take. The longer it hesitates, the greater the chance the reforms will

Hungary and Poland realised that any economic reforms depended on two crucial ingredients. One was an injection of western capital to revitalise the economy. The other and more radical one was a liberal-isation of the political system in order to gain support from their populations, an essential plank for the success of the economic reforms. This latter decision has led to the dilution, to an unprecedented degree, of the communist party's monop-

However, Yugoslavia's economic crisis, plagued with a rising inflation rate which, it is reckoned, will reach 1,000 per cent by the end of the year, poses greater challenges for

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that country's communist Unlike Hungary or Poland, Yugoslavia is far from homoge-

neous. It can boast at least 17 nationalities/minorities. But in the same breath, those nationalities each have very different degrees of political experience and political culture. The challenge now facing the Yugoslav party and government is how to find a system which not only facilitates economic reforms, but one which is com-patible with the myriad of expectations and political atti-tudes prevailing throughout

This is one of the unenviable tasks facing Mr Ante Markovic, a deceptively calm, but resil-ient, politician who is determined to push through bold reforms. But the more he aspires to creating what amounts to a market-type economy, the sharper the politcal, economic and cultural differences become. Above all. age-old nationalist antipathies are now dividing the country and influencing, if not distorting, the debate on political

These nationalist tensions are not the result of 40 years of communist rule. Rather, they are historically embedded in a



YUGOSLAV

(1977-87) 48.5%

(1988) \$13.13bn (1987) \$12.33bn

country which only the com-munists could until recently

Under Tito's rule, Yugo-slavia was held together by several threads. The first was the Second World War. By sheer energy and organisation, the communist party, through the Partisans, fought to protect the fragile integrity of the country, despite defections by Croatia to the Nazis. That unity earned the communists considerable support. Of even more importance was the break with Stalin in 1949 which gained Tito great respect both domestically and internation-

To capitalise on the ideological differences between Moscow and Belgrade, Tito and his advisers embarked on a road towards Yugoslav-style socialism based on workers' self-management. But over the years, this has been slowly mothered as the ruling com munists constructed colossal bureaucracies.

True, such bureaucracies had been a tendency in ruling communist parties throughout Eastern Europe. But Yugoslavia went one stage further. In order to contain the latent nationalism, the communist parties in the six republics were granted a wide measure of autonomy from the central authorities in how they ran their regional economies. Political and economic autarchy, combined with rapid economic growth, soon became substitutes for nationalism.

When nationalism dared rear

its ugly head, Tito resorted to

KEY FACTS 256.000 sq km Population President Janez Drnovsel Ante Markovic Prime Minist 15 per 1.000 population Birth rate 45% of total Urban population (1985) Doctors per 1,000 (nhabitants (1962) (1988) -1.5%, (1987) 0.5%, (1978-88) 1.5% Real GDP growth

repression. The nationalist movement in the northern republic of Croatia in 1971, and in the southern province of Kosovo in 1981, testify as much to Tito's determination to sup-press nationalism as to his authoritarian style of leader-

inflation: (1988) 194%, (1987) 120%

GDP per capita (1987)

Exports of merchandise:

ship.
Such a policy of containment was also helped through what appeared to be a bottomless well of credits from western financial institutions which were shovelled into building uneconomic prestige projects in the republics.

But those days of endless applies of dollars are over. So too is the dream of a worker's self-managed socialist society. "The tragedy is that we wasted the late 1960s and the 1970s by not introducing reforms," says Mr Branko Caratan, a member of the party's federal central committee. In addition, by relying on goodwill from the West a reasonably high standard of living and a relatively liberal system, the ruling communists had few reasons to reform. Besides, there was little pres-

Current account balance:

Foreign debt (end-1987)

Average exchange rate (198 \$1 = Dinare 2,523

Population by republic (1985) Serbia 41.5%, Croatia 20.1%, govina 18.7%, Macedonia 8. Montenegro 2.7%

Debt service ratio

Reserves including gold: (April 89

Main export destinations (1987) Soviet Union 19.4%, Italy 13%.

Main import sources (1987) W Germany 18.3%, Sov. Union 15.3%

Today, however, as the Soviet Union, Hungary and Poland press ahead with defining the future role of the communist party, Yugoslavia's communists are locked in an

sure from either inside or out-

side the party to change

unbelievable war of polemics and vitriol which has brought nationalism to a boiling point and which often seems to threaten to break up the fragile unity of the federation.

(1988) \$13.635n (1987) \$13.295n

W Germany 11.6%

61 = Dinars 4,495

%, Bosnia and Herze-8.7%, Slovenia 8.3%,

This rise in nationalism is partly due to a highly complex picture of how the six repub-lics view political power and political reform.

The north-west of the coun-

try, endowed with fertile land and a political culture bred on the Hapsburg Empire, is that much closer to Europe than to the Balkans. These lands are Catholic in religion and outlook. And despite the benevolent despotism meted out to them over the centuries from

CONTENTS

Politica: warting to come of age 2 Interview with the Prime Migister "tive years needed

Crisis Kosovo: Milosevic plays the Slovenia: long, hot summer of

Foreign policy; a push to the West National Bank

Workers' self-management: barriers that must be removed External finance: stand-by deal with the IMF

Foreign trade: imports on the rise: exports growth below industrici output; cutbacks on the

Holidays: a beautiful country - in spite of the scowling waiters Tourist industry: foreign capital

Caviat, near Dubrownik, photographed by Terry Kirk Editorial production

political language between the republics continues to sharpen. Slovenia threatens to pull out of the federation altogether while Serbia drums home the need for strong party leadership and Croatia sinks into even deeper pessimism about the future of Yugoslavia. Meanwhile, the rest of the country reluctantly prepares to swallow Mr Markovic's medi-

The medicine is sour but necessary. Mr Markovic, a veteran expert at successfully running large enterprises, knows that the old system of tenure at the workplace. patronage from the party, and the nomenklatura have to be dismantled. He knows that few foreign investors will come to Yugoslavia if the party, the bureaucracy and the banks are not fundamentally changed. He knows too that these measures carry the seeds of notential unrest, since thousands are expected to lose their jobs.

Economists agree he has to act now, and singlemindedly. But those same economists ue that the political system will block the successful implementation of the reforms. All the more reason why Mr Markovic and his advisers are anxious to write a new constitu-

The current one, a document infested with realms of turgid polemical jargon which invest a vast range of powers to the communist party, can still be used by the republics' elites to block the reforms.

Continued on Page 2

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YUGOSLAVIA'S ENERGETIC GROUP

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some degree of a civil society which persists in the national consciousness to this day.

bliana or Zagreb tend increas

ingly to perceive political

power not as an immutable

object, but as an ever-changing subject which should be made

accountable to the people. But

paradoxically, the more these republics talk about political

pluralism, the more nationalist

Part of the reason is the exis-

tence of an historical antipathy towards Serbia, the largest of

the republics. Thanks to con-

stitutional amendments passed earlier this year. Serbia regained Kosovo and the north-ern province of Vojvodina, two

regions which were constitu-tionally attached to it, but in

practice were largely autono

are back in the Serbian house

hold, Slovenia and Croatia fear that Serbia, equipped with its newly-won siblings, will,

through authoritarian rule, attempt to dominate the Yugo-

These debates today are

almost reminiscent of those

which took place after 1918

when the country was strug-

gling to be born.
Whether or not these fears of

Serbia are justified, they have made life difficult for Mr Mar-

kovic. What he wants to do is

to separate the party from the

state. Let the government run the economy, he says. Let the

party sort out its own affairs.

his economic reforms, the

slav federation.

mous. Now that both provinces

their vocabulary becomes.

Thus, party officials in Lju-

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complete services for the exploration, development and production of oil

and gas; other services as: studies for planning and development of particular production, feasibility studies, market research, improvement of production and quality of products, debottlenecking, environmental protection, various laboratory researches, complete technical service for the application of fuels and lubricants. Successful activities in the field of tourism could be

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Judy Dempsey looks at the chances for political pluralism in the light of nationalist pressures on the federation

Politics is waiting to come of age



Ante Markovic, Yugoslavia's Prime Minister IT IS tempting to view Yugoslavia today through the historical lens of the early

Then, the young country, called the Kingdom of Serbs, Croats and Slovenes, was bickering over what kind of consti-

tution it would adopt.

The debates were fascinating. Small political parties in equally small Slovenia wanted autonomy within some form of unitary state. The last thing they wanted was a highly centralist state which possibly be dominated

The Croats hovered between political autonomy and centralism. Like their Slovene neighbours, they feared the growing power of Serbia. And Serbia, that proud.

almost schizophrenic nation, rationally attracted by Europe's political traditions but emotionally wooed by her great Slav neighbours to the East, wanted a highly centralised and unitary state.

After months of negotia-tions, the Vidovdan Constitution, a centralised constitution if ever one existed, was adopted on June 28, 1921. The Serbs were delighted.

"This year's Vidovdan restored an empire to us," proclaimed an editorial in Samouprava,

"The only way we will resolve this nationalism issue

is by channelling it through independent political parties,"

says one of the party's top political scientists. "If not, it will spill onto the streets." That has already happened in

But the party, even if it

Continued from Page 1

the newspaper of the Serbian National Radical Party. However, both the victory

dominates the

But the League is

paralysed, after

maintaining a

semblance of unity

for 40 years

omy versus a centralised state

is as strong as it was in the

one crucial component domi-

nates the debates: the role of

the ruling communist party.
But Yugoslavia's League of

Communists is paralysed. Having maintained a sem-

blance of unity over the past 40

years, it is now involved in an

Medicine for nationalism

reformer, nevertheless remains a deeply divided one. Yet this

time round, neither the party

west from which to seek economic help, nor the East to use as the bogeyman. "We are alone now. No fear of war. No

money. No threat from Moscow. To survive, we will

denies it is a reluctant have to walk together" are

However, this time round.

early 1920s

future of the country and the empire were short-lived Royalty soon took At the root of the discussions is how the party should be reformed. And like the over the reins of power and quashed the fledgling parliadehates between 1918 and 1921. Nearly 70 years later, the struggle between republics the three key players are Sera, Slovenia and Croatia. How the other three repubfighting to retain their auton-

lics – Montenegro, Macedonia and Bosnia-Hercegovina - will react to the debates will be a crucial factor in deciding the A crucial component nature of political pluralism in the country.

The Serbian view, promoted by Mr Slobodan Milosevic, the debates: the role of the communist party.

intense and divisive debate

vhose outcome will almost cer

tainly dictate the political

former party leader of Serbia, but now the republic's President, advocates a highly discitent, anyocates a mgny uscr-plined party leadership. Party officials in Belgrade – most notably, that arch-conser-vative, Mr Vladimir Stambuk

speak of democratic centralism in the party, a term which the Hungarians and Poles have already relegated to the historical archives Serbia's view is that the root

of Yugoslavia's political and economic problems rests in corrupt, old party leaderships and bureaucracies who for years used political power for their own advantage. Mr Milosevic, a zealous poli-

tician who wants to clean up

statements often heard in Bel-

grade. Mr Markovic has strong

nerves and knows which direc-tion to go. But the party lead-ership refuses to choose, let alone walk with him. Time will

tell if Mr Markovic can go it alone, or indeed if Yugoslavia can hold together.

the image of the party in Ser-hia and other parts of the country, took this message to the

streets last year.

There, he unashamedly accused the republics leaderships of disregarding the wishes of the people. And last autumn, in a wave

of populism, he encouraged his Serbian supporters to topple the party and government lead-erships in the northern prov-

eships in the horizen province of Vojvodina.

In October, the party and government leaderships in Montenegro fell, again partly due to pressure from Serbia.

The other republics were should be the provinced by force emanating from Serbia. Slovene and Croat party offi-

Mr Milosevic could influence events in Vojvodina and Montenegro, he could do likewise in the northern republics.
Yet, paradoxically, the response by the Croats towards

if not plain Machiavellian.

Mr Stipe Suvar, the former party leader of Croatia and the former federal party leader, quickly sensed the need to seek support from his own Croats in order to withstand

conservative coat and donned a liberal suit.

He encouraged independent political grouping to emerge. Today, Croatia can boast at least four independent political

"If the party is to survive here in Croatia and keep Serhia at bay, then it will have to seek some support, some legiti-macy from its own people," says Mr Slavko Goldstein, one of the founding members of the small Croatian Social-Liberal Alliance.

More significantly, Mr Gold-stein says that "if we have strong nationalist movements in Yugoslavia without democratic processes or without a democratic programme, it will

be disastrous for the country."

This call for political pluralism is not only confined to Slovenia and Croatia. It is spreading to Bosnia-Hercegovina and Montenegro where the youth movement and a proposer constant.

shocked by the power and cials seriously believed that if

the rise of Serbian power and nationalism has been judicious

the polemical onslaught from

younger generation of party officials appear anxious to lib-eralise the party's rigid struc-

ITALY

SLOVENIA

sensus among the republics is that if Mr Ante Markovic, the recently elected Prime Minister, is to succeed with his eco-nomic reforms, the party will not only have to cede greater

'Milosevic is obsessed with the economic successes of Korea

and Japan. An authoritarian-style political structure, he seems to think, is the key to push through economic reforms'

power to the Government. It will also have to loosen its grip

will also have to loosen its grip on the economy.

However, while there is a wide degree of consensus among the republics about the need to introduce a market according, Serbia has a particu-lar vision about the political

the market economy effective.
"Mr Milosevic has a vision

MONTENEC

HUNGARY

BOSNIA HERCEGOVIN

on the left in this photo from the federal Partisment last 9

BELGRADE

MACEDONIA

political groupings which have

sprung up in recent months.

Serbian intellectuals and

indeed even political scientists

from Croatia have posed one

interesting argument against institutionalising political

Because Yugoslavia is so diverse and because the

political experiences and

tive, the movement is based in

ROMANIA

"Mr Milosevic has a vision for Serbia in particular and for Yugoslavia in general," say Serbian economists.

"He is obsessed with the economic successes of South Korea and Japan. He seems to think that an authoritarian-style political structure, which existed in South Korea until recently, is the key to pushing recently, is the key to pushing through economic reforms throughout the country," comments a close side of Mr Milo-

Officials also add that the Serbian President is impatient with the growing power of the republics and their ability to block reforms.

That, however, has been one of the prices to pay for a multi-ethnic and highly heterogeneous combv.

But equally, the very diver-sity of Yugoslavia negates the possibility that it can emulate possibility that it can enrulate the South Korean experience. Yet if Serbia has specific views on political and economic developments, it also worries increasingly about the

plethora of independent

Zagreb, Croatia and is led by Professor Branko Horvet, the distinguished economist. In this light, worrles for

example, that an independent Serbian socialist party would win an election and dominate the Parliament are under

But as liberals point out, such arguments cannot be used indefinitely for postpon-ing some form of political phr-

This fear of any one republic dominating the federation was one of the reasons why the late President Tito devised the 1974 constitution. That not only contained nationalism: it also gave the republics equal represtation on the party's central committee.

"This system must contime," say Slovene party offi-cials. "Otherwise, we will be swamped by Serbia which has the highest party membership

in the country.

But Serbs, for their part, argue that they are under represented by virtue of their large party membership.

Ever-optimistic party offi-cials hope that these bitter arguments will be resolved at a party congress which is due to be held later this

held later this year. Then, there are plans to write a new constitution. ment officials are arguing about the nature of that new

constitution.

Should it contain any references to the leading role of the party? Should it stipulate a multi-party system? Should it mention the party at

political cultures are so far apart from each other, there is Few Yugoslavs are certain an underlying fear that any future political parties will be based on national or ethnic how consensus will be reached. Few of them believe the months of internal party bick-ering will soon end. All, howinterests rather than on federal ever, believe that Yugoslavia is going through one of its most serious crises since the Second Interestingly, there is, to date, only one independent political group which tries to transcend the boundaries of

World War. But this time round, unlike both republic and nationality.

Called the Association for a Yugoslav Democratic Initia
Pull this time round, unmand the state of the



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INTERVIEW WITH THE PRIME MINISTER

'Five years will be needed to control inflation'

IN AN interview given to the FT for this survey - the first to the foreign press since he became Prime Minister in March: - Mr Ante Markovic revealed himself as a consist-

ent pro-marketeer, an optimist on the possibilities of his reform programme; cautious on the possibilities for political reform, and a man in a hurry. "Time is our major enemy," he said as preface to the interview. He explained this as meaning that the longer fime claimed between proposing market reforms and implementing them, the longer the administrative and political conservatives would have to conservatives would have to group and block reforms. This consciousness of his programme's encirclement by hostile forces leads him to use the metaphors of battle - "I expect hostility from dogmatists, conservatives and ultra-leftists - they're not united

yet, but I am expecting that to

"I don't fear them - it's a normal process. But speed is of paramount importance to take the initiative away from the describe the tactics of my battle, but we will go forward on several fronts."

Speed is of paramount Importance to take the initiative away from conservative forces

With that in mind, he sees the first year of his government as the critical one — by this summer we should have adopted all the legislative acts which we need as a framework for the new economic system. This will be a framework of a unified economic system with a market which will be inter-

ownership on an equal footing.
"We shall see a start to the process of changing anonymous capital into social capi-tal" - a transformation the Prime Minister has, in speeches, also referred to as giving the rights of real ownership, either to private compa-nies, to co-operatives or to the workers themselves.

· The whole programme he sees as being a five-year one — the full term of his Government - and the aim at the end of it is to have the dinar convertible and inflation under control. No one suggests it can be done more quickly — but can it be done at all, with a weak federal administration and a resurgent Serbia? "Do you believe that I would

be here unless I thought I could really succeed?" Mr Markovic asks sharply when that is put to him. "Do you know of a leader who thought he would lose a war, a player who thought he would lose a match? Obviously not!"

The new system will, he says, revive and renew workers' self-management, raising it from a bureaucratic sloth. "It gives self-management more room, and pushes it to the fore.
Workers will take on new
rights – and new responsibilities too, which they previously
didn't have.

in this context as one of moti-vating the individual and his taking responsibility for him-self. It gives him a chance to self. It gives him a chance to affect his own environment. This is the problem of all developed societies.

"Being anti-dogmatic, I don't think there's only one way of doing it. But (the sim is) to bring the workers closer to the marketplace and allow them to make decisions based on market storals."

"Personally, I see the reform

On the troubles in the southern province of Kosovo, the Prime Minister was robustly hopeful. (The riots, by

ket signals."

the majority ethnic Albanians in the province last year, were sparked off by a change in the erblan constitution to restore full Serbian control over its southern province, and the northern province of Volvodina - both of which had been taken from it by Titoist reforms in 1974.) He said: "The constitutional

changes in Serbia were within the framework of the Yugosla-vian constitution — and that is binding for all parties. The fact is that before these changes were introduced the republic of Serbia was not adequately constituted – now it is. The rela-tions between Serbia and (Kosovo and Vojvodina) cannot go beyond what is guaranteed in the constitution. There will be time needed for practical solutions to be offered to meet the issues and tensions which

On political change, Mr Mar-kovic is ambiguous, seeming to confine his aims to a pluralism

mithin the ranks of the League of Communists - or at least, making no commitment to what kind of change he will see in the future. We have been radical on the economic system - but the political system didn't follow adequately from that. We simply were not

capable of improving on it.
"In order not to lose more time, we've been pragmatic --we hoped to introduce changes in the economic field -- and these would bring along politi-cal changes in their wake. This will be more obvious when the new political system is in

"The initial changes are already in place: there is the possibility of nominating more than one candidate, and of havthan one candidate, and or nav-ing a second ballot (if none gets the majority of votes first time). No one is now guaran-

"I feel the logic of develop-ment of the new economic sys-

rather, if they do not happen, they would put the new economic system in jeopardy." As Prime Minister of Croatia

from 1982-86, he earned the reputation of a political liberal and an economic pragmatist.

Development of the new economic system will demand changes in the political system

He went through the war as a partisan and put 35 years of industrial leadership under his belt at the Rade Koncar engineering plant in Zagreb (where he was director for 15 years). His experiences have made him open-minded enough to embrace change but wise enough not to expect it to happen merely because it seems

Many within and outside Yugoslavia give Mr Markovic at best an even chance. His programme is sharper than that of Mr Branko Mikulic, whom he replaced and about whom he will not comment: but it is essentially the same and he has the same constellation of political forces with which to deal. Already, his plans to form a more unified market in Yugoslavia have run into resistance from the Federal Bank: and the speed which he sees as so urgent is being slowed by the fear of republics that they are being railroaded. Mr Markovic is Yugoslavia's first politician, but his powers are everywhere cramped by people who are more powerfu in their patch. He must make the federal writ run further; no-one since Tito has been able to achieve it. He has the crisis on his side, but not time.

John Lloyd

John Lloyd looks at the prospects for the economy

An oblique way to solve a crisis

THE EVIDENCE of crisis is obvious enough from the bare facts. Inflation — 200 per cent last year — could triple in 1989. There has been a real decline in living standards. Foreign debt stands at some \$38bn, or 160 per cent of the annual for-eign exchange earnings. The black economy reaches some 30-40 per cent of GNP. The former Government — that of Mr Branko Mikulic — resigned last December, fallen after an austerity package provoked widespread strikes and failed widespread strike to stem inflation.

the relative (to surrounding, East European, economies) affluence displayed in the cities, particularly in Slovenia, Croatia and the northern part of Serbia, belie the descriptions of "crisis" — still the indicators point clearly to deterioration unless reforms are made, and made to stick.

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The new Government of Ante Markovic - who took over in March — continues the pro-market reformism of the Mikulic team: much of its legislation has been taken over from that government, and remains the same in general thrust, though sharpened up in

ersu. The Prime Minister is attempting to tackle inflation by oblique rather than (as his by conduct rather than the ins-predecessor did) by direct tac-tics; he has imposed no wage or price freeze, but relies on the market mechanisms which his reforms are almed at stimu-lating to do the job for him,

over time.

He has identified the root problem of the economy not in inflation, nor in foreign debt – but in bureaucratic interference in economic life, in lack of productivity and a low level of technical modernisation in enterprises and in the lack of power held by the federal government over the economies of the six republics.

These republics, very largely autonomous, have banks and enterprises which can issue their own "promissory notes" having the same effect as cash, and which in turn means—says the Prime Minister—that the federal government's control of the money supply is reduced to around 30 per cent of the total, and thus any attempt to tighten supply is downed to failure. There is room for considerable scepticism on the Govern-



Branko Mikulic, who resigned after his austority package failed to stem inflation

ment's aims: not because of its composition, which appears uniformly reformist: nor because of the Prime Minister's will to undertake reform, since it is manifest (see interview above). But — as officials conabove). But — as uniquely autonomous role given to the republics, and the ability their governments have to delay or to veto change when it is seen to cut against their interests, means that packages of radical reform are more easily side-lined or destroyed than in-

The fact that the League of-Communists, which in formal terms monopolises political

'It seems hopeless but. there are ways out

power, has in effect become in the 1980s six nationalist parties with different interests and with different approaches to the federal economy means that the only trans-republican political medium can no longer operate to smooth out the differences

This is and will remain one

of the Government's largest headaches. Yet it has this going for it that there is a formal consensus on market reforms: the Prime Minister reforms: the Prime Minister had been careful to get agreement to his reform package before formally taking over.

His plans to deregulate the banking and commercial sectors, to establish a capital and labour market and to restore responsibility to the individual and the individual unit of production represent the home he duction represent the hope he has of solving the conundrum he posed in his first speech as

Prime Minister on March 16: "statistically observed our situ-ation seems hopeless: but dynamically observed there are

ways out."
Three months on, in a speech to the Yugoslav assembly on June 14, the Prime Minister commended his package of draft laws on enterprises, foreign investment, accounting practice, labour - and forth-coming laws on taxes and fis-cal policy - as being consistcal policy – as being consistent with the "imperative to enter the market system."

The Yugoslav version of socialism, then, would become both closer to western social democratic models, and closer in intention to the reform models now suggested by the lead-erships of Poland, Hungary and to a lesser extent the Soviet Union: the "conver-gence" theory (proposed by, among others, Zbigniew Bre-zinski, former US Secretary of State), under which commu and capitalist economies developed similar features, now seems to be vindicated, if belat-

Emphasis is placed on market pressures, and on enter-prises and individuals accustoming themselves to them: yet at the same time, there is a recognition that the transition to a more fully marketised system will have casualties, and that there thus needs to be a

Also in common with Hungary and Poland is a recognition that reform begins and
ends at home, and that the
days of importing capital from
the West with the never-fulfilled aim of paying for it by
exporting goods have gone forever, leaving only the bills.
"The problem we have is not
so much the lack of capital,"
says Mr Tomislav Popovic,
director of the Consortium of

director of the Consortium of Economic Institutes. "It is in finding profitable investme and in attracting more foreign capital and joint venture part-

Will the Government succeed in two of its most importest; in two it is inist inightest in two itself in the contradictory sims — getting Government out of enterprises and imposing Government will on the republics? The two aims are only apparently contradictory. The enthusiasts for a market system, though differing widely, agree that the common ailment of

administrative organs - sometimes to ensure that certain employment or investment sims are being met, sometimes for reasons of political patronage or straight corruption.

Professor Oskar Kovac, a former minister and adviser and now at Belgrade University's economic faculty, doubts that the intention can be fulfilled, in part because the political and administrative centres have a privileged place gnaran-teed in the constitution, in part because the League of Commu-nists, as a monopoly party, will tend to have a determinant role, particularly in the larger enterprises. The aim, however, is to get the politics out.

The drive for greater federal control over monetary and fis-cal policy, and to reduce barri-ers between the republics, is

seen as wholly consistent with the pursuit of market objec-tives. Yugoslavia's decentralisation means that market pro-cesses are hampered - by differing tax rates, differing incentives to industry, differing terms for foreign trade and, in effect, different monetary

In his speech, the Prime Min-ister recognised that he faced resistance to centralisation from the republics, suspicious always of an over-mighty cen-tre, particularly now that they fear that centre will be domi-nated by — as they see it — a resurgent Serbian nationalism.

As inflation mounts, time for these reforms to take effect gets shorter. The sense of crisis can be used by the Governto the wider society.



Printing money at the Yugoslav Mint in Belgrade. Inflation is now at least 200 per cent

AND THE SINGLE MARKET - EUROPE 1992

In view of "Europe without fromiers", it is both a challenge and imperative for lakes to outline it's own business

screegy:
West European markets represent approximately 60% of
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importance for Istra to maintain this position as well as to endeavour through competitive strength to assure the development of new market segments.

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The Yugoslav – EEC trade activities guided through preferential trade co-operation agreement, showed some encouraging results over the past several years. Although significant efforts have been made on both sides, Yugoslav exports to the IEEC emport-figure, the same as 15 years ago! These exports are primarily to non-dynamic sectors and into low-price segments. On these grounds, providing Yugoslav industry is able to overcome cartain barriers of the 1992 regulations, it would be correct to assume there is additional room for truly competitive and advanced Yugoslav products in the various EEC market sectors. It is no secret that some social and economic difficulties in Yugoslavia have hed an advanced Yugoslav products in the various EEC market sectors. It is no secret that some social and economic difficulties in Yugoslavia have hed an advanced from export minded enterprises throughout the country. This was evident in reducing the competitive advantage of Yugoslavia have hed an advanced their terms of trade and making exports far less stractive and profitable. It took letra a great deel of effort and sacrifice to maintain

growth in West Europeen Export markets.
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Hemisphere assured a steady growth and represented in
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down huge inflation and bringing market-driven entrepreneurship to full realisation.

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- new range of products in accordance with customer's specification

monitoring new industrial standardization in the EEC ensiveing cost structure to ensure competitiveness verifying strategic business areas and distribution channels and individual countries (BS, IECO, CEN, CENELEC)

- consolidating iskra's international marketing natwork - shaping strategic planning in EEC market - restructuring overall corporate organization to be in

line with flexibity demands of Europe after 1992 promoting new joint-venture business strategy and long term partnership alliances in fields carrying "extra weight" in terms of investments

All the activities mentioned above should enable lake to overcome the huge burden that Europe 1992 will represent to those not able to adjust their marketing represent to those not able to adjust their marketing strategy accordingly. The bridge across to Europe is our trading compenies and broad customer base located in the EEC, and not unrealistic opportunity expectations that government's action will assure a privileged position for Fugostavia in EEC trade activities. The EEC call for reciprocity is a serious threat requiring immediate efforts to restructure the entire industry. Besides already established lakes products in the EEC rotary components, nower tools, measuring equipment, etc... components, power tools, measuring equipment, etc., lakes will try to promote more sophisticated products through alliances with pertners from the EEC. Different marketing techniques are therefore needed – contract marketing techniques are therefore needed – contract manufacturing, value added partnership, etc. The topic is elso bringing venture capital to Iskra by establishing joint-ventures in Yugoslavia, taking into account new Yugoslav regulations on foreign investments. This lew should be far more attractive to investors from abroad in every respect – from transferring of profits up to their full participation in managing joint-venture compenies! But most of alt, giving up the rigid model of a non-market economy which had a disastrous effect on Yugoslav enterprises, should bring market driven creativity and enterprise; the known factors of West European success, it's not going to be easy but as an old proverb says: "NO PAIN, NO GAIN," Iskra is on its already established way towards an even more aggressive position in the EEC, irrespective of how Europe is really going to look by then.



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Judy Dempsey says that the Serbs have gained a Pyrrhic victory over ethnic Albanians in Kosovo

Milosevic plays the nationalist card



March against a vote by the Kosovo Parliament calling for constitutional changes curbing self-rule

SIX HUNDRED years ago this month, the Serbs were defeated on the Fields of Kosovo by the Turks. It was a traumatic experience for the Serbs who had long regarded Kosovo as the cradle of their civilisation.

Mr Ivo Banac, a respected historian, has gone as far as to describe that defeat as "an event that had no equal in the collective memory of the

As in Eastern Europe, history plays a crucial and potent role in national consciousness in the Balkans. The Orthodox Serbs had

built their spiritual Empire in Pec. the see of the Serbian patriarchs which is set deep in

From there, Emperor Stefan Dusan (1331-1355) ruled an empire which stretched as far afield as Hungary and Slovakia and across to western Macedonia and to Lake Ohrid, still regarded by Serbs as sacred

Thus, it was not surprising

that when the Serbs re-entered Kosovo in 1912, "they felt they were once again ascending to Jerusalem '

But what remained of Serbian culture was fragmentary. The region - rugged, mountainous and poor - was by then inhabited by ethnic Mos-lem Albanians who, over the centuries, had established their own culture and identity in the

The Serbs tried to catch up on lost time by ruthlessly re-imposing a Serbian character on the region. After 1918, Albanian schools were shut down and Serbs were encouraged to colonise Kosovo. By 1940, over 154,300 acres had been seized from Albanians, of which a third was given to Serbian set-

This harsh rule meted out to the ethnic Albanians persisted in the post-war period. Mr Aleksandar Rankovic, Tito's notorious right-hand man, ruled not only Kosovo but other parts of Yugoslavia with an iron hand.

His fall in 1966 unleashed years of pent-up frustration by the ethnic Albanians, who took to the streets demanding their rights. Tito responded by granting them their own language schools, books, newspa-pers and culture. This newfound confidence of the ethnic Albanians was sealed in the new Constitution of 1974.

In one clean sweep, Tito, with the aim of containing Ser-bia's domination of the Yugoslav Federation, carved two provinces out of Serbia: Vojvo-dina in the north and Kosovo

Although both were consti-tutionally linked to Serbia, they had almost the same rights as the other six repub-lics - except for the right to secede from the federation.

However, this vast explosion of ethnic Albanian identity and political power, symbolised by the extraordinary surrealist building of the University of

In 1981, young, unemployed and educated ethnic Albanians, some of whom were imbued with the spirit of nationalism and separatism, rebelled. But this time, the slogans were separatist. The Yugoslav authorities sent in the army. Thousands of Albanians were arrested and imprisoned. The The Serbs took to the

down to an uneasy co-existence with Serbia. That co-existence, however, proved not only fragile, but became a maileable tool for Mr Slobodan Milosevic, now the President of Serbia.

province, punctured by periods

of cyclical violence and recrim-

inations, once again settled

As a means to gain power over the party leadership in Serbia, and also to undo the perceived injustice to Serbia in the 1974 Constitution, he railied the Serbs behind him. Last year, month after month, tens of thousands of Serbs, inspired by Mr Milo-

sevic, an arch populist and a

fantastic orator, held mass demonstrations. Carrying por-traits of Mr Milosevic and chanting "Slobo, Slobo", interspersed with "Let us march on Kosovo", they won the fight to amend the 1974 Constitution and bring Kosovo and Vojvo-

streets, chanting 'Slobo, Slobo'... yet their Kosovo victory has deeply divided the Yugoslav federation

dina back into the Serbian fold. It was, to say the least, a bloody fight. Rather than use political institutions to articulate their cause, the Serbs used the streets to win back the Fields of Kosovo. The ethnic Albanians

resorted to demonstrations and strikes to demand the return of their autonomy. In the event, 22 ethnic Albanians were shot by the security forces. Mr Milosevic may have won back Kosovo for his Serbs, but the victory, for the moment, remains a Pyrrhic one.

It remains so because the battle for Kosovo has deeply divided the Yugoslav federa-tion. Slovenia, the liberal republic tucked up in the north of the country, openly critic-ised Serbia's methods in

The response from Belgrade was bizarre. The Serbian Writers' Union broke off relations with the Slovene Writers

To exacerbate tensions between the republics, Albanian intellectuals remain unable to ventilate their griev ances in the Serbian media or with the Writers' Union in Belgrade. Instead, they use the Croatian and Slovene media to explain what is happening.

reading. In order to consolidate

the newspapers in Kosovo have become virtual mouthpieces for Mr Milosevic's policies. Those who do not toe the line are expelled from the party. Nine journalists from Rijlinda, the ethnic Albanian

Belgrade's hold on the region,

Near Titova Mitrovica, Kosovo, an Albanian rolls a hand-made cigarette

daily, have been expelled from the communist party. Intellec-tuals have been either sacked from their jobs or received severe warnings. Bundreds remain in prison. The Kosovo party, now led by Mr Rahman Morina, has lost all confidence among the ethnic Albanians. Mr Morina is regarded as a Milosevic man.

But now that so-called historical injustices have been redressed, the question remains what Mr Milosevic wants to do with this unhappy province

Persuading patriotic Serbs to return is almost certainly bound to fall on deaf ears. Unemployment, hovering at 40 per cent is no incentive, nor is the chronically under-devel-

oped infrastructure. An injection of capital, judiciously applied to joint ventures, could help. But Serbia in particular, and Yugoslavia in general, is strapped for cash.

We have no idea what Mile sevic plans to do with Kosovo, say party officials from Slov-enia, Croatia and even Serbia. As Mr Milosevic ponders the future development of the province, tens of thousands of rbs will commemorate the Battle of Kosovo. Some Serbs believe the battle has been now won. Other, more reflective Serbs are not so sure. Rebuilding any confidence between Serbs and athnic Albanians will take years.

"The only way to weaken this appelling nationalism is to foster democratic political institutions," an Albanian soci-ologist commented. So far, Mr Milosevic is intent on playing the nationalist card. It is, however, a card which could destroy the integrity of Yego

GREGOR GOLOBIC pulls no punches. Politically, he knows what he wants. As one of the leading members of Slovenia's youth movement (Mladine), he has been pushing for greater party, but outside it. He wants more political pluralism. His goal is parliamentary democ-

Mr Golobic is a mere 25 years of age. But sitting with him in Mladine's offices in the centre of Ljubljana, you can feel the burst of energy coming from Slovenia's younger

In many ways, the youth movement, armed with Mladina, the provocative, stimu-lating weekly, has been instrumental in creating room for groups which in the past had no platform on which to articulate their views.

These include the greens

and the farmers, homosexuals and the women's movements. They tried to organise themwithin the Socialist Alliance of Working People of Yugoslavia (Sawpy). But this movement in Slovenia remains somewhat

Instead, the youth movement, which must also be organised under the umbrella of Sawpy, opened its doors to all kinds of independentminded groups. The result: a flood of ideas. The effect: greater ability to push the Republic's communist party towards greater democratisa-

On. The party could have closed

Spotlight on Slovenia's move towards democratisation

ong, hot summer of polemics

its eyes and ears to these young people, who are but a stone's throw from the influences of neighbouring Austria and especially Italy.

After all, during the 1960s and early 1970s, Slovenia's communist party was no great bastion of liberalism. Writers were imprisoned. Newspapers were censored. Journals were

But over time, the party relaxed and today is probably one of the most liberal organisations in Yugoslavia, if not in same parts of Eastern Europe.
The one man who has shaped the ideology and outlook of the party has been Mr

He is no orator, no populist,

Belgrade.

no demagague. Instead, he has painstakingly set upon a "humanising" the

He has, for instance, subjected it to multiple candidate elections. He has opened ses-sions of the central committee to the public. He has joined open-air discussions with the independent political groupings. In short, he has not only advocated, but slowly put into practice, greater political plu-ralism.

In some ways, the path was easy. Slovenia, with its tiny population of 1.9m people, is very much a homogeneous society, equipped with its own language and culture.

Tucked within the Alps but with access to the Adriatic. its cultural and political experiences emanated from the Hapsburg Empire.

were democratic. Rather, like other countries in Central Europe under Vienna's control, particularly Hungary, the political structures consisted of a strong state and a fledgling civil society.

In both Hungary and Slov-

enia, the bourgeois liberal classes were neither strong, nor organised enough, to push nor organised enough, to pu back the frontiers of the state and create genuine independent or autonomous institutions such as the judiciary and the courts, crucial components for strengthing a civic culture. Nevertheless, after the col-lapse of the Empire in 1918

and the subsequent creation of the Kingdom of the Serbs, Croats and Slovenes (which preceded the creation of Yugoslavia), Slovenia's political goals become more sharply

Their politicians, a hotch-

potch of agrarians, Catholic populists and social demo-crats, fought for one issue: autonomy within a federation. In 1920, the programme of the Slovene People's Party explained what it meant by

"The autonomy of a prov-ince or a land consists of the following: that the supreme provincial authorities have immediate, highest and

supreme power of decision, and authority in political, eco-nomic, educational and financial questions.

"When a state has autonomy, it also has the right to issue regulations for these affairs, to decide in these affairs according to its own consideration and reason and

to have no master over it in these affairs."
And it added: "the Slovenes would not be commanded by incompetent and headless Bel-

grade officials." Slovenia fought for this dif-ficult marriage between auton-omy and a federal Yugoslavia.

But, as if history has come full circle, these same arguments are once again dominating Slovene politics.
At issue for the Slovenes is

the future direction of the Yugoslav communist party.

Because Yugoslavia's federal
party is so fragmented, the
individual parties in the six republics have retained a certaln autonomy.

But now that major economic reforms are on the aganda, the party leadership is looking for a political system (under the aegis of the party) which is compatible with these

Slovenia has no doubt which direction the party should head. As its own economy becomes more flexible, Slovene economists and party officials believe the party "must go to the market" as well.

"As we have a competition and market of ideas for the and market of hiers for the economy, so we must have one for politics," says Mrs Sonja Loncar, a member of Sloven-ia's central committee.

Many Slovenes agree with this. But the problem is that changes in the party rules on the republican level require changes on the federal level.

This has caused immense problems for the Slovenes. Southwards, the republic of Serbia, whose party leadership remains entrenched in an continues to criticise Slovenia for its political views and par-ticularly its attitude towards political pluralism.

Indeed, it now appears that and necessary political reforms in a party congress which is due later this year. For the Slovenes, this would

make economic reforms unworkable. But above all, the Slovenes' greatest fear is the rise of a strong, nationalist Serbia which would come to dominate the Yngoslav Federa-Mr Kucan has already said

in no uncertain terms that Slovenia would not be part of a Yugoslavia in which "political and nationalist forms were forced on it," a direct reference to Serbia.

If Slovenia were to with-draw from the federation, the consequences for Yugoslavis would be, to say the least, unpredictable. If Yugoslavia does not introduce radical political reforms, say the Stovenes, the country's future will be undermined.

The debate, which could be resolved at a party congress due later this year, has only just begun. Slovenes are preparing for a long, hot summer of polemics and arguments with their southern neigh-bours. Judy Dempsey



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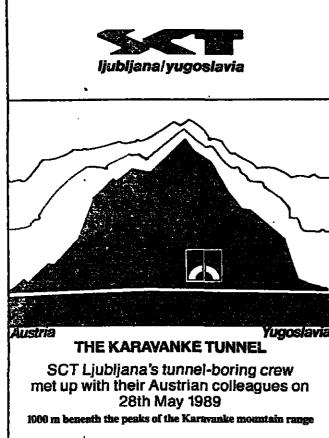


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FOREIGN POLICY

A push to the West

YUGOSLAVIA IS re-orienting her foreign policy not as dramatically as her Eastern European neighbours, but in ways which may construct a new mould within which her policies will be constrained. The new directions are:

The rapid lessening of East-West tension. bringing in its wake the need to reassess Yngo-slavia's position as one of the leaders of a "third way" between warring blocs — especially as a leader of the non-aligned nations.

Equally rapid reform movements within the

Polish, Hungarian and (in a different way) Soviet Communist parties throw into sharp relief the relative conservation of the country's League of Communists — once seen as the most liberal of ruling Communist parties.

A recognition in the present Government that

the orientation must be westwards, specifically towards the European Community – and the beginning of study and debate about the possi-bility of an eventual hid for membership. Yugoslavia had, since the early 1950s, sought to use the near-aligned movement of which it.

was the founder as an active force in interna-tional relations — but one which renounced what it characterised as the aggressive and neocolonialist tendencies of the superpowers. It has been a difficult act: among the main pressures upon it are the contradictory needs to avoid over-dependence on a West which has supplied capital, and a slide into denunciatory metoric of the West, which Cuba, among the non-aligned, sought to promote within the movement.

Today, as hotel buildings rise at record speeds in New Belgrade to house the delegates to the non-aligned conference there in September, pol-icy analysts and ministers concede — though not publicly — that the forum has less use now that the need for tight alignment to irredeemably hostile patrons is fading. Tito's creation is still not likely to be challenged fundamentally in a country where few politicians or hureaucrats (or cases) are without their portrait of the Marchall but as the cult is gradually being with Marshal: but as the cult is gradually being nib-bled at, so the edifice will become less important, even in formal terms. In real terms, the action has already moved elsewhere.

It has moved in part to Rastern Europe, where Yugoslavia, as much as the capitalist countries, must come to terms with the implications of change. It has, since the death of Stalin, managed to keep reasonably good (if occasionally polemical) relations with most East European states - disturbed by such incidents as the capture, and subsequent murder, of Imre Nagy. the Hungarian Prime Minister, on his departure from the Yugoslav embassy in Budapest after the 1956 Soviet invasion. But it has always been rather superior to them, regarding their dependence on and copying of the Soviet Union as a sign of their ideological and political weakness. Now, many in its political elite are forced to concede that the reform parties are in advance

of the League of Communists in the matter of political liberalisation, and that the pressure for change along - especially - Hungarian lines will be very great. Already, in the Slovene and to a lesser extent the Croatian League of Communists, the calls for political pluralism are growing (supported by the leadership in Slov-enia), and the examples of Hungary, Poland and even the Soviet Union cited.

This "socialist emulation" no longer carries with it any threat of coercion: a visit from

action action

President Gorbachev last March — five whole days — was reported as a friendly and open one, underscoring that the Soviet Union no longer regarded its system as a model. The "threat" is from below, as the citizenry sees the greater freedom of speech and action enjoyed by those they once thought of as relatively inhibited.

The Yngoslav push to the West stems from concerns — common to all eastern European economies — that the 1992 process will block off their exports and tend to isolate them in a tachnically backward, relatively impoverished culde-sec. It is in a better position — more open economically for longer, with a better (if still relatively inefficient) infrastructure and greater

expertise in foreign economic relations.

But Yugoslavia lags badly behind all West European countries — as Dr Tomislav Popovic, director of the Consorthum of Economic Institutes, wrote in the Review of International Affairs in March, it tools "in all the important parameters — economic growth, structural adjustments (declining investment, productivity and capital formation), market stability and exports...Yugoslavia is a prisoner of the past...of the absence of the combined action of market mechanisms and political democracy.

mechanisms and pointical democracy.

Dr Popovic heads a team now studying the process through which the European economy would have to pass in order to "ready" itself for eventual European integration.

Like other members of the Yugoslav political elite, he is aware that the Community does not the integration of the political and

wait for its accession: that the political and economic transformation would be vast - the economic transmirmation would be vast the more so since Yugoslavia is a member of Com-econ, with strong training links with the Soviet Union (with which it runs a very large surplus); and that many, probably most, politicians have barely thought through the possibilities, let

alone the consequences.
Yet, says Professor Oskar Kovac, a former Government minister, "we must convey the message to the Europeans that we ultimately see ourselves with them. Many conditions have to be fulfilled, but if this economic reform can be pulled off, it will make us much more compatible with European economies and with

There is a larger "but" hanging over this perspective, as it hangs over all political change in Yugoslavia. The existence of six autonomous republics, and the weakness of Government at repunnes, and the weakness or Government at the federal level, means that Yugoslavia would, if it were to apply for EC membership in its present form, bring in six rather than one decision centres, each with a "natural" tendency to form its own relationship and make its own deals with Brussels. Even if the economic issues were capable of solution, this fundamental fact of Elevander and its analysis. of Yugoslavian political life would tend to make European politicians and bureaucrats alike draw back in caution.

Foreign affairs have been traditionally, the one preserve of the federal government. Now directions are changing, it may be able to use a new alignment as a lever on domestic change as Hungary and Poland seek to do - by arguing that structural change is essential for a re-orientation towards the Community. That consensus will be no easier to achieve than any other in the country, but it is now in the political air.

Judy Dempsey looks at the reform of the country's banking system

The National Bank gets some clout

THE BANKING system of Yngoslavia is undergoing one of the most far-reaching reforms since the Second World War.

But while some of the reforms will lead to the creation of a capital market, bankers believe other changes will be "complex and painful."

The reforms, designed to invest the National Bank of Yugoslavia with far greater powers and a wider degree of independence, go in tandem with the phasing out of the "internal" banks.

This will have two effects.

Enterprises will in future have to stand on their own feet. But of greater significance, political influence will be watered down in the day-to-day running of the hanks

That, at least is the hope of Mr Vukasin Markovic, who is one of the vice-governors of the National Bank of Yugoslavia (NBJ)

His view, shared by other bankers, is that in the past, enterprise directors had far too much say in the banks.

This was hardly surprising under the outgoing system, whereby enterprises could set up banks within their own

enterprises.
Predictably, the directors of these large enterprises were on the banks' boards. As a result, they could grant themselves credits at very low interest

These internal banks, as they were called, were founded on the reserves of the enterprises. But experience has shown that in many car many of those same enterprises were themselves in debt. In effect, they ended up drawing on their own banks, which in turn had to borrow from other banks.
The example of the scandal

surrounding Agrokomerc, the giant food-processing enterprise in the republic of Bosnia-Hercegovina, serves as a poignant reminder to Yugothe necessity to push through these radical measures. During 1987, Agrokomerc issued unbacked promissory

notes worth Dinars 50,000km, a move which precipitated the liscussions to reform the banking system.
The problem was that there

were no checks and balances built into the banking system,"



The National Bank of Yugoslavia, Beigrade

Agrokomerc.
Now the NBJ proposes to remedy that. Yet at the same time, Mr Markovic recognises that the break-up of the internal banks will cause

Enterprise directors could give themselves credit at low rates

For one thing, enterprises will no longer have easy access to credits. For another, some are expected to go bankrupt. However, as the internal banks are phased out, the NBJ is planning to introduce a new system, which it will monitor

New banks, authorised by the NBJ, will be set up but on the basis of fulfilling two conditions. First, the minimum capital formation should be Yugoslav Dinars 20hn

(US\$150m). Second, at least 10 enterprises should contribute to this start-up capital.
Some sceptics argue that
these new banks would soon

become "manipulated" by the

Not so, says Mr Markovic. The idea is that the banks' board of directors would not consist of the enterprise directors but of bankers.

This time, the assembly of the bank will no longer be able to authorise credits or pass decisions — that is, business decisions," says Mr Markovic.
"The assembly will nominate an executive board. But their

powers will be reduced," says Mr Markovic. "The founders of the banks will no longer be able to grant themselves credits. These banks will not be money supermarkets." Moreover, to keep a check on large borrowing from the enterprises, the NBJ is now proposing a law whereby no more than 20 to 50 per cent of

The NBJ reckons there will be some teething problems between the break-up of the internal banks and the introduction of the new banks. It expects some of the internal

banks to go into receivership,

the total reserves can be

borrowed.

while others could merge with bigger banks. Indeed, Mr Markovic is anxious to point out that in future, the NBJ will have no qualms in calling in the receivers if banks cannot meet their obligations to clients on three

consecutive days.

Another radical reform on the agenda is the plan to issue shares which will eventually lead to the creation of a securi-

One of the aims would be to mop up the huge amount of savings in the country. But it would also make funds more mobile, it is thought.

We have to have mixed capital for the social and private sector," says Mr Borls Konte, a vice-governor of the NBJ. "Since that is the case, we also have to gradually build whereby the enterprises can Indeed. Mr Markovic and Mr

On the agenda is the eventual creation of a securities market

Konte even envisage the setting up of private banks, in which 99 per cent of the total capital could be held in private

Both bankers believe the new laws will be ready implemented by the end of the year. Both recognise the difficulties involved. But with greater independence granted now to the NBJ, they reckon the Yugoslav banking system is slowly but surely stepping





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Removing barriers between workers and the market

has been put at the core of guarantee both that it will not lapse back into Soviet bureaucratism, and that it will develop a more direct and powerful version of democracy than the multi-party systems of capitalism, which Tito saw simply as reflecting class

He described it as a "system where the producers themselves manage the means of production and participate in

WORKERS' self-management omy." Edvard Kardelj, from has been put at the core of the war till his death in 1979 the main defender of the party line, contrasted the Soviet command system which "made every individual person and every working collective the blind executor of mysterious technocratic plans frequently and essentially unknown to the people at large" with the Yugoslav system, where "the working man and the work community of which he is a component part (is placed) as fully as possible in a position enabling him to influence his

working conditions..."
It is a tribute to these ideas that, as the command economy is widely discredited within reformist Communist parties, workers' self-management retains a certain hold on most strands of opinion within Yugoslavia. But it is now set to change fundamentally: and an early judgement should be made as to whether it is likely to attain a new and more efficient state of development (as many claim) or to mutate into a system with similarities to co-determination and other

forms of workers' participation in the West – forms which co-exist relatively easily with, even where they modify, the workings of the capitalist company.

In the political and policy debates of the 1980s on the causes of Yugoslav economic stagnation, problems and con-tradictions within the self-management system were identi-

These included: a lack of workplace discipline; a "monopoly on jobs", that is, no-one could be fired; the diluno-one could be fired; the dilu-tion of the system as originally conceived by constant inter-vention by local and republi-can party and administrative bodies; management becoming increasingly unaccountable to the workers and to consumers; a system of "ownership" in which, since everyone owned everything, no-one owned anything and thus responsibility tended to be passed about; and enterprises treated as little social microcosms, expected to act as welfare and housing agencies as well as businesses. The way in which these problems have been couched necessary because of the ideo-logical restrictions on debate has been to claim that the self-management system as originally conceived worked well but was bureaucratised in the 1960s and 1970s. Dr Tomislay Popovic, chairman of the consortium of economic institutes, says that "politicians and managers simply avoided

A system of 'ownership' in which, since everyone owned everything, no-one owned

anything

real market pressures. The consequences of that were that

we have failed to give workers the industrial culture which

they have in developed coun-

The key to reform has thus been seen as removing the bar-riers and shields which separated the workers from the market – and to expose them to its pressures and needs. The new labour law (which replaces the associated labour law), the enterprise law and the law on accounting procedures are wholly or in part aimed at this goal.

The main measures are:

to restore workplace discipline by making it easier — in



Workers cast their votes in elections for self-managing bodies at the FTM factory near Beigrade

ment to hire and fire, to move from one job to another and to change job specifications.

party and administrative organs are formally prohibited from intervening in enterprise

■ there is to be a clear delineation between the general run-ning costs of an enterprise and

the cost of labour. ■ wages are to be divided into two components: a basic wage, below which pay cannot sink; and a profit-related bonus an idea borrowed from Japan.

Or Juri Bajc, an economist working for the Central Com-mittee of the Serbian League of Communists, says: The mar-ket in labour has been more or less accepted." This claim means that a fundamental shift has occurred, or is about to. If labour - as is now claimed is to become a commodity, with its tenure on a job dictated by efficiency which in turn is judged by a relatively autonomous management, how

aged"?
The answer given is this:

that since the buffers surrounding enterprises will be stripped away and it will become clear that success on the market is its only hope of survival and growth, the workers' council in each company will realise that it is on profits which their standard of living will depend. They will thus appoint and back managers who take all rational steps to promote the efficiency and

profitability of the enterprises
- including better discipline,
firing the inefficient who are a drag on the rest and promoting better training, higher quality and a more consumer-directed It does not to western ears sound like the kind of thing of which the trade unions would

approve and at first, they did not. Mr Zvonimir Hrabar, a former president of the Confederation of Trade Unions and now a member of its governing council, says: "The members saw it in a negative way - as leading to redundancies. In part, we were to blame for this, because that's how many in the leadership saw it."

Remarkably (for the western conception of a trade unionist) he adds: The problem of all socialist countries has been that a job was guaranteed whether or not the worker is

The first steps have been taken. If this reform does not take root, much else in the economic and social programme fails, too.

"Now, the management will have more responsibilities and more authority - but so will the workers' council. They will be able to fire him if he doesn't perform. That should have been the case before but in practice it wasn't."

Further, the unions see the changes as a possibility - or a necessity - for them to renew themselves. A bureaucratised system of workers' control meant that they had few functions beyond a general educational one: bargaining was out, since the workers' councils themselves determined - at least in theory - wages and conditions. Now, with the intended growth of the private and mixed sector, collective

bargaining will spread - even, thinks Mr Hrabar, into the "socially owned" sector. This has meant that the

unions themselves are changing their structure, going out to their members, trying to trim away their own bureau-cratic encumbrances, seeking full independence from the League of Communists by which they have been - and still to an extent are - dominated (Nearly all officials, and all higher officials, are league members)

The pace of change in decentralised, federally weak Yugo-slavia is slow and spasmodic: and on a matter as fundamen-tal to the state's self-definition as this, it will be at least as slow as usual. We have described potential, rather than actual, change. Critics of the economic reform, such as Dr Oskar Kovac of Budapest University (a former Government minister and adviser) believe the measures are still too vague and contradictory, and that foreign capital - on the need for which there is a ther clarification before trust-

ing the law. But the first ideological an legal steps have been taken. If this reform does not take root, much else in the economic and



work community of which he is a component part (is placed) as fully as possible in a position enabling him to influence his working conditions'..." The picture shows coal miners In the Kolubara Mine, near Beigrade



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supports World Bank loan

BY THE time this survey appears, Yugoslavia should have reached agreement with the International Monetary Fund, and the World Bank, on their relations in the years to come. The centreplece is a new 18-month stand-by arrange-ment with the IMF, involving a 1981 -750

\$500m credit to be paid in tranches, and supporting arrangements and understand-ings with the World Bank. The Bank is ready to increase lending to Yugoslavia to the tune of \$600-800m a year. Half of that would be project financing, while the other half would be used to consolidate the country's financial system. Yugoslavia will get a new structural adjustment loan of

\$300-400m in two tranches, in September of this year and The first structural loan, of \$275m some five years ago, has been a success. With recycling, it has contributed more than a billion dollars to financing export-oriented programmes of

Yugoslav firms.
As its political leaders stress the country has no urgent need of the stand-by credit: the arrangement has other aims than simply the use of the half billion dollars. First, the Paris Club and commercial bank creditors as well as the World Bank insisted on the Fund giving the green light for their future arrangements with Yugoslavia. Second, demands in the country itself to leave monetary, credit and other policies loose instead of tighten-ing them in order to fight inflation can be better resisted if the Government has to honour

international obligations.

The external financial situation of Yugoslavia has improved considerably in the last few years. The current balance of payments has shown increasing surpluses since 1983 (see table), and it is already clear that that will be the case this year as well.

Reserves have also been going up in recent years, so that at end-1988 they stood at \$3.3bn. They could increase to nearly \$5bn by the end of this

Debt servicing had been a serious problem until last year, when rescheduling took place

with commercial banks and the Paris Club (plus Kuwait). Soviet Union, amounting to That reduced its ratio from some \$2.4bn. That is in addiover 40 per cent of export earn-

tion to the \$3.3bn that other

_							
	Curre	mt bak	ance c	f payn	ients (i	n \$m:)	
	1982	1983	1984	1985	1986	1987	1988
	-464	274	504	833	1,100	1,248	2,400

EXTERNAL FINANCE

Stand-by deal with IMF

ings to some 23 per cent, which is seen as bearable. Yugo-slavia's external debt amounts to some 40 per cent of its social product, which is less than in most other heavily indebted countries. Hard currency debt equals some 130-140 per cent of annual hard currency earn-ings, also better than in many other debtor countries in the

same group.
At end-1988, Yugoslav hard currency external medium and long-term debt amounted to \$17.77bn. Out of that, \$4.258bn was debt to international

The market value of Yugoslav debt has started going up

financial institutions (\$1,513bn to the IMF, \$1.844bn to the World Bank, and \$901m to others, as the European Investment Bank), \$5.88bn was debt to the Paris Club countries and Kuwait, \$7.16bn debt to commercial banks, and \$468m to

Paris Club countries resched-uled the debt (with the cut-off date of December 1982) to June 30 of this year, and commercial bank creditors to 1996 (the cutoff date was January 17 1983). Debt acquired after the cut-off dates has been regularly repaid, so that the total was reduced from \$19.1bn at end-

1987 to \$17.77bn.
Other countries owed Yugo-slavia close to \$3.3bn at the end of 1988. In theory, that means that Yugoslav net debt amounted only to some \$14.5bn. However, there have been serious problems in persuading some debtors to pay their debt, both the principal and interest, so that the real value of the country's claims is much below the nominal

Yugoslavia has accumulated

countries, mainly less-devel-

oped countries, owe Yugo-Short-term credits taken abroad were reduced from \$1.3bn to \$1.1bn between end-1987 and end-1988. So far this year, they have been further reduced by some \$380m. That is not likely to continue, although it had been projected that they should be reduced by a total of \$740m this year.

External debt has in part

External debt has in part been reduced through various debt conversion schemes, like debt for equity and other

So far, some \$400m has been converted. However, only smaller banks have been pre-pared to sell Yugoslav debt below its face value (mostly at 4448 per cent). Larger banks still hope to recover most of it.

With confidence rising since Mr Ante Markovic, the Prime Minister, formed his cabinet and began to introduce reforms, the market value of the Yugoslav debt has started going up and investors will have to pay more for it. Yugoslavia still hopes that

the Brady Plan or similar schemes may help it in reducing the debt burden. To most observers however it has been clear that Yugoslavia is low on the priority list, Latin American countries being first. So it will have to wait for attention. Yugoslavia does not, how-ever, intend emulating

Romania and paying off its debt at any cost, even at the expense of its future develop-ment. On the contrary, it wants to get fresh money to finance new investments in manufacturing and other industries, infrastructure and other fields. It will not shy away from taking financial loans but it clearly favours direct investment in joint ven-tures, fully owned foreign firms, or concessions for road construction.

Aleksandar Lebi

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FOREIGN TRADE

Imports on the rise; exports growth below expectations

YUGOSLAVIA HAS been. liberalising imports, as it has prices, the foreign exchange market and other areas. When that process started last May, that process started last May, only 11 per cent of imports were free. By this month that had gone up to 65 per cent, and it will continue that way. In the first five months of this year compared with the same period last year, total imports increased by 10.7 per cent, and imports paid for in hard currency by 20.5 per cent.

That has been one of the most alguidleant changes

most significant changes recently. If has somewhat reduced the hard currency exports to imports ratio, from 1624 per cent to 874 per cent, but it produced beneficial effects. Manufacturing industries have been well supplied with imported raw and intermediate materials, which ena-bled them to increase output ind their own exports.

Two other important targets

have not yet been mat: to increase substantially imports of equipment so as to speed up the modernisation and restructuring of the economy, and also to import more consumer goods and thereby cre-ate efficient competition for estic industries, which often enjoy a monopolistic position in the Yugoslav mar-ket. Both registered some growth, but it was not enough.

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As can be seen from the US, mainly due to reduced ble, exports have been sales of ships and especially of table, exports have been increasing as well, although not at the desired pace. Still, what with export growth and with invisible earnings, the current balance of payments will have a surplus this year as well, perhaps not as much as projected late last year. In view of rising debt servicing cost, due to higher interest rates, as

Yugo cars. It is hoped that after Yugo America's house is put in order, sales will resume the upward trend of two years ago, with several new models.

Foreign trade is expected to yield even better results after new legislation in the external economic relations field comes into effect. It has been expec

es and cost of living (%) May 1989 Factory gate prices 125.00 Retail prices 123,4 Cost of living 122.7 279.4

well as the somewhat higher than expected hard currency trade deficit(\$1.775bn instead of to be slightly revised.

Trade results could be

Trade results could be viewed in an even better light. In the first months of last year, there was high growth in foreign trade, which naturally reflects in this year's rate of growth, while this year, the stronger dollar statistically "undervalues" Yugoslay for-eign trade, by 4 per cent on the export side and 5 per cent on the import side. The overall favourable pic-

ture has been somewhat mar-red by the fall of exports to the

ted to be passed by Parliament soon. The legislation comprises a new foreign trade act, foreign exchange act, and external credit relations act.

As Mr Zivko Pregl, vice-pre-mier in charge of the economic system, described them, these acts have distinctive characteristics from current law. They replace seven pieces of legisla-tion, and comprise only half the number of articles. The number of by-laws accompany-ing them will be reduced by some 40 per cent. At the same time the quality and transpar-ency will be improved. The underlying philosophy will be deregulation and the market

in practice, that means that firms in all economic sectors — socially-owned, state, co-opera-tive, private and mixed — will have the same rights to con-duct foreign trade, and the same access to foreign exchange. Rates of exchange will be based on supply and demand, with the central bank intervening, especially in the initial period. Gradually, deal-

trade from falling (Soviet exports have remained unchanged by volume but decreased by value). Restric-tions on the Yugoslav side would be unpopular with industries and regions oriented

Part of the surplus, \$550m, has been converted into a loan. Yugoslav firms have been trying to locate Soviet products which they could import. Also envisaged has been to offset the part of Societ and its to year. part of Soviet credits to various Yugoslav firms for part of the Yugoslav surplus. The Soviet Union has introduced a special system of import licences for firms buying Yugo-slav (and Finnish) non-strate-

gic goods. The Yugoslav Government has been introducing or considering measures both to discourage its exporters to the Soviet Union and importers from that country. The first group comprises a different determination of the exchange rate for the clearing dollar Last year it was 5 per cent lower than the convertible dol lar, while this year it will depend on supply and demand. The central bank will switch to paying for those dollars earned by exporters after 60 days, instead of immediately after presentation of decuments. presentation of documents which has been highly infla-tionary. The second group, encouraging imports, com-prises giving 60-day credits to importers, extending product lists for trade and some other

The Belgrade Government would like to change the pay-ment agreement so that all surplus going beyond the agreed credit is transformed into interest-bearing loans. In the

	<u> </u>		
	POREIGN TRAC	X (in US\$m)	•
	January-May 1988	January-May 1969	change (%)
Exports (total)	4,868	5,018	+3.1
Hard currency	8,724	3,830	+2.8
Balance	1,144	1,188	+8.8
Imports (total)	4,881	5,401	+10.7
Hard currency	3,838	4,363	+20.5
Balance	1,248	1,018	-18.1 ·

ines in foreign currency by resings in foreign currency by residents will be legalised.
So far this year the National Bank of Yugoslavia has purchased more foreign exchange in the inter-tank forex market than it has sold. Some difficulties with liquidity at the start of the year have been overcome. The decision of the Federal Government to lift all eral Government to lift all restrictions on withdrawals of foreign currency from banking accounts that Yugoslavs have in local banks has stopped excessive withdrawals, and inflows again exceed withdraw-

als.
The major problem of Yugoslav foreign trade remains its
large accumulated surplus, of
some \$2.40n, with the Soviet
Union caused by the drop of oil
and gas prices. Remedial
actions have been undertaken
by both countries, which have

clearing and switch to hard currency payments. It is against administrative measures and resisted proposals to emulate the Soviet Union in

Mr Franc Horvat, the super minister for external economic affairs, told the Financial Times he believes that the new Times he believes that the new joint ventures act, passed at end-1988, will greatly contribute to the economic development of Yugoslavia, and especially to its exports.

He is, of course, aware that this piece of legislation cannot achieve that alone but only in combination with other new legislation and a fall in inflation. But he hones that things

tion. But he hopes that things will start changing for the better late this year, and certainly next year.

Alexsandar Lisbi

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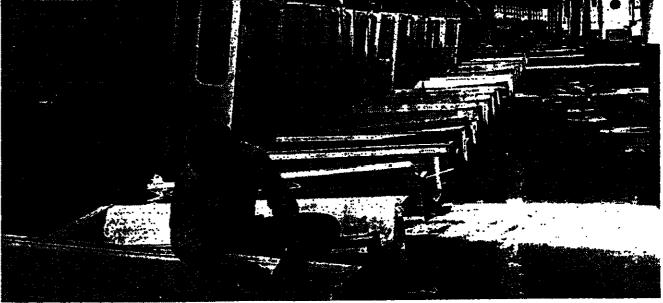
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A worker from the Gosa industrial plant in Smederovska Palanka, Serbia, helping to finish a line of railway wagons for expo

INDUSTRIAL OUTPUT

Cutbacks are on the way

dustrial output in Yugoslavia has been going up, after years of near-stagnation.

In the first five months of this year it was 3.1 per cent up on the same period in 1988, and in May it rose by 4 per cent. This has enabled Yugoslavia to increase its exports, while at the same time keeping the omestic market well supplied. Mr Mieczisław Rakowski, the Polish Prime Minister, after he strolled through Belgrade dur-ing a visit two months ago, reportedly said to his host, Mr Ante Markovic that the Poles have money but nothing to buy, while the Yugoslavs can buy everything but have no

As far as the Yugoslavs are concerned, that is not quite true. Many of them have enough money to buy what-ever they want. In fact, there is no problem in selling two categories of goods: basic food-stuffs and other essentials, and the highest quality and most expensive products, locally made or imported.

However, it is questionable for how long industry will be able to increase its output. Mr Markovic and his cabinet col-leagues were jokingly offered the Nobel Prize for Economics if they succeeded in reducing inflation, at the same time as increasing production. Their

critics accuse them of ignoring a basic tenet of anti-inflation-ary policy: that one cannot suc-cessfully do both. In fact, the Yugoslav Govern-ment is well aware of the

necessity to sacrifice growth in order to lower inflation and thus achieve sustained, stable growth. The only question is by how much growth will fall when biting reform measures are fully applied, which will be

What Yugoslav industry badly needs, in addition to get-ting rid of inflation, is modern-isation and restructuring. For that, considerable investments are necessary, whereas the country's capital formation is too small. Therefore foreign capital, preferably in the form of joint ventures, has been lured with promises of good

One industry which has been short of capital although it has been a big foreign exchange earner is the textile industry. It is unlikely, however, to attract a large share of foreign invest-ments, which are more likely to go to tourism, agriculture or

The Yugoslav textile indusry accounts for 17.3 per cent ofindustrial employment, has a 10.2 per cent share in the social product, and some 9 per cent in total exports. There are more than 400 companies, with a

labour force of 475,000.

All the indicators in the past couple of years point to its lag-ging behind the averages of Yugoslav processing indus tries. Rates of growth of output and exports have been lower. as has been the capital forma-tion rate. At the same time, es have been higher. The

industry also has problems with raw materials, 70 per cent of which have been imported. When the reforms start taking effect, many textile compa-nies will go bankrupt. The industry's association within the Economic Chamber of Yugoslavia estimates that some 15 per cent will go to the wall. Some 10,000 workers a year could be made redundant.

The survivors will be better suited for competition at home and abroad. Even now, quite a few companies are competitive in the global context, includin such difficult markets as the European Community and the US. Streamlining should improve their chances.

The industry hopes that industrialised countries will not put up new protectio barriers or increase existing ones, as has been the case in the EC or the US. With the as well as with some other countries, such as the members of Efta, Yugoslavia has signed agreements on "volun-tary" export restrictions. QuoYugoslav imports in the EC (12 items) and the US (two in 1982, going up to 23 items in 1989). Until a few years ago, half of Yugoslavia's textile exports were sold to Comecon, especially the Soviet Union. Now the ratio of exports to the West and East is about 2:1. The industry hopes to be able to maintain that or even improve on it. That does not depend on its efforts alone regarding quality, design, marketing and the like, but also on the goodwill of

If the Yugoslav textile industry succeeds in increasing hard currency exports, it will be able to carry out its ambitious investment programme of some \$1bn in order to modernise. And if that happens, a market will be created for exporting textile machinery to

equate to import raw and inter-mediate materials and equipment, the Yugoslav textile industry has started using its spare capacity and relatively cheap labour to process foreign partners' materials, and re-export the finished products. This "outward" processing traffic added \$430m to its own exports worth \$920m last year

Aleksender Lebi

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Folk art, music, architecture: all appeal to the holidaymaker

A beautiful country, despite the scowling waiters

AT AN open-air cafe in the historic coastal town of Split, a family of West German holidaymakers contentedly watch the busy scene. "We've been coming here every summer for eight years now." says the mother, as her husband laboriously counts out a stack of paper money for the bill. "It's near. it's beautiful, it's unpolluted and it's cheap."

But it's not as cheap as it was on their first trip, as the pile of notes on the table shows. With galloping infla-tion, rising real prices and a widening economic gulf between the tourist coast and inland, Yugoslavia is losing ground against rival South European holiday destinations in Greece, Portugal and Turkey. But Yugoslavia will always have something special to offer: a great variety of natural scenery and cultures within its borders.

Split itself, on the Croatian cast. shows the traces of 17 centuries of continuous habitation by successive peoples. The late Roman imperial architecture of Diocletian's palace contrasts with the Byzantine influences of the 11th century and the twisted streets of the Mid-

Along with the popular towns of Split, Dubrovnik and Kotor, there are over 50 historic centres on the eastern Adriatic coast.

Clustered on a narrow island promontory near Dubrovnik is the fortified medieval town of and the outside world. Of all not help, for example, when the six republics. Serbia has the telephones do not work, settlement of Ulcinj dates back to antiquity, Trogir near Split offers a well-preserved medi-eval centre, while Rovinj boasts several fine baroque buildings. The Ottoman threat has left its legacy in the well-defended island town of Sveti

All one's frustrations with Serbian bus timetables melt away with the music

Stefan. Only a short distance inland, the Mediterranean styles mingle with the Islamic influences that penetrated far westwards along the valley of the River Neretva. The most famous example is the Ottoman heritage of Mostar, with its distinctive bridge.

Besides the coast and ski-slopes, Yugoslavia offers an extraordinary juxtaposition of cultures from the Austro-Hun-garian efficiency of the Slove-nian north to the Serbian Orthodox rituals of the south. Unfortunately, this variety has turned the country into a brew of rival nationalist passions instead of a cultural meiting-

Above all, the upsurge of alarms the rest of Yugoslavia

Korcula where, according to legend, Marco Polo, the famous traveller, was born

received the most international censure in recent months. All the more reason to tour the nation of Serbia and to learn what makes it unique.

The visitor will soon find that behind the ugly face of nationalism lies a justified pride in a rich and enduring culture. There is the folk art, the religion, the architecture, but above all, there is the

At a wedding in the east Serbian town of Pirot, the band of accordions and guitars plays song after song as the rowdy guests join in with the tradi-tional words of love and bat-tles. The music is a microcosm of Serbia herself and her turbulent history. The rhythms and harmonies bear the traces of successive cultural influenc Turkish, Central European and transatlantic pop music.

A group of gypsy musicians arrives in the smoky hall with battered instruments and noisy arguments in the Romany language. The music superimposes an idiosyncratic nasal style of singing on Macedonian rhythms. Listening to the music late into the night, all one's frustrations with Socialist hotels and Serbian bus timetables melt away.

Yugoslav tourism flourishes thanks to the country's indigenous merits and despite the shortcomings of the tourist infrastructure. It certainly does

the electricity cuts off and the Montenegrin hotels doublebook. The industry cannot afford to be too inefficient, what with rising real prices, increased foreign competition and a desperate need for hard The West German family in

Split complains about the unsmiling waiters and surly hotel clerks. The consumer will come last, as long as the socially-owned sector of the Yugo-slav economy lacks the com-mercial ideas of profit and competition.

Joanna Newman

THE YEAR appeared to open well for the tourist industry. The number of foreign visitors rose by 7.1 per cent, and they made 5.6 per cent more overnight stays, spending \$339.6m

— 31 per cent more than in the same period of 1988.

But the first four months usually represent only 5 or 6 per cent of total annual overnight stays, while foreign exchange earnings from tourism in that period also comprise some payments received from tour-operators for services rendered last year.

Disappointment came with

the June figures, which showed a downward slide on those earlier months. The first was particularly bad, with 12 per cent fewer foreign visitors than in June 1988. After two weeks, that improved to some 6 per cent fewer foreign tourists. It is reported that bookings are iling off from several countries - especially West Germany, which is still the largest source of guests. This has introduced an element of uncertainty about the outcome

of this year's tourist season. Mr Franc Horvat, Federal Secretary for External Ecoomic Relations, (who after the Federal Government reorganisation of last March is now in charge of trade, joint ventures and tourism) told the Financial Times that he hoped the season would not be worse than last year as far as the number of visitors is concerned - overnight stays in



ancient church in Kotor (picture: Trevor Humphries)





TOURIST INDUSTRY

Foreign capital needed

1988 came in at over 52m and that the country would improve on the foreign currency taken in from tourism. which was more than \$2bn officially and \$3.5bn, as estimated by the Tourist Federation of Yugoslavia.

The cause for concern, and the close watch on figures, is an index of the importance of the industry to the country's economy. Earnings from foreign tourists represent some 5 per cent of the aggregate social product of the country, and account for 10-12 per cent of total foreign exchange earnings. The industry provides jobs for some 3.5 per cent of the Yugoslav workforce.

It could do more, with more investment. By the end of the

The industry provides jobs for some 3.5% of the workforce

century, its foreign exchange revenue could triple if capaci ties were increased, quality improved (which would also justify higher prices), infrastructure built, and management and marketing recognised as key factors in the industry's development

industry's development.

For this year's season the Yugoslav tourist industry added only some 6,000 hotel beds. Sports and recreation for the control of the facilities were also built and some improvements made in infrastructure - but still lagged far behind demand. The main reason for this slow development has been a lack of resources. Now the authorities have started to attract foreign capital for direct investment not only in building tourist facilities such as hotels but also for infras-

tructural projects such as road construction. Potential foreign investors have been more interested in tourism than in any other Yugoslav industry. Negotia-

the construction of several botels both on the coast and inland, including some de luxe category hotels (Hyatt has a joint venture based on a debt-for-equity swap, and its hotel in Belgrade will be finished in under eight months, before the September non-aligned sum-

mit. It will be managed by Hyatt's own people). Several foreign groups have been preparing feasibility studies for the construction of new motorways, especially along the Adriatic Coast as well as between the Austrian border south of Graz, and

offered, which include not only the exploitation of motor-ways themselves but also of petrol stations, motels and other facilities alongside them. Another field for investment of foreign capital has been marinas. Yugoslavia had a total of 35 marinas at the end of 1988 (33 in Croatia and two

of 1988 (33 in Croatia sum two in Slovenia) with just under 10,000 moorings. Nearly 139,000 vessels — yachts, sail-ing boats and others — used them last year, 92 per cent under foreign flags. Those of Germany, Italy and Austria prevailed, but there

were also 4,592 British vessels. Some British subjects spend most of the year in their yachts moored in or near larger towns like Split, and have almost become their

citizens. Yugoslavia's coastline, with its many islands, means that many more marines could be built and more vessels accommodated throughout the year. In 1988, marinas had a revenue of some Dinars 75.2bn (\$14.4m at the end-year exchange rate), of which 68 per cent went on foreign exchange. The potential for earning more is good.

Like other Yugoslav indusfries, tourism has to prepare for the single European market from 1992, and thew new regulations which will flow from it: some 70 per cent of foreign tourists come from of foreign tourists come from the EC. The country must build an integrated information system for hotel beds, travel and other information, and link it to the unified European system. It has to adopt a categorisation and classifica-tion system for hotels compatible with European standards.

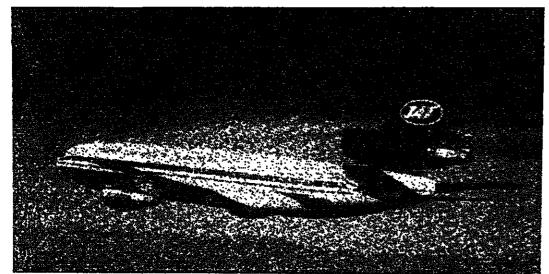
Among other important con-siderations are the abelition of visas where they still exist, visas where they still exist, simplification of customs formalities, possibly introducing special "nothing to declare" road lanes at the horder, introduction of health insurance policies for tourists, assuring re-transfer of dinars exchanged for foreign currency and the provision of offseases relates for transport of a rebates for transport of foreign tourists.

Alaksandar Lobi

For business or pleasure

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Perk on wheels softens blow of low pay

WHERE in Europe do financial managers have the best earnings prospects?

As with all broad questions of pay, a definite answer can-not be found. But clues are appearing as organisations hich conduct salary surveys extend their studies in antici-pation of a growing demand for information on pay rates throughout Europe from 1992. The latest example — and

source of the accompanying table – was published this week by the European Remu-neration Network. The network is a new consortium of seven consultancies based in, or with branches in, the counor with branches in, the countries covered by the survey. Belgium, France, Ireland, fialy, the Netherlands, Switzerland, West Germany and the United

The table compares the pay heads of finance and of production as well as managing direc-tors — in companies with no more than 100 employees, and in those with between 250 and

Het before discussing the fig-ures, it is important to note factors which require that the results of all pay surveys be Since the network's study draws its information from 2,673 companies employing nearly 30,000 managerial staff,

sample of executives. But, as in all such studies, it cannot pro-vide more than loose indicators of the real state of pay and

Even with jobs which can be defined as virtually identical, the rewards vary in too many ways for surveys to measure accurately.

The variable factors include the size of the employing

organisation, its economic sector, and the district - let alone Provided the results are interpreted broadly, however, they do offer an approximate guide to international differences in the going rates for different types of executives.

The indicators in the table are reached by taking a "beachmark" job-holder — the median expertive who comes

median executive who comes precisely mid way in a ranking by pay of all in the same kind of work in the same country. For each type of job, in each size of company, in each land, the table shows the median person's basic salary, total rewards received in money, and "buying power" - which is calculated in two

The first is to deduct from the total money rewards the country's regular tax and 2,673 companies employing social security charges for a nearly 30,000 managerial staff, it has the advantage of being who is married with two

dependent children.

The resulting net pay figure is then converted into buying power by adjusting it in line with international differences in living costs, with the excep-tion of outlays on housing which vary too much from

place to place for the surveys to measure. The continental currencies have been converted to sterling at the London closing rates on June 23, and the countries are ranked by the buying power of the median head of finance in

By that measure, the best earnings prospects for financial managers are offered by France, with Switzerland, Italy, and West Germany taking the next three places. Another thing those countries have in common is that more often than not the heads of finance are peid less than the heads of production.

In Switzerland and Italy the median production chief is bet-ter rewarded than the finance equivalent in both sizes of companies. In France and West Germany the same applies only in the 250-1,000 employee

By contrast, in the four other countries, including the UK, the head of finance is consistently better paid than the production chief. The fact that the same four countries also

SENIOR MANAGERS' PAY IN SMALL AND MEDIUM-SIZED COMPANIES 250-1.000 employees Up to 100 employees COUNTRY Basic All cash Buying Basic All cash Buying ومعلعه rewards power £ FRANCE Managing director 62,879 55 923 44.636 Head of production 33,026 42,029 37:980 29,464 Head of finance 34,274 38,387 29,700

52,286 36,383 48,334 40,294 45,119 34,370 77,469 51,390 47,939 Managing director 93,193 53,241 53.691 61,745 38.057 41,035 **37,584** 56,759 51,774 Head of production 36.817 25,185 33.135 65,548 51,419 71,464 49,694 80,045 Managing director 60,745 55,891 Head of production 29,578 28,550 47,705 32,825 48,947 52,427 the company with 250-1,000 62,288 30,881 71,605 41,021 84,708 42,864 W. GERMANY Managing director 28.463 Head of fi 58,480 44,1**52** 42,690 NETHERLANDS **38,595** 35,088 25,702 25,068 40.936 Head of production Managing director 32,500 40,042 48,000 34,837 25,652 17,480 27,278 18,153 19,555 13,978 30,287 29,648 33,778 31,346 23,982 22,851 Head of production 75,059 Managing director 50,700 25,562 66,373 39,622 33,203 **39,308** 39,638 **42,958** 41,670 16,853 22,211 Head of production 26,861 26,861

> have the lowest rewards for managing directors as well as the two other types of executives, surely begs the question of whether those two factors

> are connected To compensate the UK financial managers for their rela-tively poor place in the

money-pay league, far more of them than their continental counterparts had company

28.822

22,847

20,925

31,634 **24,805**

supplied to 88 per cent of the finance chiefs in Britain compared with 78 per cent in the Netherlands, 73 per cent in

Italy, 66 per cent in Belgium. 63 per cent in France, 62 per cent in Ireland, 58 per cent in Germany, and only 28 per cent in Switzerland

47.803

30,009 29,613

24,749 1**7,260** 17,042

rewards power

73.569

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43,937

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Our client is a highly successful and rapidly expanding private group involved with meat and produce importation

With a current turnover in excess of £120 million and projected to double within two years with additional acquisitions being considered in the UK and Europe, the Group has created a key new position of Chief Accoun reporting to the Financial Controller.

Candidates should be qualified accountants and will have full responsibility for the preparation of management and financial accounts, budget and cash flow statements, monitoring working capital, overheads and expen-They should have confidence, maturity of technical abilities and be familiar with computerised systems, and possess good interpersonal skills.

This is a "shirt sleeves" role which will appeal to those individuals who are flexible and like to lead by example. It offers serious scope for genuine career progression within the Group, and an attractive remuneration package.

If you believe you have the interest and the qualifications to meet this exciting appointment, please send your CV and a covering letter including day-time telephone number quoting ref: FT119 to: J.David Preston

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Chartered Accountants

Management Consultancy Division, 186 City Road, London, EC1V 2NU.

ACCOUNTANCY APPOINTMENTS

Managing director

Head of production

Prestigious Investment Management Group

FINANCIAL DIRECTOR

Package circa £80,000

Our client, one of the most respected names in investment Management is among the leaders by size and performance. It constitutes a core activity of one of the City's most respected international merchant banks and is poised to further develop its influence in the market

An integral part of the Group's development plans is the appointment of a Financial Director into a new role responsible for a number of profit centres in the UK and overseas. The thrust of the job is profit generation and you would be a key member of the Board.

Aged in your mid to late 30's with a strong academic background and Chartered Accountancy qualification, you should already have demonstrated significant achievements in a financial services organisation of repute. The advertisement is geared particularly to those outside the investment industry.

The position offers an excellent banking remuneration package, including subsidised mortgage, with a basic salary of up to \$60,000 and, in addition, a bonus. Please write, enclosing a full employment history and giving your current remineration, to Terence Hart fields at Mervyn Hughes International Limited, Management Recruitment Consultants, 63 Mansell Street, London El 8AN.

Group Project Accountant

Central Scotland

c.£26,000 + car

Our client is a highly successful Plc in the construction industry.

In order to support their corporate strategy, which includes expansion through organic growth and acquisition, they require to recruit a Group Project Accountant,

Reporting to the Group Financial Controller, and liaising with Senior Executives, the successful candidate

will be a key member of the group's management team and will be responsible for. A Reviewing the performance of subsidiary companies

A Reviewing and developing reporting systems A Performing specific financial projects

▲ Invastigating potential acquisitions Candidates, who must be qualified accountants aged 28-35, essentially with experience of the construction industry should demonstrate strong interpersonal skills and the ability to operate at the most senior levels.

> The company offers an attractive remuneration package together with genuine career prospects, and relocation expenses will be paid where appropriate. Interested candidates should apply in writing, enclosing a comprehensive C.V to: Colin MacKay C.A., Douglas Llambias Associates, 163A Bath Street, Glasgow G2 4SQ. Tel: 041-226 3101.

YORKSHIRE BANK DEVELOPMENT CAPITAL LTD.

Yorkshire Bank Group is one of the UK's leading financial institutions with bolonce sheet footings in excess of £3 billion. Recent developments within the Group include the incorporation of a Development Capital subsidiary.

YBDC will be a significant force in this field and will lead transactions requiring syndication. MBO's, MBTs and traditional "money-in" and "money-cut" development capital transactions will be undertoken. The excellent relationships which the Group enjoys with its corporate customers and their advisors will provide a strong "deal-flow" for YEDC to promote their development capital activities throughout the U.K.

An experienced Chief Executive is in place and he now wishes to recruit further members of his investment team to identify, appraise and invest in unquoted companies.

SENIOR DIRECTOR

A senior Director with a first class track record in the development capital industry is sought who can supplement the high level of expertise within the Group.

ASSISTANT DIRECTORS

We also require two executives who should progress to become directors in a relatively short time scale. Applicants will be ideally degree qualified with an MBA, accountancy or legal post-graduate qualification, and may have some development capital experience.

We shall be looking for senior executives with ability to match ambition demonstrated in their track record. Joining YBDC at this formative stage will be a natural extension in a successful coreer and rewards and prospects, which will be amongst the best in the industry, will reflect this.

Please write with full c.v. to:



Yorkshire Bank Group

George Shiels, Managing Director, Yorkshire Bank Development Capital Ltd., 20 Merrion Way, LEEDS LS2 8NZ.

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Financial Controller

For one of the regions totals growing their manufacturing companies. They supply brand leader products to what is historically one of the most bouyant market sectors and their UK success is now being repeated oversea The ropid expansion and future pment plans of the company

give the to a requirement for a financial Controller to concentrate primarily on systems development, financial reporting and cash with the Phonoical Disector and will have disect control over a staff of ten-people. You are likely to get involved with a wide range of projects associated with a fast growing

You will be in your late twenties or early thirties, a qualified graduate accountant with excelle skills. You will have had aidensive computerised systems implementation experience and

of international accounting would be an advantage Please send your CV, to include a day time telephone number and details of scieny progression, to Dould Owens, Coopers & Lybrand



Designer Clothing Group Financial Controller

Our oficest, a leading international fashion company with operations and interests throughout Europe, the US and the Far East, is currently seeking one outward-going young

Reporting to the European Chief Financial Officer, the successendidate will be responsible for the overall financial control, EDP and treasury functions for one of the Group's marketing operations in Amsterdam. The candidate, ideally a qualified chartest assessment than the candidate, ideally a qualified

Excellent Package

experience with an international FMCP Group.

Aged 28-40 you should demonstrate an active and creative mind along with excellent communications skills (a knowled of Dutchor Hard would be a distinct advantage) in order

Initial Interviews will be conducted in London Permission to work in the EEC essential

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LOYDIL

Recently qualified ACA? Part qualified ACA?

Financial Managers

City based;

£22-25,000 + car + benefits

Our client is a high profile financial services company whose name commands considerable international respect. With £ multi-billion daily transactions and a product portfolio embracing both banking and non-banking sectors standards are uncompromisingly high.

The company now wishes to appoint a number of Financial Managers and Assistant Managers within an operational environment which is challenging and dynamic. As a manager you would be responsible, under the supervision of the London Financial Controller, for all aspects of the financial management of specific companies within the Group. This work may include the preparation of consolidated financial accounts, management accounts, budgets, business reviews, cash flow forecasts, corporate tax returns and involve reporting to and advising senior management on the specific companies' commercial

We should particularly like to hear from people in the 25-30 age

range, preferably cognizant with the financial services sector and with personal computer applications.

Candidates should be intellectually able and assertive with a strong, outgoing personality and able to demonstrate excellent communication skills, both oral and written.

Show us positive evidence of your clear potential and resolute ambition and our client will show you a climate where your prospects and your future seem assured.

Salaries are negotiable around the £22-25,000 level and the benefits package includes a full range of substantial City benefits.

In the first instance please telephone John Thompson for an informal discussion on 01-686 6600, or write to him with a detailed cv at: Thompson Associates Ltd.

(Ref. 1375), Compton House, Selsdon Road, South Croydon, Surrey CR2 6PA. Strict confidentiality will be maintained.

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The Company is a joint venture subsidiary of Nestor-BNA plc, a leading company in the UK in the field of health care, and Nutri/System Inc., one of the fastest growing companies in the US with sales of \$233 million in medical board.

available for a keenly ambitious. You will be responsible for the

our Head Office in London.

To meet the demands of this qualifications.

Controller, the ability to set up new right person. 1988. The Company was created systems is essential. Training in If you have the qualifications, to launch and operate weight loss the USA is likely for a short time. qualities and drive we need, we entres throughout Britain using You will play a key role in would like to hear from you. the Nutri/System programme. The supporting our senior Company is advised by a UK management team on all aspects Please send your curriculm vitae and of financial strategy and daylime telephone number to: Mr James A unique opportunity is now development within the Company. Reynolds, Nutri/System (UK) Ltd, 15

Financial Controller to join us at smooth running of the small accounts department.

You will need financial vision and challenging position within a high acumen for the fast-moving profile company, you will be aged environment in which we operate. around 28-30 and have a good Good communication skills and a degree and accountancy strong personality are invaluable. Swift promotion and the rewards As the Company's Financial that go with it are waiting for the

Southampton Place, London WC1 2BU.

FINANCIAL CONTROLLER

£35,000 + Car etc.

Aged 28 - 35

Our client seeks a High Flier -- intellectual, professional, managerial -- for this prestigious role in a major division of a "blue chip' company, operating from several locations. The Financial Controller will be responsible for all the financial and management accounting of an £80m p.a. business.

The Financial Controller will provide leadership to a bright young team in a proactive approach to management accounting and maintaining tight budgetary disciplines. There is also the task of reviewing the financial systems as a new generation of IT is being introduced.

Candidates will have a good degree and be fully qualified accountants. They will have had financial and management responsibility in a manufacturing business at operating level.

The remuneration will include a results orientated bonus, executive car, share options and relocation expenses if necessary to the company's base in Sussex.

Please write giving details of age, qualifications, experience and present salary quoting reference 1066. Alternatively, telephone John Pattison on 01-255 3063 for a brief discussion of the opportunity. No information will be divulged to our client without your permission.

Withers Diamond & Wood Brigdale Ltd.

36-38 Mortimer Street, London WIN 7RB

Director of Accounting

West London

c£50.000

An international outlook and entrepreneurial management are key factors in the success of this highly profitable US owned company involved in the manufacture and marketing of medical products. Turnover currently c\$200 million is expected to double in 2/3 years through acquisition and organic growth.

Working closely with the Head of International Finance you will direct and manage the accounting treasury and tax for operations outside of the US and have responsibility for all forecasting and budgeting for central expenses. Managing a team of eight staff you will work closely with field controllers, fine management and external advisers.

Probably in your mid-thirties you are a qualified accountant with a successful career in US companies operating sophisticated reporting and controls. Ideally you will have experience in a divisional or head office environment and possess multi-lingual capabilities. Commercial judgement, excellent interpersonal

skills and a high energy level are essential to contribute to this demanding environment.

Opportunities for further career progression are likely to occur within 18 months. Remuneration will include a competitive salary. negotiable according to experience, bonus and relocation

Please reply in confidence giving concise career, personal and salary details together with a daytime telephone number quoting Ref: 344 to James Cameron at Whitehead Rice Ltd., 43 Welbeck Street, London WIM 7PG.

Ikitehead Rice

MANAGEMENT SELECTION

Group Financial Controller

Camberley, Surrey



to £35,000 + excellent benefits

Carson & Company is a leading practice, specialising in a growing range of property services. A dynamic and entrepreneurial group, they have built an envisible reputation for high quality and innovation. They place considerable emphasis on the calibre of their staff, and the personal service which is offered to clients.

As Group Financial Controller, you will have a key role raking complete day-to-day responsibility for the finance function and controlling a small accounts department. Working closely with the Chairman and Managing Director, you will provide a financial view on exciting strategic and business developments.

You will be a Qualified Accountant (preferably Chartered) in your mid to late twenties with either a commercial

background, or seeking to move out of a major professional firm. Knowledge of the financial services or retailing sectors would be advantageous. You must have the drive and confidence to make a positive impact in this important role.

The excellent remuneration package includes a quality company car and performance related bonus. Sufficient flexibility exists to reward the outstanding candidate.

Please send full personal and career details in confidence to Alison Hawley, quoting reference 5273/PT on both envelope and letter.

Management Consultancy Division P.O.Box 198, Hilligate House, 26 Old Bailey, London EC454 7PL

Director of Finance

Liverpool area c£37,500

The UK subsidiary of a multi-million dollar turnover US company engaged in the manufacture and supply of specialised chemicals, wishes to appoint a business minded Director of Finance to a wide ranging role covering their operations in Europe, the Middle East and Africa.

Reporting to the UK Managing Director and a parent company financial executive, the position includes responsibility for the financial and administrative functions of UK and overseas operations as well as the coordination of reporting to the parent company. The provision of financial advice as an active member

of the business development team is also an important aspect of this role.

Probably in your mid 30's to early 40's, you will be a qualified accountant. with experience in professional practice. Five years as a number one or two in a financial and management accounting function will have helped develop your strong management skills and the ability to work autonomously. Consolidation experience in a multicurrency environment and a sound

matters are prerequisites. Extensive in its scope, the role is certainly a demanding one and should appeal to those who look for variety

knowledge of taxation and treasury

and challenge in their work. Some

foreign travel is required. In addition to the basic salary indicated above there is an attractive share scheme and company car, together with usual other benefits. Relocation assistance will be provided if appropriate.

Interested candidates should ring Susan Ryder on 01-378 7200 or write to her quoting ref MCS/9019, enclosing full CV and salary details at: **Executive Selection Division** Price Waterhouse Management Consultant No. 1 London Bridge London SE19QL

Price Waterhouse



Our client, based in Surrey, is one of the country's outstanding providers of insurance & Financial Services and is a household name. Recently declared Group profits were more than £140m for UK & worldwide operations and funds under management are in excess of £14bn.

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International Financial Services

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Unprecedented business growth has seen rapid expansion of Corporate Audit and it has a well earned reputation within the Group for providing services of the highest professional standards. Audit methodology is highly advanced and the department is well resourced.

Your management brief will include the direction of a substantial department of andit professionals and the development of an integrated financial audit strategy for the Group's European operations.

The culture of the business calls for a qualified accountant with significant people management skills and 5 years+ high level audit experience preferably with some Financial Services exposure.

Although 90% of time is spent in the UK, proficiency in French would be an added advantage.

·· Future Group expansion plans are likely to provide growth within the role; together with opportunities for senior appointments elsewhere within the Group.

Please send your CV or contact, Lesley Harding, as adviser to the Company, for further information.

PHILIP JAMES & COMPANY 17 Thame Park Road, Thame, Oxon, OX9 3XD. Tel: 0844 21 7277

Fax: 0844 21 6419

FINANCE DIRECTOR

Nottingham c.£35,000+Car+Benefits

Lilley Developments Limited are at an exciting and challenging stage in their expansion. A major subsidiary of F.J.C. Lilley pic., with interests in land and commercial developments, Lilley Developments wishes to appoint a key member for its senior management team-a Finance Director.

The role will focus upon the following areas: to assist the Managing Director in the attainment of all corporate and financial objectives

 to manage the formation of new companies for development projects and arrange external • so take an active role in the Group's acquisition plans

to ensure tight, accurate financial controls throughout the Group

ideally, the post will suit an ambitious, highly committed, qualified Accountant with first rate technical skills. An understanding of the housebuilding or commercial development industry is vital, most probably gained within professional practice.

Within this fast moving Group, the successful applicant will enjoy excellent career prospects along with a substantial rewards package.

Please apply in writing with full camer and salary history details, quoting reference B/205/89, to Louisa Chapman.

KPMG Peat Marwick McLintock

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Peat House, 2 Cornwall Street, Birmingham B3 2DL

to £30,000 + Bonus + Car

Our client is an extremely progressive and much respected UK ple that has achieved rapid expansion and a high presence within the leisure sector by both acquisitions and organic growth. This growth now makes the organisation the largest UK operator in several of its divisions and a major force within the

As a direct consequence of this success the Group seeks to make this new appointment to its small corporate finance team. Key functions and responsibilities of the role will include the strengthening of relationships between the operating divisions and corporate HQ, the management of the Group's performance review process and working closely with the Group Financial Controller and main board Directors on special projects. Candidates should be qualified accountants, aged 28-34, who want a

responsible role in a commercial and progressive environment. Good presentation and enthusiasm ar vital as the role will bold a high profile in dealing with an extremely wide diversity of personnel.

Future career prospects are excellent including the opportunity of financial directorship of an operating company. Please telephone or write enclosing full curriculum vitae quoting ref: 330 to: Philip Cartwright FCMA, 97 Jermyn Street London SW1Y 6JE

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Phone or send your CV to the appropriate manager, or request an application form. Out of office hours, call 01-770 7780 or 0483 740401. Reed actively promotes Equal Opportunities.

Rewarding 'greenfield' opportunity Financial Manager

c£26k + car + benefits S.London

Our dient, a young hotel company background in a multi-site service possesses the potential to grow industry who can demonstrate a

will be this newly-created position of moving and dynamic environment. The Financial Manager. Reporting to the ability and ambition to grow with the Group General Manager, the role will business will be a vital determinant of Group General Manager, the role will assume responsibility for all aspects of success. the financial function implementing financial controls and liaising closely with to enjoy an attractive salary and benefits operational managers and external package and look forward to sharing the advisers. Close support of the Chairman substantial rewards that growth will and Chief Executive in the bring Interested candidates should in

implementation of the business development strategy will be a key task. We are seeking a qualified accountant, probably with a

significantly over the next few years and successful track record and the ability to has ambitions to seek an USM listing, develop innovative solutions to Central to achieving this ambition organisational problems created by a fast-

The successful candidate can expect

the first instance, send their full career and salary details in absolute confidence to Brian Ayres at the address

PROJECT ACCOUNTANT

RETAIL

Aged 28-32

to £35.000 + Car

This major retail group is committed to maintaining its dominant market position. It will continue to enhance a strong international profile through organic and acquisitive growth.

To meet the challenge of sustaining a clear competitive advantage, there is an immediate requirement for a key individual to join the high-profile business review team.

The role will focus on the enhancement of efficiency through the review of financial and operational systems. This will include seeking and implementing solutions to business problems.

The ideal candidate will be a commercially minded accountant with at least three years' post qualification experience. Progression into senior line management will only be limited by personal ability.

There is considerable executive level exposure, and therefore assertiveness, diplomacy and strong interpersonal skills will be essential

Interested applicants should contact Giles Daubeney, either by phoning him on 01-437 0464, or by writing to him, enclosing a detailed CV, at

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RECRUITMENT CONSULTANTS se 1 Leicester Piace London WC2H 78P Telephone: 01-437 0464

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THE WCRS GROUP PLC

JP ACCOUNTANT

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The WCRS Group plc is one of the world's largest communications groups, with business activities comprising advertising, public relations, media and sponsorship. Although the European market is its strength, it is active in over 20 countries. Growth has been impressive, due in no small part to a corporate culture encouraging imaginative thought and individuality

Group centre is lean and concentrates on strategic issues. Resulting from a recent promotion, an opportunity has arisen for a Group Accountant. Reporting to the Director - Corporate Finance, the brief is to provide and interpret Group financial information, with an emphasis on the creation and promotion of Group profit opportunities. Managing a team of 5, you will also oversee the consolidation of Group information and maintenance of head office accounts:

Candidates, in their late 20's to early 30's, will be qualified Accountants and technically excellent. The successful candidate will have an enquiring mind and the ability to challenge the norm. Probable profiles would be either an ACA currently working at the centre of a major group or as a manager from

Please apply directly to Mark Ehrlich at Robert Half, Freepost, Walter House, Bedford Street, 418 The Strand, London WC2R OBR. Telephone: 01-836 3545, evenings: 01-556 3615. Alternatively, fax your details on 01-836 4942.

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Our client is a dynamic and highly prestigious Group with substantial and diversified interests, involving a large number of distributorships and joint ventures with leading, multi-national manufacturing and trading companies. Continuing

expansion of their business activities has created two excellent openings for senior finance professionals with the vision and experience to

Group Financial Controller

You will be directly responsible for all aspects of financial and management accounting throughout the Group. Specifically your brief will be to establish accounting policy and improve existing systems, formulate new planning and budgetary methods and produce regular financial reports and management

make a significant contribution to their continuing accounts to the Board.

You will combine an accountancy qualification

with at least eight years' commercial experience, latterly at a senior level in an International company

and potential to deputise for the V.P. - Finance. Fluency in Arabic is essential. Ref: FT. 1266/3. **Finance & Administration Manager**

Reporting to the VP - industrial Group your remit includes the management and direction of all the financial and administrative functions required to support the operating companies. This will involve budgeting, financial and management reporting, investment appraisal, management information systems, treasury function and company secretarial activities. As a key member of the management team you will also deal with the day-to-day business of the companies including

deputising for General Managers in their absence as well as be involved in expansion and

diversification plans.

A qualified accountant, preferably with a business degree or sience at a senior level in an industrial and international commercial environment, preferably fincg as well as core experience in manufacturing cost accounting. Experience of computerised financial systems is also essential. Ref: FT. 1266/5.

Salary is negotiable and excellent benefits include free furnished accommodation, married status, transportation allowance, bonus, free medical care and paid home leave.

Please write – in confidence – with full career details to Ghassan Yazigi, quoting the appropriate reference, MSL International (UK) Ltd., 32 Aybrook Street, London WIM 3JL.

MSL International

Finance Director

Midlands £35-£40,000 + Car + Benefits

Our client is a major subsidiary of a large manufacturing group located in the Midlands. The company has a fast rising turnover currently in the region of £25 million per annum.

in support of exciting development plans the company is seeking an experienced Finance Director to take overall control of the finance function and specifically upgrade the company's computer based accounting systems. The Finance Director will also be expected to participate fully in the development of the business as a whole as a key

member of its top management

Applicants must be experienced qualified accountants with a solid record in financial management ideally in a manufacturing environment. The post demands well developed managerial skills and the ability to successfully conclude tough commercial negotiations at the highest level.

This is an exciting career opportunity for an ambitious accountant who relishes the challenge of revamping the existing financial organisation and systems in a

medium sized company. Salary is negotiable, and includes an attractive annual bonus plus an executive car. Applicants should write in confidence with career details, age and current salary quoting reference MCS/2051 to Jim Mitchell,

Executive Selection Division Price Waterhouse Management Consultants Livery House 169 Edmund Street Birmingham B3 2JB,

Price Waterhouse



ACQUISITIONS MANAGER

Consumer Goods

Cambs/Lincs base

This household name public group has a record of growth and accelerating profitability and commands the respect of the city and its customers. Its strengths are an innovative, professional management team and strategically advantageous positions in growing markets. Building on its acquisitions successes, the group arms to strengthen the business development team and intensify its programme of deals.

Reporting to the Finance Director, you will be supported by two dedicated professionals and lead the acquisitions programme in the USA and Europe. The team is involved throughout the acquisitions process; identifying and financially evaluating target companies, negotiating deals and playing a full part in their integration into the group.

Package to £40,000 + car

The successful candidate will be a financial MBA or qualified accountant, in his or her early/ mid thirties. A track record of progression in sophisticated organisations, combined with involvement in acquisitions, as advisor or principal, is prerequisite. The group offers excellent career development opportunities to committed professionals with commercial flair.

Please reply in confidence, giving concise career, personal and salary details to Heather Male, quoting Ref. L426.

Egor Executive Selection 58 St. James's Street London SW1A 1LD (01-629 8870)

EXECUTIVE SELECTION

United Kingdom · Belgium · Denmark · France · Germany · Italy · Netherlands · Portugal · Spain

Financial Controller

North West

c£28,000 + Car + Bonus

Our clients are a market leading subsidiary of a major UK group, engaged in the manufacture of specialised capital machinery for markets world wide. Recent repositioning of the business has highlighted specific areas where improved management controls will result in a significant increase in profitability and establish a sound base for further growth.

They now seek a commercially minded Financial Controller to work closely with the Managing Director as a key member of the management ream, making a significant contribution to the overall management of the business, including the formulation of husiness development strategies. Specific responsibilities will include the development of effective financial controls and management information controls and management information systems, together with cash and asset management.

Candidates should be graduate qualified accountants (probably ACMA), aged in their early to late 30s, who can onstrate a full understanding of manufacturing business and significant experience of computerised ene information systems.

A proactive management style with a forward thinking approach and strong interpersonal and commercial skills are essential to succeed in this demanding environment.

rested applicants should forward their current CV to Jain Blair ACMA quoting ref 4456 at Michael Page Finance, Executive Division, Clarendon House, 81 Mosley Street, Manchester M2 3LQ.

Michael Page Finance

International Recruitment Consultants London Bristol Windsor St Albans Leatherhead Birmingham Nottingham Manchester Leeds Newcastle-upon-Tyne Glasgow & Worldwide

FINANCE DIRECTOR

Gloucestershire Up to £25,000+Executive Car+Major Benefits

As part of a planned programme of international expansion, our Client - a large, successful and highly acquisitive European Group with an annual turnover in excess of £27 million - has recently assumed control of a weil-established FMCG operation based in Gloucestershire. The Group enjoys a high profile in its market place, currently accounting for some 30% of world sales in several consumer product lines.

The Group wishes to appoint a Finance Director for the £4 million turnover subsidiary company. The successful applicant will report to the Managing Director, taking sole responsibility for all financial, management and treasury functions of the

Since the Group is heavily computerised, candidates preferably ACAs with a strong industrial background - will require sound IT knowledge and systems experience. A high level of commercial

awareness is essential, as is the ability and enthusiasm to get to grips with the day-to-day challenges of a busy working environment, often at grass roots level. Some acquisitions knowledge would be advantageous; the incumbent will be called upon to deputise for the Group Finance Director in his absence. There is also a possibility of some overseas travel to European subsidiaries

The position carries substantial opportunity for advancement, with excellent promotional prospects. A very attractive package awaits the successful candidate, comprising a starting salary of up to £25,000, company car, bonus scheme, BUPA, non-contributory executive pension scheme and a generous relocation allowance.

To apply please write with full CV and salary details, to Margaret-Anne Stocker, quoting reference

KPMG Peat Marwick McLintock

Executive Selection

Peat House, Lansdown Road, Cheltenham, Gloucestershire GL50 2JA.

Warehouse Group, acquired by Sears plc in January 1988, is a specialist retailer of exclusive women's fashionwear for the young market. Turning over some £18 million and operating through 34 branches countrywide, the company is already well established within its marketplace. With the resources of the retail giant Sears and through the direction of a small, highly motivated management team, of which the Controller will be an essential member. the company is now uniquely placed to embark upon a period of rapid growth and development.

In order to realise the full potential of the company, Warehouse now seeks a young Controller to make a positive contribution to these expansion plans. Leading a small team, this key role involves the development of systems as well as the production of management and financial information.

Liaising extensively with non-accounting functions and other divisions within Sears. you will become heavily involved in the strategic direction of the company.

Aged 25-35, you should have at least 18 months' post-qualification experience within a fast moving, commercial environment. Proven communication skills are essential, as is the drive and enthusiasm necessary to meet the challenges of this very competitive marketplace.

Please apply directly to Penny Ridgett, Freepost, Walter House, Bedford Street. 418 The Strand, London WC2R OBR. Telephone: 01-836 3545, evenings:01-853 4009. Alternatively, fax your details on 01-836 4942.

Financial Recruitment Specialists London · Birmingham · Windsor · Manchester · Bristol · Leeds



Group's Finance Controller

West London

To £40,000 plus car

The former Group Finance Director at this highly respected electrical business has been promoted to Group Managing Director. He now requires a Controller to work with the Holdings Board to take the Group into a new phase of profitable diversification.

phase of profitable diversification.

The £60m turnover Group is established as a leading electrical and mechanical contractor with several overseas companies. One group company, acquired 4 years ago, has become one of the UK's premier low voltage switchgear manufacturers. The Group is highly acquisitive and undergoing considerable expansion.

Growth potential of this role is excellent for an ambitious, positive, commercially astute accountant aged 30-40, with strong communication skills. Experience of construction related industries, of upgrading computerised information systems and of methodical line management are of paramount importance. Please forward your curriculum vitae with an appropriate covering letter which includes your present earnings and a daytime telephone

Peter Willingham (Ref: 056) Managing Director HODGSON IMPEY SEARCH & SELECTION LIMITED 50 Pall Mali London SWIY SIQ.

Finance Director

Cheshire

to £30,000 + Car + Bonus

Our client is a market leader in the highly competitive field of home furnishings, with a growth rate of 250% over the past three years. A management buy-out from a major UK retail group has created the need to establish an Independent finance function and develop integrated computerised

To meet this requirement, they seek a commercially orientated Finance Director to become a key men of the buy-out team. In addition to an overall contribution to the strategic management of this profitable business, you will assume specific responsibility for management of working

capital and the improvement of production control and inventory control systems. Candidates should be qualified accountants, aged 30-45, who can demonstrate a successful track record of financial management in an FMCG environment. A sound manufacturing background. together with high levels of commitment and well developed interpersonal skills, are prerequisites. Interested applicants should forward their current CV to Iain Blair ACMA quoting reference 4457 of

Michael Page Finance, Executive Division, Clarendon House, 81 Mosley Street, Manchester M2 3LQ.

Michael Page Finance

International Recruitment Consultants London Bristol Windsor St Albans Leatherhead Birmingham Nottingham Manchester Leeds Newcastle-upon-Tyne Glasgow & Worldwide

Progressive International **Airline**

involves the expansion of their network of scheduled services from Gatwick to European business and holiday destinations, as well as further diversification of their traditional charter market to the long haul arena. This growth has now created an opportunity for an ambitious accountant to join Air Europe's headquarters finance team in an important new linancial management role.

Air Europe, a major force in todays aviation scene and part of the dynamic international Leisure Group, is now pursuing an exciting programme of investment and growth. This

You will be responsible for the direction and development of a team of approximately 30 staff, including qualified and part qualified accountants, ensuring the production of comprehensive and timely management information, the development of FINANCIA a range of financial systems, and the implementation of effective controls required to monitor overheads, capital expenditure and other trading MANAGER

To £27,000 + Car + Benefits **Crawley, West Sussex**

The individual sought will be a qualified accountant, likely to be aged 25-32, and able to demonstrate ability, endusiasm and achievement. You will be required to solve complex problems, manage people and deliver results, whilst working within a high pressure environment.

This high profile appointment offers an ideal platform for career progression widnin Air Europe and more widely within the International Leisure Group. In addition to a competitive salary and company car there are generous holiday, travel and other benefits. For a detailed and confidential discussion, contact Paul Goodman or Brian Cognes on 01-387 5400, out of hours 0923 720284 or write to Financial Selection Services, Drayton

House, Gordon Street, London WCIH BAN. Fax air europe

QUALIFIED CIMAs - £22,000 - £35,000 + Substantial Benefits

01-388 0857.

"I'm looking to use my product costing skills in a totally different environment



As the financial services marketplace becomes increasingly competitive, success will depend on an organisation's ability to understand and react to the needs of its customers. Midland Group, through its numerous businesses, provides an extensive range of financial products and services for personal and corporate customers both in the UK and overseas,

With so much emphasis on new product development, Midland Group presents an excellent opportunity for qualified CIMAs with backgrounds in manufacturing industry or commerce to broaden their experience. We require bright, enthusiastic people to improve Midland's existing product profitability systems, and contribute towards new product development strategies.

In an environment of variety and change, with a progressive management style, career progression is rapid and based purely upon personal contribution.

Together with salaries ranging from £22k to £35k, we offer a comprehensive range of banking benefits, including mortgage subsidy. In addition, some positions include a company car.

If you would like to know more about the attractions of working for Midland Group, contact Charles Austin, quoting ref: A321, at Mervyn Hughes International Ltd, Management Recruitment Consultants, 63 Mansell Street, London E1 8AN. Telephone 01-488 4114



European Roles

Our client is the fast growing European operation of Cognos which is a successful leading Canadian software supplier specialising in advanced language technology for developing business applications. The company has been operating since the early 1970s and is committed to a high level of expenditure on research and development. Consequently its pace-setting products are recognised worldwide and there is considerable scope for widespread expansion.

The European business has grown dramatically and as a result two new positions have been created, based at the European head office in Bracknell and reporting to the European Financial Controller.

Assistant Financial Controller

This position will assist in providing a complete controllership function for a number of European subsidiaries, along with accounting, business and systems support for the regional operations managers. Most importantly, it is a proactive business role intended to give active and constructive commercial support rather than merely supplying an accounting

Manager-Business Planning

This position will carry responsibility for all budgeting and forecasting activities along with business analysis for the European subsidiaries. Candidates for this position must have experience of budgeting, preferably in a European

Candidates will be recently qualified chartered accountants aged in their late 20s to early 30s. They should have experience of progressively more demanding roles with up to two years' post qualification experience. They must be commercially aware and have had some exposure to the linearcial systems, controls and reporting procedures of a fast moving hi-tech company. An ability to adapt quickly to the demands of a changing environment must be combined with a dynamic results

oriented style. Well developed interpersonal skills and initiative will be essential. Some travel will be necessary and the ability to speak a European language would be useful. These are excellent career positions for the progressive candidates looking to make an impact during their business

if you are interested please reply in confidence giving concise career, personal and salary details quoting the appropriate reference to: Michael Fahey, Arihur Young Corporate Resourcing, 21 Conduit Street, London W1R 9TB.

Arthur Young Corporate Resourcing

A MEMBER OF ARTHUR YOUNG INTERNATIONAL

Leading Retail Group

Senior **Financial Analyst**

to c£30,000 + Car + Benefits

West End



Executive Selection Division

Our client is one of Britain's leading incornational recall companies. They are currently embaricing on an exciting programme of investment and change involving the highly innovative re-development of existing stores, the opening of numerous new outlets and the promotion of high profile brands. In addition they have recently entered into an important new strategic business venture and acquired a prestigious European fashion chain.

As a result of the clearly defined requirements for strong financial management and control a challenging new appointment has now arisen within the young group finance team.

Reporting to the Financial Planning Manager you will play an important role in ensuring that the group board receives the high quality of information and commentary required to make key business decisions. This will encompass the analysis and interpretation of subsidiary performance, appraising and making recommendations relating to major capital expenditure proposals, involvement in the group budgeting and forecasting process and a range of ad hoc assignments.

The individual we are seeking must be a qualified accountant, ACA/ACMA/ACCA, probably under 30, and should already have gained at least eighteen months post qualification experience in a

You will be a confident and assertive professional capable of high quality objective analysis, with a strong commercial analys This is an ideal opportunity to gain experience in a dynamic pic headquarters. Promotion prospects are excellent and success in this demanding role will create an ideal platform for accelerated career progression.

Contact Paul Goodman or John Bowman, Consultants to the Company, at Francial Selection Services 01-387 5400 (24 hours) evenings 0474 874473 or writes to Plancial Selection Services, Drayton Hou (Fac 01-388 0857).



West Midlands

Part of the FKI Babcock PLC, the growth orientated UK based multi-national, our client is a profitable \$20m turnover tengineering company involved in the sale and manufacture of capital equipment. The Finance Director will be a key member of the management tiam, charged with continuing the successful growth record of the

The successful candidate will assume notal responsibility for all finance and related functions in a demanding business environment. In particular, he he will be required to adopt a hands on approach to the development and implementation of

and strict cost discipline.
Candidates, aged over 30, should be qualified accountants, who can demonstrate a successful track record gained in an engineering capital goods orientated manufacturing business. In addition to strong technical skills, the drive and ambition to succeed in a dynamic, fast moving operation is essential.

An excellent salary package with full relocation is on offer. Interested applicants should write enclosing a full CV, to Tony Hodgins ACA at Michael Page Finance,

Bennetts Court, 6 Bennetts Hill,

Birmingham B2 5ST.

c£30,000 + Car

financial and contract control systems, cash manage and strict cost discipline.

Michael Page Finance International Recruitment Consultur andon Brissol-Windsor St Albans Leatherhead Birth



Brest Walker Group Plc is a highly acquisitive bush La ross wanner (1) kep re. 10 = 10 grap in containing the second angular to establish the child in the U.S. and payment. The recent acquisitions of J.W. Canteron & Co. Ltd., Tollemache Cobbold Breweries Ltd., and their 834 public bessee, b edelition to 334 innumeed bouses from Grand Metropolitius has resulted to

of all Breating and inne at Hartispool and has brought about the need to recruit further sector management to strengthen the existing team. This nearly created Executive level appointment will be responsible for

general of around 1200 herowhol and mar shout the U.S. Reporting to the Board of Directors you will be involved strategic decelopment of the estate and its grouth in terms of recesses. refundibility and austi base. There is a continual need for the ongoing ment information and for interface with other ng the solar, marketing and distribution functions

ability to motivate used gain acceptance of ideas by others in a symmetric environment. A positive, consumulation self-starter you should have a track-record of tempible, measurable results and possess the ability to deal ingically with a variety of problems in order to meet deadlines.

in return you will enjoy a challenging and diverse role dealing with all levels of management, in a Group offering outstanding opportunities for further correct development. A full relocation package is offered above



Specialists in Financial Recruitment

GROUP FINANCIAL CONTROLL

Gwent £25,000 - £30,000 + Bonus + Car

Brushes International Limited is the management and holding company for a well established industrial brush manufacturing group which has subsidiaries in Prance, Germany, Portugal, Brazil and

The post holder will report to the Group Chairman and will work closely with him, providing consolidated accounts and interpreting results for companies within the Group, undertaking ad-hoc projects which will involve travel within Europe, and assisting with the formation of strategic plans. Responsibilities will include treasury functions, administrative assignments and Company Secretarial duties.

The successful candidate will be a fully

qualified chartered accountant, with at least 2 or 3 years post qualification experience. which will have included consolidation of accounts, preferably in an international group environment. A working knowledge of European accounting conventions and some degree of fluency in French and other languages would be advantageous.

Prospects for advancement and increased responsibility within the group are excellent. A generous and negotiable salary package is offered together with relocation assistance where applicable.

For further information please telephone Ann Fry on 0222 462463 or send your CV to her at the address shown below.

KPMG Peat Marwick McLintock

Executive Selection

Mariborough House, Fitzalan Court, Fitzalan Road, Cardiff CF2 1TE

Divisional Finance Director Designate

Greater Manchester

Our client is an internationally renowned UK group, engage in the manufacture and marketing of specialized technical products. A reputation for excellence of design and high quality manufacturing has established them as market leaders in their field. Current group restructuring is being undertaken to provide a flexible approach to product development, manufacture and distribution across all operations, in preparation for the European single market. These activities will be supported by a major capital investment programme.

Initially, you will assume responsibility for day to day finate control of their Manchester based business and financial project management for the establishment of the major operating division of the group. Early progression to Divisional Finance Director is envisaged, where you will play a key role in the future development of the division. Your responsibilities will include the

c£35,000 + Car + Bonus

financial control of international manufacturing and marketing operations and in particular the development of effective financial control systems, performance evaluation and review and the management of working capital, together with overall strategic development of the business.

Candidates should be qualified accountants, aged 30-40, who can demonstrate a strong track record of achievement at senior management level within a manufacturing environment. Strong interpersonal skills, together with intuitive commercial acumen and the ability to contribute significantly to broader business development, are essential.

and applicants should forward their current CV to Lain Blair ACMA quoting reference 4455 at Michael Page Finance, Executive Division, Clarendon House, 81 Mosley Street, Manchester M2 3LQ.

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Michael Page Finance

International Recruitment Consultants London Bristol Windsor St Albans Leatherhead Birmingham Nottingham Manchester Leeds Newcastle-upon-Tyne Glasgow & Worldwide

6. 30 8-12°

Financial Controller

Dynamic Public Property Company London SW1 £30-35,000 plus car

Our client is a fast growing, major public property company involved in investment, development and trading operations. With a reputation for entrepreneurable combined with prudent policies, the company has expanded significantly in recent years and is financially strong. This, together with an exciting development programme and energetic management provides for a further period of controlled growth.

They now wish to appoint a young Financial Controller reporting to the Group Financial Controller, to be responsible for the accounting department, preparation of year end accounts, cash management and overseas reporting. Development and enhancement of accounting and management reporting systems will be a key part of this

Applicants must be commercially aware Chartered Accountants with at least three years post qualification experience, which should include financial modelling and computerised accounting systems. Flexibility and willingness to work under pressure are essential as are good technical and interpersonal skills. Knowledge of the property sector would be useful.

There are good prospects for career development within this fast expanding

Please send your curriculum vitae, including current salary and daytime telephone number, quoting reference I2017 to Andrew Goodburn, Grant Thornton Management Consultants Limited, Grant Thornton House, Melton Street, Euston Square, London

Grant Thornton &

MANAGEMENT CONSULTANTS

GROUP ACCOUNTING

Service Sector Leader

c£30,000 + car

An autonomous subsidiary of one of the world's strongest financial groups, our client is a leading force in its rapidly changing sector.

As a key member of a close knit head office team, responsibilities will include the review and consolidation of management and statutory accounts, budgetary control and financial planning. Regular contact with management of self accounting regions and ongoing accounting and systems development work will provide further challenge and fulfilment.

Aged late 20s/early 30s, applicants should have at least four years' post qualification experience gained either in the profession or commerce/industry. Career prospects in this company and the parent group are excellent.

Please write with full career details or telephone David Tod BSc FCA

quoting reference D/840/CF.

LLOYD MANAGEMENT Selection Consultants 125 High Holborn London WC1V 6QA 01-405-3499

Legal Appointments

appear every Monday
For Further Information Contact 01-873 3000

Elizabeth Rowan Ext 3456

Wendy Alexander Ext 3526

Assistant Financial Controller

Hertfordshire

c£28,000 + Car

Our client is an autonomous manufacturing and distribution group. The company, turnover c£60m, has gone through a period of significant change and seeks to strengthen the central financial team as it moves into the growth

The role has responsibility for the international group reporting coupled with treasury and PC computer systems development work. There will be high exposure to the senior management within the group and current_ involvement with the UK locations will be necessary on special project assignments including acquisition studies.

Candidates should be qualified accountants with broad accountancy experience, shirt sleeve and flexible approach.

Please telephone or write enclosing full curriculum vitae quoting ref: 331 to: Nigel Hopkins FCA, 97 Jermyn Street. London SW1Y 6JE Tel: 01-839 4572

Cartwright Hopkins FINANCIAL SELECTION AND SEARCH

Appointments

Advertising

For further information

call 01-873 3000

Deirdre McCarthy ext 4177

Pani Maraviolia ext 4676

Elizabeth Rowan ext 3456

Patrick Willis ext 3694

Candida Raymond ext 3351

Financial Planning Manager

Mobile Communications - The New Generation

To £35,000 + prestige car

Our client is looking for a young and dynamic Financial Planning Manager. Owned by a consortium of multi-national companies, the company has recently been awarded a Telepoint operator's licence and is poised for explosive growth in the exciting telecommunications industry. You will report to the Finance and Administration Director and be responsible for the financial planning and treasury functions within

the company including-the review of capital expenditure and marketing proposals;
 the management of a major subscriber billing contract;
 financial forecasting, financing arrangements and cash management;
 various ad-boc projects.

 the management of a major subscriber billing contract; You must be a qualified accountant, probably with a degree or MBA, who has worked in a senior financial role with a major profit orientated company. You will be aged 28 to 32, have at least three years post-qualification experience, preferably in a fineg industry and be able to demonstrate sound career progression. You must be highly motivated with strong leadership qualities and possess first class technical and interpersonal skills. Above all you must have the flair, intelligence and ficability to succeed in this new position in an environment which will change the face of personal communications over the next decade. The appointee will be a key player in a high calibre and vigorous team.

This is an important appointment, based in a congenial location in the South, which offers gesuine camer development potential If you are interested, please telephone Stuart Adamson FCA or Graham Marlow on 0532 451212 or send your CV, in confidence, quoting reference number 667, to Adamson & Partners Ltd, 10 Lisbon Square, Leeds LS1 4LY.

ADAMSON & PARTNERS LT

Executive Search and Selection

INTERNATIONAL FINANCIAL ANAL YST

Age 28-30 yrs Central London Salary c.\$28-32,000 pa+Car

One of the more rapidly growing and profitable companies within this British Multinational Billion Pound Pic has recently promoted one of its Senior Financial Analysis to be Financial Director of a UK subsidiary. Dealing with well-known brands of consumer products, the objective of this exceptional career opportunity is to provide a prime contact and guidance for local finance teams. Specific responsibilities will include:

- Understanding the financial and commercial aspects of those International units delegated to the Analyst.
- * Analysing results, forecasts, annual budgets and five year plans (the latter two areas would necessitate a strong presence and input at local unit level).
- Appraisal of those capital investments requiring Main Board approval.
- * Becoming a 'Resident Expert' in such specific areas as Competitor Analysis

or Group Working Capital requirements, as required. In order to undertake the above, the successful candidate who will be a Qualified Accountant, must clearly demonstrate

- * An ability to commercially interpret data and make recommendations on financial/ business issues. * An aptitude to think conceptually, beyond
- specific experience. * Strong interpersonal skills, with a high level of maturity and credibility. Capable of positively challenging whilst maintaining good, open working relationships with local management.

There will be some overseas travel. Individuals who are able to contribute to

this fast-moving international environment should write to Karen Wilson, Director at FMS, 14 Cork Street, London WIX 1PF enclosing a recent CV and a note of your current salary.

Search and Selection Specialists

Financial Management

Financial Controller/ **Director Designate** c.£25,000 plus bonus and car

This position offers the opportunity to further advance your

career to Board level with a world leader. Our client is the exclusive UK licensee of the world's leading supplier of Distributed Control Systems and related field equipment to the Process Industries, and a subsidiary of the world's leading supplier of Process Safety Systems. Due to expected rapid growth over the coming years, they are establishing their operations controlling within the UK in the West Midlands. Budgeted turnover for their second year of trading is £6m.

This is a new position and you will be responsible for installing, designing and controlling all financial accounting

Arthur Young

A MEMBER OF ARTHUR YOUNG INTERNATIONAL

Telford

terns, group budgeting, variance analysis and introducing computer systems to accommodate the company's growth.

As a successful applicant you are likely to be a graduate chartered accountant, probably aged early to mid 30's have at least 2 years' experience industry, and good systems knowledge. Commercial awareness, initiative, energy are

Please reply in confidence, giving career, salary and personal details to: Tina Wilkughby, Personnel Manager, Arthur Young, 3 Colmore Row, Birmingham B3 2DB, Telephone: 021-233 4030.

We take business personally



FINANCE & ADMINISTRATION DIRECTOR

(Designate)

Microsense, a subsidiary of CML Microsystems Plc is a highly successful company and a prime mover in the traffic control market, with products used throughout the world. Turnover in the last year grew by nearly 42% to just over £1.5M. About 40 people are currently employed in the 7,000 sq. ft. facility based at Fareham Hampshire. Work is about to commence on a new 15,000 sq. ft. facility and the Company has exciting growth plans. We are now looking for a person to join the management team at Microsense to take an active role in helping to ensure the company's future success.

The successful applicant (probably aged 29 to 39) will be a qualified accountant who has the potential to develop with the Company and possess qualities of drive, initiative and ability appropriate to this senior appointment. Innate commercial awareness, familiarity with computer technology and a willingness to do the groundwork initially will be essential to this appointment.

A prestigious company car, private health scheme and pension plan will be included in the excellent remunerative package.

Please apply in writing to: N. G. Clark, Group Financial Director CML Microsystems Pic., 1 Wheaton Road Witham, Essex. CM8 3TD



NEW TOP EXECUTIVE JOBS

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Legal Appointments appear every Monday 525 per single column centimetre For Further Information Contact

01-873 3000 Ext 3456

Candida Raymond Ext 3694

UK MANAGER RISK CONTROL c.£40,000 + Benefits

An exceptional opportunity exists with a premier International bank for an

Reporting to the European Risk Control Manager, the successful candidate will be responsible for assessing operational risk and minimising the Bank's exposure within

individual with audit or general banking experience to manage their UK risk control

Liaising closely with management at the highest level, this position will be responsible for reviewing the accounting and exposure implications of introducing new financial products to the Bank. Additionally, the role will involve working with line management to proactively identify and address risk issues. Consequently the incumbent will lisise with external regulatory bodies and internal and external

As this role will impact decision making at the highest level, it is imperative that the incumbent demonstrates outstanding interpersonal and influencing skills, together with diplomacy and strong personal presence.

The ideal candidate, probably in their late 20's to mid 30's, will be educated to graduate level. Whilst a qualified ACA or ACCA would be ideal, this is secondary to the appropriate banking and risk control experience.

For further information please contact:-

Well Court Associates. 11 Well Court, London EC4M 9DN. Tel: 01-236 0723 Fax: 01-489 8305

Finance Director (Designate) £25,000 + Car

North East

Our client is an autonomous operating subsidiary of a highly successful and diverse international public group. With a turnover of £12 million, the company manufacture and markets a high quality range of products for a broad range of blue chip customers. It has ambitious plans for further expansion in both domestic and international

The company now wishes to appoint a Finance Director (Designate) who, reporting to the Managing Director and supervising an effective team, will assume full responsibility for the finance and associated functions. Emphasis will be placed upon the further development of the company's financial and manufacturing information systems. As a senior member of the manage the successful applicant will be expected to make a significant input to the com direction of the business.

Candidates will be qualified accountants, aged 30+, who can demonstrate a track record of achievement gained in a computerised manufacturing environment. Scrong technical skills, including systems implementation, allied to drive, enrhusiasm and first rate communicative abilities, are a prerequisite for this position. The intention is to make an early appointment to the Roard. make an early appointment to the Board.

-

The company is based in a pleasant North East location where one can enjoy an excellent life style. A good remuneration package will be negotiated including relocation expenses where necessary.

Interested applicants should write to Mark Hurley BSc, ACMA, at Michael Page Financ 25 Collingwood Street, Newcastle-upon-Tyne, ood Street, Newcastle-upon-NEI IJE (Tel: 091-222 0545),

Michael Page Finance

International Recruitment Consultants

London Bristol Windsor St Albans Leatherhead Birmingham Notting Manchester Leeds Newcastle-upon-Tyne Glasgow & Worldwide

Head of Investment Research & Marketing.

Paris

Our client is a rapidly-expanding French group specialising in prospective investment reports and analyses of mostly French listed companies. The rese is produced in French and English for clients who include the world's major institutional investors.

You will lead and direct a team of top financial alysts engaged on a demanding schedule of research; this will involve top-level contact within companies being researched, and you will be ultimately responsible for the quality of the final product. You will also make a decisive contribution to the development of the business by promoting and selling subscriptions to กew clients.

You must have sound experience in financial

analysis, first-hand knowledge of the Paris Bourse assured leader with the negotiating sign credibility to make a positive impg

thorough command of English and French I
This high-pregue rough volves working
with the Chief Executive, and your pages excellent; you could vell have up to be see A generous salary will be so Applications will be treated in straffest

confidence. Please send a high-written letter with detailed cu references and bressent remunication Media-System S.A., 6/8 impasse des Deux Cousins, 75849 Paris, Cedex 17, France de oting reference S



Business counselling with Robson Rhodes in the East Midlands Tax Partner Designate

The real challenge is to develop our tax services for the needs of Leicester and to service the requirements of the region. To achieve this objective you will need:

— vision

-- to assess market needs and trends

— to work with a multi-disciplinary team — to define services, and

— to build the team to deliver them You will be joining a young management team of nine people including

three partners. The range of tax services you might offer would include:

- personal and corporate tax compliance

- personal and corporate tax consultancy

- personal financial planning

- VAT consulting - tax investigation work

- trusts

— the taxation aspects of corporate finance - the taxation aspects of business support

Obviously, we are looking for a special person. If you are, why don't you contact Geoff Field on Leicester (0533) 544548. Or write with a brief career resume to Robson Rhodes, Bankfield House, 132 New Walk, Leicester LE1 7.JA. Attention Geoff Field.

If you don't have what it takes to drop the word 'designate' quickly we won't get very fair. If you do, your earnings are largely up to you! The starting package will not be less than £35,000.

ROBSON RHODES

Chartered Accountants

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Director of Finance Legal Practice

London - package value not less than £50,000

This major firm of London solicitors has shown extremely substantial growth over the last few years. Partners and staff now number about 400.

A new position, Director of Finance, has been created in order to strengthen the management team of the practice. The position will manage the accounting function which numbers fifteen, but more importantly, is expected also to develop the existing financial systems and to improve the flow of policy-related

It is expected that you will be a degreed and qualified chariered accountant, probably in your mid 30's to mid 40's. You should have a strong management accounting background, coupled with systems development and staff-

Ideally you will have worked in a professional partnership environment, and be able not only to demonstrate a high level of professional skills, but be manure, diplomatic and flexible in your approach.

Please send a comprehensive c.v. including salary history and daytime telephone number quoting ref 3044 to Bruce McKay, Executive Selection Division.

△ Touche Ross

Thavies Inn House, 3/4 Holborn Circus, London ECIN 2HB.

Appointments Advertising

For further information

call 01-873 3000

Deirdre McCarthy ext 4177

Paul Maraviglia

ext 4676 Elizabeth Rowan

ext 3456 Patrick Williams ext 3694

Candida Raymond ext 3351

SENIOR ACCOUNTANT

INTERNATIONAL GROUP

BERKSHIRE

Package c.£32,000 +Car+Relocation



Our client is a major UK Pic with operations worldwide and is currently undergoing an exciting phase of development which is expected to result in significant rapid expansion both organically and through major

To ensure the provision of financial advice and control essential in this period of transformation and thereafter, they wish to recruit an ambitious young accountant to strengthen the group accounting function.

The role will be both wide-ranging and challenging, encompassing a number of areas which will include monthly and annual reporting, the provision of technical advice, treasury, involvement in group taxation issues and other ad hoc tasks such as stock exchange documents relating to acquisitions. Experience in a number of these fields is highly desirable although training and support will be provided as necessary.

Applicants, aged 27-32, should be graduate ACA's with at least 3 years post-qualification experience in public practice or commerce/industry and have good inter-

Candidates should be able to demonstrate the ability and ambition to progress their careers rapidly. Prospects of a move to other positions are excellent either within the existing framework of the group or with a newly acquired company.

For further details contact Cheryl Bailey on 0734 391003 (evenings and weekends 01 992 9924). Alternatively write enclosing a full Curriculum Vitae quoting Ref RG807.

HARRISON # WILLIS

FINANCIAL RECRUITMENT CONSULTANTS

15 STATION ROAD, READING, BERKS RGI 1LG. TEL: 0734 391003.

Senior Financial Opportunities With International Company

A world leader in distribution with a turnover approaching \$5 billion, this company is expanding rapidly by offering the highest expertise and quality of service to customers. They are now recruiting for two key roles within the senior management team at their Head Office.

Treasury Manager

High Wycombe,

c £32,000, Executive Car, Benefits

Reporting to the Managing Director Finance you will be responsible for all treasury matters. Key tasks will be to ensure strong co-ordination and communication with the United States parent company treasury, the liaising with the UK banks and financial institutions, the monitoring of the operating divisions bank accounts to ensure optimal netting of cash positions, cash flow forecasting, regular reviews of alternative fixed assets financing strategies and tex planning. Preferably aged 30-40 you will have a treasury qualification. It is essential that you are self-motivated, commercially aware and able to communicate well at all levels. Ref. B18075/FT.

Planning And Analysis Manager

High Wycombe, c £30,000, Executive Cur. Benefits
Reporting to the Managing Director, Finance, the position will involve close haison with the UK Promote Minagers in consolidating and analysing results and data from the operating divisions, reporting on all aspects of the UK business, and the co-ordination of annual and long term planning. The role also involves interpreting results for senior management both in the UK and United States. Preferably aged 25-35 you will be either a Chartered Accoustant or ACMA. It is essential that you are numerate, computes literate and able to communicate well at all levels. Ref. B18076/FT.

In addition to the attractive salaries quoted, the range of benefits include an executive car, health cover, non-contributory pension and relocation assistance where appropriate.

Male or famale candidates should submit in confidence a comprehensive c.v. or telephone for a Personal History Form to, G.I. Deakin, Hoggett Bowers pic, 13 Frederick Road, Edgbeston, BHIMINGHAM, B15 11D, 021-455 7575, Fax: 021-454 2338, quoting appropriate reference.

Hoggett Bowers

HIRMINGHAM, HRISTOL, CAMBRIDGE, CARDIEF, RIENBURGH, GLASGOW, LERDS, LONDON, MANCHESTER, NEWCASTLE, NOTTINGHAM, SHEFFELD, WINDSOR A Member of Blue Arrow plc

Director

ITALY c£30,000+

plus attractive benefits

Financial

My client is the ITALIAN subsidiary of a diversified Multinational (British) Group.

The Company is a specialist Engineering/Services Company - enjoying growth both organically and by acquisition.

The FINANCIAL DIRECTOR will control a amall staff - working closely with the Managing Director in the administrative control of the Company - and with the brief to strengthen Management Information reporting to the London head Office.

The role will call for further development of Accounting Systems - improving controls of Invoicing, Debtors, Stock Control, Purchasing, Inventory, Profitability studies, Budgets and reporting procedures. A new Integrated Computer System will shortly be introduced and it is important that configurate the configurate that are integrated. important that applicants have good Systems experience - together with skills in training and motivating staff.

Applications will be welcomed from qualified Accountants - who must be fluent in feature. The preferred age is 25-40 and in addition to proven Technical accounting skills, we seek abilities in liaison, reporting and communication.

To apply - please contact ARTHUR FLITTER Adviser to the Company.

Beaumont Accountancy Recruitment

Beaumont House. Station Path. STAINES, Middx. TW18 4LA 0784 462131 (24 hours)



Treasury Accountant

Elders Finance Group is the largest merchant banking operation in Australia; part of the worldwide Elders IXL Group - Australia's most profitable company. As part of our dynamic expansion plans in Europe, we aim to build a significant London presence, dedicated to developing our market in value-added financial products – resulting in our ongoing need to recruit additional high calibre staff.

An exceptional accountant, you will strengthen the Treasury Accounting Team by taking responsibility for Bullion and Option trading accounting within this active and expanding department.

This demanding role encompasses profit and loss agreement with dealers, preparation of management and statutory accounts and the enhancement of existing accounting systems in order to facilitate management reporting.

Ideally an ACA, aged 25-30 with some Treasury experience, you must be an effective communicator at all levels and have the drive and ambition to succeed in a dynamic environment where career development opportunities

The remuneration package reflects the importance attached to the position. For further details please telephone Ian Remardson on 01-283 0911, or send a full cv to The Personnel Manager, Elders Finance Group Limited, Greenly House, 40 Dukes Place, London EC3A 5BX.



ELDERSFINANCE GROUP



MANAGER DIVISIONAL FINANCE

c £25,000 + 2 litre car + Excellent Benefits

PART of a highly successful UK plc, this national distributor of a wide range of speciality products is already the market leader in a rapidly growing and highly competitive sector. It has exciting plans for further expansion based on the achievement of the highest standards of customer service throughout its countrywide network:

As Finance Manager for the Southern Region you will head a team having overall responsibility for every aspect of the financial and management accounting

MA

A fully-qualified accountant, you must already possess several years' commercial experience. Excellent communication and leadership skills and a knowledge of computers are essential prerequisites along with professional integrity and the ability to work to strict time constraints.

To apply please send cv indicating current salary and quoting ref. 3499/BK/FT to Bethan Keirl, PA Consulting Group, Fountain Court, 68 Fountain Street, Manchester M2 2FE, or telephone her secretary for an application form, on 061-236 4531.

PAConsulting Group

Creating Business advantage

ACCOUNTANTS

SALARY - £24,000 TO £31,000 + CAR + BENEFITS LOCATIONS - CAMBRIDGE AND HUNTINGDON We are looking to recruit a small number of Accountants to play a key role in the

financial management of the future Anglian Water Pic.

Industrial or Commercial experience with "Blue Chip" companies would be an advantage, but the prime requirement is for high calibre, qualified Accountants with the necessary skills, drive and enthusiasm to play a leading role in ensuring our future

This is a unique opportunity to join us at the start of a period of very dynamic change and offers excellent prospects for those who can prove themselves. In addition to the salary and car the benefits offered include a generous relocation package, BUPA, flexible pension options and free life insurance.

If you find this challenge attractive ring: Mr Chris Melior, Head of Finance and Planning on 6480 433433 for a confidential discussion or send your

ANGLIAN WATER, AMBURY ROAD, HUNEINGDON, CAMBS PEIS ONZ To arrive by 14 July 1989

All applicants are considered solely on the basis of their suitability for the job

AN EQUAL OPPORTUNITY EMPLOYER

ROBINSON GROUP GROUP FINANCIAL

CONTROLLER Circa £30K

The Robinson Group is a £40 million turnover private Company, manufacturing soft drinks and packaging materials. The Company has recently restructured into two Operating Divisions in order to maximise market focus and take advantage of the dramatic growth opportunities available to its core businesses. Turnover and profit will continue to expand substantially by organic growth and by a planned programme of acquisition.

The growth strategy now requires the appointment of a high calibre professional to this new appointment which reports to the Group Financial Director.

The overriding aim is the maintenance of strong financial controls and best accounting practices within the Robinson Group.

The key responsibilities are:-

Preparation of accounts and statistics for Group Board Meetings.

Co-ordination of the short/medium term planing process.

Investigation of potential acquisition targets.

Candidates should be ACA or ACMA, aged probably 30 to 40 with manufacturing experience within an operating Division, plus a period spent at Group/Head Office level. You should possess a keen intellect and energy combined with the confidence and professional skills to communicate at Main Board and Divisional level.

fully expensed executive car, private medical insurance and a generous relocation package to this attractive rural Midlands generous relocation package to this attraction diverse role with considerable scope for personal and carear development.

Please telephone or write for an application form to:-

Graham Shaw, Personnel Manager, C Robinson and Co Ltd., Tembury Wells, Worcs WR15 SHB 0584 810567 Ext 270

ASSISTANT FINANCIAL ACCOUNTANT SALARY £18 - 20K PLUS CAR

Air Express international, a worldwide air freight forwarder and the market leader in the UK requires an Assistant Financial Accountant to help us develop and improve the reporting formats of our UK Division.

initially, you will assist the Financial Accountant during her 2 years secondment in the UK from our US parent company. After this period, it is expected that you will replace her in this challenging and rewarding job.

To meet these demands, you should be a part or newly qualified accountant of the ACA, ACCA or ACMA

in return, our benefit package will include a salary of £18— 20K, company car, private medical insurance, a contributory pension scheme and assistance with continued study for your professional qualifications, if applicable.

Please reply with full CV to: Mr. Peter Corrighen, Personnel Manager, AEI/Pandair, international House, Central Trading Estate, Staines, Middlesex TW18 4DQ. Telephone 0784 457831.

Air Express International



DYNAMIC FINANCIAL DIRECTOR DESIGNATE

A retail, upmarket, fashion group with branches nationwide requires a financial controller (director designate). The group is currently restructuring its' expansion programme with the objective of a stock market flotation in the short to medium term.

The successful candidate is likely to be a dynamic, qualified accountant, preferably with previous retail experience. The negotiable renumeration package is circa £40,000.00, and an early board appointment is envisaged.

The financial and mangement records are computerized. You will be required to manage a small, competant department, and become an integral part of the exciting and progressive central management team based in Central London. Please write, enclosing a full C.V. to:

Box A1276, Financial Times, One Southwark Bridge, London SE1 9HL.



MAJOR PLC

EUROPEAN FINANCIAL ANALYST £ market rate

▲ PROJECT WORK

A MARKETING INPUT

▲ TREMENDOUS CAREER PROSPECTS

A highly successful blue chip group is seeking recently qualified ACA/CIMAs to undertake marketingled analysis and project work.

Based in Paris, the business covers major European operations and individuals should combine fluent French with commercial drive and a bright personality.

Contact Pippa Curtis on 01-836 9501

MULTINATIONAL

Europe

£30,000

A MAJOR BLUE CHIP A INTERNATIONALLY BASED **A BUSINESS ORIENTATION**

This premier UK plc is seeking recently qualified ACAs who have strong language abilities.

The company requires bright individuals to be based in Brussels for operational review of their European based units or for project development work throughout Europe.

Contact Liz Osborne on 01-836 9501 ref. FT86B.

BLUE CHIP COMPANY

CORPORATE FINANCE

London

to £25,000 + car

▲ RECENTLY QUALIFIED ▲ FIRST CLASS ACADEMIC RECORD

Global leader seeks ambitious ACAs to meet the challenge of the exciting world of acquisitions and disposals. Excellent analytical and communication skills are prerequisites. Outstanding group prospects and career potential.

Contact Tom Seaden on 01-836 9501 ref. FT86C.

MAJOR UK BANK

Package to £30,000

A NEWLY QUALIFIED ACAS

▲ LANGUAGES PREFERRED ▲ EXCELLENT PROSPECTS

A rare and exciting opportunity to join a Blue Chip organisation in an analytical role. Asrnall amount of travel to overseas subsidiaries is an attractive feature of the position. French/German/Spanish and Italian speakers preferred although there are also opportunities for non-linguists.

Contact Peter Green on 01-836 9501 ref. FT86D.

BUSINESS STRATEGY CONSULTANCY

London

▲ INTELLECTUAL CHALLENGE

▲ VARIETY ▲ USE A 2md LANGUAGE

A HIGH FLERS

Advise blue chip corporates and public organisations on their approach to the opening of a single market in Europe in 1992 and to assist in exploiting the potential business opportunities.

Agood degree together with a minimum of three/ four years' European experience is essential. Detailed CV please, quoting reference FT86E to Ian Tomisson at Douglas Llambias Consultancy Services, Freepost, 410 Strand, London WC1R oBR.

PUBLIC PRACTICE

Marbella, Spain

Pesatas, Flexible

Top 20 firm is seeking to expand its Spanish office. Vacancies exist at the ACA/ACCA newly qualified level up to Partner designate. Experience will be varied to reflect the diversity of a small, growing firm. Fluency in

Contact Noeleem Gibson on 01-836 9501 ref. FT86É

BIRNINGHAM 021-233 4421 **LUMBITECH** 031-225 7744 041-226 3101



Outstanding Finance Opportunities With UK Market Leader Within their markets this group is an undisputed leader. A highly regarded

household name they have a worldwide organisation. They are now entering a very exciting stage in their development having invested heavily in new technology and plant — modernisation. This climate of expansion offers significant scope for professional achievement, consequently the following UK positions present financially experienced individuals with the opportunity to develop their potential within a dynamic and successful experienced.

Financial Director

West Midlands.

c £37,500, Car, Benefits

This rapidly expanding company designs, manufactures and distributes a range of capital goods and information equipment for use in retail and range of capital goods and information equipment for use in retail and industrial applications. They are a prime technology company with worldwide sales in excess of £50 million. They wish to appoint a high calibre Finance Director aged 35 to 45, professionally qualified to be responsible to the Managing Director. This key role calls for a person with broad experience of electronic manufacturing businesses who can contribute equally to the overall business direction as well as developing costing/manufacturing control systems and controlling product development and costs. It is essential that you have a strong flaxible personality with a high energy level, are commercially aware with good communication and man management skills. Ref. B18070/FT.

Financial Director

West Midlands,

c £27,500, Car And Executive Benefits

This company is a major manufacturer of capital equipment for the packaging This company is a major manufacturer of capital equipment for the packaging industry with outstanding potential. The company is now entering a very exciting and challenging period following recent substantial new product investment. Reporting to the Managing Director, this is a key role in the Company. Aged 30-40 and professionally qualified, it is essential that you have the understanding and experience in the assembly and component manufacturing field and particular knowledge of manufacturing costing and control systems. You will have experience of computer based accounting systems, grount procedures and experience of computer based accounting systems, export procedures and presently be managing a small to medium sized finance function. This is very much a hands-on role, to succeed it is essential that you possess a strong personality, are commercially aware and able to communicate well at all levels. Ref. B18071/FT.

In addition to the highly attractive salary levels quoted, both positions carry a comprehensive range of benefits usually associated with a large group including relocation assistance where appropriate, career prospects are

Male or female candidates should submit in confidence a comprehensive c.v. or telephone for a Personal History Form to, G.J. Deakin, Hoggett Bowers plc, 13 Frederick Road, Edgbaston, BIRMINGHAM, B15 1JD, 021-455 7575, Fax: 021-454 2338, quoting appropriate reference.

BIRMINGHAM, BRISTOL, CAMBRIDGE, CARDIFF, EDINBURGH, GLASGOW, LEEDS, LONDON, MANCHESTER, NEWCASTLE, NOTTINGHAM, SHEFFIELD, WINDSOR A Mamber of Blue Arrow plc

Financial Director

Volume Industrial And Consumer **Products** Yorkshire £35,000, Car, Benefits

You will be responsible for the financial function of this prestigious £50m plus turnover subsidiary of a major British plc. Engaged in the manufacture and supply of a range of volume industrial and consumer products, the organisation, based at two sites, operates in world wide

Controlling a significant financial department, over 50 in number, responsibilities also cover DP and purchasing. Ideally aged mid thirties plus, a qualified accountant, you will have a first class grasp of integrated systems within a manufacturing/engineering environment. As a key member of the Board it is essential that you have first class communication skills plus the ability to make a commercial contribution to the business.

J.A. Thomas, Ref: L13128/FT. Male or female candidates should telephone in confidence for a Personal History Form, 0532-448661, Fax: 0532-444401, Hoggett Bowers plc, 7 Lisbon Square, LEEDS. LS1 4LZ.

Hoggett Bowers

BIRMINGHAM, BRISTOL, CAMBRIDGE, CARDIFF, EDINBURGE, GLASGOW, LEEDS, LONDON, MANCHESTER, NEWCASTLE, NOTTINGHAM, SHEFFELD, WINDSOR A Member of Blue Arrow plc

Manager **UK & Europe**

Major Plc

to £40,000. executive car

Midlands based

Group Audit Strong financial management and controls have helped gain this Emulti billion turnover group an enviable track record. The group has a product diversity as wide as the markets it supplies and the countries in which it operates. Restructuring has created this new role to manage the audit and financial services department with particular emphasis on further developing the audit policies and standards.

> This is an opportunity to make a positive contribution to the profitablity of the group with a need to build up a close working relationship with senior operational management.

Financial qualifications and audit experience of the highest standards are essential: these must be coupled with proven management and communication skills. Aged around 35 plus candidates should ideally have had financial line experience within a major company.

A comprehensive benefits package including relocation assistance is offered and there are future career opportunities within the corporate finance area or in a Senior divisional/operating



Male or female candidates should send comprehensive c.v. or telephone for an application form to Howgate Sable & Partners, Arkwright House, Parsonage Gardens, Manchester, M3 2LE. Telephone: 061-839 0089 quoting reference: (F.T.251C).

EXECUTIVE SEARCH AND SELECTION

MORE THAN JUST **A HEAD** FOR **FIGURES**

Senior Management Accountants

Cheshire

up to £25,000+car +profit share

The financial performance of a company is the yardstick of its viability.

This philosophy is driven right through our organisation.

organisation.
With a turnover approaching £1 billion and 2.2 million customers, British Gas North Western represents the largest Region within British Gas plc. The financial management of a business of this size and vigour is complex and considerable, calling for highly skilled professional accountants with a breadth of hands-on experience.

We are now looking to appoint a new generation of Financial Services Managers to actively world alongside either the Engineering, Merketing or Administration functions. Reporting to the Assistant Chief Accountant, each manager will be responsible for the provision of a fully integrated accounting service, contributing to the development of the functions business and financial strategy. Above all you will be able to respond to commercial challenges and business needs, including increasingly tight timescales.

You should be fully versed in all espects of financial planning, budgeting, appraisal and reporting techniques; using state-of-the-art IT. A full professional accountancy qualification is essential, plus the ability to contribute a strategic drive to the financial management of the particular

A full projessional accountantly quantication is essential, plus the ability to contribute a strategic drive to the financial management of the particular business areas of the Region.

Each position calls for effective interpersonal

skills necessary to promote a high profile image.

Career prospects are excellent for those who show potential and can contribute to the success of

British Gas.
We offer an excellent remuneration package with salary as indicated, leased car scheme, profit share, pension scheme, personal accident insurance plus relocation assistance where

applicable.
Please apply in confidence with full CV to:
The Regional Director of Personnel, (Ref H739/FT),
British Gas North Western, Welman House, Golf
Road, Altrincham, Cheshire WA15 8AE. For further
job details telephone Alan Houghton, Chief
Accountant on 061-928 6311. Closing date for
receipt of applications is Friday 7th July 1989.

An equal opportunity employer

British Gas¹ North Western

A leading U.S. watch manufacturer with a worldwide distribution network

ASSISTANT FINANCIAL CONTROLLER for one of its subsidiaries in

EUROPE

Based in an attractive French/German speaking area, this challenging post offers an exciting opportunity to exercise initiative and gain international exposure in the stimulating environment of a successful and rapidly-growing company. A realistic salary will be negotiated.

Reporting to the Finance Director, responsibility is for the efficient day-to-day management of the accounting function and the provision of financial information to management as appropriate. There will also be an important involvement in international legal and tax matters. Candidates, probably 28-35, will be graduates with a formal accounting

qualification who can demonstrate: # Previous relevant experience with an international company or

Frevious resources appeared a counting firm

An understanding of the workings of a U.S. or U.K. based group

Creativity and ambition

Reasonable working knowledge of French or German. Genuinely interested applicants who meet these requirements should write in confidence enclosing a c.v. to:

Charles Oswin, Haymarket Consultants, 1 Golden Court, The Green, Richmond, Surrey TW9 1EU.

HAYMARKET consultants

Group Financial Controller

North East London Salary to £30,000 + car

Our client is a very successful and profitable Veterinary Group based in North East London and Essex. The Group has been established for over thirty five years and has a number of related interests consisting of quarantine kennels, a veterinary hospital, a pet crematorium and cemetry, a large farm based in Essex and ownership of valuable property in the West End. As a result of their continuing growth and expansion, the Chairman has identified the need for an entrepreneurial and competent accountant to oversee and regulate the Group's financial needs.

Chairman has identified the need for an entrepreneurial and competent accountant to oversee and regulate the Group's financial needs.

Reporting directly to the Chairman, the Group Financial Controller will be fally responsible for the management and financial accounting functions of the Group. This will involve a complete update and review of the existing systems, both manual and computerised. The encumbent will also play a proactive role in the future acquisitive growth of the Group.

Candidates should be qualified accountants aged between 26-40, although age is not a critical factor. A good working knowledge of computerised accounting systems this highly unusual and challenging role. Interested candidates who meet these criteria number, quoting reference number LM 589, to Carol Jardine, Spicers Executive Selection, 13 Bruton Street, London WIX 7AH.



SPICERS EXECUTIVE SELECTION

FINANCIAL TIMES MPANIES & MARKETS

Thursday June 29 1989



Forward with the Swedish revolution



INSIDE

Monday will be big day for Bengt Dennis. Out will go most of what remains of Swedish forign exchange controls and, as governor of the country's central bank, Dennis will be left to wrestie with the growing problem of capital out-flows. The chief architect of his country's financial revolution in the 1960s is

convinced, however, that there can be no going back. Robert Taylor talks to him about his strategy as the country reaches the final stages of economic liberalisation and deregu-

Watanabe cast as chief viliain Kolto Manufacturing, the Japanese company under slege from T. Boone Pickens, the US corporate raider, and Mr Kitaro Watanabe, his Japanese ally, hit back in a very tough-talking American-style yesterday. It made clear that its main adversary was not Mr Pickens but Mr. Watanabe, who previously held the 20.2 per cent stake now owned by the American's private investment company. Stefan Wagstyl looks at Koito's refusal to give ground as Pickens demands three seats on the board. Page 20

Soya destroyers go to war



Brazil's soyabean growers are locked in a bitter dispute with the Government over almost every aspect of the industry. Militant farmers have blocked roads, besleged processing centres and burnt tons of soyabeans in public. Alysson Paulinelli, president of the National Confederation of Agriculture declares: "Farmers are being victimised by a triple garotte: no credit, price freezes and a ridiculously overvalued currency." He inelsts farmers will not sell a single bean until their grievances have been settled, reports John Barham. Page 28

issues in a non-vintage year.

The first half of 1969 may have seen a sharp upsurge in the prices of companies already quoted on the London stock market but it is not going to ge down as a o initialization of the contrary, the first six months have 1988 1989 seen both the number of market, and the funds they have raised, tall

significantly from the more or less stable lev els of the previous two years. Clare Pearson

Malaysia's party pooper

The Malaysian stock market has been one of the world's better performers this year, but for-eigners may be hindered from building up investments there because of a shortage of top quality stocks, writes Wong Sulong. Page 40

Market Statistics

Base lending rates Benchmark Govt bonds European options exch FT-A indices FT-A world indices FT int bond service Financial futures.

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London stare service London traded options London tradit. options Money markets New int. band issues World commodity prices World stock mid indices . UK dividends announced

Koito Manufacturing

Yves Saint Laurent

Leisuretime inti

Chemoxy Intl es Hueso Economic Forestry Electronic Data Fergusen Ind Hidgs

Companies in this section

Magnet Merrili Lynch Ocean Transport Ram dis Ticaret Rand Mines Rauma Repola Richmond Oil & Gas Sea Containers Shanks & McEwan Ferruzzi Gold Fields Gold Greenle Stanco Exhibition Stena Time Tinsley Robor Tiphook Varasi 24 Varasi
24 Wagon industrial
18 Waterglade inil
Wilshaw
Saint Laure

Chief price changes yesterday PARMS (FFF)

Whose
Industrials 8270 + 240
Redouts 3340 + 90
SEJC 780 + 15
Falls
CAS Pack 679 - 20
Hachetin 400 - 10
OFF 1405 - 22
TORKYO (Yean)
Plinese
Olicab 1850 + 220
Stin-Kobs Esc 1570 + 210
Superbag 1750 + 230
Unico Optical 1150 + 150
Fallice
Mipper Context 1670 - 130
Televica Harma 1520 - 130 249 + 24 259 + 10 1680 + 35 3745 + 143 14 New York orioss at 12.30 732 + 13 283 + 6 765 + 11 Amstrong Eggip 178 Bank of Scot 96 Bansah 626 Borssah Checousy Countquides Esterprise Fise Art Days. Fiseons GEC Assemble

Welr Op Fulls Amstrad Interfest Dep Land Sets

GEC at top end of City Gateway's Daimler to raise forecasts with 13% rise

By/Terry Dodsworth in London

PRE TAX profits at General Electric Company, Britain's larg-est electrical and electronics group, rose 13 per cent last year as the company registered strong performances in its office equip-ment, electronic measurement

ment, electronic measurement and power systems divisions.

The strong uptimn took GEC's profits up to £797m (\$1.250n) against £708m in the previous year, well shows the group's previous high-point of £725m in 1985. With the figures at the top end of City expectations, the share price put on 8p to 256p, setting the stage for an expected new bid for the Plessey electronics company.

GEC gave no indication yester-

GEC gave no indication yesterday, however, of when the antici-pated offer for Plessey, made ini-tially last November in colla-boration with Siemens of West Germany, might be renewed. The Anglo-German consortium is at present negotiating formal agreements with the Government to prevent Plessey's military secrets passing into West German and the Anglo-German entertain and the Anglo-German consortium is at present and the Anglo-German consortium is at present negotiating format and the Anglo-German consortium is at present negotiating format and the Anglo-German consortium is at present negotiating format agreements with the Government to prevent and the Anglo-German consortium is at present negotiating format agreements with the Government to prevent Plessey's military secrets passing into West German entertain and the Anglo-German entertain and the Anglo

man hands if a hid were successful. At the same time, the two sides are also working on com-mitments that would maintain competition in the defence sector.

The Ministry of Defence's latest draft document on these undertakings is expected to be

E5im from £34m.

although the discussions have been going on for about 10 weeks, it is by no means certain that the latest proposals will end the negotiations. According to GEC, the main problems are in the area of preserving competition, where the MoD is believed to be taking a tough line, partly because of its unhappiness over the proposed break-up of Plessey. the proposed break-up of Plessey.
Turnover last year amounted
to £8.45bn, up 16 per cent from
25.55bn, while trading profits also
rose by 16 per cent to £653m from
£561m, and earnings per share by
13 per cent to 19.1p from 16.9p.
The proposed final dividend of
5.65p would raise the year's total
by 20 per cent to 7.8p from 6.5p.
Profits were slightly depressed
by £2.7m charged for the Plessey
bid.

delivered within a few days. But

In addition, the results included significant contributions from several recent US acquisitions. The most important of these were in the A.B. Dick office equipment and printing division in the US, which saw trading profits jump to £34m from £25m, and electronic mea-

The Marconi defence business, under pressure last year from tighter government contracts, nevertheless lifted profits by 10 per cent at £200m from £179m. again

of the hidders.

By Nikki Talt in London

THE value put on Gateway, Britain's third largest food retailer which is subject to two rival bids already worth more than £2bn, could rise again after a statement yesterday from one

or the hidders.

Newgateway, the bid vehicle for Wasserstein Perella and Great Atlantic and Pacific Tea Company, said it would issue a further announcement regarding the terms of its offer no later than Manday margine.

than Monday morning. "This offer, which will be declared

offer, which will be declared final, may represent an increase on Newgatoway's recommended offer of 237p in cash," it said.

The rival hidder Isosceles is now offering lower cash terms worth 230p a share, although it does have a cash and paper alternative. Salomon Brothers, the US investment bank, has said it believes the equity element in this is worth the equivalent of 30p.35p per Gateway share, although its background assumptions have not yet been published. On this valuation, done at Isosceles' request, the cash and paper alternative is worth 245p to 250p.

paper alternative is worth 240p to 250p.
Yesterday, Mr Jim Wood, A&P's chief executive, spelt out more fully his plans for the Gatecasfal. He said that he expected to focus the chain on a regional basis, pulling out of areas where Gateway is weak and has low representation.

water and the South-West and along the South Coast. He suggesting that the number of stores sold might be around 300, reducing the chain to

The disposal proceeds could account for the bulk of the

£700m-£750m which Newgateway

has said it plans to raise. The sale of "non-core" parts of Gate-way are also likely, although Mr Wood indicated that the Well-

announcement, while climed 1½p to 238p.

Power Systems, where GEC is expected to benefit from the upturn in power station orders, increased its trading profits to \$111m from 299m, while the semi-conductor division achieved a 57 per cent increase to 230m from £18m after eliminating loss mak-

The weakest areas were tele-communications, where the group's GPT joint venture with Plessey, which was in the throes of reorganisation last year, had profits of £7...1 against £81m.

The consumer goods division, centered on the Hotpoint group, and now merged into a joint venture with GE of the US, saw profits rise only marginally to 255m. These figures demonstrated the impact of higher interest rates on consumer spending, which began to reduce sales and margins in the division after last Christmas. GEC says this squeeze has intensified in the consumer goods division since its year end in March, and that profits since then are down sharely.

Exotic fruit whets the German appetite

Andrew Fisher on the growth of company buy-outs

n West Germany, new finan-cial ideas tend to be treated gingerly, rather than picked up avidly. So until recently a wry state of the head, if not a deri-sive laugh, would have greeted the notion of a well-established company, in a typical German industry like engineering, being bought by its managers and out-side investors and then, not long after, coming to the stock, mar-

Yet, for the first time in Germany, a company is about to to complete this very process - an management buy-out, so popular in the US and UK, is starting to gather momentum in the Repub-lic - though it still has a long

way to go.

The company concerned is Ex-Cell-O, an impovative and expansion-minded machine tool company with a turnover of around DM200m (\$102m), and its path to the stock market provides some significant pointers to the cur-rent state of the German finan-

In May 1987 Ex-Cell-O under-took what was then the country's largest management buy-out, in a deal worth some DM100m. Textron, its US conglomerate parent,

was the seller.

Next week, voting shares of the company will be given a listing in Frankfurt and Stuttgart on the junior Geregeite Market (regulated market), designed for small companies not yet ready for a full

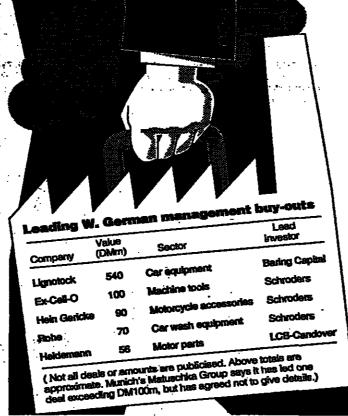
To move from being a subsidiary of a big transatiantic concern, via a management buy-out, to a stock market listing in just over two years is fast going for Germany. In the early- to mid-1980s, buy-outs had hardly been heard of in the country.

Those bankers and industrialists vaguely familiar with the concept tended to regard it as an exotic foreign creation which they would rather leave alone. But Ex-Cell-O's example could well encourage other managers to follow the same route.

That, at least, is what the pro-ponents of buy-outs hope — and many of them are non-German, British venture capital companies. They recognise, though, that they have a lot of converting to do : while there is no shortage of dynamic and successful German managers, there has not exactly been a long queue of them clamouring to participate in management buy-outs, as in the US or Britain.

On the Continent, France has been more responsive to buy-onts than Germany, though Haly lags behind both. France seems to adopt foreign ideas more readily, says Mr Nicholas Ferguson, chairman of Schroder Ven-tures in London. "In Germany, the buy-out concept was greeted with deep suspicion. But atti-tudes are gradually changing; there is no longer so much hostil-ity to the idea."

It was Schroder Ventures, part of the Schroders merchant banking group, which arranged and helped to finance the Ex-Cell-O buy-out. It hopes to bring another of its German buy-outs to the market in around aine months. Although it was always the intention to sell Ex-Cell-O shares to the public, the process has moved more rapidly than expec-



The company has clearly been helped by soaring European demand for German engineering products. Ex-Cell-O sells abroad around half of its production of specially-tailored machine tools for the motor, engineering, and aerospace industries.

Also, the German stock market has emerged from a period of lan-guor which contrasted oddly with the powerful earnings performances shown by many compa-nies recently. Ex-Cell-O is the largest new issue so far this year. with nearly DM119m of shares being placed with German and foreign investors.

That, however, is not really saying a lot, for the new issue market has hardly been buoyant since the crash of October, 1987. More interesting is the fact that Ex-Cell-O and its advisers have decided to go for a full-blooded issue which will leave 75 per cent of the voting shares in outside hands. Even in the so-called "going public" boom, which accompanied the bull market which peaked in April, 1986, many new issues offered only a minority of shares in companies being floated and the equity was often in non-voting preference form.

S o while investors could par-ticipate in the capital gains from successful issues - or lose out when shares plummeted they could hardly influence the shape or direction of the companies in which they invested. Of course, Ex-Cell-O is different from many small and mediumsized companies in Germany, quoted or not, in that it is not family controlled. So there was less inherent reluctance to expose the company to the pres-sures and whims of the market. The lack of timidity no doubt also reflects the influence of Ex-

Cell-O's UK financial mentors, Mr Robert Osterrieth, managing director of Schroder German Venture Advisers, says the idea was to enable the stimulative effect of the bourse mechanism to work fully on Ex-Cell-O.

That, certainly, is more of a US or British notion than a German one. So far, Ex-Cell-O, which is forecasting a sizeable earnings rise in 1989 from last year's DM3.4m, has had little trouble adapting to life on its own. It moved quickly after the buy out to close its unprofitable UK operation, incurring costs of some DM11m as a result last year, and is eying potential acquisitions in the US.

n highly industrialised Germany, with its host of small,
mostly family-owned, companies, there is clearly scope for
more buy-outs. Companies like
Ex-Cell-O abound, whether in engineering or other sectors. Yet progress is likely to be stately er than headlong.

Mr Ferguson reckons that makes for a healthler situation than in Britain or the US, where prices have become inflated as deals have multiplied

Ideas are propagated much more quickly in America and the UK." With the threatened removal in 1990 of tax breaks for private individuals selling com-

pany stakes, a rush of buy-out deals was expected this year. Some have been speeded up. The tax threat has now been removed for capital gains up to DM30m.
But even without such an artificial stimulus, participants in the financing market like Schroders, 3l. and Barings – all from Britain – and Germany's Matuschka Group, have seen enough potential to keep scour-

ing the industrial landscape for

new candidates.

value set around DM1.5bn to rise

By David Marsh in Berlin

DAIMLER-BENZ, the West German motor conglomerate, is planning to raise capital through a one-for-ten rights issue to strengthen its financial resources, but no date for the transaction has been set. Mr Edzard Reuter, the chair

man, announced the long-awaited capital increase at the annual meeting yesterday, but pointedly said timing and conditions had

Issue of new shares at around yesterday's share price of DM717 would raise as much as DM3m (\$1.55bn). But it seems likely that the issue price will be much lower, making the amount of cap-ital raised perhaps only around DMI.5bm, officials indicated. Mr Reuter said Daimler-Benz turnover in the first five months rose 3 per cent to DM29.3bm. Car sales fell 8 per cent to 230,000, above all because of falling demand for diesel cars in Ger-

Mr Reuter, who is in the midst of a wholesale restructuring of the Daimler group, told shareholders that group profits in 1989 would be around the same as last year's net earnings of DM1.78bn. This compares with DM1.78bn in 1987 — a trend which he admitted might appear "disappoint-

Turnover in 1989 would rise only about DM1bn from last year's DM73.5hn.

In view of the company's earnings stagnation, a sizeable discount seems likely on the issue price of the new shares. Company

Lex, Page 16

tain whether the rights issue would take place in 1989 or 1990.

Mr Reuter defended again
Daimler's planned takeover of
Messerschmitt-Bölkow-Blohm (MBB), saying that the transaction — if approved by the Economics Ministry this autumn — would hardly add to the company's overall weight in the Fed-

He said the European airliner venture to construct the airbus needed to be put onto a private sector basis. He saw the MBB takeover as a step in this direc

Italian groups forge three-company union

By John Wyles in Rome

Geteway is weak and has low representation.

Rationalising in this way rather than by store size, he suggested would produce greater distribution and advertising costsavings. Areas which Gateway might pull out of would include London, where its market share is only 7 per cent, the North-West and certains parts of the Midlands and Yorkshire, he said. It would then retain a strong presence in Scotiand, the North-East, East Angila, part of Wales and the South-West and along the South Coast. ITALY'S FERRUZZI, Varasi and Cabassi groups are to bring together many of their interests in publishing, insurance and property in a single holding com-Cabassi groups are to bring together many of their interests in publishing, insurance and property in a single holding company to be quoted on the Milan

stock exchange.
In a complicated operation,
Isvim, a holding company owned
by property-developer Mr Giovanni Cabassi, will be given two capital increases: the first, to be underwritten by the Varasi group, will take its capital from L12bn to L134.64bn while the second, to be underwritten by Mr Raul Gardini's Ferruzzi, will raise its capital to L382.9bn (\$272m).

worth chain in Northern Ireland would probably be kept. Isosceles, in reply to the Newgateway statement, retorted: At the end of this exercise, Ferruzzi will hold around 40 per cent of Isvim, with the remainder "everytime they put the price up, it underpins the value of our equity "siub." In the wake of the equally divided between Cabassi and Varasi, the main interests of which are paints and inks. ement, Gateway shares Fifty-one per cent of the com-pany will then be placed in a new

Of Finisvim's four divisions,

the most important will be pub-lishing. This will hold a 20 per cent stake in the Monti newspa-per group, which this week passed 10 per cent of its equity to West Germany's Springer pub-lishing group in exchange for an equivalent holding, together with Ferruzzi's 21.66 share of Rizzoli-Corriere della Sera, Italy's second largest publisher.

Its other activities will include the Ipsoa research and consultancy house and Buffetti, the national chain of stationary

shops.

The insurance sector will wholly own Europa Assicurativa (Cabassi) and 51 per cent of Bav-aria Assicurativa (Ferruzzi). Gardini shows his hand, Page 18

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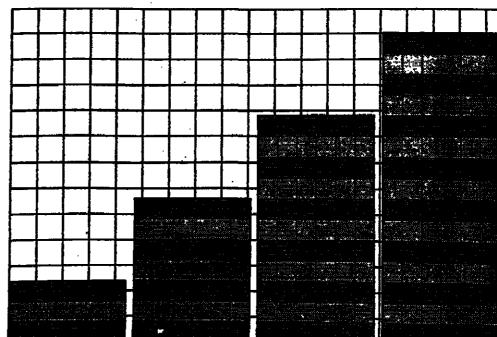
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INTERNATIONAL COMPANIES AND FINANCE

Abbey confident of heavy subscription as offer ends

THE £975m (\$1,520m) offer of shares in Abbey National's £1.7bn stock market flotation closes this morning with the building society confident the issue will be more than fully subscribed.

The indications last night, after the passing of the 5pm deadline for hand delivery of application forms to branches. were that the level of subscription to the offer would be about 1% times.

Five receiving centres around the country are open to take last minute hand-delivered applications until 10am today, which is the deadline for receipt of forms sent by post.
Abbey will formally announce later this morning whether the issue has been fully subscribed. But the precise level of subscription, and the exact basis of allocation, will be announced in Monday

morning's newspapers.

Abbey was confident enough

By Enrique Tessiori in Helsinki

RAUMA-REPOLA, Finland's

second largest privately-owned company, plans to raise around FM537m (\$123m) in a one-for-

five rights issue of 22.38m new shares at FM24 apiece.

forest products group with net

sales of FM9.7bn last year, will

propose the issue at an extraor-dinary meeting of shareholders on August 8. The offer will be

open from August 14 to September 22.

The company's share capital will be raised by FM228.8m

Rauma, an engineering and

about the level of subscription the first day of dealing, an 18 earlier this week to decide not to extend the offer deadline by a day, despite yesterday's rail

It is, however, feared this may have delayed some postal applications.

Abbey is expected to say today that Lloyds, the receiv-ing bank, will make efforts to count in those forms that were clearly posted in time but became delayed. It has also been providing replacement forms at branches for those people concerned about a

postal delay.

Abbey National is set to join the market on July 12th as the final stage of its six-month long conversion from a building society to a public com-

Yesterday, IG Index, the bookmaker specialising in financial betting, was quoting a middle price of 153%p for the closing level of the shares on

Rauma offer to raise FM537m

from FM1.12bn to FM1.34bn.

The 22.4m 288 shares will have a nominal value of FM10 and

the premium generated would

Rauma added that within a

year the company would seek

authority from the board of directors to generate an additional FM120m through either

a directed share issue, convertible bonds or warrant bonds.

The new capital generated from the rights issue and the

yet-to-be-decided additional shares or bonds, which should

per cent premium to the 130p offer price.

Some 750m shares are for sale to Abbey's 5.6m qualifying savers and borrowers and the society has said all those who apply validly are guaranteed at least 100 each.

In addition, members are being given free shares in the flotation. Though branches stayed

open till 8pm on Monday and Tuesday to cope with any late rush, Abbey members have been sending in their applications steadily and briskly throughout the last week of the offer

The Cheapside branch in the The Cheapside branch in the City of London at 5pm yesterday was quietly winding down, with just a trickle of applicants wandering in. But an Abbey spokesman said that in Knightsbridge there had been long queues and some feverish pushing and shoving.

total some FM340m, will be earmarked to help finance new acquisitions inside and outside Finland in the forest industry and engineering sector, Rauma

Rauma has also shown interest in either upgrading or building a new pulp mill that would replace the existing one in the city of Rauma that has an annual production of 170,000

Rauma has more than 70,000 shareholders and a market value of FM4.5bn.

French state sector posts approved

he FM313.8m.

By George Graham in Paris

THE FRENCH Council of Ministers yesterday approved the nominations of a series of chairmen of nationalised banks and industrial companies, put-ting an end to weeks of uncertainty over the fate of some of the country's most controver-sial businessmen.

The Government recon-

Thomson, the defence and electronics group, despite a highly critical report from the state audit commission, published earlier in the week, on Thomson's involvement in the

collapse last year of Al Saudi Banque. Also reconfirmed were Mr Henri Martre, chairman of air-craft and missile maker, Aerosthe three state insurance companies.

The council also approved some already announced changes, including the replacement of Mr Jacques Stern at the head of the Bull electronics group by Mr Francis Lorentz and the nomination of Mr Lolk Le Floch Prigent instead of Mr Michel Pecqueur at the head of firmed Mr Alain Gomez for a craft and missile maker, Aeros-Michel Pecqueur at the head of third term at the head of patiale, and the heads of Elf Aquitaine, the oil group.

|Comit and **Paribas** equity link delayed

By John Wyles in Rome

FORMAL APPROVAL by the hoard of Iri, the Italian state holding company, of the pro-posed exchange of sharehold-ings between Banca Commerciale Italiana and Paribas of France was blocked yesterday in an apparently co-ordinated move by four of Italy's five

governing parties.

The move shocked, surprised and embarrassed Mr Romano Prodi, the Iri president, who had expected a trouble-free link-up between listy's second largest commercial bank and the French merchant bank. the French merchant bank based on an exchange of 2 per cent shareholdings.

But when the proposal came to a vote six of the 10 board members present abstained, while only four, including Mr Prodi, voted in favour.
Those abstaining were the nominees of the Socialist, Social Democratic, Republican

and Liberal parties, together with the representatives of the Treasury and the Ministry of Labour – both departments headed by Socialist ministers. The stated reason for the abstentions was the need to "make an overall study of Banca Commerciale's foreign strategy." This will now be presented to the next board meeting at the end of July. The real reason for the manoeuvre may not be uncon-

nected with the political crisis and the the governing parties' aversion to endorsing any significant new initiatives. The Paribas deal would reduce Iri's stake in Banca Commerciale from 59.4 per

cent to 57.4 per cent.

Meanwhile, Iri was left worrying about the impact on its image and credibility abroad when it is constantly seeking new cross-border alliances.

Buy-out at Baltica

BALTICA Holding, the Danish insurance and finance group, is selling its Baltica Invest sub-sidiary to the unit's management after a decision by the Government that effectively puts a stop, says Baltica, to almost all forms of limited partnership share projects, writes Our Financial Staff.

Gardini shows his Enimont hand

John Wyles sifts speculation about the entrepreneur's motives

years' time he intends to try to acquire full control of Eniactive the Italian basic chemi-cals joint venture he has set up with Emi, the state-holding group, has created alarm and division in Italy's caretaker

Government and acres of spec-ulation about his motives. Most of the critical reaction has been belated realisation by some politicians of the extraordinarily good deal which Mr Gardini negotiated when it was agreed last year to merge the basic chemicals activities of his Montedison with those of the Eni subsidiary, Enichem.

Mr Carlo Francanzani, the Minister for State Shareholdings, and Mr Franco Reviglio, the Eni chairman, are under strong attack for an agreement which gives all the powers of creative initiative to Mr Gardini and most of the negative responsibilities to Eni and the

The two most popular theories are either that he is trying The agreement allows for changes in the present 50-50

r Raul Gardini's joint venture in three years, and the only obstacle to a Gardini bid to create a single Italian chemicals giant by merging Montedison's very profitable specialised chemical activities with Enimont would be a withholding of consent by Eni and

the Government.

But this might not only appear to run against industrial logic; it would also mean the full renationalisation of basic chemicals, since End would be required to buy Montedison out of Enimont. In a nutshell, if Italy wants a fully integrated chemicals industry, it will have to be run by the private hands of Mr Gardini. It is already being suggested that Mr Gardini has breached the agreement by declaring his intentions now rather than in the January 1-March 31, 1992, period stipulated by the accord. At the moment this is only a technical point which is of far less general interest than the question as to why Mr Gar-

dini is being so premature



Raul Gardini: strengthe Montedison managerial band

to engineer his way out of the joint venture or that he is sending a very specific mes-sage to the former Enichem managers now holding key positions in Enimont. The "heading for the exit" school holds that with the chemicals cycle at its peak, Mr Gardini could probably get a much bet-ter price for the Montedison

assets now than in three years.
This view is rejected by Ferrozzi insiders who believe that
the one aspect of the hargain which Mr Gardini failed to win was on company structure and the distribution of manage-ment posts, it is said the Montedison managers inside Eni-mont are both complaining that they lack sufficient power and rubhishing the quality of many Exichem colleagues.

By coming out into the open now, Mr Gardini is both strengthening the Montedison namegerial band, and encour-aging the Enichem group to perform under the threat of a parge once he is in control. -In the meantime, Christian Democrat and Socialist ministers are at odds over the decree law, tallor-made for Mr Gar-dini, which gives him L625bn (3563m) of special tax deferrals he wants in connection with the Enimont deal.

This has to be renewed by July 14 and Mr Paolo Cirino Pomicino (DC), Minister for Public Employees, wants to amend it to thwart Mr Gardini

Magnet buy-out 'not yet home and dry'

BANKERS TRUST, financial and his boardroom buy-out team at Magnet, warned yes-terday that the £629m (\$380m) hid for the Yorkshire-based kitchen company was not yet "home and dry" in spite of the fact that the ordinary offer was declared unconditional earlier

The latest acceptance figures were published yesterday, showing that shareholders with 85.3 per cent of the ordinary shares and 70.3 per cent

of the convertibles have now endorsed the deal, up from 80.2 and 66.5 per cent at the fourth closing date earlier this month. The £73m convertible offer has been extended until next Tuesday — under UK takeover rules the very last day that the deal can be declared wholly unconditional Mr Colin Keer, managing director of Bankers Trust in London, said yester-day that it seemed increasingly unlikely that the convertible offer would win 90 per cent

backing by then.

transaction must give their approval for the deal to go ahead. Mr Keer suggested that the backers would be extremely unlikely to give their supproval if accordances their superval if acceptances falled to reach 75 per cent; he was hopeful that they would approve the deal if this level

If acceptances fall short of this, a two-thirds majority (by value) of the financiers providing the funds for the leveraged take the company private so take the company private so long as acceptances from ordi-nary shareholders topped 99 per cent; even if 25 per cent of the convertible shureholders refused to back the deal, that would only represent 2.5 per cent of the company as a

was hopeful that they would supprove the deal if this level were reached.

The buy-out team has examined the technical aspects of in the future of buy-out hids in the UK.

Audit pushes Turkish trader into loss

By Jim Bodgener in Ankara

A MARGINAL loss has resulted from an audit by Arthur Young of the 1988 accounts of Turkey's leading trading house, Ram dis Ticaret, compared with the TL700m (\$325,000) profits that emerged from the company's own internal audit for

the year. The discrepancy was due to

different accounting principles, according to Mr Evren Ariam, Ram general manager, yester-day. However, he admitted that the company had a difficult year in 1988, compounded by the discovery of a TLibn fraud.

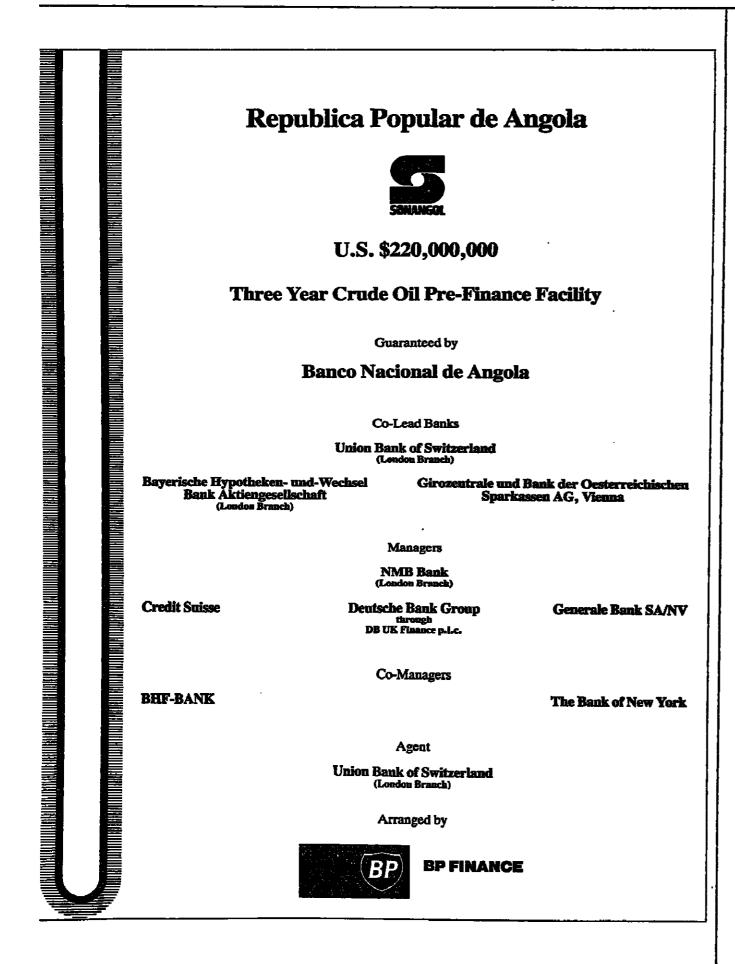
Subsequently, Mr Erol Kuntsal, Ram's accounting man-ager, was dismissed in March,

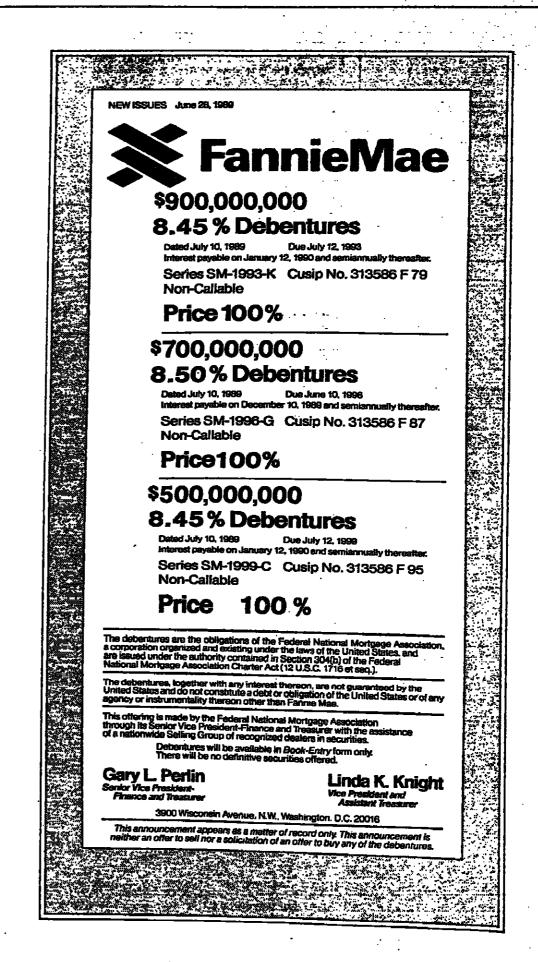
along with three others in the industrial conglomerates. accounts department.
Following the completion of investigations in May, the company's senior management was overhauled early last month through a series of resignations and transfers elsewhere within the parent company.

Koc Holding, the nucleus of

No legal action is contemplated against the four employ ees, since they have pledged to pay back the missing funds. About half has been recovered

The company led Turkey's other large trading houses with export sales of \$472m one of Turkey's largest in 1968.





INTERNATIONAL COMPANIES AND FINANCE

Rand Mines agrees rescue for unit

By Jim Jones in Johannesburg

RAND MINES, the South and direct financial assistance from the Government to cover the costs of pumping underage with the Government and creditor banks for its troubled East Rand Proprietary Mines (ERPM), but is still waiting for the Government to reply to a call for help for the Durban

Deep Mine. The ERPM financial rescue package includes capitalisation of about R67m (\$24m) of inter-est payments until the end of 1982, the deferral of R280m in debt. until the year 2002, provision of an additional R20m of debt capital by Rand Mines

from the Government to cover the costs of pumping underground water. The Government has also agreed to extend its guarantees of loans from the commercial banks.

the commercial banks.
In Johannesburg yesterday,
Mr Clive Knobbs, Rand Mines
chairman, said ERPM could
return to profits in a few years,
provided the gold price averaged R33,500 a kilogram and
increased in line with inflation.
The mine is cutting its work. The mine is cutting its work-force to 9,900, from 17,600 in February and about 18,000 a

new, richer areas served by the far eastern vertical shaft. The milling rate fell to 140,000 tonnes/month in the March

quarter and the mine produced 1,539 kilograms of gold. Retrenchments and produc-tion cut form the core of Dur-ban Deep's survival plan. It intends cutting its labour force to 3,600 from 8,000 and to abandon all but its richer and lower cost underground workings. Rand Mines Properties, a com-

grade areas in the older section of the mine and is concentrating its development effort on

estate interests or the mine's entire share capital. During the March quarter, Durban Deep produced 1,448 kilograms of gold for the three months, at a monthly milling rate of 152,000 tonnes. The milling rate is to be cut to 80,000 tonnes/month. Harmony, the group's largest mine, which produced 7,199 kilograms of gold in the March quarter at a monthly milling rate of 790,000 tonnes, is reducing its work-force by 4,200 from 33,000.

the company for \$70 a share. Meanwhile Paramount jumped \$1% to \$80% in very heavy

trading, as arbitrageurs saw Paramount itself would

become a takeover target if it failed in its bid for Time. At Time's annual meeting on

Time wins initial battle with Paramount

By Anatole Kaletsky in New York

TIME YESTERDAY won the TIME. YESTERDAY won the first skirmish in the legal war it is waging to complete its agreed merger with Warner Communications and thwart Paramount Communications' rivel bid.

The Delaware Chancery Court danied a motion from three of Time's biggest shareholders, who had attempted to block the company's annual meeting tomorrow.

The Delaware Chancellor, Mr William Allen, said Time's management was under no

management was under no obligation to send out new proxy materials for the meet-ing, even though Paramount

had announced its \$200 a share tender offer for Time after the proxy materials were sent.

The judgment was seen as significant, although by no means conclusive, by takeover speculators on Wall Street, because Chancellor Allen will be ruling next month on the much more important lawsuit Paramount has brought to

Paramount has brought to block the Time-Warner merger. Chancellor Allen has frequently taken the side of shareholders contesting actions taken by corporate boards, although several of his judgments have been over-turned by the Delaware

Supreme Court, which has been more sympathetic to existing managements.

The fact that Chancellor Allen was willing to uphold Time's decision to go ahead with its annual meeting appeared to strengthen the company's chances in the forthcoming Paramount suit.

Time's ahares fell \$2% to \$180% in response to the court ruling, reflecting Wall Street's doubt about whether Paramount will be able to press

Friday, Paramount will try to challenge the re-election of four directors, including the chairman and president, but its challenge is given very little chance of success. mount will be able to press ahead with its \$200 a share bid. Warner shares gained \$% to \$59%, on hopes that Time would be allowed to buy half The next important confrontation is on July 11, when the first arguments are heard in the Time-Paramount lawsuit at the Delaware Chancery Court.

S African miners reject pay offer

SOUTH AFRICA'S black miners have overwhelmingly rejected wage increases offered by the country's gold and coal mine owners, but appear reluctant to strike in pursuit of their demands, writes Jim Jones in Johannesburg

Last week the Chamber of Mines made a revised offer to

Mines made a revised offer to lift miners' wages by between 13 and 19 per cent, giving the union until yesterday to respond. There is considerable

union until yesternay to respond. There is considerable urgency to reach a deal since black wages are traditionally increased on July 1 each year. The National Union of Mineworkers (NUM), which represents over half of the industry's 500,000 blackminers, called for mediation to resolve differences. In April the union opened the negotiations with demands including an effective doubling of the take-home pay of the lowest paid.

The chamber, which generally co-ordinates the employers' response, replied with an initial offer of 11 per cent but said this was negotiable even though the employers declared a dispute when the union.

Earlier this week Mr Cyril Ramaphosa, the NUM's general secretary, would not rule out strike action but added a ballot would have to be held.

Niche-market companies head computer group growth league

TOP 25 OF 1988 DATAMATION 100

seles (\$m)

DRAMATIC growth rates among small, niche-market. computer companies and patchy performances by mini-computer manufacturers and telecommunications companies characterise the annual com-puter "top 100" list published by Datamation, the authorita-tive US data processing jour-

tive US data processing journal.

The fastest growing computer company in 1988 was the Nokia Data of Finland which showed a 166 per cent increase in revenues over 1988. It was helped by the acquisition of the information systems division of the Sweden's L.M. Ericsson.

In second place was Nynex

Ericsson.

In second place was Nynex of the US (up 139 per cent) which acquired AGS Computers, and in third place the relational database company Oracle, also of the US.

The biggest losers were: AT&T, the telecommunications giant, which was down \$1.7hn because of the cost of upgrading its long-distance network; and Atari, the personal computer manufacturer, down \$84.8m after a disastrous move into communications in the earnings of minicomputer manufacturers, minicomputer manufacturers, Data General which saw a \$48.9m fall in Income and Norsk Data (minus \$41.6m) and disk drive makers Micropolis

12,284.7 10,475.7 5,951.0 5,427.9 Wang Nixdorf Cor NV Philips

4,434.7 4,226.6 3,441.0 3,391.6 3,254.3 3,074.4 3,044.9 2,794.6 2,650.0 2,445.0 2,425.1

nology in the computer indus-try is changing. Five US companies, IBM, Digital Equipment, Unisys, Hewlett Packard and NCR,

(minus \$19.4m) and Seagate Technology (minus \$5.5m), reflect the speed at which tech-

three Japanese, Fujitsu,NEC and Hitachi and two European, Siemens and Olivetti, made up the top 10 computer companies

Sales of the top 100 companies totalled \$243.1bn, an increase of 16.3 per cent over

Datamation points out that revenues rose by 18.7 per cent the previous year and says:
"Profits rose 15.8 per cent — respectable, but pallid compared with the 27.2 per cent increase posted the previous

year."
It adds that the creation of a single Europrean market after 1992 has not yet had an impact spending patterns of European

Europe accounts for the same 34 per cent of world com-puter sales that it did a year

ago.
"What we are seeing is the calm before the storm," according to Mr Tim Mead, Datamation editor-in-chief.

"Once organisations in Europe determine their busi-ness strategies to take advan-tage of 1992, there will be a blizzard of investment in the computers and communications necessary to execute those strategies." Datamation, Volume 25 No.

Merrill Lynch joins Manhattan exodus

By Roderick Oram in New York

MERRILL LYNCH has decided to move 2,600 back-office staff from Manhattan into New Jersey, incurring the wrath of Mayor Ed Koch who removed the firm as lead underwriter of New York City bonds.

New York City bonds.

The firm emphasised its headquarters, employing 13,000 compared, with only 8,000 people 100 years ago, will remain in Manhattan.

Its loss of underwriting revenues amounts to only a few million dollars and seemed a gesture aimed by the mayor mace at yoters in his under dog race; for re-election.

Mayor Koch accused Merrill Lynch of negotiating in bad faith for subsidies and other cost-breaks to keep the jobs in the city. He has been successful with a \$25m package last year which prompted Chase Manhattan Bank to move 4,900 staff from Manhattan to Brooklyn, another city borough,

rather than across the Hudson River to New Jersey.

Merrill Lynch will take 550,000 sq ft and a 23 per cent equity interest in a 43 storey tower to be built on the river-side site of a former Colgan-Palmeline come feeters. The Palmolive soap factory. The project is a further example of rapid revitalisation along the New Jersey bank of the Hud-

sqn.

The area is designated an urban enterprise zone eligible for job training grants, low interest loans and tax holidays. Hudson. County, the local authority, claimed that the Merrill Lynch decision was a nagior victory in the tug of war with New York City over jobs. In recent years several financial institutions have moved low-naving back-office jobs out low-paying back-office jobs out of the city, joining an exodus of manufacturers which has reduced the city's industrial

Merrill retains top place in US debt underwriting

By Anatole Kaietsky in New York.

MERRILL LYNCH retained its place as the top US underwriter of debt and equity securities in the first half of 1989, according to preliminary figures relased by Securities Data Corporation.

However, Drexel Burnham Lambert emerged as Wall Street's top earner of underwriting fees because of its leading role in the record-breaking such junk band offering in connection with the leveraged buy-out of RJR Nabisco, the US

food and tobacco group.

Merrill Lynch topped the
underwriting league for the
fourth half-year running, having wrested this position from Salomon Brothers in the first

Merrill Lynch led debt and equity issues worth \$22,687bn, representing a 17.1 per cent share of the total underwriting market. In the first half of 1988, Merrill's underwritings were worth \$21.664hn and its market

The second biggest Wall Street underwriter was Gold-man Sachs with a 12.4 per cent market share, followed by First Boston with 12 per cent and Salomon with 11.3 per cent.

share was 14.9 per cent.

The third and fourth positions were reversed a year ago, when Salomon had 13.9 per cent of the market, while First Boston trailed with 11.3 per

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formation has been approved by Touche Ross & Co., who are amborised to carry out Investment Business by the Institute of Chartered Accountants in England and Wales.

YSL launches sales drive for stock market float

By George Graham in Paris YVES SAINT Laurent, the fashion and perfumes group, yesterday launched the sales campaign for its FFr341m (\$51.4m) stock market flotation, due to take place on July 6.

The company is placing 400,000 shares, or 11 per cent of its capital, on the Paris second market at a price of FFr853 a share, valuing the whole group at FF13.29bn. The offer capitalises Yvas Seint Laurent at 18.8 times its forecast 1989 earnings of FFr175m, but the company's

officials say the price earnings ratio should be weighted to take account of a FFr1.1hn capital increase which took place only in June. On this basis the offer price is 15.4 times weighted earnings per share. Mr Jean-Francis Bretelle, joint managing director of Yves Saint Laurent, said the price was in fact fixed by taking the average between the price of the capital increase and the price demanded by Cerus, the French investment company of Mr Carlo de Benedetti, for reducing its stake

from 49.9 per cent to 14.9 per Cerus, which became a shareholder in 1986 when it lot of future," commented Mr. helped Yves Saint Lagrent to Henry Racamier, head of the buy back its perfumes business Louis Vuitton luggage commended to the buy back its perfumes business. for \$631m, agreed to lower its stake from a position of virtual

It asked in return for a capi-tal gain of FFr200m on its initial investment, working out at FFr2379 for each of the 145,000 shares sold. The 1.145m shares of the capital increase, mean-while, were sold at FFr700

Mr Bretelle said the weighted average of the two prices appeared to offer a reasonable multiple of earnings. Some analysts yesterday regarded the price as steep because of Yves Saint Lanrent's relatively heavy debt burden and prospects for only

the next few years. Francois Dufour-Kervern, broker to the issue, on the other hand, calculated a value of FF1987 and forecast strong demand for the shares, though its conservative forecast for next year's earnings shows a gain of only 6 per cent from 1989's FF155.5.

steady earnings growth over

Some of Yves Saint Laurent's competitors, too, regarded the price as reasonable. "At 18 times earnings it is a very good hoy. Yves Saint Laurent is a very good consumptions." pany, a fantastic name with a lot of inture," commented Mr pany which has recently acquired the Givenchy fashion

This announcement appears as a matter of record only,

Restructuring of the Share Capital of

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LEGRIS INDUSTRIES

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acted as Advisor to the shareholders of POTAIN in this transaction



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INTERNATIONAL COMPANIES AND FINANCE

HK property sold for pre-crisis price

HONG KONG-listed Cheung Kong (Boldings) has sold half of an industrial building on the Kowloon peninsula of Hong Kong to a unit of Jardine Matheson Holdings for HK\$118m (US\$15.1m),

Property analysts said the average price of HK\$930 H sare foot reflected the market before the June 4 massacre in central Peking, even though the sale was recorded on June

Cheung Kong sold the base-ment up to the third floor, some 126,882 sq feet, of Hong-kong Spinners Industrial Building in Cheung Sha Wan in eastern Kowloon.

Mr Nicholas Peacock, research director of Scrim-geour Vickers said it was difficult to analyse the price with-out knowing how the space

would be used.
"If the building is going to
be used purely for industrial purposes, the price sounds a bit high," he said.

Mr Percy Au-Young, research manager at DBS Securities said: "The ground-floor space always sells at a premium, so it boosts the average price per square

Koito hits back at its predators

By Stefan Wagstyl in Tokyo

KOITO MANUFACTURING. the Japanese company under siege from Mr T Boone Pickens, the US corporate raider, and Mr Kitaro Watanabe, his Japanese ally, yesterday hit back at their assailants with a tough-talking American-style counterattack.

It made clear that its main adversary was not Mr Pickens but Mr Watanabe, a Japanese specialist in greenmail — whereby an investor buys a stake in a company to pressure that company to buy the stake

Mr Watanabe previously held the 20.2 per cent stake now owned by Mr Pickens' private investment company

Boone Co. Speaking to journalists on the eve of the company's gen-eral meeting today, Mr Takao Matsuura, Koito's president, restated his determination not to give any ground to Mr Pickens, who has demanded three seats on the Koito board.

In the best Wall Street tradition, Mr Matsuura was flanked

by two US investment bankers supplied by Nomura Wasser-stein Perella, the corporate finance company jointly owned by Nomura Securities, the Jap-anese securities house, and Wasserstein Perella, the New York mergers and acquisitions

The guiding hand of the men from Wall Street was visible in the information pack supplied

by Koito. This came complete with up-to-the-minute facts and figures, a reprinted newspaper article entitled Hostile takeover suspected as Boone Company cloaks move as "invest-ment barrier" problem," as well as a US government report about yakuza, or Japanese gangsters, entitled "The impact: organised crime

Kotto said it had no reason to believe there was any con-nection between Mr Pickens and the yakuza. But it said it feared that sokaiya, yakuza-re-lated racketeers who threaten to disrupt company meetings, might attend today's meeting.

Mr Matsuura concentrated on giving a stout defence of the trading record of Koito, a maker of car lights and other parts, with a turnover in the year to March of Yilibn

(\$787m). Mr Pickens has demanded an investigation of the company's close links with Toyota Motor, the largest Japanese car maker, which owns 19 per cent of Koito and buys 45 per cent of its output.
Mr Matsuura said Koito

dealt with Toyota in the same way as the other 10 Japanese car makers. He said the margins on sales to Toyota were same as margins on the rest of Koito's output. He went on to defend Koito's

recent lackinstre profit performance saying the company

had been forced to cut prices and costs in response to the

rise in the year. This was the main reason why pre-tax profits fell last year from Y9.4bn to Y6.8bn. Mr Maisuura forecast a recovery

in profits this year. Koito might agree to cooper-ate with a shareholder who had discussed his plans with the company before buying his shares and who had something to offer, sald Mr Matsuura. But Mr Pickens had no experience of the industry.

The press conference ended when Mr Matsuura left to prepare for today's meeting. Later, sources close to Koito, as they chose to identify themselves, launched into an attack on Mr Pickens' and Mr Watanabe's

They pointed out that Mr Pickens bought his shares for Y3.75 each, paying a total of Y109.3bn for 32.4m, and acquiring them from Mr Watsunde. Mr Watsunde had previously tried to sell the shares at above previously tried to sell the shares at above previously tried to sell the shares at a box of th above-market prices to both Koito and Toyota, at different times in 1968.

Mr Pickens paid the equiva-lent of \$840m for shares which are now worth over \$1bm at the current market price of Y4,200-Y4,309. Funding this stake at current interest rates would cost Mr Pickens an estimated \$92m a year, said the sources. The dividends were worth about \$2m, so he was

construction and insurance concern, announced that Mr

Thomas Cruikshank, the com-

pany's chief executive, has also been named chairman, a posi-

clearly not after income. But, said the sources, Mr Pickens could not hope to sell his shares without causing a col-lapse in the price. So, the con-clusion was that Mr Pickens must have a contract to sell the shares back to Mr Waterabe as is widely believed in

The sources denounced Mr Pickens' off-repeated claim that Toyota has three seeks on the Koite board. They explained that three former Toyota executives were on the board but had severed their links with the car maker when they left its employ, two of them 17 years ago and the

third seven years ago.
The sources also rejected claims that Koito was discrimi-nating against a foreigner in its treatment of Mr Pichens. its treatment of Mr Pickens.

"Kotto has responded to Mr.

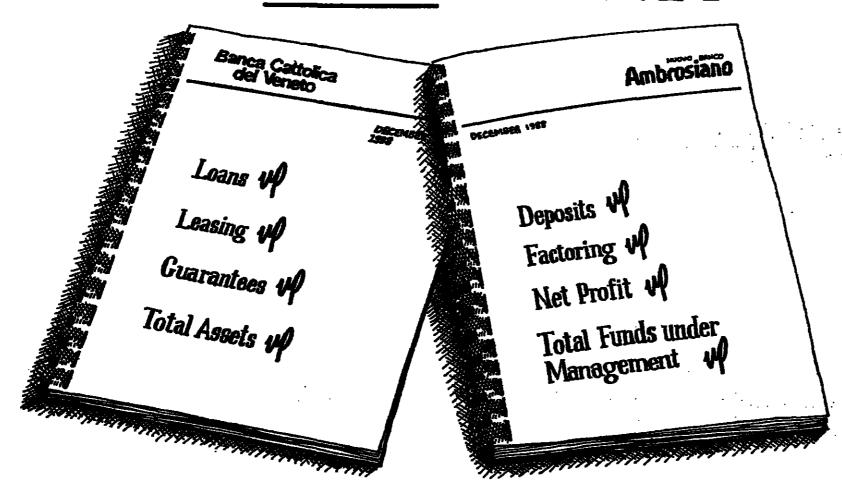
Pickens as to any Japanese greenmailer," they said.

Mr Pickens intended to put his case once more at today's company meeting. The meeting was expected to be a telase affair not only because of Mr.

effeir not only because of Mr. Pickens but also because of the expected attendance of solicities. Ten people from Sogyo Doboksi, a solicities asso-ciation, were due be present, as were five members of an The police believe both groups are connected to Suniyoshi Rengo, one of Japan's largest yakun ganga.

Two banks, two reports

NEXT YEAR WE'LL BE ONE BANK



For both banks, 1988 was a good year with results above the national averages.

Nuovo Banco Ambrosiano and Banca Cattolica del Veneto were originally founded nearly 100 years ago. Both have grown with strong roots in their local communities and now cover the main areas of economic activity in Northern and Central Italy. Together they have 337 branches and this number is steadily increasing.

Although linked as regards ownership, they have, up to now, operated as separate entities. Opportunities have been taken however to work together on a wide range of projects. This has included the creation of a number of jointly-owned companies covering a comprehensive area of banking and financial services.

The boards of both banks are now planning to merge. This will be the first merger of major banks in recent Italian banking history. The resulting entity will become one of Italy's largest banks and will, of course, offer the complete range of banking and financial services of its subsidiaries.

Banca Cattolica del Veneto



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her trained charman, a pos-tion unfilled since 1983. Mr Crulkshank, 57, has been chief executive since 1983 and president since 1981. Mr Dale Jones, 52, previously an executive vice president, has assumed the post of president, dent. giving him a broadened dent, giving him a broadened corporate role on top of respon-sibilities for official services.

INTERNATIONAL APPOINTMENTS

Halliburton makes

changes at the top

July 5.

Mr Lauk, 43, will join Audi as soon as possible from W Schleihorst, the Munchengled-back-based company, where he The company last month reported a sharp fall in first-quarter earnings due to a drop in oil and gas exploration in the US, but expects a strengthening of oldfield markets in the second half of the year. Mr Cruikshank said: Dale Jones has played an important role in preparing the cilifiald services sector well for busi-

for the 1990s. He has led the oilfield services group in com-pleting several major acquisi-tions and a restructuring of the group's businesses." THE NEW YORK Stock Exchange, looking shead to the possibility of eventually starting off-hours trading, has

created a new post of vice president, off-hours trading.
Appointed to this position is
Ms Charlotte Lee, 35, who will
be responsible for developing a strategic plan to prepare the NYSE for off-hours trading, should the stock exchange

ent such a system in the fature.
Mr John Phelan Jr, NYSE chairman and chief executive, said: "The future of world mar-kets is global Currently, global

HALLIBURTON, the large US not wanted them. But proden oilfield services, engineering, planning suggests we should planning suggests we should explore off-hours trading systems and be prepared if and when our customers want to trade around the clock." Mr Donald Duewelle, 44, has been named senior vice presibeen named senior vice ; dent, fixed income market

AUDI, the up-market West Ger-man car producer which is part of the Volkswagen group, said that Mr Eart Lauk will become its finance director and deputy chairman, subject to approval of Audi's supervisory board on

is a management board mem-ber. He will replace former finance director Mr Richard Bethold, who retired from Audi at the end of last year.

group which last week reported its 25th consecutive year of profits growth, named Mr R. Derek Finlay, who has been senior vice president-cor-porate development, as chief financial officer (CFO). Mr Finlay will still be

responsible for corporate develresponsions for corporate devel-opment. His new post follows the resignation of Mr Karl won der Heyden, who was senior vice president finance and CFO at Heinz, and has now become CFO of RJR Nabisco.

THE NEW YORK Federal Reserve Bank named Mr Chester Feldberg an executive vice president and assigned him to head the credit and capital markets group.

said: "The future of world markets is global Currently, global markets and 24-hour trading systems are not in place because the customers have

The 49-year-old Mr Feldberg succeeds Mr Stephen Thieke who, as already reported, is resigning with effect from August 1 to join J.P. Morgan

L7 legrand

AGREEMENT BETWEEN LEGRAND AND B. TICING

EGRAND and B. TICINO have decided to join forces in order to abolister their respective European and worldwide market posi-tions. Under the farms of the accord, LEGRAND will acquire a 45% Interest in B. TICINO.

B. TICINO is the leading fiding manufacturer of low voltage electrical fittings, with operations in 12 countries. 1968 sales totalised FRF 2 billion for a work force of 4,500. B. TICINO's main plants are located in the Milan and Maples grace.

LEGRAND, France's leading manufacturer of low voltage electrical fittings, reported sales of FRF 5.6 billion in 1988, it employs 12,500 people and operates facilities in 23 countries.

The two Groups intend to build on their complementary technological, marketing and geographic strengths in response to intensifying competition, and to achieve faster growth in an expanding

For this, they will cooperate on strategic matters while developing their brands, markets and human resources autonomously, respecting each Group's traditions, culture, skills and capabilities. The two Groups will commute to operate as distinct entitles.

Financial informations: O. Sazie, G. Schnepp 🎓 (O.43.50.01.80. (France)

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INTERNATIONAL CAPITAL MARKETS

Chile deal signals lending shift

A COMPLICATED financing package for a \$600m export-orientated pulp plant in Chile, part of which will be provided by new leans from foreign banks. We saw the Secretary banks, was signed in Santiago

:The plant is one of three large projects designed to explait Chile's natural advanexplair Chile's natural advantage as a paper and pulp pro-pages and convert it into an important exporter of forest important exporter of forest products. As in the other two explacts, the package eigned yeaterday was structured around funds provided by the integrational Finance Corporation (IFC), the World Bank affiliate whose aim is to empurage private sector development in developing countries.

cion, a joint venture between Copec, the largest distributor of fuel in Chile, and Carter Holt Harvey, the New Zealand forest products company. Oper-ating since 1982, it now accounts for 70 per cent of Chilesu puln exports. Chilean pulp exports.
The Arauco financing is the

most advanced of the three. As

most advanced of the three. As reported, financing for a \$587m cellulose and paper venture, Celulose del Pacifico, is now being put logether.

Unlike the Arauco project it includes a large debt-to-equity swap which will reduce Chile's foreign debt by about \$350m.

A third project is being developed by Citibank, Scott Paper of the US, and Shell Oil, which includes debt-to-equity finance. This \$400m to \$500m project involves the modernisation of an existing pulp plant.

The new Arauco plant will be built alongside the com-pany's existing factory, reduc-ing the overall costs, and its product will be exported

About \$55m of the project financing comes from the IFC in the form of a senior long-term loan of \$40m and a \$15m subordinated financing. A 7%-year loan has been syndicated among foreign banks. This will raise at least \$40.5m, and possibly as much

So far eight banks have joined, including four from Sweden. The interest margin over money market rates on the loan is understood to be at commercial rates close to 2 per A further \$130m of supplier credits is being provided by

uncertainty surrounding the future of Mr Sousuke Uno, Japan's Prime Minister. Press reports of Mr Uno's

alleged sexual activities sparked rumours – immedi-ately denied – that his resig-nation was imminent. But deal-ers said the reports of his

export credit agencies - including those from Canada and a DM30m loan from DEG, the West German development agency. About \$105m will be provided through bond issues in Chile, \$60m of which has been raised already, and another \$240m will be provided

by Aranco itself.

The provision by commercial banks of commercially based finance is seen as significant, even though it represents only a small part of the project

It suggests that, in certain circumstances, new bank finance to Latin America is still possible, in spite of the international debt crisis which has badly hit the credit standing of Letin American country.

Treasuries dip as profit-takers move in

IN SPITE OF an encouraging 1.2 per cent decline in May's leading economic indicators and a strong dollar. US Treasury, bonds opened the day meakly as traders took profits.

In the early afternoon the bellwether 30 year bond was

GOVERNMENT BONDS.

down % point at 1082, yielding 8.11 per cent. The Fed con-ducted \$1.5bn customer repurchase agreements in order to keep the weekly average within the 9½ to 9½ per cent range. Fed fund were at 9½ per cent when the Fed entered the

market.
The dollar stayed buoyant despite Fed support for the yen. At mid-day the dollar was Y14236 and DM1.9645, against Y141-75 and DM1.956 late Tueslay in New York.

The decline in May indica-tors was greater than the 0.9 per cept most analysts had

· · · · · · · · · · · · · · · · · · ·	Compon	Red Date	Price	Change	Yield	Week ago	Mont
UK GILTS	13.500 9.750	9/92 1/98	105-28 95-28	+1/32 +4/32	11.26 10.49	11.58 10.71	11.20 10.37
State of the con-	9.090	10/08	- 95-18	+2/32	9.50	: 9.70	9.36
US TREASURY	9.125 8.875	5/99 2/19 .	· 106-11 · 106-08	-16/32 -20/32	8.17 8.13	8.33 8,30	. 0.00 8.83
JAPAN No 111 No 2	4.600 5.700	6/98 3/07	94.9035 104.8549	0.344 -0.341	5.45 · 5.18	5.52 5.19	5.48 5.11
GERMANY.	7.000	2/99.	101.7500	0.050	6.74	6,67	6.98
FRANCE BIAN OAT.	8.000 8.125	1/94 5/99	96,6633 96,5500	+0.072 -0.140	8.89 8.65	8.87 8.64	8.96 8.82
CANADA "	10.250	12/98	105.1500	-0.350	9.41	9.53	9.78
NETHERLANDS	7.000	3/99	99.0500	-0:025	7.13	7,12	7.A7
AUSTRALIA.	12.000.	7/00	91,5876	-0.101	13.56	13.66	13.03

expected. Ten of the index's 12 components contributed to the downturn. April's rise in the indicators was revised to 0.6 per cent from 0.8 per cent.

ment bonds rose sharply as the stock markets plunged on

FT INTERNATIONAL BOND SERVICE

involvement with various gel-shas had undermined public confidence in the ruling Liberal Democratic Party.
The benchmark No.111 JGB
yield traded around 5.45 per
cent late in the London day
after closing on Tuesday at 5.39

■INITIAL enthusiasm for the UK government bond market faded as sterling's early gains eroded. Conventional government bonds rallied by % point, with one of the benchmark long dated government bonds. long-dated government bonds
- the 11% per cent of 2003-07
- falling briefly through the 10
per cent level.

Some retail selling emerged in the afternoon. The price of the 2003-07 closed up 1 on the day at 11211, yielding 10.01 per cent in moderate volume.

■ In West Germany a new bund will be announced next Monday and dealers are expect-ing a DM4bn 10-year issue with a 6% per cent coupon at a price of between 100 and 100%.

Malaysia plans to raise \$3bn

MALAYSIA will raise up to Shn ringgit (\$2.9bn) from its domestic markets to finance ontstanding projects and for infrastructure to support surg-ing private investment, Reuter

Mr Mohamad Sheriff Moha-mad Kassim, chief of the economic planning unit (EPU), said public investment would total 29.2hm ringgit in calendar 1989 and 1990, compared with 28.3bn in 1986-88. He said that the domestic

economy was strong enough for the Government to raise for the Government to raise the resources.

This is the first time since 1983 that Malaysia has increased public spending, according to official figures.

Mr Sheriff said Malaysia could now afford to spend more because its economy had recovered strongly after the recession of 1985, when output fell 1 per cent.

The EPU, charged with

The EPU, charged with long-term economic planning, projects growth in real domes-tic product of 7.3 per cent in 1989 and 6.7 per cent in 1990, compared with growth of 8.1

per cent in 1988. Mr Sheriff said increased spending would not mean an increase in foreign loans, which totalled 46.7bn ringgit at end-1988. He added that the overall deficit would not be affected much by the increase

Simex proposes **Euroyen contract**

THE Singapore International Monetary Exchange proposes to launch a Euroyen three-month interest rate contract, Reuter reports. No date has been set for the

Mr J. Y. Pillay, of the Singa-pore Monetary Authority, said yesterday that the Tokyo Financial Futures Exchange (Tiffe), which is due to start trading Europen and Eurodol-lar futures tomorrow, and the advent of electronic trading on a global scale "would test our metile."

The intended Simex Euroyen

The intended Simex Euroyen contract was one response to the expected competition, Mr Pillay said.
Simex trades in fuel oil, Eurodollars, D-Marks, yen, sterling, gold, the Nikkei Stock Average index and in yen, Eurodollar and D-Mark options.

Budget extension for NZ futures

THE New Zealand Futures Exchange will open for trading from 7pm (6700 GMT) to 9.30pm on the night of Thursday July 27, when the Government presents to annual budget statement, Reuter reports.

The diverger government The five-year government stock contract will open at 7pm and others will open pro-gressively after that.

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12th 1989

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Holdens of convertible bonds are hereby informed that the merger by absorption of COMPAGNIE FINANCIERE ALCATEL has bon completed. Consequently, the exercise of the right to convenion, hold over since April 22, 1989, has resumed starting Just 21, 1989 on the basis of 31.85 starts of COMPAGNIE ORNER ALE D'ELECTRICITE for one 10%% 1989 convertible bond.

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Number One Southwark

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The Toronto-Dominion Bank Caisse Centrale Desjardins Barclays Bank of Canada

TORONTO DOMINION BANK

US \$250,000,000



Crédit Lyonnais

Subordinated Floating Rate Notes Due December 1999

Interest Rate

9.3125% per annum

Interest Period

29th June 1989 29th December 1989

U.S. \$10,000 Note due 29th December 1989

U.S. \$473.39

Credit Suisse First Boston Limited Reference Agent



The Republic of Italy

US \$300,000,000 Floating Rate Notes due 1997

accordance with the provisions of the Notes, notice is hereby given that the Interest Amounts payable on the next Interest Payment Date 31st July, 1989 will be US\$ 508.97 for each US\$ 10,000 Note and US\$ 12,724.39 for each US\$ 250,000 Note.

Bank of America International Limited

29th June, 1989.

U.S. \$100,000,000

African Development Bank Subordinated Floating Rate Notes due 1996

n accordance with the terms and conditions of the Notes, notice is hereby given that for the Interest Period from June 29, 1989 to December 29, 1989 the Notes will carry an interest Rate of 9%% per armum for 183 days. The amount payable per U.S. \$10,000 nominal

By: The Chase Manhattan Bank, N.A. - London, Agent Bank

amountwill be U.S. \$473.39.



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Further details from Richard Wallington, TELEPHONE 01-873 3307 FAX 01-873 3064

| Comparison | Com Average price change. On day 0, on week +0

SWISS FRANC

ATTRACTITS

Average price change.

Average of the change and the chan

Straight Bonds: The yield is the yield to redengation of the mid-prior; the amount issued is in millions of currency units except for Yes bonds where it is in billions, Change on week — Change over arice a week marilar.

Floating Stir: Notes: Denominated in dollars unless otherwise hadicated. Coupon shows is salishnum, Califer Date sent coupon becomes effective. Spread—Billingia shove six-month offered rate chinese month; Sabove mean rated for US dollars. C.con — The current coupon.

* No information mallable previous day's price

† Only one market maker supplied a price

Average price-Change. On day Ole on week Ole

Convertible Bonds: Describerated in dollars union otherwise Indicated.

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W. A.A.

INTERNATIONAL CAPITAL MARKETS

Two building societies raise £300m in FRNs

By Katharine Campbell

IT WAS sterling's turn in the primary market yesterday, with three issuers hoping to take advantage of the currency's reprieve after Tuesday's better than expected monthly trade figures.

UK building societies Alliance & Leicester and Bristol & West both tapped the market for £150m with floating-rate notes offering a margin of a bank offered rate, both priced at par. The former, led by Barings, carried a seven-year maturity, the latter, from J.P. Morgan Securities, was for

Both met a firm if unexciting reception, probably helped by the fact the paper catered for slightly different maturity pref-erences. The Alliance deal traded on fees at 99.85 whereas the slightly more generous pri-cing of Bristol & West — an unrated and considerably smaller society - perhaps helped the paper trade just inside 16 basis point fees at

The European Investment Bank £100m 10-year straight issue, priced to yield 38 basis points over comparable gilt-edged securities at launch. fared less well. Lead manager Baring quoted the paper just outside fees at a discount to issue price of 2.05 per cent.

Baring noted that the gilts prices retreated just as they brought the deal, but contended that it had gone well, INTERNATIONAL

BONDS helped by considerable demand

in the 10-year maturity range. Other market sources said the issue had struggled a bit. Another deal caught on the wrong side of the underlying government market. Morgan Stanley's \$300m 9.00 per cent bond for General Motors Acceptance Corp came after the announcement of May leading indicators for the ITS came. ing indicators for the US econ-

omy.

While the 1.2 per cent index dip was in line with market expectations, Treasuries responded with a price drop of about ¼ point in the sevenyear range, leaving the GMAC issue prey to canine metaphors in sections of the market. It was another deal - following several in recent days - won

after fierce price bidding by a group of half a dozen houses.
Unsurprisingly, the market judged GMAC's terms tight, and said the lead manager was supporting the paper just out-side 2.00 per cent fees at a dis-count to issue price of less 2%. Brought at a spread to Trea-suries of 73 basis points, the lead manager said his deal was trading "unfortunately a bit tighter, at a spread of 69 or 70

In a deal for a more specialised audience, American Stores, issued a five-year \$100m straight bond, at 135 basis points over equivalent Trea-surles, reflecting its BBB minus Standard & Poor's rat-

ing.
J.P. Morgan Securities, the lead manager, said this was the first time a Eurobond had car-ried event risk clauses and financial covenants allowing investors to put the paper back to the borrower at par in the case of corporate activity, such as a takeover, or after material changes in certain financial

Some investors took advantage of the associated asset swap which yielded about 50 basis points over Libor.

orrower TERLING	Amount m.	Coupon %	Price	Meastly	Fees	Book runner
/FILING Illiance & Leicester(a)‡◆ ristol & West(b)‡◆ uropean investment Bank(c)◆	150 150 100	10 ¹ 2	100 100 98.55	1996 1994 1999	15/7bp 16/8bp 2/1 ½	Baring Brothers LP. Morgan Secs. Baring Brothers
S DOLLARS	~~~		101,425	1996	1%/1%	Morgan Stanley Int.
eneral Motors Acc.Corp.(c) ♦ merican Stores(c) ♦	300 100	. 9 . 3.	101.80	1994	14/15	
dustrial Bank of Japan(d) �	80	9¾ 9¾	10214	2004		IBJ Int.
ergen Benk(g) 🌢	10	15	1013	1992	13/3	1BJ Int.
siden Co.4	100	(4 ¹ 2)	100	1993	24/12	Yamaichi Int. (Europe)
MISS FRANCS						_
NT(e)◆	150	54	102	1999	n/a	UBS
ontrol Securities Fin.(c) 🌩	100	712	100	1994	n/a	S.G. Warburg Soditic
ikasa Coca-Cola(f) ★★5	40	1 ₂	100	1993	n/a	Credit Suisse

Austrian bank in \$205m global issue

Oesterreichische Kontrollbank is launching a \$205m global medium-term note programme under which 10-year securities will be simultaneously offered in the US and Europe, writes

Morgan Stanley, the arranger, said the programme would be expanded beyond

\$300m with shorter maturities to be included. While the spread over comparable maturity US Treasuries, at 53 basis points, is the same in both the US and European tranches, the securities carry different characteristics and are not fungible with each other

The \$75m tranche of US securities carry semi-annual

FT-ACTUARIES SHARE INDICES

coupon payments, a 8.70 per cent coupon and are in registered form. The \$130m tranche of Euro-securities have annual coupon payments of 8.89 per cent and are in bearer form. The Euro-tranche is also the first to extend maturities of MTNs out to 10 years. Previous issues have been concentrated

in the three- to five-year area.

Riksbank governor turns revolutionary

On the eve of deregulation, Sweden's chief central banker talks to Robert Taylor

R Bengt Dennis, gov-ernor of Sweden's central bank for the past six and a half years and chief architect of his country's financial revolution, is looking forward to next Monday - the day Sweden's financial mar-kets move into a brave new deregulated world - with

equanimity.

The decision to remove all exchange controls from July 1 has not caused as much controversy as Mr Dennis had feared. It has been regarded almost as a fait accompli and only the LO, the powerful blue-collar trade union movement, seems upset. But criticism from that quarter is something Mr Dennis has learned to live with. His authority has been

strengthened considerably this year. Under Swedish law the governor's three-year term has been extended to five years. As Mr Dennis says: "This will give a much greater independence to the central bank. It has been widely accepted. I worked hard to achieve the change."

The move should help lift

the Riksbank, as Sweden's cen-tral bank is known, above the heat of party political battles, strengthening its position in deciding Swedish financial pol-

icy.

Mr Dennis has proved him-self to be a remarkably forceful and agile governor, an astute player in the complex network of close personal relations that bind together the diverse mem-bers of the ruling Swedish establishment.

It is his crucial alliance with Mr Kjell-Olof Feldt, the country's Finance Minister, that has shaped Swedish financial strategy during the 1980s. The liaison dates back a long time, to their activist student days together in the Social Democratic party when Mr Dennis was reading social economics at Stockholm University. in 1967, when Mr Feldt was

appointed under-secretary of state at the Ministry of Finance, he recruited Mr Den-nis to head of division in the budget department and on his promotion to the Commerce and Industry Ministry he took Mr Dennis with him as his under secretary of state.

Mr Dennis denies that he meets Mr Feldt regularly to plan financial policy but, as he admits: "There is no reason for us to do that. We know each

A SPECIAL committee is to examine whether A NPECIAL committee is to examine whether Sweden needs a turnover tax on capital market transactions, Reuters reports. According to the Foreign Ministry, the committee is expected to complete its findings by May 1990.

It is to examine tax matters relating to the entire financial sector. The ministry said it should also consider how the turnover tax and should be horneled in the further and

stamp duty should be handled in the future and whether there was still a need for these special

"As long as we agree on our basic analysis we don't have to

consult all the time." However, Mr Dennis does not always win the argument with Mr Feldt. He does not disguise his dismay, for example, at the recently introduced turnover tax to coincide with the abolition of exchange rate controls. The net result has been to accelerate the move-ment of financial business out of Stockholm to the money markets of London and Luxem-

"An early signal from the Government to lift the turnover tax would be helpful," he says diplomatically. He shares the fears of the banking world that continuation in a regime without exchange controls will denude Stockholm of valuable

bond market business.

The governor is well respected by bankers and brokers even though he is not really one of them. He admits: "I am a rather funny animal. I don't consider myself as an economist at all, perhaps journalism is really my true profes-

He spent 14 years working in the media, mainly as a business and political journalist in the Social Democratic press and on Swedish radio, ending up as editor in chief of Dagens Nyheter, Sweden's leading liberal party newspaper. His media experience has

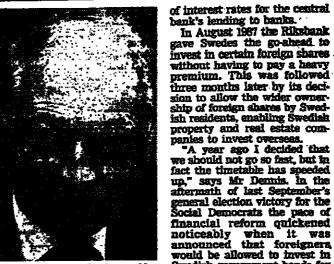
helped him cultivate a prominent profile in Sweden. Consequently he is better known to the outside world than his more reserved predecessors

When he arrived at the bank in September 1982 with the return of the Social Democrats to power after six year's absence and a 16 per cent devaluation in the krona, Mr Dennis inherited severe domestic difficulties. These had been caused by a huge government budget deficit and a massive crease in the money supply. He has proved to be a stern

measures in the financial sector. The committee will submit any proposals to the Finance.

Department.

The Government is carrying out a reform of the Swedish tax system. The ministry said the new committee's task was to make the tax system in the financial sector more uniform. If this can be achieved, the need for indirect taxes and the turnover tax in various areas would



Bengt Dennis: 'I don't consider myself an economist at all'

believer in fiscal rectitude. "One of the best decisions of our monetary policy was to ensure that the Government did not borrow abroad," he recalls. "That move was due to our initiative and it won parliamentary support in 1984. It has acted as a corset supporting a necessary discipline in eco-nomic policy."

He also believes it helped to stabilise exchange rate expec-

tations and generate confidence in exchange rate policy. Without the ban, Sweden would have gone on in the same profligate manner it had done in the 1970s.

During his years as governor he has taken Sweden on a long march away from regulation to a much freer economy. Paying a tribute to his predecessor, Mr Dennis argues it was the introduction of Treasury bills in the middle of 1982 that marked the first significant move towards financial liberalisation.

It was three years later that he made the next significant move with the abolition of all controls on bank lending. He also introduced a sliding scale pany in the financial field. The admits.

Some changes have already taken place to relax such con-trols. Since 1985 fereign banks have been allowed to establish subsidiaries in the Swedish market and there are now 19 foreign-owned banks operating in the country.

In the cultum parliament plans to pass legislation to enable foreign banks and other financial institutions to open branch offices in Swelen from next January. At the same time non-residents will be allowed to own shares in Swedish hanks and other financial institutions, although an upper limit will be set for the level of

foreign participation.

Mr Dennis does not rule out action later in the year to pro-vide foreign companies with the opportunity to establish finance and stockhooking com-panies in Sweden. But the opening up of the economy to the possibility of foreign own-ership of Swedish industry remains a sensitive issue.

Mr Dennis recognises that over the past decade, in partic-ular, the large Swedish multinationals have expanded their overseas business activities rapidly. The move towards reciprocity inside the European Community will make it diffi-cult for Sweden to perpetuate its present obstacles to foreign its present obstacles to foreign penetration for much longer.

The challenge of the SC's drive to a free internal market by 1932 has provided the gover-nor with a far strongar set of arguments to justify his long-term liberalisation strat-

Closer financial links with the EC do not trouble him and he adopts a highly pragmatic view of the prospect that Swe-den might eventually join the European Monetary System.

"If we can get our cost infla-tion under control and productivity going up, then the time will be ripe for a serious dis-cussion about that question."

The extent of the financial revolution is often unrecog-nised outside Sweden. It is not just the radical change in the tex system from January 1981, with the shift of the burden from individuel incomes and on to capital and services, which Mr Dennis supports so strongly. He also

speaks approvingly of a cut in agricultural subsidies that will

LONDON MARKET STATISTICS

the institute of Actuaries and the Faculty of Actuaries

	EQUITY GROUPS	,	Wedne	sday J	une 28	3 1989)	Tue Jan 27	Mos Jan 26	Fri Jun 23	Year ago (approx)
Fig	& SUB-SECTIONS ures in parentheses show number of stocks per section	hacies No.	Day's Change	Est. Earnings Yield% (Max.)	Gross Div. Yield% (Act. at (25%)	Est. P/E Ratio (Net)	xd adj. 1989 to date	Index No.	Index No.	Index No.	Index No.
1	CAPITAL GOODS (206)	969.66	+8.5	18.80	4.65	11.38	14.74	%5.25	969.61	959.88	789.35
2	Building Materials (29) Contracting, Construction (37)	1197.88	+9.3	11.86	4.32	10.41	22.32	1194,73	1184.59	1190.75	1008.48
3	Contracting, Construction (37)	1628.73		14.48	4.31	9.86	30.72				1592.41
4	Electricals (9)	2851.34	-0.5	8.37	4.04	24.74	50.64	2866.13	2568.81		2006.57
- 51	Electronics (31)	2227.67	+0.5	8.50	3.10	15.35	23.92	2208.93	2262.14 531.61	2190.91 531.14	
힞	Mechanical Engineering (54)	535.04	+8.2	9.94	3.97	12.37	8.94	534,14	531.61 517.21		473.93
흰	Metals and Metal Forming (7)	522.17	+0.7	19.18 11.28	5.73	5.74	3.82	518.48 328.98	328.87	519.93 327.58	278.69
	Motors (17) Other industrial Materials (22)		+8.2 +1.1	9.06	4.61 4.16	10.41 13.17	6.83 26.35	1641.79	1621.59	327.36 1614.24	
和	CONSUMER GROUP (187)	1259 48		7.00 8.85	3.61	14.13	17.90	1258.68	1248.68	1237.19	
22	Brewers and Distillers (22)	1348 40	+6.2	9.93	3.54	12.65	19.41	1365.73	1354.29	135L&5	
25	Food Manufacturing (20)	7105 25	Tai	9.19	3.78	13.62	17.13	1166.41	1099.71	1098.64	389.45
굻	Food Detailing (15)	2347 25	-0.7	133	3.22	15.39	25.59	2382.82	2389.37	2399.55	
27	Food Retailing (15)	2297.53	-63	6.46	2.59	17.59	21.50	2385.37	2230.83	2245.86	1862.97
29	Leisure (33)	3669.74	+0.4	7.62	3.39	16.44	22.65	1663.78	1658.62	1651.07	1345.25
31	Packaging & Paper (15)	565.39	+0.4	10.28	4.34	12.31	8.15	562.96	561.74	563,46	524.93
32	Publishing & Printing (19)	3569.55	1	8.62	4.65	14.63	71.88	1568.65	1558.35	3577.30	3436.07
	Stores (34)		+8.3	16.95	4.34	11.95	14.98	827.57	814.34	811.16	894.32
35	Textiles (1.5)		+0.6	10.92	5.35	10.96	13.42	539.35	539.51	536.71	601.92
40	OTHER GROUPS (93)	1143.65	-8.5	9.97	4.11	12.28	13.55	1149.32	1136.65	1127.55	910.35
41	Agencies (17)	1421.89	+0.1	7.97	2.29	17.50	14.91	1429.88	1423.63	1413.26	1162.86
42	Chemicals (22)	12317.46	-0.6	10.82	4.52	20.90	26.38	1325.66	1509.31	12%39	1895.15
43	Conglomerates (12)	1669.61	+6.1	10.09	4.86	11.67	29.16	1667.77	1649.23	1641.71	
45	Transport (13)	2482.67		i 8.50	3.63	15.30	39.22	2481.62	2468.82	2448.68	1981.32
47	Telephone Networks (2),	.1113.80	-1.6	11.28		11.58	2.76	1132.16	1107.02	1090.54	1961.86
	Miscellaneous (27)	1672.92		9.53	3.58	11.91	23.26	1672.31	1665.93	1652.92	1172.11
	INDUSTRIAL GROUP (486)	1168.21	•=====	9.71	3.87	12.71	16.18	1168.49	1159.11	1154.82	975.96
	0 & Gas (14)	2155.12		9.86	5.19	23.48	51.14	2125.53		2866.16	1847.66
59	500 SHARE INDEX (509)	1251.62	+8.2	9.73	4.05	12.81	19.84	1249.56	1238.29	1232.26	1849.76
61	FINANCIAL GROUP (124)	741.90	+6.3	١ -	5.30	-	17.62	739.63	73L38	731.10	720.31
62		742.58	+9.6	24.60	6.44	5.47	21.71	737.82	72A.A3	724.46	682.68
65	Insurance (Life) (8)	1868.22	+8.3		5.59		29.86	1864.62	1058.31	1859.02	1068.62
66	Insurance (Composite) (7)	584.54	+8.4	! -	6.16	l - 1	16.75	582.14	572.85	567.09	546.98
	insurance (Brokers) (7)		+0.8	7.70	6.39	17.46	31.63	972.19	959.28	954.85	
	Merchant, Banks (11)	335.17	+9.5	l	4.63		5.93	332.68	328.72	321.75	359.90
69		1314.99	-0.4	6.33	2.91	20.13	15.98	1328.39	1316.20	1318.73	1225.A1
70	Other Financial (31)	356.47	+8.5	11.52	6.05	11.65	8.62	354.69	353.95	356.37	387,69
71	Investment Trusts (70)	1167.84	+6.3	i – :	2.81	- 1	34.25	1164.79	1159.09	1152.68	997.88
	Mining Finance (2)		-0.5	8.69	3.87	12.81	10.45	667.12	664.66	663.%	231713
91	Gverseas Traders (8)		+0.4	11,29	5.56	19.68	35.07	1328.68	1321.28	1324.39	1159.16
99	ALL-SHARE INDEX (704)	1126.69	+0.2	-	4.20	_	18.53	1124.67	1114.48	1189.87	968.99
	<u> </u>	findex	Day's	Day's	Day's	Jm	Jps	ĵ:	Jac	مدرا	Year
		No.	Change	High (a)	(a) well	. 27	26	23_	22	21	290
_	FT-SE 100 SHARE INDEX4	2289.4	43.6	2225.6	2286.2		2179.6	2167.5	2190.6	2172.2	1855.1

	FIX	ED I	NTE	RES	r		AVERAGE GROSS REDEMPTION YIELDS	Wed Jun 28	Tue Jun 27	Year ago (approx.)	
	PRICE INDICES	Wed Jun 28	Day's change %	Tue Jun 27	xd adj. today	xd adj. 1989 to date		British Government Low 5 years Coupons 15 years	9.95 9.41	9.98 9.44	9.39 9.49
3	Over 15 years Irredeemables	117 .3 5 131.41	+0.29 +0.14 +0.21	117.12 131.02 142.50 163.79 129.25	- -	6.18 6.96 7.09 7.32 6.81	7 8 9	25 years. Medium 5 years. Coupons 15 years. 25 years. High 5 years. Coupons 15 years. 25 years. Irredeemables.	9.26 10.81 9.88 9.46 10.95 10.10 9.66 9.30	9.28 18.90 9.90 9.47 11.04 10.13 9.46 9.32	9.27 9.84 9.69 9.47 9.92 9.86 9.56
6	Index-Linker 5 years Over 5 years	136.34 133.84 133.91	+0.33 +0.49	135.89 133.19 133.28	-	1.36 1.88 1.82	11 12 13 14	Index-Linked Inflation rate 5% Inflation rate 5% Inflation rate 10% Inflation rate 10% Inflation rate 10% Over 5 yrs. Over 5 yrs. Over 5 yrs. Sycars	3.75 3.72 2.96 3.55	3,84 3,75 3,05 3,58 12,01	2.80 3.86 1.79 3.70
9 10	Bebestures & Leans Preference			112.76 87.59	- <u>-</u>	5.91 3.10	16 17	Leans 15 years 25 years	11.68 11.35 10.32	11.69 11.37 10.32	18.79 18.77

4Opening index 2224.0; 10 am 2224.5; 11 am 2213.6; Noon 2213.6; 1 pm 2207.7; 2 pm 2210.9; 3 pm 2209.5; 3.30 pm 2208.8; 4 pm 2209.5; 3.30 pm 2208.8; 4 pm 2209.5; 3.10 m b) 12.50pm † Flat yield. Highs and lows record, have dates, values and constituent changes are published in Saturday issues. A list of constituents is available from the Publishers, The Financial Times, Number One, Southwark Bridge, London SE1 9HL, price 15p, by post 34p. All indices are based on prices taken at 4.87pm close.

RISES AND FALLS	YESTI	ERDAY	
British Funds Corporations, Dominion and Foreign Bonds Industrials Financial and Properties Olis Plantations Mines Others	· Rises 90 9 329 179 32 0 30 70	Falls 6 1 344 107 11 0 18 79	Same 10 32 915 375 50 12 128 94
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TRAI	OFTION	AL OPTIONS
First Osalings Last Declings Last Osciarations For settlement or rate indications see	Jun 26 July 7 Sep 28 Oct 95 end of	Calls in AT Tst, Medirace, White gate, Bula, Premier, Bougatovill Atlantic Res, Dixons, At Hitteare, Nortolk Cap, Tuska Puts in Aid Restaurant, Ambe Day. P/C Oliver Res.

LONDON TRADED OPTIONS

Swedish government bonds for

the first time and Swedish investors would be given total freedom to invest in foreign

The deregulation has had a dynamic impact on the Swed-

ish banking system. Mr Dennis says it has increased healthy competition in financial ser-

vices to the benefit of house-

hold borrowing. The securities and bond markets and option

With the abolition of foreign exchange controls Mr Dennis envisages an acceleration in

mergers and acquisitions.

Over the past six months in particular the other Nordic

countries have been a prime target for Swedish finance

houses. The governor also believes the bond market, once free of exchange controls, will

experience rising volume.

Mr Dennis has his sights set on more radical action; to dis-

mantle Swedish restrictions

that impede the inward move-ment of foreign investment

"There has been a rather protectionist attitude towards

foreign companies who want to acquire a Swedish business or

buy a stake in a Swedish com-

and ownership.

markets have all prospered.

equities and real estate.

BRITISH GAS took the limelight in eral, perhaps explained in part by involving opening of interest of the London Traded Options Mar-ket yesterday, attracting 5,396 contracts, made up of 4,928 calls and 468 puts. The underlying price of the share gained 2p to 195p, on a day when transport difficulties brought an early clos-ing of the main market. The options market finished its deal-ings at the usual time of 4 PSym

options market finished its dealings at the usual time of 4.05pm.
There was, along with the underlying share price movement, net closing of open interest on the call side, and opening on the calls fell 634 contracts to 32,300, while that on the put rose 388 to 29,967.
It was a fairly busy that in open-

eral, permaps explained in part by it being expiry day in individual stocks, including British Gas. Total turnover reached 47,578 contracts, consisting of 35,525 calls and 12,053 puls.

Trading in the FT-SE 100 index, which has a June expiry tomorrow, amounted to 10,325 contracts, made up of 5,975 calls and tracts, made up of 5.975 calls and

tracts, made up of 5,975 cafts and 4,853 puts. The June 2,200 call stood out, finding 1,145 contracts and a closing of open position of 248 contracts to 8,552.

On the whole there was some closing of call positions, of 229 to 47,416, and some opening of interest on the put side of 1,767 to 61,913. There were 851 contracts traded in the August 2,200 puts,

The British Gas turnover was concentrated in four series; the June 180 calls attracting 2,028 contracts and a closing of interest of 1,088 to 6,715; the September 180 calls with closing of interest of 538 to 5,340; and the September 180 calls with closing of interest of 538 to 5,340; and the September 180 calls with closing of interest of 538 to 5,340; and the September 180 calls with 180 calls ber 200s openings of 610 to 4,501 on the back of 1,709 contracts. The December 200 puts saw 480 contracts and an opening of posi-tion of 360 to 1,425.

Trusthouse Forte found 2.619 calls and 166 puts in a total of 2,786, while Rolls-Royce attracted 2,484 calls and only 4 puts. GEC and Dixons claimed some interest, mainly on the put side.

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ns enclosing full CV and references and photo by

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tions of the Debentures, the interest rate for the period 30th June 1989 to 31st July 1989 has been fixed at 9%s per cont per ennum. On 31st July, interes of US\$8.234375 per US\$1,000 nomine amount of the debentures will be due to seyment. The rate of interest for the park incing 31st July 1989 will be ined on 27th July 1989.

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Hanson sells US restaurant chain

Swedes safety query over Sealink ferry plan

HANSON. HANSON, the UK conglomerate which is cur-ÜK rently making a £3.1bn bid for British-based mining group Consolidated Gold Fields, yesterday announced the sale of its Ground Round restaurant chain in the US.

The business is being bought by International Proteins Corporation, a food and agriproducts company which is quoted on the American Stock Exchange. Hanson already holds a nine per cent stake in IPC, which it says was acquired as an investment a

STENA, the private Swedish ferry company which wants to buy Sealink British Ferries, yesterday cast doubt on the

safety of two roll-on, roll-off vessels which Sealink is to con-

vert for the busy English Chan-

Burmah to

for £12m

By Andrew Hill

sell US arm

BURMAH OIL, the lubricants group, is to sell its US-based water management businesses for a total of about £12m.

Burmah Technical Services,

part of the group's special ity chemicals subsidiary, will be split into two parts for the

sale to two separate US groups.

The water treatment chemi-

cals operation has been sold to

Aquatec Chemical Interna-

Mr David Clarke, president of Hanson Industries, the conglomerate's US arm, is also chairman of International Proteins, a role he took on in

Under the deal, Hanson receives a cash payment of about \$53m and 2.85m new shares in IPC. This will raise Hanson's stake in the purchasing group to 49 per cent. Yesterday, IPC shares rose

25 cents to \$14%, valuing the share element of the purchase price at \$42m, and the total consideration at \$95m. Ground Round came into

Sea Containers' president,

Mr James Sherwood, will today announce details of refits for

two ships at a press conference in London.

The ships, Fantasia and Fiesta, were built in 1980 for

Hanson with the conglomerate's acquisition of the UKhased Imperial Group in 1986. It is based in South Weymouth, Massachusetts, and comprises a 215-strong chain of restaurants in 22 states. Of these, 178 are owned or operated and 37 are operated under fran-

In the year to end-September, Ground Round made a pre-tax profit of \$7.4m on sales of \$209m. Net assets are around

The sale is the latest in a string of disposals by Hanson, a number of which have

same Swedish shipyard, cap-sized soon after it was commis-

sioned. The Swedish authori-

ties subsequently imposed severe restrictions on the han-

Mr Sherwood will unveil

dling of the ships.

involved its food and food-related businesses. Last year, it parted with the likes of Ross Young's, HP Foods and Lea and Perrins, and Durkee Foods. In the current year, disposals on the food side have included Hygrade Foods and a management buy-

fectionery company. The deal substantially increases the size of IPC which currently has interests in tuna, cottonseed, fish meal and shrimps. Its 1988 revenues were \$147m, and pre-tax prof-

above and below the water

Stena wants to upgrade the

Channel service and said yes-terday it might transfer two

Stena Line vessels to those routes if its bid succeeds. At

the moment, Jutlandica and

out of Elizabeth Shaw, the con-

Interlink shares dive 85p after warning of German loss By John Ridding

SHARES IN Interlink Express the USM-quoted parcel delivery and distribution group, plunged 85p to 188p yesterday following a warning of substantial losses in the compa-ny's new West German opera-

Mr Richard Gabriel, chair-man, said that trading losses in its German subsidiary, which started operating on May 2, will exceed franchise income by about £500,000. As a result, analysts expect that pre-tax profits for the financial year which ends tomorrow will not exceed the £5.8m achieved last time.

In 1989-90, the picture is even worse. With a fixed cost base and the costs of reorganising the German operation analysis expect losses there of about £2.5m and pre-tax prof-its for the group as a whole of about £4.25m.

The effect on earnings per share will be amplified because the company will not be able to write off its losses in Germany against UK prof-

According to Mr Gabriel, the company had anticipated profits of about £500,000 from West Germany this year. How-ever, "a large number of small problems" meant instead that "significant trading losses are being incurred." Mr Gabriel said that much

of the problem lay with the German management team, which although trained by Interlink in the UK "did understand our not

Franchises were sold to existing large delivery opera-tors which meant that inter-link represented only a small part of their business. As a result, there was inade

quate commitment to Inter-link's business. In the UK, by contrast, emphasis has been placed on franchising through small operators.

Mr Peter Sanden, the group's managing director in

West Germany, was removed two weeks ago and is being replaced by a team from the UK. According to Mr Gabriel, "We will effectively be starting from scratch Interlink believes it will "be able to negotiate quite easily the removal of the unsatisfac-tory franchise holders" and

does not envisage having to pay compensation.
The West German operation was Interlink's first venture on the continent. "We can see that there is a market in continental Europe and remain committed to expand there in the longer term," Mr Gabriel said. "However, we have to sort out Germany first." reporting its figures.

Digging for profits: Rudolph Agnew in wise-cracking form at ARC's Whatley quarry in Somerset. Fresh blast from Gold Fields

THE GROUND fell away for Consolidated Gold Fields yes-terday, as it does most days at its Whatley quarry, near

By John Thornhill

Frome, Somerset.

Mr Rudolph Agnew, chairman of the beleaguered mining group, accompanied a bevy of journalists to the quarry — run by its ARC subsidiary — to see 30,000 tons of countryside being blown up and reduced to little pieces of stone.

This seemed rather a strange exercise for a man who has only just repulsed the unwanted attentions of Minorco and is now in the throes of negotiating with Lord Hanson for the future of his company. But the intention behind the

visit was to fire a new shot in the continuing propaganda war by emphasising just how valuable ARC is to Gold Fields, or as Mr Keith Orrell-Jones, ARC chief executive expressed it, how invaluable it is. ARC, formerly Amey Road-

optioned shares

Mr Gerald Ratner, chairman

and chief executive of the Rat-ners jewellery chain, has cut his stake in the company. He

By David Waller

it to buy more s

Asked whether he might consider taking Gold Fields private, Mr Agnew said it was a possibility but one which he thought would be difficult because of the high capital

requirements needed to invest in the long term future of a operations both in the UK and the US and is one of the jewels mining company.
But despite the strains, the
wise-cracking Mr Agnew was of the Gold Fields' empire, last year contributing £106m, or about 40 per cent of total group relaxed This year Gold Fields has

yesterday.
As the blast echoed lazily forecast a contribution from ARC of about £158m and believes that it has enormous potential in winning business through the quarry, Mr Agnew said: There's £45,000 of profit. although I am not very good at small figures at the moment, I'm only used to dealing with hig ones."

The jocular mood of the Gold Fields' camp extended to Mr in the construction market. The signal Gold Fields was yesterday giving out about the hid was that it would first try

Gerry Grimstone, a director of Schroders who has been leading the defence. "We are in the rather strange position of being prepared for a takeover battle, and we are hoping that practice makes perfect," he However, Mr Agnew said: "Unlike the previous bid, I think this is a streight-up

> As Gold Fields showed yes terday, it has proven ability in extracting stone; now the struggle is on to see how much cash it can extract from Lord

EDP drops to £373,000 Ratners chief reduces stake to Mr Michael Heller, chair-Electronic Data Processing, the computer distributor, has suffinance tax on

0.7p (0.65p).

fered a fall in pre-tax profits from £615,000 to £373,000 in the six months to March 31. Turnover grew to £7.8m (£7.39m), and tax was reduced to £79,000 (£146,000) leaving earnings down at 3.41p (5.46p) per 5p share. However, the interim dividend is raised to

to tease out everything it could

from Lord Hanson and would

then be in a position to con-

sider all options.

financial fight."

man, said that little significance should be attached to the reduction in the profit fig. As the requirements of cus-

tomers became more sophisticated, there was an inevitable increase in the time lag between the time of inquiry and delivery of the machines,

new safety measures for the vessels at today's meeting, aimed at making the ships the Sealink's parent, Bermuda-registered Sea Containers, is use principally as freight ves-sels. Sealink bought the ships from their Bulgarian owners Danica ply between Sweden and Denmark, offering a cruise-style ferry service to as many as 2,300 passengers safest afloat, according to Sea fighting an \$824m hostile take-over bid from Stena and and will convert them into "jumbo ferries", with a capac-ity of 1,800 passengers, for the Containers. The group added yesterday that Sealink would improve the ships' stability "in excess Tiphook, a UK container rental company. If successful, Tiphook would receive the con-Sealink's main rival, P&O rtest Channel routes. But Stena pointed out yester-day that a third vessel of simi-lar specification, built by the of current national and inter-European Ferries, aiready tainer business and Stena the rest, including Sealink and the national regulations", by extending the ferries both operates large "superferries on the Channel routes. Hoverspeed hovercraft busi-

Richmond Oil's £68m price tag By Clare Pearson and Edward Sussman

RICHMOND OIL & GAS, a UK company planning to exploit natural resource interests which it owns in the southern states of the US, is coming to the main market in a £20m offer for sale that values it at

The company is offering 20m shares, representing 30.3 per cent of the enlarged equity, at 105p per share to provide a net £19.46m of new money. Of the proceeds some \$20m will be used for the drilling pro-gramme and the rest will go on acquisitions and working capi-

National Environmental Dallas-based Richmond has Testing - a US subsidiary of UK-based Ocean Transport & proven reserves, about 90 per cent of which are gas, with a net worth of \$80m and proba-Trading – will buy Burmah's analytical laboratories busi-ness which offers a testing and ble reserves amounting to

The company was founded

two years ago by Mr Michael Wilkinson, a British stockbroker who is now a director of Corporate Broking Services, formed last autumn, which is sponsor to the issue.

Richmond says the current depressed state of the oil and gas industry in the southern states provides an opportunity to acquire valuable reserves at attractive prices. For most of the properties, a gas price of \$1.60 per million BTU and an oil price of \$18.50 per barrel was used to calculate reserve

• COMMENT

The prospect for US natural gas prices is bullish at the moment, especially with a con-servation-minded Texan in the White House, steering his

ing fuel. Richmond will give investors a shot at this market, making it a rarity in London. if the company's hunch on gas prices proves correct, they could profit handsomely. But as any independent US oil or gas developer that managed to survive the 1980s can testify, price volatility can wreck well laid plans. It is unlikely Richmond would have ever come to the London market if shell-shocked US energy investors were not so wary. Adding to the risk is Richmond's status as a newcomer, without a velopment track record. But for those willing to accept such potential dangers Richmond is fairly priced at 105p given a net asset value of 80p per share, based on proven reserves and 150p using probable reserves.

country toward the low pollut-



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Wagon profits jump 63% but high interest rates prompt note of caution

By Richard Tomkins, Midlands Correspondent

HIGH INTEREST rates have prompted Mr John Hudson, chief executive of Wagon Industrial, to inject a note of caution into the outlook for this Shropshire-based manufac-

turing group. Unveiling a 66 per cent increase in pre-tax profits from 19.18m to £15.25m for the year to March 31 1989, Mr Hudson said yesterday that order books across the group were above the levels of 12 months

Some operations, however, were quieter. The slowdown in consumer demand had hit sales of Banro's microwave cooker components, and the UK office equipment business was suffering from a pause in refurbishment activity.

Mr Hudson looked forward

to another strong year, but hedged his optimism with the proviso that a deterioration in the economic climate was not triggered by a further increase in interest rates. The figures for the year just ended include a nine-month

contribution from Banro, the

quoted engineering group which Wagon bought for £39.2m in July 1988. Turnover rose from £124.6m to £196.8m. The materials hanto £195.8th. The materials nan-dling and storage division made trading profits of £8.24m (£6.6m); office equipment made £3.85m (£2.61m); engineering made £2.23m (£1.86m); and the new automotive division made

Two of the strongest per-formers during the year were the office equipment division, which saw a strong contribution from Vinco-MT in France, and the engineering division, where Olso Pneumatics contin-ued to benefit from strong international demand for its buffers.
Administrative and interest

charges rose from £1.88m to £3.64m. Basic earnings per share rose from 28.340 to 33.70, but fall dilution for the convertible stock issued last year

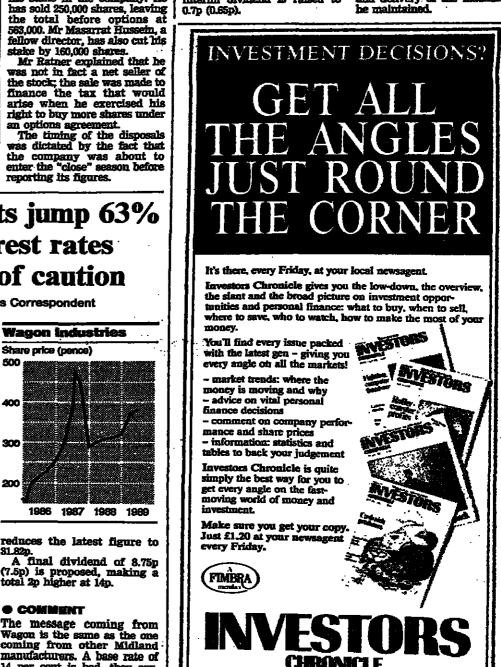
Wagon Industries Share price (pence)

reduces the latest figure to A final dividend of 8.75p (7.5p) is proposed, making a total 2p higher at 14p.

1986 1987 1988 1989

• COMMENT

The message coming from Wagon is the same as the one coming from other Midland manufacturers. A base rate of 14 per cent is bad, they say, but we can live with it. Take it any higher, though, and the pips will really begin to squeak. Wagon, however, is better spread than some, and it would be wrong to overdo the gloom merely on account of Mr Hudson's frankness. Vinco-MT's and Banro's operations in France, together with the recent acquisition of La Ferretera Vizcaina in Spain, give the group a strong presence outside the UK economy. Oleo, also orientated towards the international workers in international marketplace, is still seeing strong demand. And the biggest division, mate-rials handling and storage, may have seen a fall-off in big pallet orders from UK retailers, patiet orders from the retailers, but is still looking at an order book 20 per cent up on the year. With analysts looking for £20.5m and the shares 1p up at 383p, the prospective p/e of 10 (on equity fully diluted) makes ample allowance for caution.



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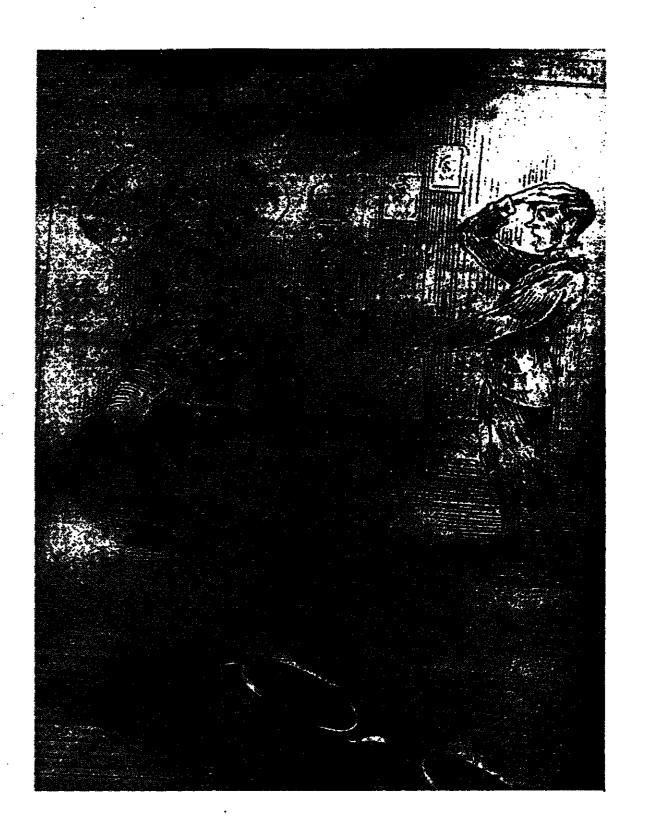
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MAKE IT YOUR BUSINESS TO CHANGE

UK ECONOMIC INDICATORS

UK COMPANY NEWS

Rise in prices helps Shanks & McEwan advance to £13.5m

By Vanessa Houlder

SHANKS & McEWAN Group, waste disposal specialist, yesterday announced a 37 per cent rise in pre-tax profits from £9.85m to £13.52m for the year to March 25. Turnover increased by 46 per cent from £59.82m to £87.04m.

Strong demand resulted in a 15 per cent rise in prices in the waste disposal division, while operating costs increased in line with inflation. Mr Peter Runciman, chairman, said that the introduction of tougher legislation did not require any action from Shanks & McE-wan, although it gave indirect benefits through raising costs for many of its competitors.

The company estimated that the market share of the domestic, industrial and commercial waste markets - which are growing at about 7 per cent a year - had risen from 5 per cent to 6.5 per cent.

Capital expenditure totalled £20.5m, 80 per cent of which was spent on acquisitions and organic growth, with the remainder on existing vehicles and plant, and on gas control. At the year end the company had a cash balance of £6.6m. Further acquisitions are planned to expand its landfill capability and to built up its

collection network to feed waste to the sites. Shanks & McEwan has a landfill bank of 250m cu m. including options and pre-emption rights. During the year it increased its available space om 30m to 83m cu m. of the strong asset base and The construction division. the thin market for the shares.

where profits increased from £1.47m to £1.68m, saw a drop in margins as a result of a temporary downturn in its quarrying activities. Mr Runciman said that the division had a healthy. high quality order book and its performance would match the growth of the rest of the com-

Fully diluted earnings per share rose from 36.7p to 44.2p. The dividend for the year increased from 15.5p to 19p.

With the spotlight on the envi-

ronment, 1989 has been a boom time for waste disposal companies and Shanks & McEwan which has seen its shares rise by 63 per cent - is no excep-tion. Indeed, Shanks is one of the most likely beneficiaries of the green phenomenon, being the largest and reputedly the highest quality of all the UK landfill specialists. Its deal with Hanson earlier this decade gave it a wealth of landfill sites; and its avoidance of toxic and other contentious wastes makes it relatively unlikely to suffer any disastrous setbacks. For the foresecable future the company seems set for annual earnings growth of 20 per cent, so analysts feel confident it can achieve pre-tax profits of £17.5m this year, which puts the shares, up from \$16.8 to \$16.88, on a lofty p/e of 30. That looks demanding from an earnings point of view but is probably justifiable in view

Mt Charlotte purchase

Investments, the hotel group, is adding to its London interests with the purchase of the Charles Dickens Hotel in Lan-caster Gate for £24.25m

Cash of £12.5m has been paid with the balance in shares to be issued in December. The 3-star Charles Dickens is the current year.

CHARLOTTE opposite the Park Court Hotel, another Mount Charlotte prop-erty, and will be run as an adjunct to it. It has 193 bedrooms and normally enjoys occupancy levels of more than 90 per cent. It is likely to make £2m next year and is expected to cover its interest charge in



Profit before tax up 66%

		- -						
Summary of results	Summary of results for the year ended 31 March 1989							
		1989	1988					
Sales	up 58%	£196.8m	£124.6m					
Pre-Tax Profits	up 66%	£15.2m	£9.2m					
Dividend per share	up 16.7%	14p	12p					
Earnings per share - basic	up 18.9%	33.7p	28.3p					
Earnings per share - fully diluted		31.8p	_					

"The Group progressed well during 1988/89 achieving good profit and earnings growth. As a result of changes in the composition of the Group during the year, Wagon now has a significant overseas presence and well balanced U.K. activities. Comparable order books are ahead of those at the same time last year and providing economic conditions do not deteriorate, we look forward to further progress in the new financial year".

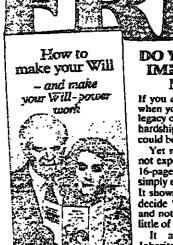
Paul D. Taylor, Chairman

WAGON **INDUSTRIAL** HOLDINGS p.l.c. Telephone: (0952) 68011L

28 June, 1989 Copies of the Report and Accounts may be oblained from The Secretary, Wagon Industrial Holdings p.I.c., Haldane House, Halesfield, Telford, Shropshire TF7 4P8.

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A bitter vitamin pill to swallow

Robert Rice on the likely defeat of one Gold Fields defence gambit

HAREHOLDERS of Con-solidated Gold Fields will vote tomorrow on the so-called "vitamin pill" defence it introduced during the clos-ing stages of the hostile bid for it by Minorco.

In different circumstances, the vote would provide an opportunity to assess how the scheme was recieved by investors and what part it played in their final thinking on Minorco's £3.5bn bid. But any accurate assessment

of these factors and of the likeor tnese factors and of the like-lihood of the vitamin pill becoming an established part of the UK mergers and acquisi-tions scene is clouded by Han-son's £3.1bn bid for Gold Fields and Minorco's intention of voting its 29.6 per cent interest -although already irrevocably committed to Hanson -against its adoption.

Although it is possible that the vitamin pill could have an enduring effect if the Hanson bid was ultimately declared hostile, analysts were predicting yesterday that the Minorco vote effectively ensured that it would be defeated.

The architect of the vitamin pill is Mr John Grieves, head of the corporate finance group at Freshfields, Gold Fields' longstanding London solicitors. It is based on a defence strategy known as "protect preferred" dreamed up at the end of last year by Mr Martin Lipton of

By Clare Pearson

THOSE WHO have become

increasingly confused by the

myriad of companies with the word "leisure" in their name

can take heart from a decision

by Leisuretime International to

change its title to Buckingham

The change was announced yesterday as the Jivraj family-

controlled hotel, nursing home

and tour operator unveiled pre-tax profits of £1.15m,

gainst a loss of £1.36m, in the

half-year to end-April, as well as the acquisition of its second

hotel in Texas. Mr Nick Jivraj, managing

director, said the name change

was not only more individual than Leisuretime but would also lessen the association with

the Aitken family, from whom

the Jivrajs took control early last year. Buckingham was the

name of the first hotel, in the Cromwell Road, that the

Leisuretime is paying \$2.9m (£1.87m) to buy the Nassau Bay

FERGUSON INDUSTRIAL

Holdings, the packaging, print-ing and plastics group, is pay-ing an initial FFr 12.8m (£1.2m) for Beuque, a plastic hanger manufacturer based at Oyou-

nax near the Swiss border.

The French group will be integrated into the FIH group of companies to expand conti-

Motor Inn, a 220-room hotel at the year-end.

FIH in £1.2m French buy

Jivrajs acquired in 1973.

Leisuretime Intl

returns to the black

Wachtell Lipton Rosen & Katz, was confident in its assets base the New York law firm. Under the Lipton scheme, the target company would adopt a resolution that if its existing shares did not reach a pre-determined higher price within a fixed period of years, it would buy them back at a price which reflected any shortfall between the final bid terms and the market price at

the end of the period. The aim of the scheme was to persuade investors that they would not lose if shares dropped once a hostile bid

lapsed.
Mr Lipton sent a copy of the scheme to Mr Grieves in London asking for his comments on whether it would have any application in the UK. Mr Grieves replied that UK company law would not permit such a buy-back resolution, but that if the scheme was tied in to the payment of a pre-determined dividend on special pre-ferred stock it could be used in the UK as well as the US.

n his way back from New York in mid-February, it occurred to Mr Grieves that the scheme might have a possible application in the Gold Fields battle. Until then the defence strategy had been the "building blocks" approach designed to show the value of the company as a

Gold Fields management

refurbishment, the hotel is

Plans have recently been

The Preston Travel and Repose Hotels operation lost \$578,000. It is expected to make

operating profits of about £700,000 for the year despite

the depressed tour industry. Country Care Homes made an

Group turnover was £7.365m (£2.51m), and there was a £100,000 (nil) surplus on the

disposal of properties. Earnings per share were 1.7p (losses

of 9.7p).

A dividend, the first since

nental European operations.

A further FFr 3.2m is payable under the terms of the

Beuque returned pre-tax profits of FFr 1.7m on sales of

FFr 22.6m during the year to March 31 and the net asset

value of the company is about FFr 6.2m.

operating profit of £310,000.

announced for the develop-ment of a Walt Disney-de-

and its ability to manage and there was a lot of underlying institutional support. But the institutions appeared to be saying that they needed a reason to stay with Gold Fields; something to compensate them if the Minorco bid lapsed.

he scheme also had to be capable of introduc-tion by a method requiring less than a special resolu-tion so that it could not be defeated by Minorco's 29.6 per

Gold Fields and its advisers had already talked about the possibility of a straightforward performance promise but concluded that some sanction was necessary in order to give it credibility. So on April 4 it unveiled the plan as part of its final defence document.

If an earnings per share tar-get of 400p for the period 1990-1992 was not met, a special preference dividend of £6, inclusive of advanced corporation tax credit, would be pay-able to existing shareholders in 1992. After payment of the dividend, the preference shares would become worthless. Shareholders would not be asked to vote on the scheme until after the Minorco bid had

In fixing the earnings target, Gold Fields had to come up with a figure which showed good growth; one that would

stretch the management but which was also realistically achievable. The 400p figure represented an average annual compound growth requirement of more than 20 per cept.

Critics of the scheme maintained that if the company looked as though it was not going to meet the earnings target and that it would have to dispose of its assets to pay the dividend, the value of the ordinary shares would suffer accordingly. Pressure would mount on shareholders to vote the scheme out in order to pre-

serve the share price.
It is clear that just as the scheme can be voted in by ordinary resolution so it can be voted out at any stage up to 1992. But its supporters claim that any fall in the ordinary share price which resulted from a restructuring of the company to meet the dividend would in practice be compen-sated by the value that the special preferred shares would

then have.

r Grieves is slow to claim any lasting benefits for the scheme and reluctant in advance of tomorrow's vote to say how great a part it had to play in the outcome of the Minorco bid. But whatever the outcome of the vote, and of that the last has been seen of the vitamin pill.

Goodman diversifies into video rental market

By Graham Deller

GOODMAN GROUP, the troubled fashion clothing man-ufacturer and retailer, is diver-Clear Lake near Houston. After sifying from that problematical sector through the acquisition of Ashbrights, a video rental chain, and Pebbletape, a company whose main asset is a shareholding in Cityvision, expected to have cost about £20,000 per room. signed visitors centre at the the video tape distribu-Johnson Space Center at Clear Lake. The Premier group of hotels at Walt Disney World in Florida were injected into Lei-suretime after the Jivrajs took

Directors said that the purchases, which are conditional on shareholders' consent, would "reduce Goodman's dependence on fashion retail-ing and bring in a business which can be rapidly ex-panded from a low capital

base".
The move would "offer protection from the downturn currently affecting the clothing retail sector" they

Ashbrights, which trades in the London area under the

Video Store banner, is being acquired for £1m, satisfied by the issue of 3.33m shares. Further profit-related payments, of up to 6.15m shares, may became payable over the next

In the 13 months to April 24. Ashbrights made pre-tax profits of £64,732. Net assets at that date amounted to

Total consideration for the two companies would not exceed 12.75m Goodman shares, the directors added. The need for the move was illustrated by Goodman's results for the year to end Jannary which showed a pre-tax deficit of £594,000 against profits of £143,000 in the previous nine month period.

The loss per share amounted to 2.1p (earnings of 0.6p) and there is no dividend

Stanco exceeds £2m and doubles dividend to 1p

STANCO EXHIBITION Group, the USM-quoted company involved in the supply, build-ing and hiring of exhibition and display stands, reported pre-tax profits of £2.01m for the 12 months to the end of April.

The outcome compared with the £817,000 achieved during the previous year and the accounting principles for the 16 months to April 30 1988.

The figures did not include any contribution from GJ Blev-ins, the shopfitter acquired in March and subsequently resold to its vendors after certain dis-crepancies in valuation of work-in-progress and debtors

Came to light.
Earnings per 5p share were
2.6p, compared with 1.8p and
2.4p for the previous 12 and 16
month periods. A dividend of 1p was proposed (0.4p).

ECONOMIC ACTIVITY- Indices of industrial production, manufacturing output (1985 = 100); engineering orders (£ billion); refell sales volume (1985 = 100), registered unemployment (excluding school legiveral and unfilled vacancies (000s). All seasonally adjusted. OUTPUT- By market sector, consumer goods, chestment goods, inferred and tools; engineering cutout, metal manufacture, texture, leather and Anney supply M0. M1 and M3 (annual percentage change); bank ng to private sector, building societies net inflow, consumer credit; y adjusted. Gleaning Bank baso rato (and period). building societies net inflow, Bank base rate (and period),

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Cadbury buys Spanish confectioner By Lisa Wood

CADBURY SCHWEPPES, the UK soft drinks and confectionery group, is to acquire Chocolates Hueso, a family-con-trolled Spanish confectionery manufacturer for an undisclosed sum.

Hueso, based near Zaragoza, has an annual turnover of around £15m and profits after tax in the last financial year were £1.44m. Net tangible assets being acquired amount to some £6.5m.

The acquisition, which is subject to Spanish regulatory approvals, does not include the Zahor business which is owned by the same company.

The Spanish confectioner manufactures both chocolate and sugar confectionery including Tokke and Huesitos, the two largest brands in the chocolate-covered snacks sector of the market, called

count-lines. Sales of count-lines, while small compared to the more traditional moulded chocolate bar market, are growing rapidly in Spain - by over 8.5 per

Board Meetings

The support of the Stock Exchange. Such meetings to the Stock Exchange. Such meetings are usually hald for the purpose of considering dividends, Official indications are not available as to whether the dividends are minimum or linets and the subdividends are minimum or linets and the subdividends are haven below are based mighty on

cent a year at a time when the moulded chocolate sector is

Hueso also owns a sugar confectionery brand, called Respiral which is a strong performer in Spain which has one of the highest per capita consumptions of sugar confectionery in the world.

The acquisition will give Cadbury, which exports its own confectionery to Spain, a 14 per cent stake in the Spanish chocolate confectionery market where other strong for-eign players include Nestle,

Suchard and Mars.

Over the last couple of years Cadbury has been actively pursuing confectionery acquisi-tions in the fragmented Continental confectionery market which accounts for 30 per cent of the world volume of confectionery and 35 per cent of its

Last year Cadbury acquired Chocolat Poulain, one of the leading French manufacturers of branded chocolate products,

votes to be taken on an ordi-nary resolution, put forward by the Cadbury board, to increase the group's borrowing limits to around £1.7bn. Cadbury is seeking to make provisions for the increase by a simple majority after recently narrowly fall-ing to increase borrowing lim-its to around the same level by changing its Articles of Associ-

This was because General Cinema, the US group which holds a 17 per cent stake in Cadbury, opposed the special resolution required to make this change. Some 71 per cent of voters however were in support of the Cadbury board's proposal

Cadbury said it did not know which way General Cinema would be voting on the ordinary resolution but its legal advisers had been in touch with those of General Cinema, Contact between the two groups had been non existant before the recent debate over increasing borrowing limits.

DIVIDENDS ANNOUNCED

	Current payment	Date of payment	ponding dividend	for year	lest year
Alexander (Walt)fin	3.2	Aug 31	3.2	5	5
Campbell/Arms §tin	3.3†	Aug 25	3	4.95	4,5
Chemoxy Intlfin	6.2	Aug 11	3.9	8.8	5.75
Econ Forestry §Int	1,25	Aug 3	1.25	_	3.25
Electronic Dataint	0.7	Aug 4	0.65	_	2375
GECfin	5.65	-	4.7	7.8	6.5
Gold Greenleesfin	4.57	-	3.9	7.5	5.4
Goodman Groupfin	nil	-	0.25	_	0.25
Gresham Houseint	3.6	-	3.5	6.6	6
Shanks & McEwanfin	12	-	8.5	19	15.5
Stance Exhibit §iin	1†	Sept 4	0.4	-	0.411
Wagon Ind Hidgsfin		-	7.5	14	12
Waterglade Intfin	2.75	Aug 11	2.5	4,5	4
Wishaw	0.2	Sept 15	nü	0.2	nil

Dividends shown pence per share net except where otherwise stated. *Equivalent after allowing for scrip issue, tOn capital increased by rights and/or acquisition issues. §USM stock. §§Unquoted stock. \$Third market. ‡For nine months. ‡‡For 16 months.

This announcement appears as a matter of record only

CAPITAL RADIO PLC ACQUISITION OF EWART & CO. (STUDIO) LIMITED

Ernst & Whinney acted as financial advisers to the vendors and assisted in negotiations.

Ernst & Whinney

Accountants, Advisers, Consultants Becket House, 1 Lambeth Palace Road, London SEI 7EU, Tel: 01-928 2000,

This announcement appears as a matter of record only

Ernst & Whitmey is authorised by the institute of Chartered Accountants in England and Wales to carry on investment business.

JAMES WILKES P.L.C. ACQUISITION OF

Avon Transmission Services Limited

Ernst & Whinney acted as financial advisers to Avon Transmission Services Limited and assisted in negotiations.

Ernst & Whinney

Accountants, Advisers, Consultants Cloth Hall Court, 14 King Street, Leeds LSI 2JN. Tel: 0532 431221 Becker House, I Lambeth Palace Road, London SE17EU. Tel: 01-928 2000.

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UK COMPANY NEWS

Flotation problems in less buoyant times

Clare Pearson on the reasons behind the unpopularity of coming to market this year

THE FIRST ball of 1989 may have seen a sharp upsurge in the prices of companies already quoted on the stock market but it is not going to go down as a vintage

period for new issues. On the contrary, the first six months have seen both the number of companies joining the market and the funds they have raised, fall significantly from the more or less stable levels of the previous two

Statistics produced by Peat Marwick McLintock, the accountants, show that just 59 companies have obtained a full listing or joined the Unlisted Securities Market so far this year. This compares with 105 in the first six months of 1988 — which opened with the securities of t ondary market still reeling after the stock market crash of

the previous October.
A comparison of funds raised reinforces the picture of a depressed new issues market. By this week, it had been tapped for an aggregate £334m; at the same point last year the figure for the first six months of 1968 was £765m.

According to Peat Marwick, it is all a question of the lag effect, since flotations take some time to mature. Difficult secondary market conditions and rising interest rates towards the end of 1988 led sponsors — far more nervous about which companies to take on since the 1987 crash — to advise entrants to put their flo-

Walter

Alexander

falls 63%

WARM WEATHER, high interest rates and slow US

ales resulted in a 63 per ce

decline in pre-tax profits for Walter Alexander, the Scottish

industrial group, for the year to March 31.

Turnover rose to 296.7m (£95.4m) and pre-tax profits fell from £6.51m to £2.59m, in

lost £1.13m on sales of about

221m. Under the direction of Mr Alan Cole, chief executive since November 1988, the US

Hence the very low total in the first quarter, when just 18 companies found their way on to the market. The same reasoming provides an explanation of why the second quarter saw a recovery in the number of flotations to 41: emboldened by the upsurge in the market at the start of the year, compa-nies speeded their plans for-ward.

However, the figures must rowerer, the Ingures must also reflect the lessened attrac-tions of flotations in the post-crash context (while the 1988 result was buoyed up by the mergence of issues postponed in autumn 1987).

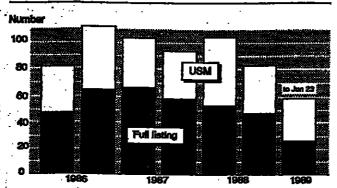
Concerns about the liquidity of smaller companies' shares, and how for moneous will look

and how far sponsors will look after new entrants after they have joined the market, are reportedly weighing more and more heavily on prospective entrants' minds. Especially now that so few

Especially now that so few companies can join on glamorous ple ratios, the alternative of selling out to a friendly buyer is being looked at more and more seriously, and in particular this is tending to depress the number of management buy-outs choosing to float. The decision by Premier Brands, a buy-out from Cadbury Schweppes, to sell itself to Hillsdown Holdings rather than join the stock market provides a salient recent example. vides a salient recent example.

Nevertheless, Mr Ray Mackie
of Peat Marwick still expects
the number of flotations to

Stock market flotations



come out around 150 for the year. "This would be a very healthy result considering the doubts about the British econ-omy at the present time," he

The new issues market, always to a large extent dependent on the timing of a few very big deals, will inevitably see higher levels of activity in the second half.

The period will obviously be dominated by the 25bn-27bn flotzion of the water authori-ties. This, the most controversial as well as the most compli-cated of the Government's privatisation exercises, is

scheduled to take place in mid-November. employee-owned transport and distribution group, in Febru-ary, and Abbey National, the former building society. This Before that, however, the UK tranche of Euro Disneyland, the flotation associated with

the second half-total, since dealings start early next

Aside from those, there has been just one offer for sale -for Community Hospitals, the independent healthcare group, in May — and even that was only for £20m. A similarly sized offer is about to be launched for the explorer Richmond Oil & Gas.

Perfecting the graph amount

Reflecting the small amount of funds that has been raised on the market, every other company seeking new money has chosen a placing (where new shares tend to be alloted solely to institutions). This is cheaper and easier than a offer for sale, and open to all companies looking to raise

£15m or less.
It is in line with this trend that flotations on the USM — the junior market, designed for the smaller company — have outstripped those on the main market. The USM total is 33, compared with 26 for the main market (against 52 and 53 in the comparable 1988 period).

The increasing rarity of the offer for sale obviously sits oddly with the Conservative Government's enthusiasm for

Government's enthusiasm for wider share ownership.

How it could better be promoted is one of the items on the agenda of the Initial Issues Committee — set up by the Stock Exchange in March — which also has a brief to review the competitive position of the UK market.

Gold Greenlees tops forecast with £5.15m

GOLD GREENLEBS TROTT, the advertising and marketing services group, increased pretax profits by nearly 59 per cent to £5.15m in the year to April 30, just ahead of its own forecast at the time of last month's £11.9m rights issue. The figures compare with £3.2m made in 1987-88.

Turnover was up from Turnover was up from 158.2m to £104m and earnings per share increased from 21.99p to 29.34p and the company rec-commended a final dividend of 4.5p, making 7.5p (5.4p) for the

line with the group's profit warning issued in April. Earn-The results included the first contributions from BDH Com-munications Group, a Manings per share were 6.2p (15.3p) and an unchanged final dividend of 3.2p leaves the total at 5p.

The bulk of the decline was due to the US operations of the home textile division, which chester advertising agency bought in October, and Babbit

& Reiman, an agency based in Atlanta. They made £600,000, Chemoxy Intl up sharply to

cals processor.

The outcome, up from 2564,000 to £1.06m, was recorded during a buoyant period for the chemicals industry, but according to Mr Andrew Reynolds, chairman, this "does not diminish the

achievement of a rate of

organic growth, to my know-ledge, unequalled in this indus-try".

remained at a "high level"..... Turnover rose 48 per cent t

511.49m. Barnings were 27.5p (18.3p) per share and a pro-posed final of 6.2p lifts the annual total 53 per cent to 8.8p

Pressure on margins was greater, he said, but busine

cals processor.

plants and installed new mantop £1m mark About £260,606 was paid to terminate the contract of Mr An 88 per cent expansion in taxable profits for the 12 months to end-March was yes-terday reported by Chemoxy International, the Middles-brough-based speciality chemi-Jimmy Hamilton, the managing director replaced by Mr Cole.

In the UK, the group's Shum-berdown, maker of duvets, saw its sales collapse in the final quarter. The company blamed the warm winter and high

the warm winter and high interest rates. The weather also hurt the group's liquid fuel distribution division, which saw profits fall from £236,000 to £58,000.

The coachbuilding division suffered a 30 per cent drop in profits to £1.35m (£1.94m) on slightly increased turnover of £28.4m (£26.2m). Improved forward order books and a plant reorganisation lead the company to expect better results in the current year. Both the filtration division and Div distribution side raised profits, to tribution side raised profits, to £1.84m (£1.74m) and £824,000 (2544,000) respectively.

TED

, gd

The Babbit acquisition last June was GGTs first in the US. Last mouth the group added to its US presence by purchasing Martin-Williams, based in Minneapolis, for an initial \$11m in cash and shares.

The company's joint chairmen, Mr. Michael Greenlees and Mr Michael Gold, said in their statement vesterday that

and Mr Michael Gold, said in their statement yesterday that the group entirely rejected the theory that higgest was best. They said GGT was committed to a cautious approach, creat-ing a more resilient corporate structure. Mr Greenless said the com-

pany wanted to complete its North American network in

reduced to \$200,000 if the reduction in interest on cash used in the purchases is stripped out.

The Babbit acquisition last the next 18 months and seek representation in four main European centres – Frankfurt, Paris, Milan and Barcelona.

There is about \$5m of cash left the next 18 months and seek representation in four main purchases before tucking in its attitude to the trade, by contrast, is aggressive, characterised by no-holds-barred rights issue and the latest US

the construction of a new

theme park outside Paris, is expected to come as an offer

for sale. The UK portion is likely to amount to something

Such issues will give the general public the first real opportunity it has had this year to participate in the new issues market. The two biggest flotations during the first half, that have also had a poweller.

that have also had a popular flavour, have both taken the form of an introduction (where no shares are issued exter-

nally) with accompanying

These were for NFC, the

During 1988-89 the group won new business from Pilkington, Post Office Counters

COMMENT

Yesterday's statement of GGT's acquisition strategy is scathing about what it calls "the 'pacman' approach to cor-porate development pursued by others". GGT is hungry for acquisitions, but it is very much a gournet rather than a gournand at the dinner table,

advertising campaigns. It was showing a fly-covered MP, part of a campaign to persuade poli-ticians to provide more aid to developing countries. The campaigns may shock the specia-tors but they don't seem to dis-suade the clients - GGT lost no major customers last year. If last year's earnings figures are adjusted for the rights me, 1999-90 earnings should show growth of over 20 per cent, on the basis of pre-tax profits up 58.2m. The shares, unchanged at 300p yesterday, are on an attractive prospective p/e of about 9.

Downturn at **Feonomic Forestry**

Reduced pre-tax profits of Reduced pre-tax profits of £1.24m against £1.37m were announced by Economic Forestry Group, USM-quoted manager of forests and woodlands and garden centre operator, for the half year to April 2 1989. Turnover was down from £20.19m to £18.51m.

The downturn was despite a £524.800 contribution from the

2594,900 contribution from the sale of property and invest-ment and a £107,000 revaluation surplus in respect of assets realised. Earnings, however, advanced from 6.3p to 7.4p after tax of £194,000 (£480,000). The interim divi-dend is unchanged at 1.25p. The group also announced

the acquisition of Alan Stacey, designer and distributor of home and garden products, for an initial £100,000 in cash with further profit-related payments in cash or shares up to 2650,000. In 1988 it had a turnover of £3.4m.

INTERNATIONAL HOLDINGS ple

WATERGLADE

RESULTS FOR THE YEAR ENDED 31st MARCH 1989

Financial Highlights

- Record profit before tax up 48% to £6.8M.
- Earnings per share (fully diluted) 16.21p.
- Dividend per share of 4.5p.

The year under review has been one of continued expansion both in the United Kingdom and Europe. We have again seen substantial increases in the Group's overall profit and net asset value.

Our broadly-based property development programme has a completed capital value in excess of £250 million. This, together with an expanding investment portfolio, will continue to give the Group the sound base from which to achieve further growth in the forthcoming year.

Once again, the Board looks forward to the future with confidence."

> W.H. Adams Chairman 28 June. 1989

Copies of the Annual Report are available from The Secretary, de House, 5-7 Ireland Yard, London EC4V 5DQ.



Consolidated Gold Fields PLC

SHAREHOLDER LINE

For an important message to all Consolidated Gold Fields shareholders TELEPHONE

0800 444 940



Telephone-free of charge-on 0800 444 940 for a message in relation to the takeover offer from Hanson PLC.

The Directors of Gold Fields—other than life E.A. Plambridge—are the possess responsible for the information contained in this document. No E.A. Plambridge has received legal nerice that in view of his position or Continuous of Gold Fields of South Artica highest and of Devictories Consolidated Limited, who jointly was once 25 per court of the Immediated alamb anglish of Gold Fields in her condict of internet which prevents him from joining in any recommendation. To him best of the innovindage and helled of such Directors of Gold Fields (who have miss all resecution quee to consent the such in the continuous him infrances and Gold Fields, other than 18 T.A. Firmbridge, account responsibility socretifiely.

SPONSORED SECURITIES

Securities designated (SE) and (USM) are dealt in subject to the roles and regulations of The Stock Exchange. Other exception distinct above are dealt in subject to the roles of TSA.

These Securities are dealt in strictly on a matched burgale busis. Meither Grampile & Co. Limited nor Grampille Dastes Limited are counted makers in these securities Generalle & Co. Ltd. 8 Lovet Lene, London ECSR 198* Telephone 61-821 1212 Member of TSA I Locat Lase, Losdon ECSR SNP Telephone 01-621 1212 Member of the Stock Exchange & TSA

I.G INDEX LTD, 9-11 GROSVENOR GARDENS, LONDON SW1W OBD Tel: 01-828 7233/5699 An AFBD member Reuters Code: IGIN, 1610 FT 30 FTSE 100 WALL STREET

Jun. 1829/1838 -13 Jun. 2204/2214 -14 Jul. 2530/2542 -3

Sep. 1859/1868 -13 Sep. 2243/2253 -15 Sep. 2545/2557 -3

Prices taken at 5cm and change is from previous close at 9cm.

Waterglade International improves 48% to £6.8m

PROFITS before tax of Waterglade International Hold-ings, the property developer and investor, rose 48 per cent from 24.8m to 25.8m in the year

to end-March.
Turnover in the period increased from £17.45m to £22.7m and included joint venture profits of £979,000 (£44,000). After tax of £2.51m (£1.67m) cornings per 50 share

(£1.67m) earnings per 5p share increased from 13.38p to 16.81p. The directors said the net

tangible assets of the group had risen to £27.1m, equivalent to 64p per share, and are recommending payment of a final dividend of 2.75p making a total for the year of 4.5p (4p).

excess of \$250m.

This, together with its expanding investment portfolio, would give the group a sound base from which to achieve further growth, they said

During the year the com-pany substantially increased its capital base through a £13m rights issue in convertible pref-erence shares and its property development programme has a completed capital value in

The board also announced that with effect from July 31, Mr Michael Miskin, joint chief executive, will resign his executive duties. He will remain as

Wilshaw advances 59%

WILSHAW, the High Wycombe-based industrial holding company, achieved a 59 per cent improvement in pre-tax profits in the year ended March 31 1989 from £1.1m to £1.75m, on turnover ahead 41 per cent to 16.37m against £11.59m.
The group has interests in

engineering components, metal powders, aluminium castings, powders, animinum castings, and building products.

During the year it was "transformed" according to Mr Peter Reynolds, chief executive, by the acquisition of Bepco, supplier of spare parts for tractors and machinery, and "Chestol an aluminium.

and Castal, an aluminium

moulds and castings maker. There were now three core divisions which formed the basis for future growth, he

The directors are proposing to pay a single dividend of 0.2p per share, the first since 1977. Earnings per 5p share advanced 46 per cent to 1.65p (1.13p) after tax of £598,000 (£499,000).

Mr Reynolds added that

since the year end trading had continued satisfactorily and the directors intended to make acquisitions to strengthen the group's activities, as well as to promote growth in those businesses already acquired.

Management buy-out for **Tinsley Robor offshoot**

TINSLEY ROBOR, the specialised printing and packaging group, yesterday confirmed the disposal of its loss making Robor carton printing subsidiary, The buyer is Deckplant, a

newly-formed management buy-out vehicle led by Mr Ian Robinson, Robor managing director.

Tinsley will receive approxi-mately £1.9m from the deal, which is conditional on share-What is committed in although the holders' approval.

Yesterday, Mr John Rose, chairman, said that the proceeds would initially be used to reduce "group borrowings. He added that Tinsley had "certain the said of the committee of the said of the committee of the said of

tain investment plans for the promotional print division among other things, but declined to elucidate further. The promotional printing side is the largest supplier of

printed packaging material to the UK music industry, supplying compact disc and cassette booklets and inlay cards, record sleeves, posters and connected promotional items. "We have ideas of continued expansion in this area" Mr

Rose said yesterday.

Robor, based in Lancing, Sussex, had been under threat of closure if the sale had not gone through. It incurred a pre-tax deficit of £411,000 on turnover of £5m in the year to end-March 1989. The operating loss amounted to £125,000.

Tinsley regards the market for printed cartons, particularly of the multi-coloured "freeze glaze" variety for the food retailing industry as "highly competitive" and that additional capital expenditure was required for Rober to trade was required for Robor to trade

on Western and the con-

CHEMICALS INDUSTRY

The Financial Times proposes to publish this survey on:

11 JULY 1989

For a full editorial synopsis and advertisement details, please

DENIS CODY on 01-873 3301

or write to him at:

Number One Southwark Bridge London

FINANCIAL TIMES

COMPANY NOTICES

TAYLOR WOODROW
INTERNATIONAL FINANCE B.V.
U\$\$20,000,000 84%
CONVERTIBLE GUARANTEED
BONDS 1980 GUARANTEED
BY TAYLOR WOODROW plc

Pursuant to the terms of lease of the above-named Bonds, you are hereby notified as follows:-

At the Edwardney General Meeting of Taylor Woodrow plo held on 18th June, 1989; it was resolved to make a capitalisation issue of ordinary strans credited as fully paid to ordinary strans-holders on the register at the close of business on 18th June, 1989 at the rate of one share for each one share held. As a result of the capitalisation issue the conversion price of the Bonds has been adjusted with effect from 19th June, 1989 in scoothance with Condition 6(Ck11)44) of the Bonds from Condition 6(C)(1)(4) of the Bonds from 120p to 60p per share.

LEGAL NOTICES

POWERWARE LEATED

We, Nigel John Wooght and John Martin In-dale of Cork Gully. B Greytriam Road, Reading, Berkshire RG1 1JB were appointed joint administrative receivers of Powerware Limited (Registered No 2207946) by Berkleye Sank Plo on 14 June 1989.

ART GALLERIES

LEGER 13

Old Bond St., W1. 01-629 3538 BRITISH PAINTING. Mon-Fri 9.30-5.30.

COMPANY NOTICES

ANGLO AMERICAN CORPORATION OF SOUTH AFRICA LIMITED (Incorporated in the Republic of South Africa) Registration No. 01 05309 06 NOTICE TO MEMBERS

ANNUAL GENERAL MEETING Notice is hearby given that the seventy-econd annual general meeting of members of Anglo American Corporation of South Africa Limited will be held at 44 Main Street, Johannesburg, on Thursday, August 31 1989, at 10500, for the following

To receive and consider the annual financial statements for the year ended March 31 1989.

To elect directors in accordance with the provisions of the Corpora of association.

i. To consider and, if deemed fit, to continue to authorize the directors to affor and issue, after providing for the allotment and issue of shares in terms of the share incentive scheme and the employee shareholder scheme, the restaining unissued shares in the capital of the Companion, in their discretion in terms of and subject to the provisions of the Companies Act. Holders of share warrants to bearer who wish to attend in person or by proxy or to wore at any general meeting of the Corporation must comply with the regulations of the Corporation under which ahare warrants to bearer are issued.

A member entitled to artend and vote at the meeting is entitled to appoint a proxy or proxies to attend, speak and vote in his stead. A proxy need not be a member of the Corporation. If required, forms of proxy are available from the Head and London affices of the Corporation.

By order of the Board

C L MALTBY

June 28 1989 Registered and Head Office, 44 Main Street Johannesburg 2001 gge

None:

1. There are no service contracts granted by the Corporation, or any of he substituting it is any director or alternate director of the Corporation, which need to be made available for inspection in terms of the requirements of The Stock Exchange in London.

The 1989 annual report is being posted to registered shareholders today and copies are available for holders of share warrants to bearer from the London office.

COMMODITIES AND AGRICULTURE

Row looms over planned EC ban on dairy hormone

By Tim Dickson in Brussels

THE RUMBLING controversy over bovine somatotropin (BST) - the powerful hormone which manufacturers claim can stimulate the milk yield of a cow by up to 25 per cent - is set to erupt in Brussels next month when the European Commission formally adopts a plan to ban its use in Europe over the next 18 months to 2

Mr Raymond MacSharry, the EC's Agricultural Commissioner, is understood to be circulating a draft proposal on this sensitive issue, which now seems certain to be agreed by his Commission colleagues in the next couple of weeks and submitted to EC farm minis-ters at their next meeting on

The Brussels authorities will be anxious to stress that the proposed ban is only temporary, and that it has been tabled largely because the results of the scientific tests conducted so far are not con-

The move is nevertheless expected to provoke allegations of Luddism by parts of the science establishment and multinational drug companies, such as Monsanto and Eli Lilly. which have poured billions of dollars into developing and promoting BST. The suspicion of BST's supporters will be that the Commission has bowed to fierce consumer and environmentalist pressure, as well as the concern of market managers at the likely impact of such a yield booster on EC

milk production. Among the problems for the Commission has been the fact that the scientific evidence given to the Committee on Vet-erinary Medicines and Pharmaceuticals suggests no danger from BST to human or animal health. On the other hand, there appear to be widespread consumer fears about the use

BELGIUM'S Metallurgie

Hoboken Overpelt (MHO) said yesterday that it did not know if workers at its copper plant would obey a union order to

return to work today, reports

The workers have been on

strike over pay since June 8 at the plant in Olen, which pro-

duces all MHO's refined copper

and fabricated copper prod-ucts. The strike forced MHO to

declare force majeure on all its

outgoing copper shipments on June 14 and to extend this on

An MHO official said the

workers had gone on strike without their union's authoris-

ation in the first place. "This is why I cannot say whether they

Reuter from Brussels.



Ray MacSharry: Circulating

of what one group of scientists called an "unnatural agent", a mood reflected in last year's call by the European Parlia-ment for a Commission study of the wider economic and social implications of BST, as well as of the direct effect on

human and animal welfare.

It is that report which has been used as the basis for the Commission's internal deliberations and which will be for-mally passed on to the Council of Ministers at next month's meeting. Written by DG 6, the Agricultrual Directorate Gen-eral in Brussels, after consultations with a wide variety of parties including farmers, consumers, commercial interests and veterinarians, it apparently concludes that there are still questions such as the impact on milk quality and the presence of residues in meat where the scientific proof pro-vided so far is "not sufficient." "Mr MacSharry's position is

that there are still surveys to be conducted," one well-placed insider commented last night. The official report also looks at wider food quality, animal welfare and the effect of

Restart doubts at copper plant

will obey the order." he said.

The situation is not clear. If

authorising the use of BST on the EC's economic and social structure - although it is not thought to give particular ammunition to those who claim that the small family farm will consequently be under attack

As for consumer reactions, the study simply points out that two surveys are currently being conducted and that the detailed responses have not yet been collated.

The main argument inside the Commission - and indeed among member states - is likely to be the duration of the ban. Some Commissioners may feel that Mr MacSharry's apparent preference for a two year ban running to the end of July 1991 is too long and that 18 months or even less is more appropriate.

Several EC Farm Ministers have already staked out their positions on BST. At this month's Farm Council in Luxmonth's farm County in Lux-embourg, for example, Mr Ignaz Kiechle, the West Ger-man minister, seemed to affirm his clear opposition to its use, while Mr Henri Nallet, his French counterpart, warned parties ought to be taken into account. He expressed worries about the implications on internal European farm trade if member states did not reach agreement within an EC framework on the BST issue. Mr John MacGregor, the

UK's Farm Minister, under-lined his determination that farmers should not be deprived of scientific prog-BST has already been

authorised for marketing in a number of countries, including the Soviet Union, Czechoslo-vakia, India and South Africa. Authorisation has not been granted in the US but a decision is expected by the end of

Militancy fires Brazilian soyabean dispute

John Barham on the battle between farmers and government over market conditions

BRAZIL'S SOYABEAN growers are locked in a bitter dispute with the Government over almost every aspect of the industry. Militant farmers have blocked roads, besieged processing centres and burnt tons of soyabeans in public. Yesterday they were planning a major demonstration in Brasilia, the

Mr Alysson Paulinelli, presi-dent of the National Confederation of Agriculture, said: "Farmers are being victimised by a triple garotte: no credit, price freezes and a ridiculously overvalued currency." Producers say prices must rise by over 20 per cent and the cur-rency should be devalued by 25 to 30 per cent. Mr Paulinelli insists that farmers will not sell a single bean until the Government settles all their

The wealthy soya farmers have considerable clout. Soya was expected to bring in \$4bn in export revenues this year, making it Brazil's third most exchange. Mr Paulinelli says producers are still holding on to 75 per cent of this year's record 22m-tonne harvest.

The soyabean protest began over a month ago and has grown in intensity with each abortive meeting with government officials. And soya growers are not alone: orange, coffee, cocoa, rice and even sisal producers are also rest-less. Even industrial exporters are clamouring for a more aggressive exchange rate policy. It seems that the soya farmers' protest is beginning to

The port of Paranagua, which handles half Brazil's soya exports, is at a virtual standstill. At this time of the year, exports should be at their peak. The port expects to han-dle about 1.1m tonnes of soya this month, when it should be handling closer to 1.8m tonnes. Lorry deliveries are down to 130 a day from an expected

Maria do Focorro da Cruz, a port official, said: "Exporters are worried that if this goes on any longer there could soon be lack of export cargoes." Reports that some Brazilian exporters are unable to honour sales contracts have begun to affect prices.

The Finance Minister has

stampeded into action and cannot make policy changes to suit a single interest group. But the exploding inflation rate has forced the Government's hand once already. Karlier this month it resume daily devaluations of the Brazilian cruzado and reintroduced daily indexation to adjust prices for inflation, measures that economists and businessmen as well as farmers have been demanding since

But exporters say the cur-rency is still 25 to 30 per cent overvalued, damaging the com-petitiveness of all exports. And since domestic soya prices are tied to the international mar-ket, the overvalued currency also depresses local prices. By the farmers' calculations, a 60 kg bag of soyabeans costs \$14.65 to produce on average. However, the local market is only paying \$11.77 a bag. Cen-tralsul, a large Rio Grande do Sul co-operative, says financial charges alone amount to \$8.15

a bag.
The CNA claims that the sales boycotts have already cost \$300m, in lost sales and falling prices. The Confedera-tion insists that producers are determined to hang on to the bitter end. The longer they hang on, the more costly their protest becomes. Prices have been sliding all year as fears of the drought in the American Midwest recede.

Prices could fall even faster with the approach of the US harvest in September, Never-theless, Brazilian farmers are confident that the Government will adjust exchange rates well before then. If not, they hope the boycott will prevent a price collapse, even though Brazil's output is less than half the normal US harvest.

The protest has not driven up domestic prices significantly yet. Government price controls were only lifted last week. However, prices are bound to begin rising as sup-plies of soya cooking oil, a sta-ple food, begin to run dry. Farmers say prices need to increase by a quarter. An offi-cial at a farm co-operative cald: "The value of our bank losses has been adjusted in line with inflation, which has increased 60 per cent since February 1. But our prices are adjusted by the exchange rate, which has been devalued by only 36 per

Until recently, Paraguayan traders were suspping up all the Brazilian soys they could lay their hands on. They paid farmers the going international price, converted at the black market exchange rate, which quoted the cruzado at one third of its official value. Now, however, Paraguay is awash with Brazilian soyaheans.

Since produces are not self-ing their produce, they have also stopped repaying their bank loans. That in turn has starved banks of funds to finance winter crops. Mr Paul-nelli said: "The protest will not affect winter crops if the Gov-

erement acts in time." rement acts in time."
The protest's leaders are resigned to defeat over their third demand — the resusption of official credit. By law, they claim, the Government is obliged to provide all the financial than the contract the contract the contract that the co onings to provide at the man-cing they need. However, the Government is on the verge of insolvency: it can issuity pay civil servants' salaries, let alone provide adequate credit for weakly farmers. Mr Pauli-nelli said: "Farmers are going to have to learn to become self-financing they will have to learn to depend less on the Government."

Cultivating a future in the export of wood products

Barbara Durr looks at a burgeoning Chilean industry fueled by foreign investment

PROTECTED FROM Chile's brisk winter winds and sudden frosts. 6m encalyptus seedlings are being carefully cultivated by Royal Dutch Shell's Chilean subsidiary. The seedlings, grown in high technology greenhouses outside the central south town of Los Angeles, will be planted by pert month will be planted by next month and form part of the wood stock to feed Shell's \$285m short-fibre pulp plant.

Shell, in partnership with Scott Paper of the US and Citibank, will have invested by

bank, will have invested by 1991 a total of \$420m in the project. And this is only one of three massive pulp invest-ments due to come on line in the early 1990s.
Over the next decade, Chile

is poised to become one of the world's top forestry products exporters. From 1987 to 1992, some \$1.9bn will have been invested in forestry, with pulp projects accounting for the lion's share. By 1993, Chile's state-owned National Forestry Corporation predicts that the country will export \$1.2bm in

wood products. The country has come a long way since 1973, when forestry was largely for domestic selfsupply and exports barely reached \$38m. Last year these cent of the total of \$7bn, "and this year will be as good as last," claims Mr Ivan Castro, the corporation's director. .

off point in forestry, thanks to some intelligent policy-making at CONAF. In 1974, the first full year of the military government, Chile changed its laws on forestry to provide substantial incentives for tree planting. Under Decree Law 701, which expires in 1994, the Government has granted a 75 per cent subsidy for costs of plantation, plus waivers on taxes through the first rotation of trees and additional subsidiate for any statement of the subsidiate of the subsidiate for any subsid dies for pruning.

The policy has brought results. Roughly two-thirds of the country's 1.3m hectares of plantations have come into existence since 1974. Plantations, mostly of radiata pine but with an increasing amount of eucalyptus, are projected to reach 2m hectares by the time the law expires.

Yet expanded plantation area only tells part of the story. Chile's climatic and soil

conditions yield high growth rates, with rotation periods of eucalyptus, for example, as low as eight to ten years compared with 50 to 100 years in Scandinavia and Canada. Combined with low labour costs, this makes Chile one of the world's lowest cost timber producers. The Chilean industry's potential has attracted investlanders — Carter Hope Harvey and Fletcher Challenge — were some of the first to catch on. Carter Hope bought 15 per cent of Copec, Chile's largest con-

US MARKETS

IN THE METALS, prices slipped in the

BRITAIN'S FARM Woodland scheme could result in the planting of an extra 10m trees, including 2m oaks, Mr John MacGragor, the Minister of Agriculture, said yesterday. Speaking during a visit to the Royal Norfolk Show at Norwich, the Minister said he was very pleased with the response to the scheme. In its first eight months, to the end of May, nearly 900 farmers had applied for grants to plant more than 6,000 hectares over the next three years. The planting target for that period is 36,000 hectares.

lomerate, which is making a \$600m investment in pulp production. This will be the largest such project in the country.
Chile's top paper products
company, Compania Manufacturera de Papeles y Cartones
has also gone into partnership with Simpson Paper, of the US, for a pulp project coating \$587m. Copec's and CMPC's plans for two giant plants, both using radiata pine, will produce 350,000 tonnes and 315,000 tonnes and 315,000 tonnes of kraft (chemically processed) pulp per year respec-

tively.
Shell, already in Chile for 70 years, also decided on expand-ing into the country's forestry pine forest with a sawmill, but for its larger project chose to emphasise development of eucalyptus. Eucalyptus grows faster than pine (whose rota-tion for pulp wood is 15 to 22 years) and its fibre density is better for producing high-quality pulp. Many experts see it as Chilean forestry's main hope

For its encalypins project, Shell acquired two forests and some smaller lots for a total area of 37,000 hectares, a saw-mill and, with Citibank and Scott Paper, a newly-completed pulp plant. Citibank and Scott each have a 20 per cent share, each have a 20 per cent share, Shell holds 60 per cent. Shell's Santa Fe mill, the first eucalyptus pulp plant in Chile, is currently heing converted by the Finnish engineering specialists, Janko Poyry Group, from its original purpose. Spanish investors, who ran out of money and had to abandon

of money and had to abandon
the project, had conceived the
plant for pine pulp and paper.
Santa Fe's eventual annual
production is expected to reach
220,000 tonnes of bleached pulp
a year and generate annual
exports of nearly \$100m. Some
80 per cent of this production
will be purchased by Scott.
The large investors are taking the high road on environmental protection, an increasingly sensitive issue as the ingly sensitive issue as the Chilean forestry industry develops. The Government is tion of the Bio-Bio River, the largest in Chile, and the source of water supply for the coun-try's second largest city, Con-ception, as well as air pollu-

tion from chemical pulping. Shell will be athering to US environmental standards, which are currently more stringent than Chile's, at a cost of \$7m for pollution-control equipment at Santa Fe. The volume of Chilean for-

estry production will rise so quickly over the next decade that infrastructure will be stretched. Consf estimates that the state needs to make \$165m worth of infrastructure investments in ports, reads and rail-roads. Making it will be up to the incoming democratic gov-erament, according to Consts

erement, according to Const's chief, hir Castro.

Some private companies have already invested in smoothing the path to get out their goods. Mitsubishi; for example, which invested \$10m in a weedship plant, also invested \$4m in a mechanical dock. Shell had to spend \$1.5m to rebuild a public read. Lagging infrastructure estild slow the pace of development of Chile's forestry industry.

For the future, there are two other questions. It is mailear what will hapten to plantation rates after Decree Law 701 expires in 1994. And transportation costs to its main markets in the Pacific Rim, North America and Europe could

America and Europe could Nevertheless, Chile is expec-ted to have a timber over-sup-ply through the 1990s and it looks well set to weather any

LONDON MARKETS

COPPER PRICES railied on the London Metal Exchange yesterday as the market followed the lead given in New York's Comex. The cash position closed at £1,631.50 a tonne, wiping out Tuesday's £34.50 fall, while three months metal closed £23 higher at 91 603 50 a tonne Dealers said 21,003.50 a torine. Dealers sain widespread trade buying had been attracted by previous low levels, at which the market appeared somewhat oversold. Aluminium continued its alide with cash metal ending \$17.50 down at \$1,836 a tonne. Coffee values, having fallen heavily earlier in the week, dipped to fresh 1012-month lows in the morning before ending modestly up on the day. The market was edgy as the generally gloomy view on the outlook for the international Coffee Agreement was confused by speculation that major producers were working behind the scenes to rescue the pact.

SPOT MARKETS Crude oil (per barrel FOB) \$15.40-5.50w -0.15 \$218-220 \$143-144 \$87-89 \$154-158 -2.5 -2.5 -3 -6.66 -0.15 \$154.6 +2.37* +19.3* +3.99* 179.84p 87.29p London daily sugar (raw) \$347.0x London daily sugar (white) \$448.0x Tate and Lyle export price £337.0 +7.0 Barley (English feed) \$105.9w Maize (US No. 3 yellow) \$131.5 Wheat (US Dark Northern) \$133.5u +0.5 Rubber (spot)♥ 60.00p Rubber (Aug)♥ 84.75p Rubber (Sep)♥ 65.50p Rubber (KL RSS No 1 Jul) 254.0m

c-cents/lb. r-ringgit/kg. v-Jul. u-Jun/Jul. x-Jul/ Aug. w-Aug. z-Aug/Sap. †Meat Commission average fatstock prices. " change from a week . \$1.ondon physical market. \$CIF Rotterdam. Bullion market close. m-Majayzian cents/kg.

\$360

Coconut oil (Philippines)§ \$555x

they all come back to work, it (the force majeure declaration) will be lifted rapidly. If only part of the workforce comes back I cannot say what will He said the union had accepted a pay offer on behalf of MHO's three Belgian non-

ferrous metal plants, including Olen, but that he did not knowthe Olen workers. • In Toronto, the United Steelworkers of America local

Highland Valley Copper Part-nership, Canada's largest cop-per mine, said yesterday that its members had voted to strike if a settlement could not

WGOL.
This is the final weak of the Australian selling season. Prices are steady with the AWC buying around 20pc of the offering, though much of this is of cerding wools. The floor price for next season will be known within days and is expected to be only a tensitive higher European holidays are

within days and is expected to be only a traction higher. Europeen holidays are imminent and always lead to extremely subdued demand during July and August. Trade demand throughout therefore remains dull, and where new orders are placed they lend to take full advantage of competitive prices and any stocks around. Top prices in Bradford are quoted at about 620pting for 64s super and 440p for 58s average.

-6 -15

be reached before the expiry of the current agreement tomorrow 30. Highland Valley is 55 per cent owned by Cominco and 45

per cent owned by Lorex Min-

ing Corporation. "After eight years of show-ing restraint in bargaining, it's time for the company to share its good fortune by negotiating a collective agreement that truly reflects its healthy posi-tion," said Mr Richard Boyce, president of the local. "The company has boasted of extraordinary profits," Mr ing a commitment to the work-force, they have just grown more greedy and are demand-ing concessions from us on

LONDON METAL EXCHANGE

m, 99.7% purity (\$ per tonne)

Turnover: Wheat 191 (155), Barley 77 (25).

every front."

WORLD COMMODITIES PRICES

Ring turnover tonne

(Prices supplied by Amelgamated Metal Trading)

AM Official Kerb close Open Interes

151 72 51

124 89 61

Dec	909	907	920 907	Cash 3 mon	11 thus 17	830-40 795-800	1850-5 1827-30	1825/178	1 800- 5 5 1790-2		1807		52	870 lots
Mar May	898. 907	898 907	909 897 914 907			le A (£ per to						RI		mover ton
Jul Sep	924 938	921	928 944 940	Cash	_	630-3	1596-7		1620-2				•	
<u> </u>		509) lots of		3 mos	the 10	503-4	1580-1	1605/157	1592-8		1603		72	913 lots
ICCO I	ndicator	orices (SUF	ts per tonne). Dally 48.66) :10 day aver-		2 per to							R	uð pri	nover ton
age for	r Jun 26 r Jun 29 1	1048.35 (10 1024.27 (101	9.56) -	Cash 3 mon		26-8 96-10	434-8 406-7	410/406	423-4 405.5-6.	5	408		9.5	45 lots
COFFI	E Cloane	,			(\$ per	ionne)						Ré	_	nover ton
	Close	Previous	High/Low	Cash		2050-100	12100-50		11900-5	0				
Jul Sep	1025 1011	1020 1000	1050 1010 1015 990	3 mon		100-50	11200-50	11200/11	25 11100-2	00	f 1 150		6,6	70 lots
MOA	1017	997	1018 988		per ton							Rie	A FILE	nover tons
jan Mar	1035	1010 1022	1025 1005 1037 1017	July 3 3 mont		0050-60 065-80	10060-70 9980-10000	9990	10025-6 9885-90		9880		20	14 lots
May Jul	1062 1085	1032 1070	1054 1030 1080 1058			High Grade (Rin		nover tons
===		560) lots of		Cash	16	660-70	1720-30		1670-5					
ICO In	dicator or	loas (US c	ents per pound) for	3 mont		570-80	1595-9	1585/1570	1584-5	1	1585			992 lots
age 10	3.77 (104J	ana aoraa 1 Bij	77.57) . 16 day aver-		<u></u>							Alk	ig turn	nover tons
	4 (S per to			Cesh 3 mont		87-9 900-5	1590-690 1510-20	1506/1485	1590-5 1490-5	1	1506		9.20	55 lots
Raw	Close	Previous	High/Low										_=	
Aug	304.00	306.00 306.60	315.00 303.00											
Oct Dec	303.00 292.00	297.00	315.00 301.00 300.00 299.00	POTAT	OES 2	/Ionne		•	LONDON B		-			
Mar May	267.00 285.00	289.20 287.00	296.00 296.90 293.60 285.00		Clos	9 Previou	s High/Low		Gold (fine or					lvalant .
Öä _	274.00		292.00 276.00	Nov	121.0		120.0		Close		-378 \		230 la	
White	Close	Previous	High/Low	Feb Apr	140.0 203.0	132.0 191.9	205.0 196.0		Opening		3744		740 P	
Aug Oct	436.00 383.00	427.00 377.00	347.00 327.50 391.00 375.50	May	222.0		224.0 219.0		Morning fix Afternoon fo	879.76 373.76			288.79 288.36	
Ώec	370.00	365.50	375.00 387.50	Turnov	¥ 661	(801) lots of	40 tonnes.		Day's high	3744	3741	•		a
Mar May	355.00 363.00	351.50	383,00 355,00 380,00						Day's low	3704	2117			
Aug Oct	352.00 350.00		357.00 356.00	SOYAL	Close	MEAL E/tonn			_					
		6107 (3297	Hats of 50 tonnes.	Aug	158.0		High/Low 158.00		Coine	\$ pric	8		equi	valent
White 2	2084 (735).		-	Oct	153.0	0 151,50	153.00		Mapleleal	385-36			M7-25	
Dec 25	00, Mer 2	239C, May	: Aug 2980 Oct 2585, 2380, Aug 2390, Oct	Dec	150.0		150,00 148,0	DG	Britennia US Eagle	385-36 385-36			47-25 47-25	
2250.				LUTTOVE	W 02 (2	25) lots of 20	MINES.		Angel	382-56			M5-24	
CRUDI	COEL S/DX	urrel		FREIO	er elle	URES \$10/k	clear color		Krugerrand New Sev.	373-37 87 ½-8			39-24 8-681	
	Clos				Close				Old Sov.	8712-8	18 ¹ 2		8-561	i
Aug Sep	17.40 17.00		17.45 17.30 17.11 16.99	Jun	1398	1396	1398 1396		Noble Plat	506.75	-514.80	5 8	25.25	-830.45
Oct	16.80	16,97	16.85 16.80	Jul	1383	1366	1384 1370							
IPE Ind				Oct Jen	1515 1548	1501 1542	1516 1505 1548 1545		Silver Ex	p/fine	0Z		JS ets	equiv
	er: 6920 (Apr BIFI	1580	1580	1580 1575		Spot	339.65			30.00	
eas o	FL \$/tonne				1393	1391			3 months 6 months	351.30			42.40	
	Cicee	Previous	High/Low	Tumove	T 106 (TOU)			12 months	386.60			84.80 78.25	
Jul Aug	142.75 143.50	144.25 144.75	148.75 142.50 144.00 142.50	ORANI	t Chan	<u> </u>				_				
Sep	144.50	146.00	146.00 144.25	Wheat	Close		High/Low		townsu					
Oct Nov	146.50 146.75	147.75 149.25	148.00 145.50 148.60 148.00	Sep	104.40		104.50		CONDON ME				4	
Dec	150.00	149.50	160.00	Nov	108.00	108.80	108.00		Aluminhen (S		Ge			Puts
Turnove	er 6980 (5	501)lots of	100 tonnes	Jan Mar	111.3		111.50 114.35 114.3	n	Strike price :	tonne	Jul	Sep	Jul	Sep·
				May	116.1		116.25	-	1750		66	95 ·	4	45
								<u> </u>	1850 1950		20 2	48 21	37 178	95 165
				Bertey	Close	Previous	High/Low				-	_		
				Sep	104.40		104.50		Copper (Grac		Ca			Puts
WQQ This.		mark of the	e Australian	Nov Jan	108.00		108.00 111.50		2400 2500		136 57	150 °	4 25	72 119
sellin	g season.	Prices are	steady with the	Mer	114.20	114.35	114,35 114.3	0	2500		15	62	됢	179
AWC	buying an	ound 20pc o	the offering,	May	116.15	116.25	116.25							

Cocce

New York 503.6 **B14.4** 530.6 531.0 535.5 540.4 553.3 556.8 565.1 Sep Nov Sep Nov 41 63 91 Sep Dec Sep Dec

gold, silver and platinum as a firm dollar and lower energy prices weighed on the markets, reports Draxel Burnham Lambert. Copper trutures were the days exception as strong London buying along with stop orders fueled its 145 point raily. In the softs, news of Soviet buying sent sugar prices as high as 1410 basis July before trade selling on the close sank prices. Trade and speculative CRUDE Off. (Light) 42,000 US gells \$/berrel Latest Previous High/Low depressed the cocce market. Coffee gained as positive ICO news prompted short covering. The grains all closed mixed. Soyabeans fell from elected 20.64 20.87 21.02 21.18 21.40 21.42 21.75 21.82 stop orders. Wheat and corn futures were steady as some price consolidation took place after Tuesday's strong advance. Cotton HEATING OIL 42,000 US palls, cents/US galls trading featured sideways action. The energy complex declined as scattered long liquidation eased its recent 4975 5095 6165 5215 5225 5171 5101 upward move. The livestocks feature higher belly prices due to scattered short covering. A lower cash market kept the cattle weak. Hog futures had a COCOA 10 tomes;\$/tonnes Close Previous High/Low 1209 1237 1270 1281 1289 1306 1224 1257 1290 1299 1309 1322 1360 GOLD 100 troy oz.; \$/troy oz. 376.E COFFEE "C" 97,600lbs; cents/lbs Previous High/Low 114.38 107.47 105.22 106.24 107.25 110.26 111.50 105.39 103.51 105.00 106.90 107.05 107.28 115.50 109.00 107.00 106.00 108.00 110.00 413/6 423/6 425/0 411/0 974/4 PLATINUM 50 troy az: \$/troy az. Close Previous High/Low 509.0 511.5 512.2 518.7 0 SUGAR WORLD "11" 112,000 lbs; cents/ibs 70.42 71.90 78.22 72.72 71,77 72,45 71,30 18.66 13.63 12.69 12.67 13.65 13.45 12.75 12.95 12.90 12.68 12.60 SELVER 5,000 troy oz, cente/troy oz. 12.90 12,80 12,60 Close Previous High/Low 528.7 532.4 COTTON 50,000; cents/ibs Close Previous High/Low .554.5 9 .565.5 68.66 69.75 70.23 70.95 71.40 71.65 67.70 58.00 70.50 71.10 71.55 72.20 72.18 68.16 \$5.85 69.65 70.10 70.95 71.40 72.10 67.40 49.10 48.32 43.90 48.95 48.95 43.85 48.20 582.0 0 ORANGE JURGE 15,000 lbs; cents/lbs 178.30 172.60 160.50 163.90 153.25 168.75 June 27 June 26 minth ago yr ago 2014.7 2023.2 2014.4 2024.4 DOW JONES (Base: Dec. 31 1974 = 100) 139.25 132.59 132.03 131.63 131.38 137.75

Chicago COPPER 25,000 (bs: cents/lbs SCYASIEARS 5,000 bu min; cents/80th bushel 728/Q 700/0 669/0 643/0 651/0 658/0 666/0 20.47 20.54 20.81 21.03 21.29 21.35 21.52 21.70 20.79 21.00 21.17 21.30 21.56 21.60 21.90 21.80 20.50 20.69 20.87 21.05 21.20 21.35 21.70 21.85 SCYASEAN MEAL 100 tors 215.5 211.5 205.5 198.0 196.0 196.5 196.0 194.0 214.3 206.2 202.5 196.0 193.3 193.0 192.5 193.0 MARZE 5,000 by min; cents/56% bushe WHEAT 5,000 by min; cents Previous High/Low 412/4 411/2 420/2 420/2 406/4 370/0 408/4 410/2 420/0 421/0 409/0 373/0 LIVE CATTLE 40,000 lbs; cente/fbs 70.17 71.30 71.50 73.37 72.70 71.70 LIVE HOGE 30,000 lb; cents/fbs. 49.19 48.30 44.02 48.12 47.12 44.15 48.17 48,60 47,85 45,70 45,67 46,60 49,87 47,65 48,40 43,97 46,05 47,00 44,05 48,50 182.50 175.00 161.50 154.00 154.00 0 35.35 35.35 52.82 52.30 53.80 50.60 34,55 34,87 62,00 52,00 53,40 50,66

LONDON STOCK EXCHANGE

Equities struggle in sluggish trading

to hold on to early gains and

by a dull opening on Wall

However, with the equity

market shut down one hour

EUPHORIA in the UK stock market over last month's improvement in the UK trade deficit appeared to melt away in slow trading yesterday. Share prices soon ahandoned an initial follow-through to Tuesday's gains and had to struggle to stay in positive territory after a sharp dip in US leading economic indicators reminded investors of the dangens of recessionary pressures for corporate profits. Nervous-ness over interest rates was re-stirred by the prospect of today's meeting of the Bundes-bank council.

The FT-SE Index ended a net

Profits

please

at GEC

While the market is concen-

First Deathigs: Jul 3 Jul 17. JH 14 · Aug 7

back as overnight buying orders were completed and it became clear that the big institutions had no intention of chasing stock prices. Senti-

Calor and, moreover, has a Calor and, moreover, has a strategy of holding 50 per cent of European liquid gas suppliers and then adopting a handsoff management approach.

Calor shares touched 404p before settling at 402p, a net rise of 9. Turnover was 518,000 shares.

The oil sector, with the wind behind it, as one analyst put it, featured well in the day's trade. The likelihood of an The rise in GEC's full year dividend payout had been expected in some quarters of the equity market, but analysts annoucement today of the allo-cation of North Sea exploration were pleasantly surprised by the pre-tax profit total. Kleinacreages - the 11th licencing -round - excited more than wort Benson had predicted a profit figure of £780m, and just the likely beneficiaries. county NatWest WoodMac had set a target of 2770m, so the actual figure of 2777m helped take the share price up by 8 to 256p. Turnover of 9.7m shares confirmed that the market concurred with a generally hullish siew of the shares among analysis.

While the market is concentrating on the prospects for news shortly of a renewed GEC-Siemens offer for Pleasev.

Lasmo, another possible win-

trating on the prospects for news shortly of a renewed GEC Siemens offer for Plessey. Lamo, another possible win-ner from the licencing round, the stock is also recommended burst through the important en underlying investment grounds. Both Kleinwort and County forecast profits of at 492p. Turnover, at 3m shares, was particularly good for Lasmo. Institutions that took stock in 1986's placing are now sitting on a 12p profit. around £850m pre-tax for the current year, without making any assumptions of ownership of Piessey. Yesterday's share once this year's rights issue is exin, in a somewhat unimprestaken into account. Some analyst had forecast some profit-taking at these levels, but Mr. Keith Morris, of the oils team at Kitcat & Aitken, said: "the chartists would tell you that it is heading for E5." sive equity sector, contrasts with the stock's sluggish per-formance over the past five mosths. County sees strength in the

hares on the basis of an improving earnings profile in the core businesses, the impending benefits from the is heading for 25.

Widespread positive sentiment on the back of a firm oil price and possible lower output from Opec members underpinned the majors. Burmah added impending benefits from the joint ventures with General Electric of the US and with Alsthom and CCKE of France, and from the likely renewal of 10 at 628p on thin volume as the old chestnut of a possible but from Pennzoil resurfaced. Analysis give the notion little Dividend buying analysts give the notion into cooling on the grounds that the prelimit would get hard the prelimit would get have supplied in the prelimit would get have supplied in the prelimit with the prelimit with the prelimit.

Titlere was good trade in BP (2 better at 3(20) and Shell (up at 43(2)) and Shell (up at 43(2)) volumes were 9.2m and 3.7m respectively. Dealers apoited Japanese buying, especially of BP, and said that the company's presentation late on Tiesday to Japanese lastinational investors based in London, did the trick.

Among smaller stocks, Tuskar Resources firmed 4 to insurance broker Willis Paher gained 8 at 247p after one dealer went round the market hidding 242p for stock.

Allied Lyons gained 8 at 247p after one dealer went round the market hidding 242p for stock.

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Allied Lyons gained 6 at 247p after one dealer went round the market hidding 242p for stock.

Allied Lyons gained 5 to 462p on turnover of 3.4m shares after BZW, the London secunities house, upgraded its profits for east for the beautiful particular and the company is presented by the company of the company is presented by the company of the co through the day, insigned both by the bigoyancy of the oil and gas sector and also by demand from moome funds which were attracted by a favourable dividend situation and by the probability that a large block of stock may be bought shortly. The stock goes ex an 11.5p dividend on Monday and a change in accounting will bring next year's ex dividend date forward, probably to April. Three dividends in 10 months was too tempting for

many.
Calor's 42 per cent stake-holder, SHV of The Netherlands, is said to be on the point of seiling its stake in a Dutch food group to raise £83m. SHV is entitled to increase its holding in Calor by 2 per cent a year, worth around 213m, and may buy this year's block, soon. It cannot buy more than 2 per cent without triggering a full hid, a move analysts con-sider unlikely because SHV already has effective control of

.....

Account Decline Dates Account Day: Jul 10 Jul 24

post-Crash peak; but a rise of nearly 20 points in the first hour had been quickly cut three points up on the day at ment was further strained at 2,209.4, statistically another the close by sterling's inability

earlier than usual as the City of London grappled with the latest one day stoppage by national rall and London underground workers, turnover was unimpressive and some sectors were not fully some sectors were not many tested. Seaq volume of 446.2m shares, at the early close of 4.00pm, indicated a significant reduction from the 498.2m registered by 5.00pm on Tuesday.
The session opened vigorously as sterling at first
showed further improvement
and gains in Government bond-

1100

1850

400

FT-A All-Share Index

Equity Shares Traded

Apr May Jun

77%p. Dealers pointed to

appraisal drilling in Colombia, where the company made a

discovery recently, and vague talk of a consortium bid at 90p, possibly involving Shell.

"Given their reserves, they look cheap," said an analyst.
Scottish banks were the features among lackinstre clearers, Royal Bank of Scotland adding 7 at 387p and Bank of Scotland 4 at 96p. TSB eased a penny to 110p shead of today's interims. BZW is forecasting \$2180m. down \$32m from the

£180m, down £32m from the

same stage last year, while Nomura Research predicts

\$1750. Among merchants Morgan Granfell regained some of their recent losses with a rise of 8 to 277p, while the news that major Danish shareholder Baltica had sold its subsidiary Baltica had sold its subsidiary

Baltica invest to its manage-ment helped Hambros firm 2 to

AND THE THE WILL

Epropean Leis... MOTIONS (2) Armstrong Egs., Celtyns, Phanes (2) Prior MITY (3) Broadwell Land, Frognice Eds... Prior Mariesa, SOUTH ArMICANS (3) TEXTILIS (3) Courteadés, Hotsing Pentacost, TOSACCOS (1) Professes, TRANSPE (3) 0.15 (11) Oversezza Transpentació (3) (1998)

Turnover by volume , (million)

V/

prices took bond yields below fall, perhaps of 1 per cent, and 10 per cent. While research and took the official figure as a furfund manager staff attendances were reduced by com-muter travel problems, equity trading desks were adequately menned

But with neither sterling nor bonds able to sustain early promise and institutional sup-port for equities notable by its absence, share prices soon slipped back and at mid-ses-sion dipped busily into negative territory.

Investment sentiment was further discouraged by the dis-closure that US leading eco-nomic indicators had fallen by 1.2 per cent in May; analysts had bargained for a smaller

formance from the spirits division, especially in Southern Europe and Japan, for the new

bag, with Bass, still widely favoured in the market, up 8 at 1022p, Whithread "A", down 6 at 348p, and Guinness, down 4 at 521p on turnover of 2m shares. Uncertainty surround-ing the Elders IXL stake left Scottish & Newcastle 6 weaker

at 328p.

Blue Circle traded more positively as the market dismissed reports of a labour dispute which could affect cement production. The shares rebounded to 523p and RMC followed in the wake with a rise of 11 to 785p. Redland were wanted and ed 6 up at 584p but BPB Industries became uncertain awaiting today's preliminary statement and slipped to 229p. Hoare Govett is looking for profits of £202m while BZW forecasts a slightly higher fig-

A rising market for several sessions, Chemoxy International jumped 17 further to 290p after news of nearly doubled profits.

hied protes.

In spite of the transport strike, early close and lack of institutional orders a number of leading Stores stocks traded in good sizes, most notably Marks and Spencer, up 2 at 199p on turnover of 6.2m shares, Sears, steady at 117p on 3.3m, and Burton, 5 better at 225p on volume of 2.5m.
The interest in the Burton left dealers puzzled; none could find an explanation for the rise other than that the shares were due a rally after recent weakness. A large buyer early in the day gave the price its initial boost, and although one marketmaker went round the

market late in the session selling stock at 223p, the price held up well at 225p.

The squeeze on Kingfisher continued, the shares adding another 8 at 415p in very light rother selling pressure took

Amstrad down 3 to 81p as the market continued to take a nervous view of the shares. Several snews to the shares.
Several analysis, notably Mr
Pairick Wellington of County
NatWest WoodMac, have
warned against succumbing to
the temptation to buy the shares merely because of the 47 per cent fall over the past

47 per cent fall over the past three months. However, turnover was light yesterday and market makers appeared to be moving the price readily in the face of light selling.

Once again there was heavy trading in Asda. Three large bargains of 3.8m, 2m and 1m shares were punched into the Seaq system during lunchtime. The deals were probably part of a sell order, and the Asda. price closed the seasion 3 light price closed the session 3 lighter at 180p.

The war of words between over Gateway continued. Just after Salomon Brothers

Oak Group, 9 Spice owns the franchise for the Arizona-base

chain of Indian diners and has plans to develop sites

throughout the M25 area. Mr Variey was sales and marketing director of F. Bender, a manufacturer of

Mr Tony Charles has joined

the board of SKLECTV following his appointment as

managing director of its subsidiary, Witzend Productions. Mr Charles, one

of the original founders of

Witzend, rejoined the company in March as a consultant.

catering disposables.

and defence group, announced significantly better profits for 1969 than market analysts had expected - although the Lon-don market still keenly awaits the renewal of the GEC-Siemens bid for Plessey which is expected by the middle of next

ther indication of a slowdown

in the US economy, with unhelpful implications for the Ordinary economic outlook on this side of the Atlantic. However, the market stead-ied as GEC, the UK electrical Ord. Dl. Yield Earning Yld %(full) P/E Ratio(Net)(\(\delta\)) SEAQ Bergeins(5pm

month. Share prices were edg-ing upwards in the final moments of the trading sesannounced that it had valued the Isosceles stub equity at between 30 and 35p rival bidders Newgateway revealed that it was considering increasing its current offer of 237p a share. With both parties prevented by the Takeover Panel from buying further stock, the latest developments had little affect on Gateway, which closed 1½ higher at 239p on turnover of Lim shares.

A 26.5m Spanish acquisition and talk of a possible strike at one of its distribution plants sent Cadbury Schweppes 4 lower to 365p as 2.3m shares changed hands, while contin-ued talk of a US or European stakebuilder helped United Riscuits add another 4 at 366p in

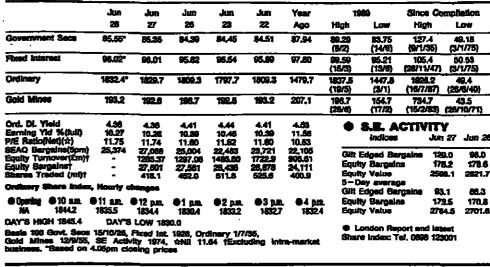
Rolls Royce broke the £2 bar-rier for the first time since the crash of October 1987 as 4.1m shares changed hands. But new pastures served only to tempt profit-takers and the stock slipped back to 198p, a penny off on the day. Weir Group benefited from a

County NatWest WoodMac profits upgrading to £23.6m from £22.5m for the current year. "Trading and order flows are very good," said Mr Pete Deighton at County. The stock climbed 9 to 297p.

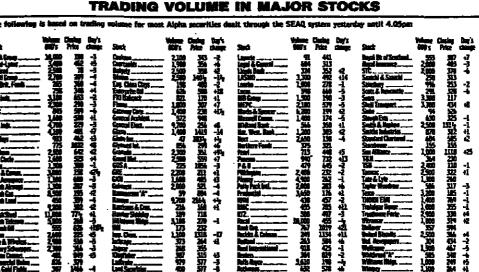
A single early trade of 2.98m Rine Arrow shares, nearly half the day's total, helped the stock firm to 100p.
USM-quoted Interlink
Express alumped 65p to 208p
when it warned of losses in its

West German franchises.
Speculation refused to fade that majority shareholder Caparo Industries would make an offer for Armstrong Equipment and the shares climbed 5 more to 1280 Coffess a tighty. more to 178p. Caffyns, a tightly

State of the same of the same state.



FINANCIAL TIMES STOCK INDICES



held stock, roared higher late

to end 70 up at 558p.

Pearson figured more prominently, rising 13 to 732p on volume of nearly 1m shares. The institutions caught on that the shares have been left behind recently and some increased 6their weightings yesterday, explained a marketmaker.

Yellowhammer, the agency. further responded to annual figures slightly ahead of expec-tations. BZW reaffirmed its recommendation to accumulate the stock, believing that the company has resumed its pace of expansion in profits after flat interims. "The current discount to the market will prove to be a very good buying opportunity, said ana-lyst Mr Brian Stargess, as the shares improved to a peak for the year of 208p.

some claims are so grossly exaggerated that they inevitably contribute to the carriers' excessive defensiveness.

The sacrifices which such a

system imposes on some vic-tims and the burden which it

frequently shifts on to other possible co-defendants, such as

manufacturers of aircraft and

components who may be liable under product liability laws, airport operators, air traffic controllers and regulators (and

their insurers), are now begin-ning critically to rebound against the sirlines and the air-line industry.

This may force many govern-

ments, including the most influential, to abandon the

Warsaw Convention system altogether, and with it all of its advantages. Paradoxically, the strict interpretation of the treaty by the courts in recent

years in some countries, particularly in the US, may acceler-

ate this process.

Leaving saids baggage and cargo issues, the remady which some carriers and their governments now advocate in relation

ments now anvocate in relation to passengers consists in the hastily drawn up 1971 Guatemala City Protocol and the subsequent and equally ill-thought out 1975 Montreal Additional Protocol No.3 (MAP3), into which the Guatemala City Protocol has been incorporated

incorporated.

The chief objection to the

Guatemala City Protocol and MAPS is that they render the limit of the carrier's liability per passenger for death or injury, fixed at SDR 100,000

(approximately \$125,000), abso-intely unbreakable. And this is so, even if the injury to passen-gers were intentionally caused by the criminal acts of the car-

rier or of his servants and agents. MAPS, if brought into force, would make the position

of many passengers worse than that in which they find them-

selves at present.
All airlines presently operat-

ing the 1966 inter-carrier Mon-treal Agreement, initiated by the US Government for flights

to, from and via the US,

already assume absolute liabil-ity for injuries, even fatal, suf-

The sale of a line of 800,000 shares in MEPC left the prop-erty group's price in the red, the stock ending the day 5 weaker at 579p on turnover of over 2m. In contrast, a miserly 400,000 shares were traded in the other sector leader, Land Securities, which also went against the trend to close 8 lighter at 577p. Frogmore Estates rose 5 to 537p in

response to the news that Markheath Securities had increased its stake to over 17 per cent. Markheath, unchanged at 100p, is the UK vehicle of Mr John Spalvins, Acceptables Australian entrepreneur, and in spite of recent speculation that he was trying to sell his holding in Frogmore, the UK group's shares continue to be underpinned by hopes of a full hid from Markheath.

The re-rating of Courtaulds showed few signs of slowing, the stock again recording good turnover (1.9m shares) and a fresh gain of 6 at 356p.

Newsletter comment describing Tranwood as "a jewel of an opportunity" directed buyers towards the shares again and the close was 1% higher at 47p. Smith New Court held at 109p despite market gossip that the securities house will be hard put to show a profit when it reports on Friday.

The recent aggressive buyer of Polly Peck reappeared and the shares bounded 6 to 283p.

■ Other market statistics,

BUSINESS LAW

The Warsaw Convention crisis

By Bin Cheng and Peter Martin ing in real terms.

Instead of restoring to air passengers their right to full recovery in case of death or injury when conditions clearly permit them to do so, carriers, up to now strongly supported by their governments, have been clinging tenaciously and blindly to the outmoded privilege of their curtailed liability, even though it is true that some claims are so grossly

tion is facing a crisis. The treaty was signed 60 years ago in an attempt to sim-plify the complex problems of legal liability in international carriage by air by harmonising the laws of the 30 contracting states. Since then it has been almost universally accepted in either its original or its slightly modified 1955 form and is applicable to practically all international carriage by air. Criticism of the Warsaw

he 1929 Warsaw Conven-

Convention system has risen substantially in recent years, primarily because the balance of benefits it established has now shifted disproportionately and overwhelmingly in favour of the carrier at the expense reviewleshed researches. The particularly of passengers. The amount of damages they or their families can recover for injury or death is worsening in real terms all the time.

real terms all the time.

The maximum damages payable by a carrier in respect of the personal injury or death of a passenger suffered in the course of carriage by air are limited under the Warsaw Convention system, in the absence of faulty documentation or consciously wrongful conduct ("wilful misconduct"), to approximately \$10,000 (26,500) or, under the 1955 revision, \$20,000, depending on the jour-

or, under the 1955 revision, \$20,000, depending on the journey undertaken. Occasionally, a special contract for a higher ceiling, usually either \$75,000 or SDR 100,000, applies.

There are signs that, unless action is taken soon either by airlines themselves or by gov etiments to bring about a fair deal for victims, the system may dishitegrate to the detri-ment of all.

What has gone wrong? The treaty was drawn up during the dawn of civil aviation in terms of technology, commercial operation, and aviation insurance.

It was designed to afford a degree of protection to the air-line industry in the form, particularly, of limiting the car-tier's liability by laying down specific maxima of damages in the carriage of passengers, bag-gage and cargo, all expressed by reference to the value of

These maxima were to be exceeded only as a penalty for faulty documentation or on proof of "wilful misconduct" on the part of the carrier or of his servants or agents. Depar-ture from the gold standard has prevented the gold clause in the treaty from operating freely. As a result these max-ima have been steadily declinfered by their passengers during carriage. Many apply a limit of \$75,000 or of SDR 100,000 to all their carriage of passengers either voluntarily or because of some national requirement.

MAP3, the adoption of which has been vigorously mored in

has been vigorously urged in the US until the PanAm Lockerbie disaster in December 1988, offers passengers no more than these two concessions; but it deprives them of the possibility of recovering full com-pensation when there is faulty documentation or wilful misdocumentation or within mis-conduct on the part of the car-rier or his servants or agents.

Much has also been made in America of the national supple-mentary compensation schemes permitted under MAP3 and intended to provide

compensation on an unlimited basis (but subject to certain reserves).
If, however, the latest ver-

If, however, the latest version of the proposal of such a scheme for the US submitted by the Department of Transportation to the Senate in June 1988 is any guide, its administration promises to be highly complex, while the benefits are not likely to be satisfactory.

While the plan is to be paid for by, and to cover, all those whose international carriage originates in the US, its benefits are to be available to all American citizens and permanent residents carried under

nent residents carried under the Warsaw Convention sys-tem anywhere in the world, without their having to make any contribution to the scheme.

On this basis, if many other states were to establish similar plans, then there would be complex duplications of cover and complicated procedures in and commission processing in marvelling the resultant tangle. Yet if no other state is to have a supplementary compensation plan, and none has yet given signs of any, many passengers will find their right of recovery against the carrier drastically reduced by MAPS without receiving any compen-

sating benefit. Even the US plan intends to pay only damages for economic loss and is subject to an overall ceiling of \$500m per incident per sircraft.

In the present, highly sensi-tive atmosphere in the wake of the Lockerbie disaster, the US administration is no longer anxious to push for ratification of MAP3. This puts considerable pressure on other govern-ments, which all the while have been looking to the US for a lead, urgently to consider

their own position.

Various independent proposals to reform and revitalise the Warsaw Convention system have recently been made, among them the Alvor Draft Convention relating to Interna-tional Carriage by air, which seeks to retain what is best in the Warsaw Convention system, while adapting it to present-day conditions.

On the question of passenger death or injury, however, there is much to support the system of absolute and uncurtailed liability contained in the Cheng-Martin initial draft, on which the Alvor Draft Convention is

Although drawing up and bringing into force universally a fresh convention on airline liability may take time, there are ways in which the present unfairness in liability for passenger death or injury can be redressed without the necessity of a treaty or amending

Airlines could voluntarily assume absolute and uncur-tailed liability by waiving the relevant defences applicable under the Warsaw Convention

under the Warsaw Convention (Articles 20(1) and 22(1)). Such a system could be imposed by governments through national air transport licensing and, where possible, foreign carrier permit systems. Airlines could voluntarily abandon all limitation, imme-diately or progressively. Procdiately or progressively. Progress could be made by an immediate increase of the ceil-ing in special contracts to, say, \$500,000 or even \$1m.

A criminal injuries compen-sation scheme administered by the industry could be created to compensate, independently of issues of carrier liability, victims of aviation terrorism. And the free market price of gold could again be allowed to determine the local currency equivalent of the existing lim-

All these proposals are capa-ble of immediate and unilateral implementation. Urgent action is now needed

if the Warsaw Convention system is to be saved. For how long can any airline justify paying \$120m for a new aircraft while curtailing arbitrarily by treaty and by law the compensation to which victims of an accident to it may otherwise have been entitled?

Bin Cheng is Emeritus Professor of Air and Space Law at the University of London and Peter Martin is a partner in London

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NEW HIGHS AND LOWS FOR 1989

New chief at VSEL consortium

Mr Noel Davies has been appointed chief executive of VSEL. He succeeds Dr Rodney Leach who has retired due to ill health. Mr Davies spent 22 years of his early career with Vickers in Barrow, and was general manager of the engineering works and a director of the shipbuilding group at the time of nationalisation in 1977. Between 1978 and 1984 he was chief executive of the engineering group and a director of Vickers. In 1984 he was appointed managing director and chief executive of the 600 Group.

REUTERS, the world news and information organisation, has appointed three senior executives to its board of directors. They are: Mr Peter Joh, managing director of Reuters Asia, Mr Andre Villeneuve, president of Reuters America, and Mr David Uze, managing director of Reuters Europe, Middle East

and Africa.

Editor in Calef Mo Mark

Wood and financial controller. and joint secretary Mr Robert . Rowley have been appointed alternate directors. Mr Wood is the first company's editorial operations.



appointed Mr William Brown as its chairman. Mr Brown is currently deputy chairman and has been a director since 1961. He is also deputy chair-man and managing director of Scottish Television.

to sit on the board for 70 years. and will be alternate to managing director and chief executive Mr Glen Rentrew;
Mr Ernest Turnbull,
chairman of AAP Information Services Pty, has resigned his directorship and Mr James Burnet, chairman of Independent Newspapers of New Zealand, has given to his post as an alternate

director CAMPBELL FOODS has appointed a new-chief executive from Campbell Canada – Mr John Cassaday. Mr Cassaday, currently

president and chief operating executive of Campbell Canada takes up his new role on July 10. He has been with Campbell's for five years, joining in August 1984 as vice president of sales and marketing. He became executive vice president and chief operating officer in December 1987 and president to Peter 1987. in July 1968.

B Mr Tony Gill has been appeinted as a non-executive director of the POST OFFICE BOARD. Mr Gill has been chairman and chief executive of Lucas Industries since

m Mr John Rippon has been appointed deputy chairman of STERLING BROKERS, a subsidiary of the Mayflower Group.

Pollowing the appointment of Mr.Geoffrey Harrison Dees as general manager (marketing and sales) for SUN LIFE ASSURANCE SOCIETY, Mr Isa Sampson has been appointed managing director of Sun Life Trust Management with responsibility for the group's unit trust and offshore fund activities. Mr Simpson is a director of LAUTRO.

Mr Glenn L Seltzer has been elected chairman and managing director of HIMONT (UK). He was vice president, functional chemicals, for Himoni Inc.

M Mr Roger Varley has been appointed managing director of 9 SPICE, a subsidiary of the



GEC AVERY, a part of the General Electric Company, has appointed Mr Jeffrey Nicholson (above) to the post of man-aging director of GEC Avery International. He was director and general manager with the Dowty Group.

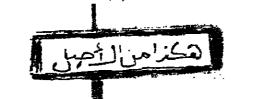
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CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar and pound below best

THE DOLLAR finished below its best levels, but higher on the day, while sterling fell back on profit taking after a firm tone in early London trad-

Institutional buying pushed the dollar higher in Tokyo, with dealers suggesting that last week's fall below Y140 had led to heavy buying and had shown the level where there was strong underlying support for the US currency. Japanese institutions with

large cash reserves have been regarded as potential buyers of dollar assets for some time. Last week's decline of the US currency provided an attractive buying opportunity and yesterday's intervention by the Bank of Japan did not appear to dampen enthusiasm for the

The Bank of Japan probably sold over \$1bn yesterday, against a nervous background in Tokyo involving renewed political problems. Mr Sosuke Uno, Japanese Prime Minister, was forced to issue a denial that he had offered to resign. Mr Uno was reported to have told his colleagues in the ruling Liberal Democratic Party
"I have to step down or I will
put the party into more trouble."

News reports added that Mr Uno - who is the subject of a									
			dal in the						
13	n N	EW Y	ORK						
June.28	L	atest	Prerious Close						
£Spot	1.5580 0.55	-1.5590 -0.54pm	1.5675-1.5685 0.58-0.55em						
3 months 12 months	1.88 7.10	-0.54pm -1.85pm -7.00pm	0.58-0.55pm 1.70-1.65pm 6.65-6.50pm						
Forward premiums and discounts apply to the US dollar									
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8.30 ass 2.00 ass 10.00 ass		90.9 91.0 91.2	90.1 90.2 90.1						
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3.00 pm 4.00 pm		90.8	90.8 90.7						
CUH	CURRENCY RATES								
	0								
June 28	Bank rate %	Special ^o Drawing Rights	European † Carriency Unit						
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Sterling # U.S Dollar Campilan S Austrian Sch	7 12.39 5	Special* Drawlug Rights 1.24364 1.25036 1.49280 17.2175	European † Certeicy Unit						
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MONEY MARKETS

OTHER CURRENCIES

Steady, but cautious

total of £130m.

The forecast was revised to a shortage of around £250m but there was no assistance by the Bank during the morning. A further revision took the fore-

cast to a shortage of around 2200m, and the Bank bought 250m of eligible bank bills in band 1 at 13% per cent. Late help came to 250m, making a

In Frankfurt, the Bundes

bank announced that it will

not be holding a news conference after today's meeting of

the central council. Opinion

over the possibility of an early rise in West German interest rates remains fairly evenly divided.

The authorities are clearly

concerned about money supply

growth and the inflationary implications of a weak D-Mark

against the dollar. However, it

may still be too early to see

what effect recent increases in

lending rates have had on the

economy. On this basis, the Bundesbank is not expected to

be pushed into an early rise in

In Brussels, the Belgian cen-

tral bank added liquidity to the

money market through 14-day

repurchase agreements, but left its lending rates

unchanged. A total of

BFr16.6bn was allocated

against maturities of BFr13.5bn; funds will enter the

market tomorrow.

UK INTEREST rates reversed a circulation of £120m. UK INTEREST rates reversed a softer trend established during the morning to finish little changed from Tuesday's closing levels. Rates were marked down at the start as sterling continued to benefit from betalt the start as sterling continued to benefit from betalt the continued to benefit from betalt to be the continued to be the continued to benefit from betalt to be the continued to be ter than expected May trade data. However, the pound's weaker tone towards the close lifted interbank rates from the day's lows, and the three-month rate finished at 14-13% per cent, unchanged from the close on Tuesday. While market sentiment is

probably less bearish now after the trade figures, the trend in interest rates is regarded as

UK clearing bank base isading rate 14 per cent from May 24

being less than clear. This was reflected in the yield curve on interbank money which is now flat from three months out to

one year. The Bank of England forecast a shortage of around £300m. Factors affecting the market included bills maturing in official hands and a take up of Treasury bills, together with repayment of any late assistance draining £118m. Exchequer transactions drained a further £25m while banks' balances were brought forward £40m below target. In addition, there was a rise in the note

Japanese press - was dissuaded from resigning because after the Recruit Cosmos bribery affair, involving senior mem-bers of the LDP, it would cause political chaos in Japan.

Japan's political problems and institutional demand for the dollar pushed the US currency up in the Far East and led to a firm opening in

Trading was relatively quiet however and fear of intervention by the US Federal Reserve, coupled with weaker than expected economic data, brought the dollar down from the day's peaks. May US leading indicators fell a larger than forecast 1.2 per cent, after rising 0.6 per cent in April.

After finishing at Y143.55 in Tokyo the dollar closed in London

don at Y142.75 compared with Y141.10 on Tuesday. In terms of other currencies it rose to DM1.9645 from DM1.9560; to

SFr1.6890 from SFr16840; and to FFr6.6650 from FFr 6.6325. On Bank of England figures the dollar's index rose to 71.8 from,

Sterling rose to peak of DM3.0750, as the market unwound short sterling positions. Pressure against the pound eased after Tuesday's publication of better than expected May UK trade figures. As the danger of a further fall in the value of sterling receded the cost of carrying short sterling positions - at present higher UK interest rates became unacceptable and this

led to short covering.

The pound gained ground, but dealers said it must reach a level of around DM3.1075 before a higher trading range is established. There was little hope of that yesterday and therefore the market took profits, pushing sterling down to DM3.0575 from DM3.0625.

EMS EUROPEAN CURRENCY UNIT RATES										
	Şen central rates	Correscy anotosis against Eco June 28	% change from central rate	% change adjusted for divergence	Divergence Hanit %					
efgler Fraec anish Krone erman D-Mark reach Fraec utch Gallder ish Punk allan Ura panish Peseta	42,4582 7,85212 2,05953 6,9043 2,31943 0,768411 1,483,58 1,33,804	43,3682 8,06515 2,07210 7,03258 2,33531 0,777486 1498,29 131,759	+214 +271 +0.66 +1.86 +1.86 +1.18 +0.99 -1.53	+0.92 +1.49 +0.54 +0.54 -0.64 +0.37 N/A	±1.5344 ±1.5404 ±1.0961 ±1.3674 ±1.5012 ±1.6684 ±4.0752 R/A					
langes are for Eco, th	prefere positive d	lange denotes a w	tak currency							

denote seculo à mech mec									
POU	ND SPOT-	FORWAR	D AGAIN	IST 1	HE POU	ND_			
June.28	Day's spread	€Zicae	One month	% p.a.	Three months	% PL			
weden Igan Istria Mitzerland . DU Innotencial ra	1.5520 - 1.5045 1.8595 - 1.8710 3.453, -3.47 63.73 - 64.40 11.89 - 11.971, 11.415 - 11.575 3.05 - 3.071, 254.55 - 257.75 193.65 - 1078 11.105 - 11.105 11.105 1	1555 - 1565 18610 - 18620 3434 - 3444 63.75 - 63.85 11.87 - 11.90 11.450 - 11.40 254.70 - 255.70 254.70 - 255.70 254.70 - 255.70 11.114 - 11.124 10.354 - 10.354 2145 - 2149 246.214 - 2634 1.4556 - 1.456 1.4556 - 1.456 1.4556 - 1.456	0.57-0.54cm 0.27-0.16cpm 2-14-pm 42-44cpm 0.55-0.36cpm 12-14-ppm 2-51-0.06 8-10-0.08 2-14-34cpm 12-14-14-pm 12-14-14-pm 12-14-14-pm 13-14-pm 13-14-pm 13-14-pm 13-14-pm 13-14-pm 13-14-pm 13-14-pm 13-14-pm 13-14-pm 13-14-pm	428 1394 6536 467 5587 -125 -125 163 3363 222 8453 4.657 4.66 557 4.66 557 4.66	1.72-1.650m 0.82-0.67pm 54-51;pm 54-51;pm 134-124;pm 134-124;pm 134-124;pm 124-135m 65-45;pm 124-13;pm 44-45;pm 134-124;pm 134-124;pm 144-45;pm 144-45;pm 144-45;pm	4.37 1.625 5.141 4.7.1 6.548 1.2.7 4.42 5.2.2 5.2.2 5.2.3 6.644.10			
DOLL	AR SPOT-	FORWAR	D AGAIN	IST T	HE DOL	LAR			

DOLL	DOLLAR SPOT- FORWARD AGAINST THE DOLLAR										
June 28	Day's spread	Close	Ore month	% 9.2.	Flares moetls	% 9±					
Kt etamit etamit assada echoriands echoriands edjum etamant f. Germany ortugal ady orsay orsay reance meden gaan estria	40,90 - 41,35 7.63\(\frac{1}{2}\)-7.68\(\frac{1}{2}\)-7.68\(\frac{1}{2}\)-1.950 163.60 - 163.95 124.60 - 125.15 1415\(\frac{1}{2}\)-1.12\(\frac{1}{2}\)-1.12\(\frac{1}{2}\)-1.12\(\frac{1}{2}\)-1.12\(\frac{1}{2}\)-1.12\(\frac{1}{2}\)-1.12\(\frac{1}{2}\)-1.12\(\frac{1}{2}\)-1.12\(\frac{1}{2}\)-1.13.88\(\frac{1}{2}\)-1.13.88\(\frac{1}{2}\)	1.9640 - 1.9650 163.60 - 163.70 124.70 - 124.80 1420 - 14201 ₂ 7.141 ₂ - 7.15 6.661 ₄ - 6.661 ₄ 6.641 ₄ - 6.651 ₄ 142.70 - 142.80	0.57-0.54cpm 0.11-0.15-dis- 0.27-0.31-dis- 0.44-0.42cpm 5-00.300cpm 0.44-0.42cpm 60-90cds 15-90cds 13-0.3800cds 13-0.3800cds 13-0.1800cds 13-0.1800cds 12-0.13ccds 10-2-0.	######################################	172-188pp 010-2665 081-4876 114-109pp 050-069pp 050-069pp 125-12665 225-2866 125-12665 210-24065 045-086pp 045-086pp 141-136pp 141-136pp 084-086pp 084-086pp	41 21 21 21 41 21 21 21 21 21					
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Maria Maria 7 Apag Tangan											
EURO-CURRENCY INTEREST RATES											
June 28	Short. term	7 Days notice	One Month	Three Months	Stx Moeths	One Year					
Sterling SS Dollar an Dostar Jo Boller an Dostar Jo Guilder W. Franc Jestischnerk T. Franc taflan Line J. Fr. (Clon.) for Sterling Sterling Sterling Sterling	134-134 94-134 115-64-9 115-64-9 116-64-9 16-64-9 16-64-9 16-64-9 16-64-9 16-64-9 16-64-9 16-	134 924 114 114 114 114 114 114 114 114 114 1	134-135 94-91 114-13 74-74 64-64 94-9 124-124 84-85 84-85 84-85 84-85 84-85 84-85 84-85 84-85 84-85 84-85 84-85	14-13-4 94-94 113-7-4 7-7-7-6 64-9-9 124-112 84-84 84-84 94-94 94-94	14-131 92-94 114-112 74-74 74-61 124-12 82-84 82-84 82-84 92-92	14-13 t 91-89 114-114 74-74 74-74 124-124 81-81 81-81 91-91 91-91 91-91					
Lorry term Earna	oliass: two year:	s 9-8% per cent	: three years 9-8	% per cent: foor	ryears 9-8% ser	r cost. The years					

(ANCT 1001)	72-75	7872	75-76	74-24	***	"N-cM
Long term Eurodo 9-8%, per cest somin	diars: two years al. Short term	9-87 ₁ per cent.	three years 9-8 for US Dollars	7, per cent; foo and Japanese Y	ryears 9-8% pe es; others, two	days' notice

EXCHANGE CROSS RATES											
Jee .28	£	\$	OM	Yes	FR.	S Fr.	H FL	Lirs	CS	B ft.	
\$	1 0.643	1.556 1	3.058 1.965	222 142.7	10.37 6.665	2.628 1.689	3.443 2.213	2210 1420	1.862	63.80 41.00	
DM	0.327	0.509	:1	72.60	3.391	0.859	1.126	722.7	0,609	20.86	
YEA	4.505	7.009	13.77	1000.	46.71	11.84	15.51	9955	8.387	287.4	
F Fr.	0.964	1.500	2.949	214.1	10	2534	3.320	2131	1.7%	61.52	
\$ Fr.	0.381	0.592	1.164	84.47	3.946	1	1.310	840.9	0.709	24.28	
H FL.	0.290	0.452	0.888	64.48	3.012	0.763	I	641.9	0.541	18.53	
Ura	0.452	0.704	1.384	100.5	4.692	1.189	1.558	1000.	0.843	28.87	
CS	0.537	0.836	1,642	119.2	5.569	1.411	1.849	1187	1	34.26	
B Ft.	1.567	2.439	4,793	348.6	16.25	4.119	5.397	3464	2918	100.	

			150% 1513				
				71110			
FT L	ONDON INT	ERBA	NK F	IXING			
00 a.m. Jone 28	3 months US dollars	6 months US Dollars					
bki 9½	offer 9%	bis (N.	cities (9.2		

	R	IONE	/ RAT	'ES						
NEW YORK. Treasury Bills and Bonds										
Lunchtime Prime rate Broker loan rate Fed funds Fed famils at lotervestion	10h-k	hte worth Two worth Two worth Two year Two year		8.08 Three 8.46 Four: 8.33 Five: 8.19 Sees 8.33 10-ye 8.27 30-ye		8.26 8.27 8.17 8.16 8.16				
June 28	Overnight.	One Ments	Two Months	Three Months	Stx Mosths	Londoni Intervention				
Frankfort Paris	6.45-6.25 9-9-19-6 67-7-1-6.75-6.87 418-5 1219-1219 5-40 83-834	6.55.6.70 9.93 71,-73, 6.95.7.05 54,-51 83,-83, 83,-9	6.70-6.85 9 <u>6</u> -9 <u>2</u> - - - - 9-91 ₁	6.80-6.95 90-93 74-73 7.08-7.18 53-52 125-124 83-83 94-93	6.90-7.05 91-94 91-91 ₂	6.50 7.00 - - - - -				
	OND	ON MC	ONEY	RATE						

LONDON MONEY RATES										
June.28	Overnight,	7 days notice	One Month	Three Months	Six Months	One Year				
nterbank Offer merbank Bid merbank Bid merling CDs ocal Authority Deps ocal Authority Bonds iscount Mitt Deps ompaby Deposits inance House Deposits reasony Bills (Buy) ank Bills (Buy) ank Bills (Buy) be Trade Bills (Buy) ol lar CDs OR Linked Dep Offer OR Linked Dep Bid OU Linked Dep Bid OU Linked Dep Bid OU Linked Dep Bid		131, 131, 131,		4554 - 555000000000000000000000000000000	14 137 131 131 137 137 137 137 137 137 137	14 11 11 11 11 11 11 11 11 11 11 11 11 1				

one-month 13:32 per cent; three months 13:4, per cent; three souths 13:5, per cent, sains sets cent, one-month 13:32 per cent; Treasury Bills; Average tender rate of discount 13 6:141 p.c. ECGD Fixed Rate Sterling Export Finance, Marke up day May 31, 1999, Agreed rates for period June 26, 1999 to July 25, 1999, Scheme 14:14.02 p.c., Schemes 14:611; 14:45 p.c. Reference rate for period April 29 to May 31, 1989, Scheme 14:14.02 p.c., Schemes 14:611; 14:45 p.c. Reference rate for period April 29 to May 31, 1989, Scheme 14:402 p.c. Schemes 14:00.00 Agreed Rate 13:12 from June 1, 1999, Sank Deposit Rates for some at seven days notice 4 per cent. Certificates of Tax Deposit (Series 6); Deposit & 100,000 and over held under one month 9:12 per cent; one-three months 11 per cent; three-six months 11 per cent; six-sline months 11 per cent; tinder s100,000 9:12 per cent from December 1,1988, Deposits withdrawn for cash 5 per cent.

FINANCIAL FUTURES

Prices pause for breath

this front.

Against this background.

short sterling deposits for Sep-tember delivery finished at 86.00, discounting a base rate

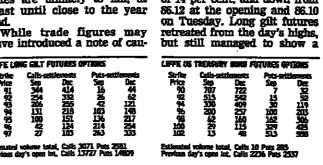
of 14 per cent, and down from

THE FIRMER trend in short sterling prices seen on short covering after better than expected UK trade data, tended to run out of steam yesterday. far, there is little to cheer on While the prospect of a further rise in bank base rates appears to have receded for the time being, there appears to be simi-lar reasoning to suggest that rates are unlikely to fall, at least until close to the year

end.
While trade figures may have introduced a note of cau-

Strik Prior 140 140 150

LONDON (LIFFE)



CIS C	(1732) (13.00) (13.00) (13.00)				LIFFE 216 Class point	1039LLAR 2 of 100%	OFTERS	
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ted t	rolume total g's open lat.	Calk (Pats 0 90 Pats 9		Estimated Predous d	volume tota ay's open in	t, Calls 4 t, Calls 4	15 Pats 27! 141 Pats 31

94-32 **CHICAGO**

US TREASURY BONDS 8% \$150,000 32nds of 100%

6% NOTICHAL LONG TERM JAPANESE GOV!. BONB Y190m 190ms of 190% High Low Pres. 103.35 103.27 103.74 Estimated Volume 373 (441) Previous day's open int. 965 (951)

Pres. 91.34 91.49 91.62 91.52

92.85 92.89 93.65 87.02 87.02 87.02 87.02 87.02 nated Volume 3854 (6496) los day's open let, 15902 (16279) POUND-S (FOREIGN EXCHANGE)

Close High Low Pres. 221.00 223.50 220.40 221.40 224.60 227.50 224.29 225.10 1-sth 3-sth 6-sth 12-sth 1.5505 1.5390 1.5210 1.4895 DEM-STEELDIG S: per S Latest High Low Pres. 15456 15520 15420 15496 15250 15320 15240 15310

7	Bonds	8.26 8.17 8.20 8.16	ICLIA P KINP C FINITE P REPLICATO P RELLANCE P RELLANCE P FINITES C FINITIS C FINITIS C FORMAT DUTCH C ROYAL DUTCH P LIGHT C Values C FI LIGHT C Van Observer C Van Observer C Van Observer P Van Observer C FI Van Observer C FI
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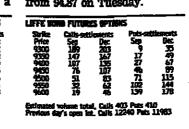
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6 Heathers of British Merchant
14 Banklog & Securities Houses
14 Association Deposit now 5.9%
15 14 Superior 8.5%. Top Tier-E10,00016 14 Interest access 12.8% & Mortgage
13.375 base rate. 8 Demand deposit 9%.
16 Mortgage 13.25% - 14%

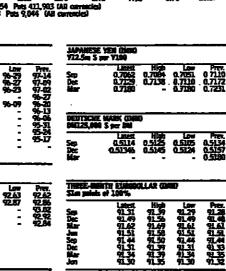
marginal improvement on the day, finishing at 94-14 for September delivery against 94-13 on Tuesday.

1. Jan (2.30)

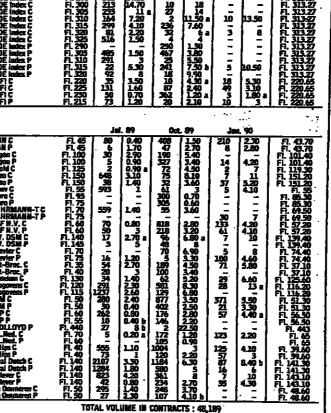
West German Government bond futures finished on a weaker note ahead of today's meeting of the Bundesbank central council. Some traders remain wary on the outside possibility of a rise in key lending rates. The September bond price closed at 94.80, down from 94.87 on Tuesday.



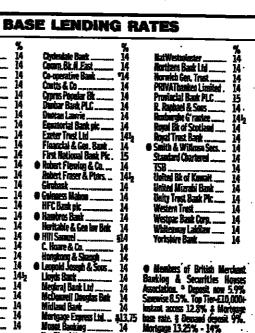
PHILADEL PHILA SE E/S OPTIONS EXI,258 (costs per EX)



EUROPEAN OPTIONS EXCHANGE Voi Last Voi Last 60 2110 - -

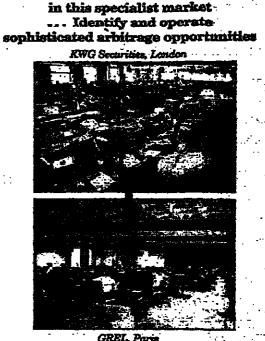


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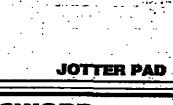
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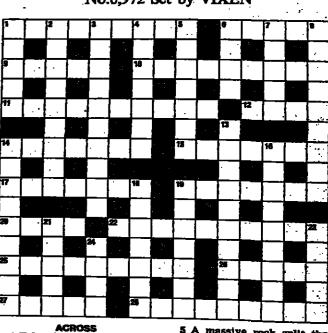
A division of Babcock & Brown (KW) Limited 76-80 Great Eastern Street, London EC2A 3JL Members of the Sterling Brokers Association and The Securities Association

In co-operation with GREL, Paris





No.6.972 Set by VIXEN



ACROSS

1 Take the place of military personnel here (9)
6 Transport one or two (5)
9 A friend will stand by a scholar in a holiday resort

(5)
19 Preacher's address quite some time after parking offence (9)

11 Found underworld guy really bright (10) 12 In future stay calm (4) 14 Carries out an operation on damaged pastern (7)
15 A suggestion to involve the queen causing a row (7)
17 Particular about coppers entering school (7)

entering school (7)

19 Alternatives when there's nothing in post for attention (7)
20 Poles having an accountant in view (4)

22 It's the same old story note the appeal! (16)
25 Out of order, and so tense

(9) 26 Man after personality and a particular means of expression (5)

27 Cereal - a very small a mount (5)

mount (5)
28 Detain suspect (9)
DOWN
1 Russian capital paid out with quick result (5)
2 Vertical structures built to wear well in jettles (9)
3 Disappeared, having proved a tea-break necessary (10)
4 Get out of the closet — fast (7)

5 A massive rock split the stream (7) 6 Report an improvement in the country's trade-figures 7 A step to be effected without

delay (5) 8 The foreign princess would

8 The foreign princess would be a choosy woman! (9)
13 Tried if car-smash causes manslaughter (10)
14 An article about ill-considered punishment (9)
16 An Australian, one with spirit, interrupting a bore (9)
18 She'll have to adjust her seat (7)

seat (7) 19 Do better than clear a little

work (7)
21 Greek character involved in a gradual phasing out (5)
22 Called up a fellow journalist

24 Flying buttresses his speciality? (4)
Solution to Puzzle No.6372



		_	-			
AUSTREA	FRANCE toutings0	SERVANY (confirmed)	ITALY (continued)	SWEDEN		
Japa 25 - Sch +ar -	June 28 Frs. + er	<u> </u>	_ <u></u>	_\	CANADA	
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internated 18.500 -200	Ariomari-Pricex	8ademert 249 +24 -4.8 8ayer 404.5 +6.8 8ayer 404.5 +4.5 8ayer 404.6 +4.5 8ayer 404.6	Seffe A 10, 275 +115 Sulperm 2, 505 -1 SASS -1 SERVICE 100 +10	Atfa-Laugh 8 (Free) 620 605 605 65		
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Dow falls in thin trade after bonds setback

Wall Street

A SLOW morning on Wall Street saw stocks fall sharply in desultory trading as a weak debt market triggered profittaking in equities, writes Karen Zagor in New York.

At 2 pm the Dow Jones Industrial Average was down 30.16 points at 2,496.21. Trading was slow, and declining issues led those advancing by a ratio of about two to one.

At 1 pm the Standard & Poor's 500 index was down by 1.93 of a point. However, the American Exchange Composite rose 0.83 of a point.

The stock market weakened more sharply than the debt market, where the Treasury's benchmark 30-year bond lipped % point to 108#, yielding 8.11 per cent in midday trading. The Fed did \$1.5bn customer repurchase agree-

A per cent.
The dollar did not give up any ground yesterday morning in spite of a move by the Federal Reserve to bolster the yen by selling dollars. At midday the dollar was Y142.95 and DM1.9645, against Y141.75 and DM1.9560 late on Tuesday in

The yen has been under-mined by signs of political uncertainty in Japan.
Mr Satoshi Sumita, governor

of the Bank of Japan, said the US currency was now sharply higher than the target Y133 set by the Group of Seven leading monetary nations. "We will take a determined stance in coping with (the high dollar) in the markets, when the need arises," he said.

A number of analysts expressed concern that the continued strength of the US currency would cut into the profits of IBM, Exxon and Merck, all of which rely on international sources for at least haif of their sales. However, Wall Street's reaction to the projection was mixed, with shares in Merck falling \$1 to \$68% and Exxon

rising \$% to \$114%. AT&T, another highly capitalised stock, dipped \$% to \$36 and General Electric was down \$% at \$53%

dipping \$% to \$45%, but IBM

Although the decline in May's leading economic indicators was greater than the expected 0.9 per cent, the mar-ket was unmoved by the sign of a further softening in the US economy. Ten of the index's 12 components contributed to the downturn. April's rise in the indicators was revised to 0.6 per cent from 0.8 per cent. Not all economists agree that this signals a recession in the US economy, although the May decline is the third in the

economy. Shares in Time Inc dropped \$2% to \$160% after a judge refused a request by three shareholders to postpone Time's annual meeting tomorrow. They argued Time had falled to keep them fully informed of its intentions to

at Carroll McEntee & McGin-ley, the index "needs sustained

declines for over a year" to pre-

dict recession accurately. The

White House said the indica-

tors show a slower but healthy

Warner, whose recently released Batman film has been a box-office hit, added \$% to \$59% on the news. Paramount, whose bid for Time was rejected earlier this week, was up \$11/4 at \$60%.

take over Warner Communica-

Union Carbide was the most active issue in midday trading on the New York Stock Exchange, with shares down \$% at \$26%. A number of blue chip issues fell, including Boeing, which dropped \$1% to \$49%, Philip Morris, down \$1 at \$140%, Johnson & Johnson, off \$\frac{3}{2}\text{which} at \$200 and \$\frac{3}{2}\text{citcle Movement which the second series of the se \$50, and Bristol Meyers, which fell \$% to \$49%.

Canada

THE ANNOUNCEMENT of weaker-than-expected US economic indicators data caused an early slip by Toronto stocks which were mixed at midday. The composite index fell 6.3 to 3.772.0 with advances lead-

ing declines by 246 to 198 on volume of 15m shares. Nova lost ground again after cutting its earnings forecast earlier this week. It weakened

CS% to C\$9%.
BCE Development fell 5 cents to C\$2.73 after a large rise on Tuesday when Olympia and York offered to buy all outstanding common shares for C\$2.80 each.

Foreigners face Malaysian stocks shortage

last four months. According to Mr Lacy Hunt, chief economist

Wong Sulong on the drawbacks and potential of one of this year's best performers

market has been one of the world's better performers this year, but foreigners may be hindered from building up investments there because of a shortage of top

quality stocks. The problem arises at a time when the market is expected to make further progress after a sharp correction due to the turmoil in China. The Kuala Lumpur stock exchange composite index of 83 shares has already recovered some of the losses it suffered during the bloodshed in Peking, which set markets trembling throughout the Asia

Pacific region.

By Tuesday's close, the index stood at 442.85 points a gain of 24 per cent this year – after falling to 420.97 on June 8. Just six days earlier, on June 2, it had reached a post-crash peak of 458.28. Malaysia has been the seventh best performer so far this year among the 24 countries covered by the FT-Actuaries World Indices, with Singapore slightly ahead of it.

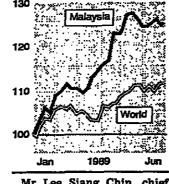
Foreign interest in the market is high, but so are the obstacles. Two favourite com-panies - Malaysian Interna-

THE MALAYSIAN stock tional Shipping Line and Pubmarket has been one of lic Bank Berhad - recently announced that foreign owner ship in their equity had reached the maximum 30 per cent allowed. Prospective buyers will have to wait for other foreign investors to sell out before they can register their shares, and this has led to a sharp reduction in their trad-

> Foreign investment in other favourites, such as Sime Darby, Malaysian Airline Sys-tem and Kuala Lumpur-Kepong, is also at a very high level, and the only new blue chip listing on the horizon is that of Kumpulan Guthrie, the huge plantation group that is currently owned by Permodalan Nasional Berhad (PNB), the government equity corpora-

PNB is selling 100m shares, or 10 per cent, of Kumpulan Guthrie, to the Malaysian public at 2.1 ringgit (78 cents) each, and the shares are expected to be listed in mid-August. Later, it plans to place another 150m Guthrie shares with foreign institutions at a price to be determined. The Guthrie flotation will be the

FT~A World indices in local currency terms



Mr Lee Siang Chin, chief executive of Arab-Malaysian Securities, believes that Guthrie shares will appeal particularly to Japanese investors who are new to the Malaysian market.

They see investing in plantations as putting money in real estate," he said. Japanese interest in Malaysia is already growing. Arab-Malaysian Merchant Bank, the parent of Arab-Malaysian Securities, recently launched a Malaysia Fund in

subscription of \$45m. However, analysis point out that there are likely to be few offers like Kumpulan Guthrie, because many blue chip Malay-

sian companies prefer to remain private. This is because present government ernment policy dictates that before obtaining a listing they have to sell at least 30 per cent of their equity locally at what the owners consider to be ridiculously low prices.

Encouraging prospects for the Malaysian market this year are based partly on rapid eco-nomic growth. The economy is officially forecast to grow by 8 per cent this year after 8.1 per cent last year.

Price earnings ratios of the top 50 Malaysian companies are at about 20, compared with 25 last year, and are still considered attractive because of good earnings prospects.

In addition, there is now a

fair degree of political stability. Dr Mahathir Mohamad, Prime Minister, has become a less controversial figure and, after his recent successful heart bypass operation, looks set to lead the country for at least another five-year term

tually come on to the market as Mr Samy Vellu, the new energy minister, pushes ahead with the privatisation of the electricity board, telecommunications and postal services.

The crackdown in China

may actually benefit Malaysia if investors divert some of their planned investments from China and Hong Kong to Kuala Lumpur, Singapore and

n the other hand, the upheaval in China could have a negative impact on Malaysia's leading export commodities – rubber and palm oil - of which China takes a large share. Prices of these commodities, moreover, will weaken further if there is a slowdown in the US

Some foreign fund managers are also uncertain about the Government's plans after the expiry of the existing 20-year New Economic Policy next year. But the meetings of the National Economic Consulta-tive Council, charged with for-mulating a new long-term economic plan, have been stressing growth before the redistribution of income.

Germany shrugs off early jitters over Daimler issue

MOST bourses had a stronger and busier session yesterday, although some nervousness over interest rates remained,

writes Our Markets Staff.
FRANKFURT put its brief spell of consolidation behind it and proceeded with its climb. The market suffered a touch of nervousness in the morning after Daimler announced its rights issue, but the mood changed after news of a strong rise in May machinery orders,

Blue chips performed well, and the DAX index gained 13.50 to 1.491.39. The FAZ picked up 3.38 to 617.83. Turnover was active at DM6.21bn, well up on Tuesday's levels.
Concern about a possible interest rate rise, which contributed to small declines earier this week, cooled a little. Investors have been fearful that the Bundesbank might raise rates at its meeting today

or in the near future.

Daimler shares recovered after opening lower on news of its planned one-for-10 rights issue. The rights issue was at first a little shock, but there was no selling," said the analyst. The share price had rebounded, he added, because the fact that Daimler wanted to raise further capital had come

as no great surprise.

Daimler, the second most active stock, said group turnover had risen 3 per cent in the first five months compared with the same period in 1988 and predicted slightly higher turnover this year. Its shares rose DM4.20 to DM719.

Machinery stocks were bol-stered by news of last month's 19 per cent increase in engineering orders, compared with May 1988. MAN gained DM6.50 to DM334 and Linde rose DM14.50 to DM763.

RWE, the utilities group, advanced DM16.40, or 4.7 per cent, to DM334.90. The company continued to benefit from the cancellation of a nuclear waste plant project, for which it had set aside cash in its

mentioned as a potential buyer of Preussag, which rose DM5 to DM318 on continued takeover PARIS had an uncertain day, initially reacting well to news on the corporate front but fall-

RWR's name has also been

ing back around midday as nervousness about higher interest rates returned. The decline in the US leading economic indicators appeared good news, but Wall Street's early losses depressed French

shares further. The OMF 50 index ended just 0.80 easier at 501.02 after reaching a day's high of 503.82. The CAC 40 real time index lost 6.08 to 1,752.40, while the opening CAC General index showed a 1.5 gain to a new all-time high of 488.40.

Volume remained subdued, estimated at below FFr2hn. Elf Aquitaine was a feature following its forecast late on Tuesday of sharply higher first half profits. It gained FF17 to FF1545 and, as one of the largest capitalised stocks, gave the market an early boost. Peugeot lost FFr16 to

FFT1,725 after a bullish annual general meeting, at which the company said it should achieve its target share of at least 13.7 per cent of the European mar-ket this year. The stock had risen strongly in the run-up to the meeting and one analyst suggested: "Maybe somebody was expecting a different kind

of news." Crédit Lyonnais added FFr? to FFr640 following an analysts' meeting in London on Tuesday, with some foreign demand reported but volume not particularly high.

MADRID recovered further ground as selective demand for banks helped to hift the general index by 1.29 to 312.08. Volume

failed to improve much, how-ever, at around \$100m. Popular rose 15 percentage points to 1,855 of nominal mar-ket value and Central put on 10 to 999. Speculation that banks would have to increase their cash coefficients - the amount of assets they have to put in low-yielding securities - has depressed the sector recently: the banks have also underper-

SOUTH AFRICA

UNDERLYING sentiment remained bullish in spite of the fact that gold shares closed lower in thin Johannesburg trading yesterday, reflecting an easier bullion price and firmer financial rand.

formed over the longer term,

and "this may have led some people to look at them," said an anaivst

Stocks listed in New York performed well following Wall Street's strongth on Tuesday, with Telefonica up 2 at 201.5. MILAN moved higher in a bugier session as interest in Fiat colivened the market. The Comit index added 1.26 to 647.90. Fiat, which holds its annual meeting tomorrow. gained L345, or 3 per cent, to L10,745, rising to L10,760 after

the official close.

ZURICH ended higher, pul led off its early lows by posi-tion-squaring at the close of the first half year. The Credit Suisse index rose 5.0 to 609.7 in

moderately active trade. Bearers of Brown Boveri, the engineering group, gained SFr225, or 4.9 per cent, to SFr4,350. The company it jointly owns with Asea of Sweden, Asea Brown Boveri, has won a Skröbn power plant construction contract in India, with Skanska of Sweden.

STOCKHOLM rose in high turnover worth 5E/131782 which was boosted by a large internal deal in Saab-Scanis's voting A shares. Some 103,554 shares worth SE/128m changed hands, but the share finished track-round at SE/128m.

unchanged at SKr252. Skanska, which has secured hoge Indian contract, saw its free B shares add a further SKr12 to SKr542. The Affarsvärlden General

index rose 7.8 to 1,229.0.
BEUSSELS finished mixed to higher in moderate trading with the spotlight again falling on Cockerill, the steel maker which on Tuesday said it was considering a capital increase later this year. If climbed BFr12 to BFr374 on a hefty turnover of 79,000 shares. The cash market holes rose 5.2 to 6,120,94.

AMSTERDAM cased slightly after & dull, low-volume day with stock of Royal Dutch and Voltage the software company, advancing against the trend. Turnover was F1 747a.

Royal Dutch, the most actively traded stock, added 90 cents to F1 141.30.

The CBS tendency index shed 0.3 to 190.3 in what one analyst described as one of the most boring days on the exchange over the past six months.

Resignation hints exacerbate selling mood

Tokyo

SPECULATION that Prime Minister Sousuke Uno might resign sent the Japanese stock market lower yesterday, writes Yuriko Mita in Tokyo.

Investors, also discouraged by the weak yen, sold heavily in the morning, although the market managed to regain some of its losses in the afternoon. The Nikkei average finished 223.61 down at 33,245.60, after reaching a low of 32,952.01. The day's high was 32,430.61

Volume, at 612m shares, was slightly higher than Tuesday's 570m. Declines led advances by 655 to 268, while 161 issues emained unchanged.
The Topix index of all listed shares dropped 15.51 to 2,466.23. In London the ISE/

Nikkei 50 index was off 0.15 from the Tokyo close at 1,954.54. Hints that Mr Uno might resign and the continuing unstable political climate were the main factors keeping investors in a selling mood. The ruling Liberal Democratic Party and cuffer large large large in could suffer large losses in

elections to the Tokyo city

council on Sunday, and further revelations about Mr Uno's t affairs are expected in the next few days. In the circumstances, analysts said, investors had found it difficult to

take new positions. The yen's fall throughout the day also discouraged investors. The Bank of Japan's intervention in the currency market four times failed to halt the

yen's decline. High technology issues were some of the bright spots, espe-cially those related to the development of magnetic levi-tation trains. Buy orders for these issues helped the market recoup some of its losses in the

afternoot.
Showa Electric Wire and Cable rose Y30 to an all-time high of Y1,440 and Tatsuta Electric Wire and Cable added Y80 to Y1,120, a high for the year. Shinko Electric was the second most actively traded, going up Y10 to Y1,130 on robust volume of 16.7m shares. The first and third most actively traded issues were the shipbuilders Mitsubishi Heavy Heavy Industries. Mitsubishi, which hit a record high of

Y30 at Y1,180 with 16.8m shares changing hands. Kawasaki closed at Y1,150, down Y20, on a turnover of 15.3m

The Osaka Stock Exchange average fell about 203 points to close at 32,500. Volume was 74.3m shares.

Roundup

THERE were advances in most of the leading markets, although the level of activity

varied greatly.

AUSTRALIA was boosted by emand for individual stocks, the overnight rise on Wall Street and a decline in the Australian dollar. There was also active trade in stocks with options expiring today.

The All Ordinaries index

gained 10.5 to 1,519.0 on turnover similar to Tuesday's at 106m shares worth A\$167m. Market leader BHP, which is due to report annual profits tomorrow, gained 20 cents to A\$8.74. Bond Corp was volatile, losing 8 cents before rebound-

ing to close 2 cents higher at 92 Resource issues benefited from the weak local dollar,

interest. CRA rose 14 cents to A\$8.64, Bougainville Copper gained 6 cents to A\$1.98 and Western Mining advanced 4

cents to A\$5.42.
HONG KONG edged higher after a dull day, with the Hang Seng index up 12.40 at 2.245.05 in volume worth HK\$592m.
Hongkong Telecom, the country's largest issue, was the second most active stock on

demand from US fund managers, rising 12.5 cents to HK\$4.45. Most active was Cheung Kong, up 5 cents at HK\$7. SINGAPORE had an active session in which most shares moved higher. The return of

institutional investors helped the Straits Times industrial index gain 16.82 to 1,308.44 in volume of 145m shares, up from Tuesday's 88m. TAIWAN recovered some more of the ground lost on Monday, with the weighted index rising 125.59 to 9,422.69,

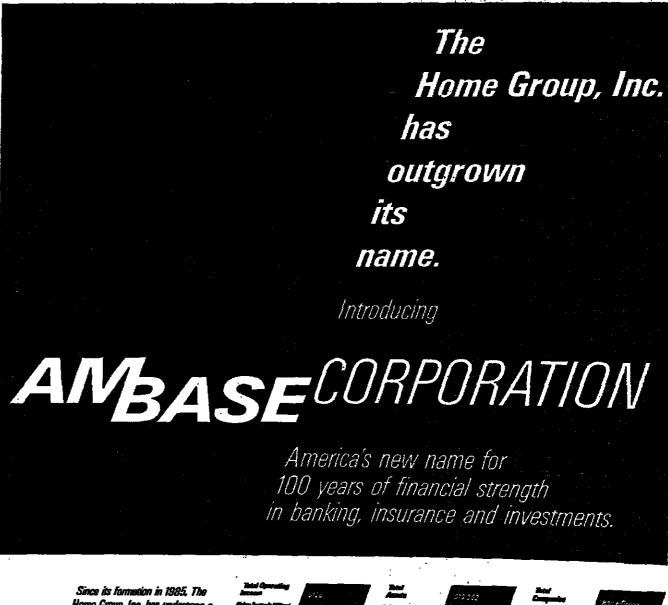
although volume was lighter than on the previous day. SEOUL declined for the seventh session in a row, with the composite index losing 13.04 to 866.48 in slow trading. One factor behind the losses is a lack

of institutional liquidity.

Y1,250 last Friday, closed down which encouraged overseas FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

NATIONAL AND REGIONAL MARKETS	TUESDAY JUNE 27 1989						MONDAY JUNE 26 1989				DOLLAR INDEX		
Figures in parentheses. show number of stocks per grouping	US Dollar Index	Day's Change %	Pound Sterling Index	Local Currency Index	Day's change % local currency	Gross Div. Yleid	US Dollar Index	Pound Sterling Index	Local Currency Index	1989 High	1989 Low	Year ago (approx	
Australia (84)	131.96	-0.6	124.97	114.53	-0.1	5.15	132.78	127.42	114.68	157.12	128,28	140.43	
Austria (19)	121.08	O. 9	114.67	122.58	1.4	2.21	122.22	117.29	124.34	124.16	92.84	85.10	
Belgium (63)	129_29	+0.5	122.45	130.57	+0.1	4.19	128.66	123.46	130.40	137.10	125.58	119.50	
Canada (123)	141.17	+0.2	133.6 9	122.08	+0.2	3.28	140.95	135.28	121.87	141.80	124.67	127.93	
Denmark (38)	197.21	+0.8	186.77	203.99	+0.7	1.65	195.59	187.69	202.64	197.21	165.35	128.20	
Finland (26)	140.23	+0.1	132.80	128.78	-0.2	1,63	140.13	134,47	129.01	159.16	125.81	132.73	
France (128)	120.76	-0.1	114.36	125.64	-0.2	3.02	120.92	116.03	125.90	122.79	112.57	95.39	
West Germany (100)	88.96	-0.7	84.25	90.46	-0.8	2.25	89.59	85.98	91.15	90.72	79.56	74.5	
Hong Kong (49)	92.75	- 1.7	87.83	92.80	- 1.7	5.77	94.36	90.55	84,41	140.33	86,41	107.00	
Ireland (17)	134.59	+0.6	127.46	138.83	+0.5	3,03	133.82	128.42	138.19	151.38	125.00	135.83	
Italy (97)	83.52	-0.8	79.09	88.19	-0.7	2.52	83.99	80.60	88.82	86.88	74.97	71,42	
Japan (455)	177.15	-0.6	187,77	158.00	-0.4	0.50	178.25	171.05	158.65	200.11	164.22	162.52	
Malaysia (38)	179.58	+ 0.4	170.07	186.87	+0.5	2.57	178.81	171.58	185.93	185.03	143.35	151,30	
Mexico (13)	264.08	-0.2	250.09	718.95	-0.2	0.70	264.53	253,84	720.15	271,98	153.32	169.04	
Netherland (42)	120,89	+0.7	114.48	121.52	+0.6	4.26	120.02	115.17	120.79	122.22	110.63	103.87	
New Zealand (24)	66,58	- 1.5	63.05	60.97	-0.9	6.09	67.57	64.84	61.50	76.02	62.64	79.68	
Norway (26)	181.12	-0.7	171.53	174.98	- 1.0	1.46	182.34	174.97	176.71	198,39	139.92	122.51	
Singapore (26)	159.79	+0.5	151.33	143.92	+0.6	1.93	158.93	152.51	143,04	161.98	124.57	123.42	
South Africa (60)	148.39	- 1.5	140.53	132.66	-0.1	4.03	150.71	144.62	132.84	150.71	115.35	121.36	
Spain (43)	148.43	+0.5	140.57	139.49	-0.1	3.53	147.62	141.86	139.57	158.17	143.14	154.9	
Sweden (35)	165.94	+0.5	157.15	182.56	+0.3	211	185, 19	158.52	162.13	165.94	138.45	117.14	
Switzerland (57)	79.79	-0.3	75.56	83.30	-0.3	2.31	80.04	76.80	83.56	81.29	67.81	79.3	
United Kingdom (314)	142.28	+2.4	134.74	134.74	+1.0	4.34	139.00	133.39	133.39	153.33	133.28	132.7	
USA (555)	133.83	+0.5	126.74	133.83	+0.5	3.36	133.11	127.74	133.11	138.83	112.13	111.00	
Europe (1005)	119.15	+0.9	112.84	117.36	+0.3	3.50	118.05	113.28	117.04	121,70	112.63	108.10	
Nordic (125)	161.38	+0.4	152.83	154.85	+0.2	1.83	160.68	154.19	154.49	161.38	137.95	113.68	
Pacific Basin (674)	172,33	-0.B	163.21	153.99	-0.4	0.74	173.48	166.42	154.63	194,72	160.44	159.44	
Euro - Pacific (1679)	151.13	-0.1	143.13	139.29	-0.2	1.62	151.33	145.22	139.56	164 <i>.2</i> 2	141.56	138.12	
forth America (678)	134,17	+0.5	127.07	133.10	+0.5	3.35	133.49	128.10	132.42	134.17	11279	111.90	
urope Ex. UK (691)	104.49	-0.1	98.95	106.63	-0.3	2.85	104.62	100.40	106.93	105.57	96.30	89.5	
acific Ex. Japan (219)	114.70	-0.8	108.62	103.99	-0.5	5.00	115.67	110.99	104.53	137.65	111.93	122.3	
Norld Ex. US (1875)	150.83	-0.1	142.84	138.86	-0.2	1.70	151.03	144.93	139.11	162.77	141.49	137.6	
World Ex. UK (2116)	143.91	-0.1	136.29	197.38	+0.0	2.05	144.10	138,28	137.43	146.04	136.98	126.80	
Norld Ex. So. At. (2370)	143.73	+0.1	136.11	137.15	+0.1	2.24	143.59	137.79	137.07	146.65	136.67	127.35	
World Ex. Japan (1975)	128.01	+0.6	121.23	126.51	+0.4	8.47	127.26	122.12	126.03	128.01	114.51	110.46	
he World Index (2430)	143.75	+0.1	136.14	137,11	+0.1	2.25	143.63	197.83	137.04	146.51	136.68	127.32	





For information on European investor meetings scheduled July 3 through July 7, 1989, contact Alan Bulmer, Georgeson International, London: telephone 01-588-6050, fax 01-920-9405.